Financial Statements December 31, 2020

# **INDEX**

Pages 1 - 2	Independent Auditors' Report
Page 3	Statement of Financial Position
Page 4	Statement of Operations
Page 5	Statement of Changes in Net Debt
Page 6	Statement of Cash Flows
Pages 7 - 16	Notes to the Financial Statements
Page 17	Schedule of Taxes and Other Unconditional Revenue
Pages 18 - 21	Schedule of Operating and Capital Revenue by Function
Pages 22 - 24	Schedule of Total Expenses by Function
Pages 25 - 26	Schedule of Segment Disclosure by Function
Page 27	Schedule of Tangible Capital Assets by Object
Page 28	Schedule of Tangible Capital Assets by Function
Page 29	Schedule of Accumulated Surplus
Page 30	Schedule of Mill Rates and Assessments
Page 31	Schedule of Council Remuneration

#### Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

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Administration

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#### **INDEPENDENT AUDITORS' REPORT**

To the Reeve and Councillors R.M. of Sherwood No. 159

#### Opinion

We have audited the financial statements of the **R.M. OF SHERWOOD NO. 159**, which comprise the statement of financial position as at December 31, 2020 and the statements of operations, changes in net debt and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements
in accordance with Canadian public sector accounting standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free
from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditors' Report (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
  to fraud or error, design and perform audit procedures responsive to those risks, and obtain
  audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Regina, Saskatchewan June 9, 2021

Statement of Financial Position As at December 31, 2020

Statement 1

	2020	2019
ASSETS		
Financial Assets  Cash & Temporary Investments (Note 2)	\$ 9,541,860	\$ 6,205,652
Taxes Receivable - Municipal (Note 3)	312,343	488,133
Other Accounts Receivable (Note 4)	253,445	480,272
Land for Resale (Note 5)	5,381	5,381
SARM (Note 6)	152,111	137,852
Other Investments (Note 6)	12,433	11,801
Local Improvement Long-Term Receivable	1,118,505	-
Total Einanaial Assata	11 206 079	7 220 001
Total Financial Assets	11,396,078	7,329,091
LIABILITIES		
Bank Indebtedness (Note 7)	-	-
Accounts Payable (Note 8)	494,874	208,657
Accrued Liabilities Payable	-	-
Deposits	52,507	46,459
Deferred Revenue (Note 9)	155,209	105,795
Accrued Landfill Costs	-	, -
Other Liabilities	87,019	82,372
Long-Term Debt (Note 10)	19,771,951	20,266,173
Lease Obligations	-	-
Liability for Contaminated Sites	-	-
Total Liabilities	20,561,560	20,709,456
JET EINANGIAL ACCETO (MET DEDT)	(0.105.400)	(12 220 265)
NET FINANCIAL ASSETS (NET DEBT)	(9,165,482)	(13,380,365)
	44.055.070	40,000,000
Tangible Capital Assets (Schedules 6, 7)	41,355,976	42,086,636
Prepayment and Deferred Charges	43,985	6,302
Stock and Supplies	174,131	216,820
Other	-	-
Total Non-Financial Assets	41,574,092	42,309,758
Accumulated Surplus (Deficit) (Schedule 8)	\$ 32,408,610 \$	28,929,393

# Statement of Operations For the year ended December 31, 2020

Statement 2

			2020 Budget		2020		2019
Revenues							
Taxes and Other Unconditional Revenue	(Schedule 1)	\$	6,109,859	\$	6,054,605	\$	5,740,854
Fees and Charges	(Schedule 4, 5)		2,524,850		1,072,937		2,363,504
Conditional Grants	(Schedule 4, 5)		28,600		31,731		28,687
Tangible Capital Assets Sales- Gain (Loss)	(Schedule 4, 5)	1	-		-		(51,482)
Land Sales - Gain	(Schedule 4, 5)		10,000		-		-
Investment Income and Commissions	(Schedule 4, 5)		61,100		132,711		119,513
Other Revenues	(Schedule 4, 5)		1,000		315,911		28,098
Restructurings	(Schedule 4, 5)				-		
5-1-1-2			0.705.400		7 007 005		0.000.474
Total Revenues			8,735,409		7,607,895		8,229,174
Expenses							
General Government Services	(Schedule 3)		1,521,100	T	1,212,004	T	1,415,921
Protective Services	(Schedule 3)		414,000		363,875		360,789
Transportation Services	(Schedule 3)		3,096,830		3,600,306		3,610,504
Environmental and Public Health Services	(Schedule 3)		34,800		32,757		36,523
Planning and Development Services	(Schedule 3)		522,000		340,704		969,777
Recreation and Cultural Services	(Schedule 3)		17,000		17,384		16,837
Utility Services	(Schedule 3)		1,003,922		631,054		340,078
Restructurings	(Schedule 3)		-		-		-
	(00110001000)			_			
Total Expenses			6,609,652		6,198,084		6,750,429
Surplus (Deficit) before Other Capital Contribution	18		2,125,757		1,409,811		1,478,745
Capital Grants and Other Capital Contributions (Scho	dulo 4 E)		230,457		2,069,406		150,111
Capital Grants and Other Capital Contributions (Sche	aule 4, 5)		200,407		2,000,400		100,111
Surplus (Deficit) of Revenues over Expenses			2,356,214		3,479,217		1,628,856
			00 000 000		00 000 000		07 000 507
Accumulated Surplus (Deficit), Beginning of Year			28,929,393		28,929,393		27,300,537
Accumulated Surplus (Deficit), End of Year		\$	31,285,607	\$	32,408,610	\$	28,929,393
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# Statement of Changes in Net Debt For the year ended December 31, 2020

Statement 3

	20	20 Budget	2020	2019
Surplus (Deficit)	\$	2,356,214	\$ 3,479,217	\$ 1,628,856
(Acquisition) of tangible capital assets		(1,551,324)	(546,018)	(4,094,336)
Amortization of tangible capital assets		-	1,276,678	1,249,945
Proceeds on disposal of tangible capital assets		-	-	80,808
Loss (gain) on disposal of tangible capital assets		-	-	51,482
Surplus (Deficit) of capital expenses over expenditures		(1,551,324)	730,660	(2,712,101)
(Acquisition) of supplies inventories		-	-	-
(Acquisition) of prepaid expense		-	(37,683)	-
Consumption of supplies inventory		-	42,689	81,214
Use of prepaid expense		-	-	13,465
Surplus (Deficit) of expenses of other non-financial over expenditures			5,006	94,679
Change in Net Debt		804,890	4,214,883	(988,566)
Net Financial Assets - Beginning of Year		(13,380,365)	(13,380,365)	(12,391,799)
Net Debt - End of Year	\$	(12,575,475)	\$ (9,165,482)	\$ (13,380,365)

# Statement of Cash Flows For the year ended December 31, 2020

Statement 4

	2020	2019
Cash provided by (used for) the following activities		
Operating:	<b>A A A A B A B A B B B B B B B B B B</b>	
Surplus (Deficit)	\$ 3,479,217	\$ 1,628,856
Amortization	1,276,678	1,249,945
Loss (gain) on disposal of tangible capital assets	4.755.005	51,482
Changes in assets / liabilities	4,755,895	2,930,283
Taxes Receivable - Municipal	175,790	(171,011)
Other Receivables	226,827	315,452
Land for Resale	-	- 010,402
Other Financial Assets	(632)	_
Accounts and Accrued Liabilities Payable	286,217	(1,549,730)
Deposits	6,048	13,854
Deferred Revenues	49,414	105,287
Other Liabilities	4,647	(2,500)
Stock and Supplies for Use	42,689	81,214
Prepayments and Deferred Charges	(37,683)	13,465
Other	(1,118,505)	13,403
Other	(1,116,505)	
Net cash from (used for) operations	4,390,707	1,736,314
Capital:	(5.40.040)	(4.004.000)
Acquisition of Capital Assets	(546,018)	(4,094,336)
Proceeds from the Disposal of Capital Assets	-	80,808
Other Capital		-
Net cash from (used for) capital	(546,018)	(4,013,528)
Investing:		
Long-Term Investments	(14,259)	(20,255)
Other Investments	(14,259)	(20,255)
Other investments		-
Net cash from (used for) investing	(14,259)	(20,255)
Financing:	10.040.505	2.052.677
Long-Term Debt Issued	19,218,505	, , ,
Long-Term Debt Repaid	(19,712,727)	(425,348)
Other Financing	-	-
Net cash from (used for) financing	(494,222)	1,627,329
In execute (Decreases) in each recovered	2 226 200	(670.140)
Increase (Decrease) in cash resources	3,336,208	(670,140)
Cash and Investments - Beginning of Year	6,205,652	6,875,792
	_	
Cash and Investments - End of Year	\$ 9,541,860	\$ 6,205,652

Notes to the Financial Statements For the year ended December 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

#### **Basis of Accounting:**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

#### (b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.

### (c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized:
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

#### (d) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (e) Local Improvement Charges:

Local improvement projects financed by frontage taxes recognize the taxes as capital revenue once the project is complete and the prepayments period has concluded. Any frontage taxes not prepaid are then reported as a long-term asset to be reduced by the principle portion of each annual frontage tax levy.

Notes to the Financial Statements
For the year ended December 31, 2020

#### (f) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (g) Non-Financial Assets:

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

# (h) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

### (i) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

#### (i) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Rural Municipalities - Self Insurance Fund are accounted for on the modified equity basis.

#### (k) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to the Financial Statements For the year ended December 31, 2020

#### (I) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 years
Buildings	20 to 45 years
Vehicles and Equipment	,
Vehicles	10 years
Machinery and Equipment	5 to 20 years
Infrastructure Assets	
Infrastructure Assets	25 to 75 years
Water and Sewer	25 to 75 years
Road Network Assets	40 years

**Government Contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality capitalizes interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

#### (m) Landfill Liability:

The municipality of **R.M. OF SHERWOOD NO. 159** does not maintain a waste disposal site.

#### (n) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

Page 9

Notes to the Financial Statements For the year ended December 31, 2020

#### (o) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies inventories, if any, are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

#### (p) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for Police and Fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water.

Notes to the Financial Statements For the year ended December 31, 2020

### (q) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 16, 2020.

# (r) New Accounting Standards:

Effective for Fiscal Years Beginning On or After April 1, 2022:

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

**PS 3450 Financial Instruments**, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

#### Effective for Fiscal Years Beginning On or After April 1, 2023:

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligagations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

Page 11

Notes to the Financial Statements For the year ended December 31, 2020

2. Cash and Temporary Investments	2020	2019
Cash on hand	\$ 150	\$ 150
Chequing	2,996,396	1,665,564
Savings	6,545,314	4,539,938
Total Cash and Temporary Investments	\$ 9,541,860	\$ 6,205,652

Cash and temporary investments include balances with banks, redeemable term deposits, marketable securities and other short-term investments with maturities of three months or less. If applicable, cash subject to external restrictions that prevent its use for current purposes would be included in restricted cash.

3. Taxes and Grants in Lieu Receivable	2020	2019
Municipal - Current	\$ 279,823	\$ 336,098
- Arrears	52,520	172,035
	332,343	508,133
- Less Allowance for Uncollectables	(20,000)	(20,000)
Total Municipal Taxes Receivable	312,343	488,133
School - Current	252,238	318,470
- Arrears	31,258	196,306
Total School Taxes Receivable	283,496	514,776
Other	106,402	143,372
Total Taxes and Grants in Lieu Receivable	702,241	1,146,281
Deduct taxes to be collected on behalf of other organizations	(389,898)	(658,148)
Boddot taxoo to bo contottod on bonan or other organizations	(000),000/	(200)
Total Taxes and Grants in Lieu Receivable	\$ 312,343	\$ 488,133
4. Other Accounts Receivable	2020	2019
Provincial government and agencies	\$ 328	\$ 8,716
GST rebate	124,686	289,520
Other	67,764	184,077
Utility accounts receivable	78,967	54,959
Total Other Accounts Receivable	271,745	537,272
Less Allowance for Uncollectables	18,300	57,000
Net Other Accounts Receivable	\$ 253,445	\$ 480,272

Notes to the Financial Statements
For the year ended December 31, 2020

Land for Resale	2020	2019
Tax title Property - municipal share	\$ 5,081	\$ 5,081
Allowance for market value adjustment	-	-
Net Tax Title Property	5,081	5,081
Other land	300	300
Allowance for market value adjustment	-	-
Net Other Land	300	300
Total Land for Resale	\$ 5,381	\$ 5,381

6. SARM and Other Long-Term Investments	2020	2019
SARM self-insurance plans	\$ 152,111	\$ 137,852
Credit union equity	11,801	11,801
Security deposit	632	-
Total SARM and Other Long-Term Investments	\$ 164,544	\$ 149,653

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Funds are accounted for on the modified equity basis.

# 7. Credit Arrangements

At December 31, 2020, the Municipality had an authorized Conexus Credit Union line of credit of \$1,000,000, none of which was drawn. The following has been collateralized in connection with this line of credit:

- General security agreement.

8. Accounts Payable	2020	2019
Trade payables	\$ 151,577	\$ 149,884
Holdbacks	7,214	7,214
Sales tax collections	635	339
Accrued debenture interest payable	285,075	-
Other taxing authorities	26,459	14,618
East Cottonwood Watershed	23,914	36,602
Total Accounts Payable	\$ 494,874	\$ 208,657

2020		
2020		2019
\$ 465	\$	465
22		23
154,722		105,307
\$ 155,209	\$	105,795
\$	\$ 465 22 154,722	\$ 465 \$ 22 154,722

Notes to the Financial Statements For the year ended December 31, 2020

#### 10. Long-Term Debt

- a) The debt limit of the municipality is \$6,665,590. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* Section 161(1)). Municipalities require Saskatchewan Municipal Board approval to incur future debt in excess of their limit.
- b) Loans: Two loans are repayable to Conexus Credit Union; the first at \$10,424 per month (including interest at P +1.25%), for the purpose of financing the cost of a road resurfacing project (capital), and the second at \$10,775 per month (including interest at P +0.5%), for the purpose of financing the unprepaid owners' share of a local improvement project (operating).

Future principal and interest payments to the Credit Union are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Principal
2020	\$ -	\$ -	\$ -	\$ 282,353
2021	203,955	50,428	254,383	291,587
2022	210,874	43,509	254,383	301,128
2023	218,031	36,352	254,383	310,984
2024	225,434	28,949	254,383	321,167
2025	222,286	21,293	243,579	317,248
Thereafter	591,371	44,673	636,044	341,706
Balance	\$ 1,671,951	\$ 225,204	\$ 1,897,155	\$ 2,166,173

c) Debenture debt: Debenture debt is repayable to Municipal Financing Corporation of Saskatchewan at \$1,005,007 per year for 25 years (including interest at 2.7%), for the purpose of financing the water treatment plant and water main expansion in the Sherwood Industrial Park. The project's construction was previously interim-financed with a Bank of Nova Scotia interest-only short-term construction loan, which was paid out with the proceeds from this long-term debenture of the same amount.

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Total	Prio	r Year Principal
2020	\$ -	\$ -	\$ -	\$	18,100,000
2021	516,307	488,700	1,005,007		-
2022	530,247	474,760	1,005,007		-
2023	544,564	460,443	1,005,007		-
2024	559,267	445,740	1,005,007		-
2025	574,367	430,640	1,005,007		-
Thereafter	15,375,248	4,724,891	20,100,139		-
Balance	\$18,100,000	\$ 7,025,174	\$ 25,125,174	\$	18,100,000

Notes to the Financial Statements For the year ended December 31, 2020

#### 11. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's Reserve Fund.

#### 12. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2020 was \$121,118 (2019 - \$112,870). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

#### 13. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

#### 14. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short-term nature. The fair value of the municipality's long term debt approximates the carrying value as the terms and conditions are comparable to current market conditions, or they are due in a relatively short period of time.

#### 15. Interest Rate Risk

The rural municipality is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short-term maturity. The rural municipality is exposed to interest rate cash flow risk on its long-term liabilities with a floating interest rate that is reset as market rates change. The interest rates and maturity dates of the debts are disclosed in Note 10.

#### 16. Credit Risk

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor. Accounts receivable by type/source are disclosed in Notes 3 and 4.

#### 17. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in an asset and revenue in the future. Significant contractual rights of the municipality include current development agreements that include provisions for future fees, such as:

Agreement 1 contains \$882,375 in fees, with \$497,330 for drainage and roadways and \$3,329 for planning, both due within 14 days of the date of the building permit application, and \$381,716 for water and sewer, due within 10 years or when the municipality provides those services whichever comes first.

Agreement 2 contains \$698,444 in fees, with \$562,604 for water, drainage and roadways 50% of which is due within 14 days of plan approval and the remaining 50% due within one year of plan approval, and \$135,840 for sewer, due within 10 years or when the municipality provides that service whichever comes first.

Notes to the Financial Statements For the year ended December 31, 2020

#### 18. Significant Event - COVID-19 Pandemic

The COVID-19 pandemic is complex and continues to evolve. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

# Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2020

	20	20 Budget	2020	2019
TAXES		***************************************		 
General municipal tax levy	\$	5,575,903	\$ 5,580,581	\$ 5,384,246
Abatements and adjustments		(50,000)	(1,384)	(1,534)
Discount on current year taxes		(190,000)	 (166,403)	 (178,720)
Net Municipal Taxes		5,335,903	5,412,794	5,203,992
Potash tax share		71,000	71,681	64,314
Trailer license fees		7,200	5,702	7,381
Penalties on tax arrears		20,350	31,850	29,497
Special tax levy		221,976	-	-
Other - Tax loss compensation and retro B.O.R.		-	-	1,276
otal Taxes		5,656,429	5,522,027	5,306,460
NCONDITIONAL GRANTS				
Revenue Sharing	T	208,230	208,252	183,094
Organized Hamlet		-	-	-
Other - Safe Restart		-	58,103	-
otal Unconditional Grants		208,230	266,355	183,094
RANTS IN LIEU OF TAXES				
ederal		-	2,785	8,359
rovincial				
S.P.C. Electrical	T	-	-	-
SaskEnergy Gas		-	-	-
TransGas		2,700	2,757	2,620
Central Services		213,000	228,434	213,597
SaskTel		4,800	4,814	4,814
Other - Wildlife and other		2,700	835	(4,688)
ocal/Other				
Housing Authority		-	-	-
C.P.R. Mainline		20,000	20,387	20,387
Treaty Land Entitlement		2,000	6,211	6,211
Other -		-	-	-
ther Government Transfers				
S.P.C. Surcharges		-	-	-
SaskEnergy Surcharge		-	-	-
Other -		-	· -	-
otal Grants in Lieu of Taxes		245,200	266,223	251,300

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Schedule 2-1

	2020	0 Budget	2	020		2019
ENERAL GOVERNMENT SERVICES						
perating Other Segmented Revenue	1		T		1	
Fees and Charges						
- Custom work (tax certificates, office services,	s	4 500	¢	24,045	\$	20.226
assessment appeal fees)	9	4,500	\$	24,045	l p	20,236
- Sales of supplies and other		500		87	1	17,216
- Other - Licences and permits		206,500		96,563	1	280,842
Total Fees and Charges		211,500		120,695		318,294
- Tangible capital asset sales - gain (loss)		-		-		-
- Land sales - gain		10,000		-	1	_
- Investment income and commissions		61,100		132,711		119,513
- Other - Insurance and other recoveries		1,000		315,911		28,098
Total Other Segmented Revenue		283,600		569,317		465,905
Conditional Grants				000,017	<del>                                     </del>	,
- Employment/training		-		_		-
- Other -		-		-		-
Total Conditional Grants		-		-		-
otal Operating		283,600		569,317	<del>                                     </del>	465,905
apital		200,000		000,017		100,000
Conditional Grants	T				T	
- Federal Gas Tax		_		_		_
- Can/Sask Municipal Rural Infrastructure		_		-		_
- Provincial Disaster Assistance		_		-		-
- Other -		-		-		-
		-		-		-
otal Capital otal General Government Services	\$	283,600	\$	569,317	\$	465,905
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating	\$	283,600	\$	- 569,317	<b> </b>	- 465,905
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue	\$	283,600	\$	569,317	\$	- 465,905
otal Capital otal General Government Services  ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges						
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees	\$	170,000	\$	187,986	\$	184,671
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges						
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue  Fees and Charges  - Other - Fines and fire fees  Total Fees and Charges  - Tangible capital asset sales - gain (loss)		170,000		187,986		184,671
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		170,000 170,000 -		187,986 187,986 -		184,671 184,671 -
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue		170,000		187,986		184,671
otal Capital otal General Government Services  ROTECTIVE SERVICES perating Other Segmented Revenue     Fees and Charges         - Other - Fines and fire fees         Total Fees and Charges         - Tangible capital asset sales - gain (loss)         - Other -  Total Other Segmented Revenue Conditional Grants		170,000 170,000 -		187,986 187,986 -		184,671 184,671 -
otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment		170,000 170,000 -		187,986 187,986 -		184,671 184,671 -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government		170,000 170,000 -		187,986 187,986 - - 187,986		184,671 184,671 - 184,671
otal Capital otal General Government Services  ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -		170,000 170,000 -		187,986 187,986 -		184,671 184,671 -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -  Total Conditional Grants		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 - - 184,671 - - - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -  Total Conditional Grants  otal Operating		170,000 170,000 -		187,986 187,986 - - 187,986		184,671 - - 184,671 - - - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -  Total Conditional Grants  otal Operating apital		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 184,671 - - 184,671 - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue     Fees and Charges         - Other - Fines and fire fees  Total Fees and Charges         - Tangible capital asset sales - gain (loss)         - Other -  Total Other Segmented Revenue  Conditional Grants         - Student Employment         - Local Government         - Other -  Total Conditional Grants  otal Operating apital  Conditional Grants		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 184,671 - - 184,671 - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -  Total Conditional Grants otal Operating apital  Conditional Grants - Federal Gas Tax		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 184,671 - - 184,671 - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue     Fees and Charges         - Other - Fines and fire fees  Total Fees and Charges         - Tangible capital asset sales - gain (loss)         - Other -  Total Other Segmented Revenue  Conditional Grants         - Student Employment         - Local Government         - Other -  Total Conditional Grants  otal Operating apital  Conditional Grants         - Federal Gas Tax         - Can/Sask Municipal Rural Infrastructure		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 - - 184,671 - - - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue Fees and Charges - Other - Fines and fire fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other -  Total Conditional Grants otal Operating apital  Conditional Grants - Federal Gas Tax - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 184,671 - - 184,671 - -
otal Capital otal General Government Services  ROTECTIVE SERVICES perating  Other Segmented Revenue     Fees and Charges         - Other - Fines and fire fees  Total Fees and Charges         - Tangible capital asset sales - gain (loss)         - Other -  Total Other Segmented Revenue  Conditional Grants         - Student Employment         - Local Government         - Other -  Total Conditional Grants  otal Operating apital  Conditional Grants         - Federal Gas Tax         - Can/Sask Municipal Rural Infrastructure		170,000 170,000 - - 170,000		187,986 187,986 - - 187,986 - -		184,671 184,671 - 184,671

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Schedule 2-2

DANICPORTATION CERVICES	2020 Budget	2020	2019
RANSPORTATION SERVICES perating			
Other Segmented Revenue	Γ	T	1
Fees and Charges			
- Custom work	\$ 21,000	\$ 19,948	\$ 146,435
- Sales of supplies	16,000	5,493	50,350
- Road maintenance fees	45,000	32,985	19,202
- Mitigation	13,250	14,399	13,250
- Other -	10,200	14,000	13,230
Total Fees and Charges	95,250	72,825	229,237
- Tangible capital asset sales - gain (loss)	95,250	12,025	
- Other -	-	_	(51,482)
Total Other Segmented Revenue	05.050	72,825	177 755
	95,250	12,825	177,755
Conditional Grants	40.000	10.000	10,000
- MREP (CTP)	12,600	12,600	12,600
- WSA - Drainage project	- ,		-
- Other - Sask Highways access maint. sharing	1,000	1,000	-
Total Conditional Grants	13,600	13,600	12,600
otal Operating	108,850	86,425	190,355
apital			
Conditional Grants			
- Federal Gas Tax	57,466	86,199	116,895
- Can/Sask Municipal Rural Infrastructure	-	-	-
- Heavy Haul	33,000	33,216	33,216
<ul> <li>Designated Municipal Roads and Bridges</li> </ul>	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other - MEEP	139,991	139,991	-
- Other capital revenue - Local improvement	-	1,810,000	-
otal Capital	230,457	2,069,406	150,111
	230,457 \$ 339,307		150,111 \$ 340,466
otal Capital otal Transportation Services		2,069,406	
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES		2,069,406	
otal Capital  otal Capital  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating		2,069,406	
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue		2,069,406	
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges	\$ 339,307	2,069,406 \$ 2,155,831	\$ 340,466
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees	\$ 339,307	2,069,406 \$ 2,155,831 \$ -	\$ 340,466
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies	\$ 339,307 \$ - 500	\$ 2,069,406 \$ 2,155,831 \$ - 839	\$ 340,466 \$ - 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges	\$ 339,307	2,069,406 \$ 2,155,831 \$ -	\$ 340,466
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies	\$ 339,307 \$ - 500	\$ 2,069,406 \$ 2,155,831 \$ - 839	\$ 340,466 \$ - 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue  Fees and Charges  - Waste and disposal fees  - Other - Sale of pest control supplies  Total Fees and Charges  - Tangible capital asset sales - gain (loss)  - Other -	\$ - 500 	\$ 2,069,406 \$ 2,155,831 \$ - 839 - -	\$ - 701 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue  Fees and Charges  - Waste and disposal fees  - Other - Sale of pest control supplies  Total Fees and Charges  - Tangible capital asset sales - gain (loss)  - Other -  Total Other Segmented Revenue	\$ 339,307 \$ - 500	\$ 2,069,406 \$ 2,155,831 \$ - 839	\$ 340,466 \$ - 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants	\$ - 500 	\$ 2,069,406 \$ 2,155,831 \$ - 839 - -	\$ - 701 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment	\$ - 500 	\$ 2,069,406 \$ 2,155,831 \$ - 839 - -	\$ - 701 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants	\$ - 500 500 - 500	\$ - 839 - 839 839	\$ - 701 701 - 701 - 701 - 701 - 701
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control	\$ - 500 500 500 - 10,000	\$ - 839 839 839 11,946	\$ - 701 701 - 701 - 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants	\$ - 500 500 500 - 10,000	\$ - 839 839 839 11,946	\$ - 701 701 - 701 - 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants - Federal Gas Tax	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants - Federal Gas Tax - Can/Sask Municipal Rural Infrastructure	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants - Federal Gas Tax - Can/Sask Municipal Rural Infrastructure - TAPD	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue     Fees and Charges     - Waste and disposal fees     - Other - Sale of pest control supplies  Total Fees and Charges     - Tangible capital asset sales - gain (loss)     - Other -  Total Other Segmented Revenue  Conditional Grants     - Student Employment     - Local Government     - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants     - Federal Gas Tax     - Can/Sask Municipal Rural Infrastructure     - TAPD     - Provincial Disaster Assistance	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902
otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Sale of pest control supplies  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - Pest and weed control  Total Conditional Grants  otal Operating apital  Conditional Grants - Federal Gas Tax - Can/Sask Municipal Rural Infrastructure - TAPD	\$ - 500 500 500 - 10,000 10,000	\$ - 839 839 839 11,946 11,946	\$ - 701 701 - 701 - 9,902 9,902 9,902

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Schedule 2-3

	2020 Budget	2020	2019
LANNING AND DEVELOPMENT SERVICES			
Operating Otto October 1981	T		
Other Segmented Revenue			
Fees and Charges	47.400	45.000	
- Planning fees and planning services	\$ 17,400	, , , , , , , , , , , , , , , , , , , ,	\$ 16,936
- Development charges and municipal reserve	1,175,400		929,234
Total Fees and Charges	1,192,800	16,307	946,170
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	1,192,800	16,307	946,170
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
otal Operating	1,192,800	16,307	946,170
apital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Provincial Disaster Assistance	-		-
- Other -	_	-	_
otal Capital	-	-	-
otal Planning and Development Services	\$ 1,192,800	\$ 16,307	\$ 946,170
Other Segmented Revenue			T
Fees and Charges		1	
		1	
- Other -	<b> </b>	  \$ -	\$ -
- Other - Total Fees and Charges	\$ -	\$ -	\$ -
Total Fees and Charges	\$ - - -	\$ - - -	\$ - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss)	\$ - - - -	\$ - - -	\$ - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -	- - -	\$ - - - -	\$ - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue	\$ - - - - -	\$ - - - - -	\$ - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants	- - -	\$ - - - - - -	\$ - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment	- - -	\$ - - - - - -	\$ - - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government	- - -	\$ - - - - - - - -	\$ - - - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Donations	- - - - - -	- - - - -	- - - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Donations - Other - Saskatchewan Lotteries Trust	- - - - - - - - - 5,000	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -
Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Donations - Other - Saskatchewan Lotteries Trust  Total Conditional Grants	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - - 5,000	- - - - - - - - - - - - - - - - - - -	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	- - - - - - - - 6,185
Total Fees and Charges	- - - - - - - - 5,000	- - - - - - - - - 6,185	\$ - - - - - - - 6,185 6,185

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2020

Schedule 2-4

	2	020 Budget		2020		2019
TILITY SERVICES						
perating						
Other Segmented Revenue Fees and Charges						
- Water charges	\$	749,000	\$	579,475	\$	592,275
- Infrastructure fees	٦	99,800	l a	81,199	φ	68,17
- Other - Interest, connections, and other		6,000		13,611		23,98
Total Fees and Charges	+-	854,800	<del>                                     </del>	674,285	_	684,43
- Tangible capital asset sales - gain (loss)		-		-		-
- Other -		-		_		_
Total Other Segmented Revenue		854,800		674,285		684,43
Conditional Grants				· · · · · · · · · · · · · · · · · · ·		
- Student Employment		-		-		-
- Other -		-		_		_
Total Conditional Grants		-		-		-
otal Operating		854,800		674,285		684,43
apital						
Conditional Grants						
- Federal Gas Tax		-		-		-
- New Building Canada Fund (SCF, NRP) - Clean Water and Wastewater Fund		-		-		-
- Other -		-		-		-
otal Capital		-		-		-
otal Utility Services	\$	854,800	\$	674,285	\$	684,43
OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	_\$	2,856,007	\$	3,622,696	\$	2,638,43
JMMARY						
Total Other Segmented Revenue	\$	2,596,950	\$	1,521,559	\$	2,459,633
Total Conditional Grants		28,600		31,731		28,68
Total Capital Grants and Contributions		230,457		2,069,406		150,11
	\$			3,622,696		

Schedule of Total Expenses by Function For the year ended December 31, 2020

Schedule 3-1

Council remuneration and travel Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital Amortization Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other	\$	134,800 713,750 531,300 60,500 59,250 500 - - 5,000 15,000 1,000	\$	133,230 502,166 358,160 44,314 41,671 - - 115,715 886 15,799 63	\$	132,119 553,051 458,917 49,647 53,747 500 - 101,971 3,971 57,899
Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating	,	713,750 531,300 60,500 59,250 500 5,000 15,000 1,000		502,166 358,160 44,314 41,671 - 115,715 886 15,799	\$	553,051 458,917 49,647 53,747 500 - 101,971 3,971
Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital  Amortization Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other	\$	531,300 60,500 59,250 500 - - 5,000 15,000 1,000	4	358,160 44,314 41,671 - - 115,715 886 15,799		458,917 49,647 53,747 500 - 101,971 3,971
Utilities  Maintenance, materials, and supplies Grants and contributions - operating - capital  Amortization Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other	\$	60,500 59,250 500 - - 5,000 15,000 1,000	\$	44,314 41,671 - - 115,715 886 15,799		49,647 53,747 500 - 101,971 3,971
Maintenance, materials, and supplies Grants and contributions - operating	\$	59,250 500 - - 5,000 15,000 1,000	8	41,671 - - 115,715 886 15,799		53,747 500 - 101,971 3,971
Grants and contributions - operating	\$	5,000 15,000 1,000	8	- 115,715 886 15,799		500 - 101,971 3,971
- capital  Amortization Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other  al General Government Services	\$	5,000 15,000 1,000	6	886 15,799		- 101,971 . 3,971
Amortization Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other  al General Government Services	\$	15,000 1,000	\$	886 15,799		3,971
Interest and service charges Allowance for uncollectibles Other - Sales tax adjustments and other  Al General Government Services	\$	15,000 1,000	l s	886 15,799		3,971
Allowance for uncollectibles Other - Sales tax adjustments and other  al General Government Services	\$	15,000 1,000	s	15,799		
Other - Sales tax adjustments and other  al General Government Services	\$	1,000	S	,		57,899
al General Government Services	\$		s	63		
	\$	1,521,100	\$			4,099
TECTIVE SERVICES			ĮΨ	1,212,004	\$	1,415,921
Police Protection and Bylaw Enforcement Wages and benefits	\$		\$	_	T\$	-
Professional/Contractual services - police	Ť	45,000	1	46,913	1	45,282
Utilities		-		-		-
Maintenance, materials, and supplies		-		-		_
Grants and contributions - operating		-		_		-
- capital		-		-		-
Other - Bylaw enforcement		24,000		_		169
Fire Protection		24,000				103
Wages and benefits		_				-
Professional/Contractual services (fire calls)		220,000		195,230		196,109
Utilities		220,000		190,200		130,103
		-		-		-
Maintenance, materials, and supplies		105.000		101 700		110 000
Grants and contributions - operating (standby retainer)		125,000		121,732		119,229
- capital		-		-		-
Amortization		-		-		-
Interest		-		-		-
Other -		-		-		-
I Protective Services	\$	414,000	\$	363,875	\$	360,789
NSPORTATION SERVICES						ÿ
Wages and benefits	\$	1,295,620	\$	1,058,389	\$	945,561
Council remuneration and travel		-		-		-
Professional/Contractual services		387,760		282,557		315,947
Utilities		62,750		39,769		34,571
Maintenance, materials, and supplies		501,700		424,859		384,184
Gravel		750,000		580,168		688,547
Grants and contributions - operating		-		-		-
- capital		-		-		-
Amortization		-		1,140,613		1,125,798
Interest		99,000		73,951		115,896
Other -		-		-		-
Other -		_				
Il Transportation Services	\$	3,096,830	\$	3,600,306	4	3,610,504

Schedule of Total Expenses by Function For the year ended December 31, 2020

Schedule 3-2

	21	020 Budget	20	020		2019
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>						
Wages and benefits	\$	-	\$	-	\$	-
Professional/Contractual services		22,800		21,685		18,687
Utilities		-		-		-
Maintenance, materials, and supplies		10,000		9,072		17,836
Grants and contributions - operating		-		-		-
- Waste disposal		-		-		-
- Public health		2,000		2,000		-
- capital		-		-		-
- Waste disposal		-		-		-
- Public health		-		-		-
Amortization		-		-		-
Interest		-		-		-
Other -				-		
	-		le z			
Total Environmental and Public Health Services	\$	34,800	\$	32,757	\$	36,523
PLANNING AND DEVELOPMENT SERVICES	T &	004.000	T &	105 001	T &	170,000
Wages and benefits	\$	284,900	\$	195,831	\$	179,002
Professional/Contractual services		236,600		144,843		286,411
Grants and contributions - operating		-		-		-
- capital		-		-		1 007
Amortization		-		-		1,827
Interest		-		-		-
				30		477
Other - Maintenance, materials, and supplies		500			l	=00.000
Other - Maintenance, materials, and supplies Other - Return of fees previously received		-		-		502,060
Other - Return of fees previously received		-		-		
	\$	-	\$	340,704	\$	502,060 969,777
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES		-		340,704		
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits	\$	522,000	\$	-	\$	969,777
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library)		-		- 340,704 - 11,199		
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities		522,000		-		969,777
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities Maintenance, materials, and supplies		- 522,000		- 11,199 -		969,777 - 10,938 -
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital		522,000		-		969,777
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities Maintenance, materials, and supplies Grants and contributions - operating		- 522,000		- 11,199 -		969,777 - 10,938 -
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital Amortization Interest		- 522,000		- 11,199 -		969,777 - 10,938 -
Other - Return of fees previously received  Total Planning and Development Services  RECREATION AND CULTURAL SERVICES  Wages and benefits Professional/Contractual services (library) Utilities Maintenance, materials, and supplies Grants and contributions - operating - capital Amortization		- 522,000		- 11,199 -		969,777 - 10,938 -

**Total Recreation and Cultural Services** 

17,000 \$

\$

17,384 \$

16,837

Schedule of Total Expenses by Function For the year ended December 31, 2020

Schedule 3-3

\$	- 460,000 70,500 32,500	\$	- 268,594 43,410 13,625	\$	- 237,407 55,845
\$	70,500	\$	43,410	\$	
	70,500		43,410		
	,		,		55.845
	32,500		13,625	1	20,01.
	-	1			26,30
1			-		-
1	-		-		-
	-		20,350		20,349
	440,922		285,075		-
	-	1	-		170
			-		-
\$	1 003 922	I ¢	631 054	<b>S</b>	340,078
1	1,003,922	ĮΦ	631,054	ĮΦ	340,07
•	0.000.000	•	0.100.001	•	6.750.42
00000	\$	\$ 1,003,922	\$ 1,003,922   \$	\$ 1,003,922 \$ 631,054	\$ 1,003,922 \$ 631,054 \$

# DUDLEY & COMPANY LLP

# R.M. OF SHERWOOD NO. 159

Schedule of Segment Disclosure by Function For the year ended December 31, 2020

# Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 120,695	\$ 187,986	\$ 72,825	\$ 839	\$ 16,307	\$ -	\$ 674,285	\$ 1,072,937
Investment Income and Commissions	132,711	-	-	-	-	-	-	132,711
Other Revenues	315,911	-	-	-	-	-	-	315,911
Grants - Conditional	-	-	13,600	11,946	-	6,185	-	31,731
- Capital	-	-	2,069,406	-	-	-	-	2,069,406
Total Revenues	569,317	187,986	2,155,831	12,785	16,307	6,185	674,285	3,622,696
Expenses (Schedule 3)				9				
Wages and Benefits	635,396	-	1,058,389	-	195,831	-	-	1,889,616
Professional/Contractual Services	358,160	242,143	282,557	21,685	144,843	11,199	268,594	1,329,181
Utilities	44,314	-	39,769	-	-	-	43,410	127,493
Maintenance, Materials, and Supplies	41,671	-	1,005,027	9,072	30	-	13,625	1,069,425
Grants and Contributions	-	121,732	-	2,000	-	6,185	, -	129,917
Amortization	115,715	-	1,140,613	-	-	-	20,350	1,276,678
Interest	886	-	73,951	- ,	-	-	285,075	359,912
Allowance for Uncollectibles	15,799	-	-	-	-	-	-	15,799
Other	63	-		-	-	-	-	63
Total Expenses	1,212,004	363,875	3,600,306	32,757	340,704	17,384	631,054	6,198,084
Surplus (Deficit) by Function	\$ (642,687)	\$ (175,889)	\$ (1,444,475)	\$ (19,972)	\$ (324,397)	\$ (11,199)	\$ 43,231	\$ (2,575,388

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 6,054,605

**Net Surplus (Deficit)** 

\$ 3,479,217

# DUDLEY & COMPANY LLP

# R.M. OF SHERWOOD NO. 159

Schedule of Segment Disclosure by Function For the year ended December 31, 2019

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 318,294	\$ 184,671	\$ 229,237	\$ 701	\$ 946,170	\$ -	\$ 684,431	\$ 2,363,504
Tangible Capital Asset Sales- Gain(loss)	-	-	(51,482)	-	-	-	-	(51,482
Investment Income and Commissions	119,513	-	-	-	-	-	-	119,513
Other Revenues	28,098	-	-	-	-	-	-	28,098
Grants - Conditional	-	-	12,600	9,902	-	6,185	-	28,687
- Capital	-	-	150,111		-	-	-	150,111
Total Revenues	465,905	184,671	340,466	10,603	946,170	6,185	684,431	2,638,431
Expenses (Schedule 3)								
Wages and Benefits	685,170	-	945,561	-	179,002	-	-	1,809,733
Professional/Contractual Services	458,917	241,560	315,947	18,687	286,411	10,938	237,407	1,569,867
Utilities	49,647	-	34,571	-	-	-	55,845	140,063
Maintenance, Materials, and Supplies	53,747	-	1,072,731	17,836	477	-	26,307	1,171,098
Grants and Contributions	500	119,229	-	-	-	5,899	- "	125,628
Amortization	101,971	-	1,125,798	-	1,827		20,349	1,249,945
Interest	3,971	-	115,896	-	-	-	-	119,867
Allowance for Uncollectibles	57,899	-	-	-	-	-	170	58,069
Other	4,099	-	-	-	502,060	-	-	506,159
Total Expenses	1,415,921	360,789	3,610,504	36,523	969,777	16,837	340,078	6,750,429
Surplus (Deficit) by Function	\$ (950,016)	\$ (176,118)	\$ (3,270,038)	\$ (25,920)	\$ (23,607)	\$ (10,652)	\$ 344,353	\$ (4,111,998

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 5,740,854

**Net Surplus (Deficit)** 

1,628,856

# Schedule of Tangible Capital Assets by Object For the year ended December 31, 2020

Schedule 6

	2020										
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total		
Asset Cost											
Opening Asset Costs	\$ 1,348,970	\$ -	\$ 2,404,038	\$ 228,948	\$ 3,224,054	\$ 25,740,317	\$ 21,174,995	\$ 54,121,322	\$ 50,174,46		
Additions during the year	-	-	-	22,260	43,096	207,018	273,644	546,018	4,094,33		
Disposals and write-downs during the year	-	-	-	-	-	-	-		(147,48		
Transfers (from) assets under construction	3,346	415,334	7,785,168	-	3,245,618	9,513,659	(20,963,125)	-	-		
Closing Asset Costs	\$ 1,352,316	\$ 415,334	\$ 10,189,206	\$ 251,208	\$ 6,512,768	\$ 35,460,994	\$ 485,514	\$ 54,667,340	\$ 54,121,32		
Accumulated Amortization			T								
Opening Accum. Amort. Cost	\$ -	\$ -	\$ 335,559	\$ 64,662	\$ 1,153,218	\$ 10,481,247	\$ -	\$ 12,034,686	\$ 10,799,93		
Add: Amortization taken	-	-	59,128	21,245	236,577	959,728	-	1,276,678	1,249,94		
Less: Accum. Amort. on Disposals	-	-	-	-	-	-	-	-	(15,19		
Closing Accumulated Amort.	\$ -	\$ -	\$ 394,687	\$ 85,907	\$ 1,389,795	\$ 11,440,975	\$ -	\$ 13,311,364	\$ 12,034,68		
Net Book Value	\$ 1,352,316	\$ 415,334	\$ 9,794,519	\$ 165,301	\$ 5,122,973	\$ 24,020,019	\$ 485,514	\$ 41,355,976	\$ 42,086,63		
Total contributed/donated assets receive		,	\$	-							
List of assets recognized at nominal value - Infrastructure assets     Vehicles	ue are:		\$	-							

- Machinery and Equipment
3. Amount of interest capitalized in 2020:

# DUDLEY & COMPANY LLP

# R.M. OF SHERWOOD NO. 159

Schedule of Tangible Capital Assets by Function For the year ended December 31, 2020

	2020										2019			
		General overnment		rotective Services	Tra	ansportation Services	Er	nvironmental & Public Health	Planning & evelopment	ecreation & Culture	Water & Sewer	Total		Total
Asset Cost														
Opening Asset Costs	\$	2,465,813	\$	-	\$	28,079,525	\$	-	\$ 11,152	\$ -	\$ 23,564,832	\$ 54,121,322	\$	50,174,469
Additions during the year		35,199		-		251,808		-	1.	-	259,011	546,018		4,094,336
Disposals and adjustments during the year		-				-		-	-		-	-		(147,483)
Closing Asset Costs	\$	2,501,012	\$		\$	28,331,333	\$	A SAME TO	\$ 11,152	\$ •	\$ 23,823,843	\$ 54,667,340	\$	54,121,322
Accumulated Amortization										<del></del>			Г	
Opening Accum. Amort. Costs	\$	329,758	\$		\$	11,168,883	\$	-	\$ 11,152	\$	\$ 524,893	\$ 12,034,686	\$	10,799,934
Add: Amortization taken		115,715		1-1		1,140,613		-	- 1	-	20,350	1,276,678		1,249,945
Disposals and adjustments during the year						-		-		, -	-	-		(15,193)
Closing Accumulated Amortization	\$	445,473	\$		\$	12,309,496	\$		\$ 11,152	\$ •	\$ 545,243	\$ 13,311,364	\$	12,034,686
Net Book Value	\$	2,055,539	\$	•	\$	16,021,837	\$		\$ e le va-sage	\$ <b>-</b>	\$ 23,278,600	\$ 41,355,976	\$	42,086,636

# Schedule of Accumulated Surplus For the year ended December 31, 2020

		2019		Changes		2020
JNAPPROPRIATED SURPLUS	\$	2,631,901	\$	535,487	\$	3,167,388
APPROPRIATED RESERVES						
Bridges		1		-		1
Specific Municipal Office		-		4,000		4,000
Utility Reserves		386,798		249,966		636,764
General Reserve		1,877,072		1,744,163		3,621,235
Cash-in-lieu/Development charges		2,213,158		71,301		2,284,459
otal Appropriated ET INVESTMENT IN TANGIBLE CAPITAL ASSETS	<b></b>	4,477,029		2,069,430		6,546,459
Tangible Capital Assets (Schedule 6)		42,086,636	Т	(730,660)	Г	41,355,976
Less: Related debt		(20,266,173)		1,604,960		(18,661,213
et Investment in Tangible Capital Assets		21,820,463		874,300		22,694,763
THER		-		-		-

# **DUDLEY & COMPANY LLP**

# R.M. OF SHERWOOD NO. 159

Schedule of Mill Rates and Assessments For the year ended December 31, 2020

		PROPERTY CLASS										
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total					
Taxable Assessment	\$ 132,994,456	\$ 88,333,105	\$ 952,320	\$ 88,960	\$ 916,369,494	\$ -	\$ 1,138,738,335					
Regional Park Assessment							-					
Total Assessment							1,138,738,335					
Mill Rate Factor(s)	1.490	0.990	0.990	0.990	0.930							
Total Minimum Tax	260	-	-	-	-		260					
Total Municipal Tax Levy	\$ 971,129	\$ 428,504	\$ 4,620	\$ 432	\$ 4,175,896		\$ 5,580,581					

MILL RATES:	MILLS
Average Municipal*	4.901
Average School*	5.948
Potash Mill Rate	-
Uniform Municipal Mill Rate	4.900

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

# Schedule of Council Remuneration For the year ended December 31, 2020

Name	Elected Officials' Indemnity	Reimbursed Travel Costs	Total
Crassweller, Bradley	16,200	-	16,200
Culbert, Rod	16,200		16,200
Husum, Carl	18,000	-	18,000
Oakley-Paul, Susan	16,762	-	16,762
Paul, Grant	16,200	-	16,200
Poissant, Jeffrey	21,398	-	21,398
Wilke, John	16,200	-	16,200
Total	\$ 120,960	\$ -	\$ 120,960