

**VILLAGE OF SHEHO**  
**FINANCIAL STATEMENTS**  
**For the year ended December 31, 2020**

**VILLAGE OF SHEHO**  
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 For the year ended December 31, 2020

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## STATEMENT OF RESPONSIBILITY


To the Ratepayers of the Village of Sheho:

Management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management are required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting, budget, and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfills these responsibilities by reviewing the financial information prepared by administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Sensus Chartered Professional Accountants Ltd., an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

  
Mayor  
Administrator

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Mayor

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Administrator

## INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of:  
Village of Sheho  
Sheho, Saskatchewan

### Opinion

We have audited the accompanying financial statements of the Village of Sheho, which comprise the statement of financial position as at December 31, 2020 and the statement of operations, statement of changes in net financial assets, and statement of cash flows for the year then ended, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Village of Sheho as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the Village of Sheho in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village of Sheho's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Village of Sheho or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village of Sheho's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian auditing standards, we exercise our professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village of Sheho's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village of Sheho's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village of Sheho to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Yorkton, Saskatchewan  
May 20, 2021



Chartered Professional Accountants Ltd.

**VILLAGE OF SHEHO**  
**STATEMENT OF FINANCIAL POSITION**  
**As at December 31, 2020**

	2020	2019
<b>FINANCIAL ASSETS</b>		
Cash and temporary investments (Note 2)	\$ 258,434	\$ 197,191
Taxes receivable - municipal (Note 3)	16,175	14,520
Amounts receivable (Note 4)	9,372	13,457
Land for resale (Note 5)	35	35
<b>TOTAL FINANCIAL ASSETS</b>	<b>284,016</b>	<b>225,203</b>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	14,805	12,164
Deferred revenue (Notes 6 and 10)	3,091	
<b>TOTAL LIABILITIES</b>	<b>17,896</b>	<b>12,164</b>
<b>NET FINANCIAL ASSETS</b>	<b>266,120</b>	<b>213,039</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedules 6 and 7)	60,919	72,020
Prepaid expenses	605	127
<b>TOTAL NON-FINANCIAL ASSETS</b>	<b>61,524</b>	<b>72,147</b>
<b>ACCUMULATED SURPLUS (Schedule 8)</b>	<b>\$ 327,644</b>	<b>\$ 285,186</b>

**VILLAGE OF SHEHO**  
**STATEMENT OF OPERATIONS**  
 For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>REVENUE</b>			
Taxes and other unconditional revenue (Schedule 1)	\$ 143,233	\$ 152,928	\$ 143,046
Fees and charges (Schedules 4 and 5)	65,110	64,630	62,864
Conditional grants (Schedules 4 and 5)	2,986	2,908	3,371
Land sales - gain (Schedules 4 and 5)			1,994
Investment income and commissions (Schedules 4 and 5)	250	530	522
	<b>211,579</b>	<b>220,996</b>	<b>211,797</b>
<b>EXPENSES</b>			
General government services (Schedule 3)	80,993	72,480	82,413
Protective services (Schedule 3)	8,900	9,017	8,842
Transportation services (Schedule 3)	32,050	31,186	29,126
Environmental and public health services (Schedule 3)	21,650	24,030	21,980
Recreation and cultural services (Schedule 3)	13,571	13,653	13,506
Utility services (Schedule 3)	52,643	43,270	33,935
	<b>209,807</b>	<b>193,636</b>	<b>189,802</b>
<b>SURPLUS BEFORE OTHER CAPITAL CONTRIBUTIONS</b>	<b>1,772</b>	<b>27,360</b>	<b>21,995</b>
Provincial/Federal capital grants and contributions (Schedules 4 and 5)	6,000	15,098	15,435
<b>ANNUAL SURPLUS</b>	<b>7,772</b>	<b>42,458</b>	<b>37,430</b>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>285,186</b>	<b>285,186</b>	<b>247,756</b>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<b>\$ 292,958</b>	<b>\$ 327,644</b>	<b>\$ 285,186</b>



**VILLAGE OF SHEHO**  
**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the year ended December 31, 2020**

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>ANNUAL SURPLUS</b>	<b>\$ 7,772</b>	<b>\$ 42,458</b>	<b>\$ 37,430</b>
Amortization of tangible capital assets	11,101	11,101	11,101
Decrease (increase) in prepaid expenses		(478)	404
	<b>11,101</b>	<b>10,623</b>	<b>11,505</b>
<b>CHANGE IN NET FINANCIAL ASSETS</b>	<b>\$ 18,873</b>	<b>53,081</b>	<b>48,935</b>
<b>NET FINANCIAL ASSETS, BEGINNING OF YEAR</b>		<b>213,039</b>	<b>164,104</b>
<b>NET FINANCIAL ASSETS, END OF YEAR</b>		<b>\$ 266,120</b>	<b>\$ 213,039</b>

**VILLAGE OF SHEHO**  
**STATEMENT OF CASH FLOWS**  
 For the year ended December 31, 2020

	2020	2019
<b>OPERATING TRANSACTIONS</b>		
Annual surplus	\$ 42,458	\$ 37,430
Changes in non-cash items:		
Taxes receivable - municipal	(1,655)	1,904
Amounts receivable	4,085	(3,348)
Prepaid expenses	(478)	404
Accounts payable and accrued liabilities	2,641	7,616
Deferred revenue	3,091	
Gain on sale of land for resale		(1,994)
Amortization	11,101	11,101
Cash provided by operating transactions	<u>61,243</u>	<u>53,113</u>
<b>INVESTING TRANSACTIONS</b>		
Proceeds on sale of land for resale		1,995
Cash provided by investing transactions		<u>1,995</u>
<b>INCREASE IN CASH AND TEMPORARY INVESTMENTS</b>	<b>61,243</b>	<b>55,108</b>
<b>CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR</b>	<b>197,191</b>	<b>142,083</b>
<b>CASH AND TEMPORARY INVESTMENTS, END OF YEAR</b>	<b>\$ 258,434</b>	<b>\$ 197,191</b>

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
 For the year ended December 31, 2020

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Village are prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies are as follows:

**Basis of Accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenue as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

**Reporting Entity**

The financial statements consolidate the assets, liabilities, and flow of resources of the Village. The entity is comprised of all of the organizations that are owned or controlled by the Village and are, therefore, accountable to Council for the administration of their financial affairs and resources. The assets, liabilities, and operations of the Recreation Boards are not included in these financial statements except for any assistance to the Recreation Boards, as Council's position is that it does not control the Recreation Boards.

**Collection of Funds for Other Authorities**

Collection of funds by the Village for the school board, municipal hall, and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in Note 3.

**Government Transfers**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

**Deferred Revenue**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

# VILLAGE OF SHEHO

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2020

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Local Improvement Charges**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

#### **Net-Financial Assets**

Net-financial assets at the end of the accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### **Non-Financial Assets**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

#### **Appropriated Reserves**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

#### **Property Tax Revenue**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax Revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

#### **Portfolio Investments**

Portfolio investments are valued at the lower of cost and market value, less any provisions for other than temporary impairment. The long-term investments in the Saskatchewan Rural Municipalities - Self-Insurance Fund are accounted for on the equity basis.

#### **Inventories**

Inventories of materials and supplies expected to be used by the Village are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are value at the lower of cost or net realizable value. Cost is based on the actual cost of inventory. Net realizable value is the estimated selling price in the ordinary course of business.

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
 For the year ended December 31, 2020

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Tangible Capital Assets**

All tangible capital asset acquisitions or betterment made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<b>General Assets</b>	
Land	Indefinite
Land improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and equipment	
Vehicles	5 to 10 years
Machinery and equipment	5 to 10 years
<b>Infrastructure Assets</b>	
Infrastructure Assets	30 to 75 years
Water & sewer	50 years
Road network assets	50 years

**Government Contributions**

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art and Other Unrecognized Assets**

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest**

The Village does not capitalize interest incurred while a tangible capital asset is under construction.

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2020**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Leases**

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

**Landfill Liability**

The Village of Sheho does not maintain a waste disposal site. Currently, the Village of Sheho uses Ottenbreit Sanitation Services Ltd. for waste collection.

**Trust Funds**

Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the Village.

**Employee Benefit Plans**

Contributions to the Village's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multi-employer plan, the Village's obligations are limited to their contributions.

**Liability for Contaminated Sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) The Village:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

# VILLAGE OF SHEHO

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2020

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Measurement Uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

#### Basis of Segmentation/Segment Report

The Village has adopted the new Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly attributable to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

**General government:** Provides administration of the Village.

**Protective services:** Is comprised of expenses for police and fire protection.

**Transportation services:** Is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and public health:** Environmental segment provides waste disposal and other environmental services and the public health segment provides for expenses related to public health services in the Village.

**Planning and development:** Provides for neighbourhood development and sustainability.

**Recreation and culture:** Provides for community services through provision of recreation and leisure services.

**Utility:** Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### Budget Information

Budget information is presented on a basis consistent with that used for the actual results. The budget was approved by Council on April 15, 2020.

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2020**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**New Standards and Amendments to Standards**

**Effective for Fiscal Years Beginning On or After April 1, 2022:**

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. This standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or a government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Effective On or After April 1, 2023:**

**PS 3400 Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include the performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.



**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2020**



**2. CASH AND TEMPORARY INVESTMENTS**

Cash and temporary investments are comprised of the following:

	2020	2019
Cash	\$ 227,888	\$ 166,874
Temporary investments	30,546	30,317
	<b>\$ 258,434</b>	<b>\$ 197,191</b>

Cash and temporary investments include balances with banks and term deposits. Temporary investments represent investments in term deposits held at Foam Lake Credit Union Ltd. and earn interest at 0.10% - 1.90% (2019 - 0.45% - 1.90%) and have maturity dates ranging from January 2021 to February 2021.

**3. TAXES AND GRANTS-IN-LIEU RECEIVABLE**

	2020	2019
Municipal	\$ 18,773	\$ 17,191
- Current	26,346	23,940
- Arrears		
	<b>45,119</b>	<b>41,131</b>
- Less allowance for uncollectibles	<b>(28,944)</b>	<b>(26,611)</b>
Total municipal taxes receivable	<b>16,175</b>	<b>14,520</b>
School	2,016	2,405
- Current	1,648	1,426
- Arrears		
Total school taxes receivable	<b>3,664</b>	<b>3,831</b>
Total taxes and grants-in-lieu receivable	<b>19,839</b>	<b>18,351</b>
Deduct taxes receivable to be collected on behalf of other organizations	<b>(3,664)</b>	<b>(3,831)</b>
Municipal and grants-in-lieu taxes receivable	<b>\$ 16,175</b>	<b>\$ 14,520</b>

**4. AMOUNTS RECEIVABLE**

Amounts receivable are valued at their net realized value.

	2020	2019
Federal government	\$ 4,565	\$ 9,570
Utility	2,642	3,887
Organizations and individuals	1,983	
Accrued interest	182	
	<b>\$ 9,372</b>	<b>\$ 13,457</b>

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2020

**5. LAND FOR RESALE**

	2020	2019
Tax Title Property	\$ 62,227	\$ 62,227
Allowance for market value adjustment	(62,192)	(62,192)
Total Land for Resale	\$ 35	\$ 35

**6. DEFERRED REVENUE**

	2020	2019
Municipal Economic Enhancement Program	\$ 3,091	\$

**7. LONG-TERM DEBT**

The debt limit of the Village is \$166,287. The debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* Section 161(1)).

**8. PENSION PLAN**

The Village is not an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration benefits. The Village's pension expense in 2020 was \$NIL (2019 - \$NIL). The benefits accrued to the Village's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate. The costs of the retirement plan are not allocated to the individual entities within the related group. As a result, individual entities within the related group are not able to identify their share of the underlying assets and liabilities. Therefore, the plan is accounted for as a defined contribution plan in accordance with the requirements of the Chartered Professional Accountants of Canada Handbook Section PS3250.

**9. COMMITMENTS**

The Village has committed to a rebedding filters at the water treatment plant with total anticipated project costs of \$6,000. This project was approved with the Municipal Economic Enhancement Program (MEEP) contributing \$3,091 from the Provincial Government. The remainder of the project costs will be covered by the Village. As of the financial statement date, this project has not been started and the MEEP funding for this project has been deferred.

**VILLAGE OF SHEHO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2020**

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**10. GOVERNMENT ASSISTANCE**

In response to the pandemic, the Provincial and Federal governments have provided funds to municipalities in order to stimulate economic recovery and enhance infection protection and control measures in their operations. Through the Municipal Economic Enhancement Program (MEEP), the Village received funds of \$15,091 which was approved to be spent on water treatment plant upgrades including \$12,000 repairing the main water line that was started and finished in 2020, and \$3,091 for rebedding filters at the water treatment plant that was not started in 2020, and is expected to be completed in 2021. \$12,000 has been spent as of December 31, 2020 and the remaining \$3,091 has been deferred to 2021. In addition, the Safe Restart Program provided \$6,264 in unconditional funding to the Village.

**11. OTHER MATTERS**

On March 11, 2020, the World Health Organization declared the COVID-19 outbreak a worldwide pandemic. Subsequently, on March 18, 2020, the Province of Saskatchewan declared a province-wide state of emergency to help reduce the spread of COVID-19. The Village has not suffered any significant disruptions throughout the year as a result from the outbreak.

While the disruption is currently expected to be temporary, there is considerable uncertainty about the duration of this disruption. As a result, the related financial impact and duration cannot be reasonably estimated at this time.

# VILLAGE OF SHEHO

## SCHEDULE 1 - SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>TAXES</b>			
General municipal tax levy	\$ 110,000	\$ 112,331	\$ 109,623
Abatements and adjustments		(4,873)	(2,580)
Discount on current year taxes	(4,500)	(4,088)	(4,142)
<b>Net Municipal Taxes</b>	<b>105,500</b>	<b>103,370</b>	<b>102,901</b>
Penalties on tax arrears	800	5,362	5,884
<b>Total Taxes</b>	<b>106,300</b>	<b>108,732</b>	<b>108,785</b>
<b>UNCONDITIONAL GRANTS</b>			
Equalization (Revenue Sharing)	25,000	25,796	23,449
Safe Restart Program		6,264	
<b>Total Unconditional Grants</b>	<b>25,000</b>	<b>32,060</b>	<b>23,449</b>
<b>GRANTS-IN-LIEU OF TAXES</b>			
Provincial			
Sasktel	633	700	
Other Government Transfers			
S.P.C. Surcharge	7,800	8,121	7,221
Sask Energy Surcharge	3,500	3,315	3,591
<b>Total Grants-in-Lieu of Taxes</b>	<b>11,933</b>	<b>12,136</b>	<b>10,812</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>\$ 143,233</b>	<b>\$ 152,928</b>	<b>\$ 143,046</b>

# **VILLAGE OF SHEHO**

## **SCHEDULE 2 - SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION**

For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Sales of supplies	\$ 410	\$ 214	\$ 264
- Office rental	2,800	2,515	1,530
Total Fees and Charges	3,210	2,729	1,794
- Land sales - gain			1,994
- Investment income and commissions	250	530	522
Total Other Segmented Revenue	3,460	3,259	4,310
<b>Total Operating</b>	<b>3,460</b>	<b>3,259</b>	<b>4,310</b>
<b>Total General Government Services</b>	<b>3,460</b>	<b>3,259</b>	<b>4,310</b>
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	1,800	2,592	1,800
Total Fees and Charges	1,800	2,592	1,800
Total Other Segmented Revenue	1,800	2,592	1,800
<b>Total Operating</b>	<b>1,800</b>	<b>2,592</b>	<b>1,800</b>
<b>Total Transportation Services</b>	<b>1,800</b>	<b>2,592</b>	<b>1,800</b>

# VILLAGE OF SHEHO

## SCHEDULE 2 - SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Waste and disposal fees	\$ 17,000	\$ 18,518	\$ 18,240
- Cemetery fees	200		200
Total Fees and Charges	17,200	18,518	18,440
Total Other Segmented Revenue	17,200	18,518	18,440
Conditional Grants			
- Multi-Material Stewardship Western	1,000	925	1,388
Total Conditional Grants	1,000	925	1,388
<b>Total Operating</b>	<b>18,200</b>	<b>19,443</b>	<b>19,828</b>
<b>Total Environmental and Public Health Services</b>	<b>18,200</b>	<b>19,443</b>	<b>19,828</b>
<b>RECREATION AND CULTURAL SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Hall rental, rink rental	4,700	2,320	5,253
Total Fees and Charges	4,700	2,320	5,253
Total Other Segmented Revenue	4,700	2,320	5,253
Conditional Grants			
- Saskatchewan Lotteries	1,986	1,983	1,983
Total Conditional Grants	1,986	1,983	1,983
<b>Total Operating</b>	<b>6,686</b>	<b>4,303</b>	<b>7,236</b>
<b>Total Recreation and Cultural Services</b>	<b>6,686</b>	<b>4,303</b>	<b>7,236</b>

# VILLAGE OF SHEHO

## SCHEDULE 2 - SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Water	\$ 19,740	\$ 21,186	\$ 21,269
- Sewer	12,700	10,383	10,421
- Infrastructure fees	5,760	6,902	3,887
Total Fees and Charges	38,200	38,471	35,577
Total Other Segmented Revenue	38,200	38,471	35,577
<b>Total Operating</b>	38,200	38,471	35,577
<b>Capital</b>			
Conditional Grants			
- Gas Tax	6,000	3,098	15,435
- Municipal Economic Enhancement Program		12,000	
<b>Total Capital</b>	6,000	15,098	15,435
<b>Total Utility Services</b>	44,200	53,569	51,012
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 74,346</b>	<b>\$ 83,166</b>	<b>\$ 84,186</b>
<b>SUMMARY</b>			
Total Other Segmented Revenue	\$ 65,360	\$ 65,160	\$ 65,380
Total Conditional Grants	2,986	2,908	3,371
Total Capital Grants and Contributions	6,000	15,098	15,435
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>\$ 74,346</b>	<b>\$ 83,166</b>	<b>\$ 84,186</b>

**VILLAGE OF SHEHO**  
**SCHEDULE 3 - SCHEDULE OF EXPENSES BY FUNCTION**  
For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	\$ 3,925	\$ 3,792	\$ 4,307
Wages and benefits	36,925	28,469	32,630
Professional/Contractual services	21,445	19,886	20,101
Utilities	13,650	12,504	12,689
Maintenance, materials, and supplies	4,800	4,445	5,127
Amortization	248	248	248
Interest		803	
Allowance for uncollectibles		2,333	7,311
<b>Total General Government Services</b>	<b>80,993</b>	<b>72,480</b>	<b>82,413</b>
<b>PROTECTIVE SERVICES</b>			
<b>Police protection</b>			
Professional/Contractual services	4,900	5,057	4,882
<b>Fire protection</b>			
Professional/Contractual services	4,000	3,960	3,960
<b>Total Protective Services</b>	<b>8,900</b>	<b>9,017</b>	<b>8,842</b>
<b>TRANSPORTATION SERVICES</b>			
Professional/Contractual services	11,500	11,666	10,276
Utilities	13,550	13,301	12,971
Maintenance, materials, and supplies	6,800	6,019	5,679
Amortization	200	200	200
<b>Total Transportation Services</b>	<b>32,050</b>	<b>31,186</b>	<b>29,126</b>
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Professional/Contractual services	21,650	24,030	21,980
<b>Total Environmental and Public Health Services</b>	<b>21,650</b>	<b>24,030</b>	<b>21,980</b>
<b>RECREATION AND CULTURAL SERVICES</b>			
Utilities	425	398	392
Maintenance, materials, and supplies	100	200	85
Grants and contributions			
- Operating	3,386	3,395	3,369
Amortization	9,660	9,660	9,660
<b>Total Recreation and Cultural Services</b>	<b>13,571</b>	<b>13,653</b>	<b>13,506</b>



**VILLAGE OF SHEHO**  
**SCHEDULE 3 - SCHEDULE OF EXPENSES BY FUNCTION**  
 For the year ended December 31, 2020

	2020 Budget Unaudited (Note 1)	2020 Actual	2019 Actual
<b>UTILITY SERVICES</b>			
Professional/Contractual services	\$ 16,900	\$ 12,370	\$ 11,692
Utilities	6,200	6,755	5,981
Maintenance, materials, and supplies	28,550	23,152	15,269
Amortization	993	993	993
<b>Total Utility Services</b>	<b>52,643</b>	<b>43,270</b>	<b>33,935</b>
<b>TOTAL EXPENSES BY FUNCTION</b>	<b>\$ 209,807</b>	<b>\$ 193,636</b>	<b>\$ 189,802</b>

**VILLAGE OF SHEHO**  
**SCHEDULE 4 - SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION**  
**For the year ended December 31, 2020**

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 2,729	\$	\$ 2,592	\$ 18,518	\$	\$ 2,320	\$ 38,471	\$ 64,630
Tangible Capital Asset Sale - Gain (Loss)								
Land Sales - Gain (Loss)								
Investment Income & Commissions	530							530
Other Revenues								
Grants - Conditional				925		1,983		2,908
- Capital							15,098	15,098
<b>Total revenues</b>	<b>3,259</b>		<b>2,592</b>	<b>19,443</b>		<b>4,303</b>	<b>53,569</b>	<b>83,166</b>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	32,261							32,261
Professional/Contractual Services	19,886	9,017	11,666	24,030			12,370	76,969
Utilities	12,504		13,301			398	6,755	32,958
Maintenance, Materials, Supplies	4,445		6,019			200	23,152	33,816
Grants and Contributions						3,395		3,395
Amortization	248		200			9,660	993	11,101
Interest	803							803
Allowance for Uncollectibles	2,333							2,333
Other								
<b>Total expenses</b>	<b>72,480</b>	<b>9,017</b>	<b>31,186</b>	<b>24,030</b>		<b>13,653</b>	<b>43,270</b>	<b>193,636</b>
<b>Surplus (Deficit) by Function</b>	<b>(69,221)</b>	<b>(9,017)</b>	<b>(28,594)</b>	<b>(4,587)</b>		<b>(9,350)</b>	<b>10,299</b>	<b>(110,470)</b>
Taxation and other unconditional revenue (Schedule 1)								152,928
<b>Net Surplus</b>								<b>\$ 42,458</b>

**VILLAGE OF SHEHO**  
**SCHEDULE 5 - SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION**  
For the year ended December 31, 2019

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	\$ 1,794	\$	\$ 1,800	\$ 18,440	\$	\$ 5,253	\$ 35,577	\$ 62,864
Tangible Capital Asset Sale - Gain (Loss)								
Land Sales - Gain (Loss)	1,994							1,994
Investment Income & Commissions	522							522
Other Revenues								
Grants - Conditional				1,388		1,983		3,371
- Capital							15,435	15,435
<b>Total revenues</b>	<b>4,310</b>		<b>1,800</b>	<b>19,828</b>		<b>7,236</b>	<b>51,012</b>	<b>84,186</b>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	36,937							36,937
Professional/Contractual Services	20,101	8,842	10,276	21,980			11,692	72,891
Utilities	12,689		12,971			392	5,981	32,033
Maintenance, Materials, Supplies	5,127		5,679			85	15,268	26,159
Grants and Contributions						3,369		3,369
Amortization	248		200			9,660	994	11,102
Interest								
Allowance for Uncollectibles	7,311							7,311
Other								
<b>Total expenses</b>	<b>82,413</b>	<b>8,842</b>	<b>29,126</b>	<b>21,980</b>		<b>13,506</b>	<b>33,935</b>	<b>189,802</b>
<b>Surplus (Deficit) by Function</b>	<b>(78,103)</b>	<b>(8,842)</b>	<b>(27,326)</b>	<b>(2,152)</b>		<b>(6,270)</b>	<b>17,077</b>	<b>(105,616)</b>
Taxation and other unconditional revenue (Schedule 1)								143,046
<b>Net Surplus</b>								<b>\$ 37,430</b>

**VILLAGE OF SHEHO**  
**SCHEDULE 6 - SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT**  
**For the year ended December 31, 2020**

	General Assets					Infrastructure Assets	General/ Infrastructure	Totals	
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	2020	2019
<b>Cost</b>									
Opening costs	\$ 41,400		427,709		127,165	390,329		\$ 986,603	\$ 986,603
Closing costs	41,400		427,709		127,165	390,329		986,603	986,603
<b>Accumulated Amortization</b>									
Opening accumulated amortization			398,728		125,526	390,329		914,583	903,482
Amortization			9,660		1,441			11,101	11,101
Closing accumulated amortization			408,388		126,967	390,329		925,684	914,583
Net Book Value	\$ 41,400		19,321		198			\$ 60,919	\$ 72,020

**VILLAGE OF SHEHO**  
**SCHEDULE 7 - SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION**  
**For the year ended December 31, 2020**

Cost	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Totals	
								2020	2019
Opening costs	\$ 20,941		122,019			399,308	444,335	\$ 986,603	\$ 986,603
Closing costs	20,941		122,019			399,308	444,335	986,603	986,603
<b>Accumulated Amortization</b>									
Opening accumulated amortization	993		114,420			357,427	441,743	914,583	903,482
Amortization	248		200			9,660	993	11,101	11,101
Closing accumulated amortization	1,241		114,620			367,087	442,736	925,684	914,583
Net Book Value	\$ 19,700		7,399			32,221	1,599	\$ 60,919	\$ 72,020

**VILLAGE OF SHEHO**  
**SCHEDULE 8 - SCHEDULE OF ACCUMULATED SURPLUS**  
 For the year ended December 31, 2020

	2019	Changes	2020
<b>UNAPPROPRIATED SURPLUS</b>	<b>\$ 203,857</b>	<b>\$ 53,539</b>	<b>\$ 257,396</b>
<b>APPROPRIATED RESERVES</b>			
Hall Roof Repair Reserve	9,309	20	9,329
<b>Total appropriated</b>	<b>9,309</b>	<b>20</b>	<b>9,329</b>
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible capital assets (Schedule 6)	72,020	(11,101)	60,919
<b>Net Investment in Tangible capital assets</b>	<b>72,020</b>	<b>(11,101)</b>	<b>60,919</b>
<b>TOTAL ACCUMULATED SURPLUS</b>	<b>\$ 285,186</b>	<b>\$ 42,458</b>	<b>\$ 327,644</b>

# VILLAGE OF SHEHO

## SCHEDULE 9 - SCHEDULE OF MILL RATES AND ASSESSMENTS

For the year ended December 31, 2020

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable assessment	96,960	3,195,680			864,100		4,156,740
Regional Park Assessment							
Total Assessment							4,156,740
Mill Rate Factor(s)	1.00	1.00			0.80		
Total Base/Minimum Tax	1,100	58,740			3,460		63,300
Total Municipal Tax Levy	1,746	95,644			14,941		112,331

### MILL RATES:

### MILLS

Average Municipal	27.0237
Average School	4.5042
Potash Mill Rate	
Uniform Municipal Mill Rate	19.0000

**VILLAGE OF SHEHO**  
**SCHEDULE 10 - SCHEDULE OF COUNCIL REMUNERATION**  
**For the year ended December 31, 2020**

<u>Position - Name</u>	<u>Remuneration</u>	<u>Reimbursed Costs</u>	<u>Total</u>
Mayor - Walter Skiehar	\$ 1,560	\$	\$ 1,560
Councilor - Kelvin Hawreluik	975		975
Councilor - Tammy Fedak	975		975
	<hr/>		<hr/>
	\$ 3,510	\$	\$ 3,510
	<hr/>		<hr/>