

Village of Rama
CONSOLIDATED FINANCIAL STATEMENTS
Year Ended December 31, 2020

Village of Rama

Rama, Saskatchewan

December 31, 2020

Table of Contents

	Page
Management's Responsibility	1
Independent Auditors' Report	2-3
Consolidated Statement of Financial Position	4
Consolidated Statement of Operations	5
Consolidated Statement of Change in Net Financial Assets	6
Consolidated Statement of Cash Flow	7
Notes to Consolidated Financial Statements	8-16
Consolidated Schedule of Taxes and Other Unconditional Revenue	17
Consolidated Schedule of Operating and Capital Revenue by Function	18-19
Total Expenses by Function	20-21
Consolidated Schedule of Segment Disclosure by Function	22-23
Consolidated Schedule of Tangible Capital Assets by Object	24
Consolidated Schedule of Tangible Capital Assets by Function	25
Consolidated Schedule of Accumulated Surplus	26
Schedule of Mill Rates and Assessments	27
Schedule of Council Remuneration	28


Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.


In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.



Mayor



Administrator



Independent Auditors' Report

To the Council
Village of Rama

Qualified Opinion

We have audited the financial statements of Village of Rama, (the municipality), which comprise the Statement of Financial Position as at December 31, 2020 and the Statements of Operations, Changes in Net Financial Assets and Cash Flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2020, and results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

The liability for solid waste landfill closure and post-closure expenses has not been measured in accordance with Canadian public sector accounting standards. The liability as at December 31, 2020 is estimated at \$30,000, which differs from the amount recognized of \$7,567.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the municipality to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Yorkton, SK
March 10, 2021

Baker Tilly SK LLP

Baker Tilly SK LLP

Village of Rama
Rama, Saskatchewan
Consolidated Statement of Financial Position as at December 31, 2020

Statement 1

	2020	2019
Assets		
Financial Assets		
Cash and temporary investments - note 2	179,826	154,491
Taxes receivable - municipal - note 3	22,773	25,180
Other accounts receivable - note 4	18,260	39,300
Land for resale - note 5	8,864	12,400
Long-term investments - note 6	4,188	4,153
Total Financial Assets	<u>233,911</u>	<u>235,524</u>
Liabilities		
Trade accounts payable - note 9	4,081	32,940
Utility deposits	3,762	3,763
Deferred revenue	13,278	9,738
Accrued landfill costs - note 8	7,567	6,954
Total Liabilities	<u>28,688</u>	<u>53,395</u>
Net Financial Assets	<u>205,223</u>	<u>182,129</u>
Non-Financial Assets		
Tangible capital assets - schedules 6 and 7	288,560	296,749
Prepayments and deferred charges	9,298	
Stock and supplies	10,671	8,750
Total Non-Financial Assets	<u>308,529</u>	<u>305,499</u>
Accumulated Surplus - schedule 8	<u>\$ 513,752</u>	<u>\$ 487,628</u>

Approved on behalf of the council:

Mayor

Councillor

Village of Rama
Consolidated Statement of Operations
For the year ended December 31, 2020

Statement 2

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
Revenues			
Taxes and other unconditional revenue - schedule 1	118,896	127,940	120,849
Fees and charges - schedules 4 and 5	88,905	51,879	156,081
Conditional grants - schedules 4 and 5	29,046	29,878	4,265
Investment income and commissions - schedules 4 and 5	458	536	573
Total Revenue	<u>237,305</u>	<u>210,233</u>	<u>281,768</u>
Expenses - schedule 3			
General government services	57,164	72,951	72,899
Protective services	5,655	5,603	5,469
Transportation services	41,705	31,598	35,237
Environmental and public health services	35,598	34,145	13,731
Recreation and cultural services	3,520	3,491	78,628
Utilities services	152,087	51,358	57,104
Total Expenses	<u>295,729</u>	<u>199,146</u>	<u>263,068</u>
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(58,424)	11,087	18,700
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	74,720	15,038	1,520
Surplus of Revenue over Expenses	16,296	26,125	20,220
Accumulated Surplus, Beginning of Year	<u>487,628</u>	<u>487,628</u>	<u>467,408</u>
Accumulated Surplus, End of Year	<u>\$ 503,924</u>	<u>\$ 513,753</u>	<u>\$ 487,628</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Consolidated Statement of Change in Net Financial Assets
For the year ended December 31, 2020

Statement 3

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
Surplus	<u>16,296</u>	<u>26,125</u>	<u>20,220</u>
(Acquisition) of tangible capital assets		(6,025)	
Amortization of tangible capital assets		<u>14,214</u>	<u>14,214</u>
Surplus of Capital Expenses over Expenditures	<u>0</u>	<u>8,189</u>	<u>14,214</u>
(Acquisition) of supplies inventories		(1,923)	
(Acquisition) of prepaid expense		(9,297)	
Use of prepaid expense			<u>2,023</u>
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	<u>0</u>	<u>(11,220)</u>	<u>2,023</u>
Increase in Net Financial Assets	16,296	23,094	36,457
Net Financial Assets, beginning of year	<u>182,129</u>	<u>182,129</u>	<u>145,672</u>
Net Financial Assets, End of Year	<u>\$ 198,425</u>	<u>\$ 205,223</u>	<u>\$ 182,129</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Consolidated Statement of Cash Flow
For the year ended December 31, 2020

Statement 4

	2020	2019
Cash Provided by (used for) the Following Activities		
Operating:		
Surplus	26,125	20,220
Amortization	<u>14,214</u>	<u>14,214</u>
	40,339	34,434
Change in Assets/Liabilities		
Taxes receivable - municipal	2,407	10,431
Other receivables	21,040	13,087
Land for resale	3,536	
Other financial assets		(2,485)
Accounts payable	(28,860)	(24,162)
Deferred revenue	3,540	(3,843)
Other liabilities	613	575
Stock and supplies for use	(1,921)	
Prepayments and deferred charges	<u>(9,298)</u>	<u>2,024</u>
Cash Provided by Operating Transactions	<u>31,396</u>	<u>30,061</u>
Capital:		
Acquisition of capital assets	<u>(6,025)</u>	<u>0</u>
Investing:		
Additions to long-term investments	<u>(36)</u>	<u>(83)</u>
Change in Cash and Temporary Investments During the Year	25,335	29,978
Cash and temporary investments, beginning of year	<u>154,491</u>	<u>124,513</u>
Cash and Temporary Investments, End of Year	<u>\$ 179,826</u>	<u>\$ 154,491</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies

The consolidated financial statements of the municipality are prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies are as follows:

(a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the council for the administration of their financial affairs and resources.

Entities included in these consolidated financial statements are as follows:

Entity	Basis of Recording
Rama Recreation Board	Full consolidation
Rama Centennial Committee	Full consolidation

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 3.

(d) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(f) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(i) Stock and Supplies

Inventories of stock and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the first-in first-out method. Net realizable value is the estimated selling price in the ordinary course of business.

(j) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

Asset	Useful Life
General Assets	
Buildings	15-60 years
Machinery and equipment	15-30 years
Infrastructure Assets	
Other infrastructure assets	20-100 years
Paving, sidewalks and roadways	20-25 years

(k) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(l) Works of art

Assets that have a historical or cultural significance, which include works of art, monuments, and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

(m) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(n) Leases

All leases are recorded on the consolidated financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(o) Landfill liability

The Village of Rama maintains a solid waste disposal site. The estimated costs to close and maintain a solid waste landfill site is based on future expenses, adjusted for inflation and discounted to current dollars. These costs are reported as a liability on the consolidated statement of financial position.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(q) Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue. Penalties on overdue taxes are recorded in the period levied.

Utility revenue is recognized in the period in which the service has been provided.

All other revenue is recorded when received, or receivable, collection is likely, and the amount can be reasonably determined.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(r) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(s) Measurement uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

Land for resale is stated after evaluation for market value and an appropriate allowance for market value adjustment is provided where considered necessary.

Measurement of landfill closure and post-closure liabilities is estimated based on assumptions on future events.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. Significant Accounting Policies - continued

(t) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability.

Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(u) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on April 6, 2020.

(v) New standards and amendments to standards

Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial statement presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the remeasurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign currency translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of remeasurement gains and losses.

PS 3041 Portfolio investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

1. **Significant Accounting Policies** - continued

(v) New standards and amendments to standards

PS 3450 Financial instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of remeasurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments, and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset retirement obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing solid waste landfill closure and post-closure liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or after April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

	2020	2019
2. Cash and Temporary Investments		
Cash	<u>\$ 179,826</u>	<u>\$ 154,491</u>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

	2020	2019
3. Taxes and Grants In Lieu Receivable		
Municipal - current	21,941	28,082
Municipal - arrears	<u>86,189</u>	<u>67,842</u>
	108,130	95,924
Less: Allowance for uncollectibles	<u>85,357</u>	<u>70,744</u>
Total municipal taxes receivable	<u>22,773</u>	<u>25,180</u>
School - current	2,104	3,273
School - arrears	<u>1,761</u>	<u>1,212</u>
Total school taxes receivable	<u>3,865</u>	<u>4,485</u>
Total taxes and grants in lieu receivable	26,638	29,665
Less: Taxes receivable to be collected on behalf of other organizations	<u>3,865</u>	<u>4,485</u>
Municipal and Grants In Lieu Taxes Receivable	<u>\$ 22,773</u>	<u>\$ 25,180</u>
4. Other Accounts Receivable		
Provincial government	582	603
Local government		8,754
Utility	9,931	9,020
Trade	<u>7,747</u>	<u>20,923</u>
Net Other Accounts Receivable	<u>\$ 18,260</u>	<u>\$ 39,300</u>
5. Land for Resale		
Tax title property	50,788	42,870
Less: Allowance for market value adjustment	<u>41,924</u>	<u>30,470</u>
Total Land for Resale	<u>\$ 8,864</u>	<u>\$ 12,400</u>
6. Long-Term Investments		
Rama Co-op. equity	<u>\$ 4,188</u>	<u>\$ 4,153</u>

Village of Rama

Notes to Consolidated Financial Statements
For the year ended December 31, 2020

7. Deferred Revenue

	Balance, Beginning of Year	Plus Amount Received	Less Amount Recognized	Balance, End of Year
Gas Tax	7,958	7,080	15,038	
Municipal Economic Enhancement		11,498		11,498
Sask Lotteries	1,780	1,780	1,780	1,780
	<u>\$ 9,738</u>	<u>\$ 20,358</u>	<u>\$ 16,818</u>	<u>\$ 13,278</u>

8. Accrued Landfill Costs

	2020	2019
Accrued landfill costs	<u>\$ 7,567</u>	<u>\$ 6,954</u>

In 2020, the municipality has accrued an overall liability for environmental matters in the amount of \$7,567 (2019 - \$6,954) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Included in environmental liabilities is \$7,567 (2019 - \$6,954) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2020 based on the cumulative capacity used at that date, compared to the total estimated landfill capacity. Estimated total expenditures represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate of 5% (2019 - 5%).

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a period of time using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The site is currently inactive

9. Accounts Payable

Accounts payable are comprised of the following items:

	2020	2019
Trade accounts payable	266	29,415
Due to School	<u>3,815</u>	<u>3,525</u>
	<u>\$ 4,081</u>	<u>\$ 32,940</u>

Village of Rama
Notes to Consolidated Financial Statements
For the year ended December 31, 2020

10. Long-Term Debt

The debt limit of the municipality for 2021 is \$134,492. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* Section 161).

11. Employee Benefit Plans

The municipality participates in a contributory defined benefit pension plan for all of its employees. For defined benefit plans considered to be multi-employer plans, contributions are expensed when they are due and payable. The municipality currently participates in the Municipal Employees Pension Plan.

The contributions by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. The portion of the annual benefit costs and of the asset surpluses (deficits) that are attributable to the municipality cannot be easily determined.

Accordingly, the multi-employer plans are accounted for on the defined contribution basis. No portion of the asset (deficit) surplus of the plan is recognized in these consolidated financial statements. The benefit expense reflected in the consolidated financial statements is equal to the municipality's contributions for the year.

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2020	2019
General members	9.00 %	9.00 %
Designated members	12.50 %	12.50 %

Contributions to the plan during the year were as follows:

Benefit expense	\$ 2,118	\$ 2,319
-----------------	----------	----------

As per the most recently audited consolidated financial statements dated December 31, 2019, the plan surplus is \$658,468,000.

12. Budget

The figures shown under the "Budget" column in the statement of operations and attached schedules have not been audited and are provided for information purposes only.

13. Impact of COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the municipality's environment and in the global markets, possible disruption in supply chains and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the municipality's operations. The extent of this outbreak and related containment measures on the municipality's operations cannot be reliably estimated at this time.

Village of Rama

Consolidated Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2020

Schedule 1

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
Taxes			
General municipal tax levy	82,484	84,037	83,365
Abatements and adjustments		(1,960)	
Net municipal taxes	<u>82,484</u>	<u>82,077</u>	<u>83,365</u>
Penalties on tax arrears	<u>7,300</u>	<u>12,927</u>	<u>10,541</u>
Total Taxes	<u>89,784</u>	<u>95,004</u>	<u>93,906</u>
Unconditional Grants			
Equalization (revenue sharing)	20,137	20,137	18,348
Safe Restart		<u>4,772</u>	
Total Unconditional Grants	<u>20,137</u>	<u>24,909</u>	<u>18,348</u>
Grants In Lieu of Taxes			
Provincial			
SaskTel	962	963	963
S.P.C. surcharge	5,803	5,210	5,527
Sask Energy surcharge	<u>2,210</u>	<u>1,854</u>	<u>2,105</u>
Total Grants In Lieu of Taxes	<u>8,975</u>	<u>8,027</u>	<u>8,595</u>
Total Taxes and Other Unconditional Revenue	<u>\$ 118,896</u>	<u>\$ 127,940</u>	<u>\$ 120,849</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama

Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-1
For the year ended December 31, 2020

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
General Government Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Custom work	1,000	1,250	1,850
Sale of gravel supplies	124		118
Other	11,136	3,392	7,237
Total Fees and Charges	<u>12,260</u>	<u>4,642</u>	<u>9,205</u>
Investment income and commissions	458	536	573
Total Other Segmented Revenue	<u>12,718</u>	<u>5,178</u>	<u>9,778</u>
Total General Government Services	<u>\$ 12,718</u>	<u>\$ 5,178</u>	<u>\$ 9,778</u>
Transportation Services			
Conditional Grants			
Saskatchewan Government Insurance	6,546	6,547	
Total Conditional Grants	<u>6,546</u>	<u>6,547</u>	<u>0</u>
Total Operating	<u>6,546</u>	<u>6,547</u>	<u>0</u>
Capital			
Conditional Grants			
Gas tax	4,720	15,038	1,520
Total Capital	<u>4,720</u>	<u>15,038</u>	<u>1,520</u>
Total Transportation Services	<u>\$ 11,266</u>	<u>\$ 21,585</u>	<u>\$ 1,520</u>
Environmental and Public Health Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Waste disposal fees	6,090	6,629	6,215
Total Other Segmented Revenue	<u>6,090</u>	<u>6,629</u>	<u>6,215</u>
Conditional Grants			
Landfill Environmental Site Assessment	22,500	21,551	
Total Conditional Grants	<u>22,500</u>	<u>21,551</u>	<u>0</u>
Total Environmental and Public Health Services	<u>\$ 28,590</u>	<u>\$ 28,180</u>	<u>\$ 6,215</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama

Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-2
For the year ended December 31, 2020

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
Recreation and Cultural Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Centennial Celebration			82,525
Donations		309	19,080
Total Fees and Charges	<u>0</u>	<u>309</u>	<u>101,605</u>
Total Other Segmented Revenue	<u>0</u>	<u>309</u>	<u>101,605</u>
Conditional Grants			
Saskatchewan Lotteries		1,780	4,265
Total Conditional Grants	<u>0</u>	<u>1,780</u>	<u>4,265</u>
Total Recreation and Cultural Services	<u>\$ 0</u>	<u>\$ 2,089</u>	<u>\$ 105,870</u>
Utility Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Water	26,972	26,384	25,488
Sewer	43,140	13,526	13,141
Other utilities	443	389	427
Total Fees and Charges	<u>70,555</u>	<u>40,299</u>	<u>39,056</u>
Total Other Segmented Revenue	<u>70,555</u>	<u>40,299</u>	<u>39,056</u>
Total Operating	<u>70,555</u>	<u>40,299</u>	<u>39,056</u>
Capital			
Conditional Grants			
Provincial utility	70,000		
Total Capital	<u>70,000</u>	<u>0</u>	<u>0</u>
Total Utility Services	<u>\$ 140,555</u>	<u>\$ 40,299</u>	<u>\$ 39,056</u>
Total Operating and Capital Revenue by Function	<u>\$ 193,129</u>	<u>\$ 97,331</u>	<u>\$ 162,439</u>
Summary			
Total Other Segmented Revenue	89,363	52,415	156,654
Total Conditional Grants	29,046	29,878	4,265
Total Capital Grants and Contributions	<u>74,720</u>	<u>15,038</u>	<u>1,520</u>
Total Operating and Capital Revenue by Function	<u>\$ 193,129</u>	<u>\$ 97,331</u>	<u>\$ 162,439</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Total Expenses by Function
For the year ended December 31, 2020

Schedule 3-1

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
General Government Services			
Council remuneration and travel	7,265	7,290	7,905
Wages and benefits	10,377	10,991	9,761
Contractual services - assessment	1,951	1,951	1,705
Contractual services - other	13,082	12,493	12,336
Utilities	3,451	3,174	3,287
Maintenance, materials and supplies	2,097	1,096	2,001
Grants and contributions - operating	800	100	
Amortization		1,108	1,108
Insurance	6,000	6,623	8,550
Interest	55		52
Allowance for uncollectibles	10,500	26,067	24,772
Other	1,586	2,058	1,422
	<u> </u>	<u> </u>	<u> </u>
Total General Government Services	\$ 57,164	\$ 72,951	\$ 72,899
	<u> </u>	<u> </u>	<u> </u>
Protective Services			
Police protection			
Contractual services	3,905	3,853	3,719
Fire protection			
Contractual services	1,750	1,750	1,750
	<u> </u>	<u> </u>	<u> </u>
Total Protective Services	\$ 5,655	\$ 5,603	\$ 5,469
	<u> </u>	<u> </u>	<u> </u>
Transportation Services			
Wages and benefits	4,063	2,606	3,209
Contractual services - maintenance	26,873	12,636	13,972
Utilities	7,393	7,104	7,042
Gravel	1,000		
Machinery costs/fuel/blades	2,310	1,718	4,118
Culverts/drainage		515	
Amortization		6,807	6,807
Other materials and supplies	66	212	89
	<u> </u>	<u> </u>	<u> </u>
Total Transportation Services	\$ 41,705	\$ 31,598	\$ 35,237
	<u> </u>	<u> </u>	<u> </u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Total Expenses by Function
For the year ended December 31, 2020

Schedule 3-2

	2020 Budget [Note 1(u)]	2020 Actual	2019 Actual
Environmental and Public Health Services			
Wages and benefits	4,074	3,695	4,040
Contractual services	31,524	29,950	9,133
Maintenance, materials and supplies			558
Grants and contributions - operating		500	
	<u> </u>	<u> </u>	<u> </u>
Total Environmental and Public Health Services	\$ 35,598	\$ 34,145	\$ 13,731
Recreation and Cultural Services			
Contractual services	1,344	1,713	667
Maintenance, materials and supplies	1,000	154	6,245
Grants and contributions - operating	100	100	
Amortization		448	448
Centennial Celebration Expenses			70,212
Libraries	1,076	1,076	1,056
	<u> </u>	<u> </u>	<u> </u>
Total Recreation and Cultural Services	\$ 3,520	\$ 3,491	\$ 78,628
Utility Services			
Wages and benefits	13,975	13,475	14,193
Contractual services	105,929	4,774	12,918
Utilities	5,578	4,326	5,313
Maintenance, materials and supplies	9,445	6,780	2,486
Amortization		5,851	5,851
Water purchases and other pipeline fees	17,160	16,152	16,343
	<u> </u>	<u> </u>	<u> </u>
Total Utility Services	\$ 152,087	\$ 51,358	\$ 57,104
Total Expenses by Function	\$ 295,729	\$ 199,146	\$ 263,068

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Consolidated Schedule of Segment Disclosure by Function
For the year ended December 31, 2020

Schedule 4

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	4,642			6,629		309	40,299	51,879
Investment income and commissions	536							536
Grants - conditional			6,547	21,551		1,780		29,878
Grants - capital			15,038					15,038
Total Revenues	5,178	0	21,585	28,180	0	2,089	40,299	97,331
Expenses - schedule 3								
Wages and benefits	10,991		2,606	3,695			13,475	30,767
Professional/contractual services	21,734	5,603	12,636	29,950		1,713	4,774	76,410
Utilities	3,174		7,104				4,326	14,604
Maintenance materials and supplies	1,096					154	6,780	8,030
Machinery costs/fuel/blades			1,718					1,718
Culverts/drainage			515					515
Grants and contributions	100			500		100		700
Amortization	1,108		6,807			448	5,851	14,214
Insurance	6,623							6,623
Libraries						1,076		1,076
Allowance for uncollectibles	26,067							26,067
Other	2,058		212				16,152	18,422
Total Expenses	72,951	5,603	31,598	34,145	0	3,491	51,358	199,146
Surplus (Deficit) by Function	\$ (67,773)	\$ (5,603)	\$ (10,013)	\$ (5,965)	\$ 0	\$ (1,402)	\$ (11,059)	(101,815)
Taxation and other unconditional revenue - schedule 1								127,940
Net Surplus								\$ 26,125

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Consolidated Schedule of Segment Disclosure by Function
For the year ended December 31, 2019

Schedule 5

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	9,205			6,215		101,605	39,056	156,081
Investment income and commissions	573							573
Grants - conditional						4,265		4,265
Grants - capital			1,520					1,520
Total Revenues	9,778	0	1,520	6,215	0	105,870	39,056	162,439
Expenses - schedule 3								
Wages and benefits	9,761		3,209	4,040			14,193	31,203
Professional/contractual services	21,946	5,469	13,972	9,133		667	12,918	64,105
Utilities	3,287		7,042				5,313	15,642
Maintenance materials and supplies	2,001			558		6,245	2,486	11,290
Machinery costs/fuel/blades			4,118					4,118
Amortization	1,108		6,807			448	5,851	14,214
Insurance	8,550							8,550
Libraries						1,056		1,056
Interest	52					70,212		70,264
Allowance for uncollectibles	24,772							24,772
Other	1,422		89				16,343	17,854
Total Expenses	72,899	5,469	35,237	13,731	0	78,628	57,104	263,068
Surplus (Deficit) by Function	\$ (63,121)	\$ (5,469)	\$ (33,717)	\$ (7,516)	\$ 0	\$ 27,242	\$ (18,048)	(100,629)
Taxation and other unconditional revenue - schedule 1								120,849
Net Surplus								\$ 20,220

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Consolidated Schedule of Tangible Capital Assets by Object
For the year ended December 31, 2020

Schedule 6

	2020							2019	
	General Assets					Infrastructure Assets	General/Infrastructure Assets under Constr.	Total	Total
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Linear Assets			
Asset Cost									
Opening Asset Cost	13,261	0	95,973	0	30,144	599,724	0	739,102	739,102
Additions during the year					6,025			6,025	
Closing Asset Costs	<u>13,261</u>	<u>0</u>	<u>95,973</u>	<u>0</u>	<u>36,169</u>	<u>599,724</u>	<u>0</u>	<u>745,127</u>	<u>739,102</u>
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	0	0	67,806	0	20,567	353,980	0	442,353	428,139
Add: Amortization taken			1,992		1,861	10,361		14,214	14,214
Closing Accumulated Amortization Costs	<u>0</u>	<u>0</u>	<u>69,798</u>	<u>0</u>	<u>22,428</u>	<u>364,341</u>	<u>0</u>	<u>456,567</u>	<u>442,353</u>
Net Book Value	<u>\$ 13,261</u>	<u>\$ 0</u>	<u>\$ 26,175</u>	<u>\$ 0</u>	<u>\$ 13,741</u>	<u>\$ 235,383</u>	<u>\$ 0</u>	<u>\$ 288,560</u>	<u>\$ 296,749</u>

The notes to consolidated financial statements are an integral part of these consolidated financial statements.

Village of Rama

Consolidated Schedule of Tangible Capital Assets by Function For the year ended December 31, 2020

Schedule 7

	2020							2019	
	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total	Total
Asset Cost									
Opening Asset Cost	54,902	0	179,917	0	0	24,848	479,435	739,102	739,102
Additions during the year							6,025	6,025	
Closing Asset Costs	54,902	0	179,917	0	0	24,848	485,460	745,127	739,102
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	33,019	0	95,980	0	0	14,063	299,291	442,353	428,139
Add: Amortization taken	1,108		6,807			448	5,851	14,214	14,214
Closing Accumulated Amortization Costs	34,127	0	102,787	0	0	14,511	305,142	456,567	442,353
Net Book Value	\$ 20,775	\$ 0	\$ 77,130	\$ 0	\$ 0	\$ 10,337	\$ 180,318	\$ 288,560	\$ 296,749

The notes to consolidated financial statements are an integral part of these consolidated financial statements.

Village of Rama
Consolidated Schedule of Accumulated Surplus
For the year ended December 31, 2020

Schedule 8

	2019	Changes	2020
Unappropriated Surplus	<u>137,189</u>	<u>34,313</u>	<u>171,502</u>
Appropriated Surplus			
Utility			
Water reserve	13,133		13,133
Sewer reserve	<u>9,081</u>		<u>9,081</u>
	<u>22,214</u>	<u>0</u>	<u>22,214</u>
Other			
Landfill reserve	11,960		11,960
Recreation reserve	<u>19,516</u>		<u>19,516</u>
	<u>31,476</u>	<u>0</u>	<u>31,476</u>
Total Appropriated	<u>53,690</u>	<u>0</u>	<u>53,690</u>
Net Investments in Tangible Capital Assets			
Tangible capital assets - schedule 6	<u>296,749</u>	<u>(8,189)</u>	<u>288,560</u>
Net Investment in Tangible Capital Assets	<u>296,749</u>	<u>(8,189)</u>	<u>288,560</u>
Total Accumulated Surplus	<u>\$ 487,628</u>	<u>\$ 26,124</u>	<u>\$ 513,752</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Rama
Schedule of Mill Rates and Assessments
For the year ended December 31, 2020

Schedule 9

	Property Class						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	40,150	1,963,440			535,500		2,539,090
Regional Park Assessment							
Total Assessment							2,539,090
Mill Rate Factor(s)	1	1.0			1.0		
Total Base/Minimum Tax (generated for each property class)	2,293	53,340			8,667		64,300
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	2,293	68,097			13,647		84,037
Mill Rates:	Mills						
Average Municipal*	33.0973						
Average School*	4.5300						
Potash Mill Rate							
Uniform Municipal Mill Rate	13.0000						

*Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Village of Rama
Schedule of Council Remuneration
For the year ended December 31, 2020

Schedule 10

Name	Remuneration	Reimbursed Costs	Total
Darell Dutchak	2,265		2,265
Evan Matsalla	1,685		1,685
Phillip Shewchuk	2,769		2,769
Scott Steranka	350		350
Donna Pasloski	350		350
	<u>7,419</u>	<u>0</u>	<u>7,419</u>
	<u>\$ 7,419</u>	<u>\$ 0</u>	<u>\$ 7,419</u>