



### MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Town of Zealandia:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Town. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Town's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately witly, both the Council and administration to discuss their audit findings.

Administrator





Bill Jensen, CPA, CA\*
Tyler Olafson, CPA, CA\*
Jared Udchic, CPA\*
Dylan Peace, CPA\*

\*denotes professional corporation

### INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Town of Zealandia

Report on the Financial Statements

Opinion

We have audited the financial statements of Town of Zealandia, which comprise the statement of financial position as at December 31, 2020 and the statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Town as at **December 31, 2020** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Town or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan March 16, 2022





Statement 1

### STATEMENT OF FINANCIAL POSITION

### December 31, 2020

with comparative figures for 2019

ASSETS	202	<u>0</u> :	2019
Financial assets:			
Cash and temporary investments (Note 2)	\$ 32	5,577	331,725
Taxes Receivable - Municipal (Note 3)	-	3,215	40,058
Other accounts receivable (Note 4)		2,477	44,332
		5,977	5,977
Land for re-sale (Note 5)		3,911	3,911
Long-term investments	•	,	300
Debt charges recoverable Other	-	,	-
Other			
Total financial assets	44	7,246	422,092
LIABILITIES			,
Bank indebtedness	-		-
Accounts payable		7,072	44,290
Accrued liabilities payable	-		_
Deposits	-		-
Deferred revenue	-		-
Accrued landfill costs (Note 6)	11	0,000	110,000
Liability for contaminated sites	-		-
Other liabilities	-	ı	-
Long-term debt (Note 7)	-		-
Lease obligations		<u> </u>	-
Total liabilities	11	7,072	154,290
NET FINANCIAL ASSETS (DEBT)	33	0,174	267,802
Non-financial assets:			
Tangible capital assets (Schedule 6, 7)	58	1,946	603,442
Prepaid and deferred charges	-		
Stock and supplies			<u>-                                    </u>
Total non-financial assets	58	<u> 1,946</u> _	603,442
Accumulated surplus (Schedule 8)	\$ 91	2,120	871,244

APPROVED ON BEHALF OF	COUNCIL:
	Mayor
	Councillo



Statement 2

### STATEMENT OF FINANCIAL ACTIVITIES

### Year ended December 31, 2020 with comparative figures for 2019

**2020** 2020 2019 Budget **Actual** Actual Revenues: Taxes and other unconditional revenue (Schedule 1) 104,537 94,609 85,520 Fees and charges (Schedule 4, 5) 54,630 64,807 69,151 Conditional grants (Schedule 4, 5) 11,498 11,498 Tangible capital asset sales - gain (loss) (Schedule 4, 5) (2,246)Land sales - gain (Schedule 4, 5) Investment income and commissions (Schedule 4, 5) 85 174 Restructurings (Schedule 4, 5) Other revenues (Schedule 4, 5) Total Revenues 170,665 170,999 152,599 Expenditures: General government services (Schedule 3) 33,747 42,260 44,490 Protective services (Schedule 3) 4,100 4,371 3,903 Transportation services (Schedule 3) 19,925 26,034 16,234 Environmental and public health services (Schedule 3) 17,080 20,285 16,193 Planning and development services (Schedule 3) Recreation and cultural services (Schedule 3) 8,100 5,443 5,776 Utility services (Schedule 3) 30,263 31,730 40,603 Restructurings (Schedule 3) Total Expenditures 113,215 130,123 127,199 Surplus (deficit) of revenues over expenditures before other capital contributions 57,450 40,876 25,400 Provincial/Federal capital grants and contributions (Schedule 4, 5) Surplus (deficit) of revenues over expenditures 57,450 40,876 25,400 Accumulated surplus (deficit), beginning of year 871<u>.</u>244 <u>871,244</u> 845,844 Accumulated surplus (deficit), end of year

928,694

912,120

871,244



### STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

### Year ended December 31, 2020

with comparative figures for 2019

		2020 Budget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$	57,450	40,876	25,400
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets		•	- 21,496 -	(22,758) 18,930 3,760 2,246
Transfer of assets/liabilities in restructuring transactions	A-			
Surplus (deficit) of capital expenses over expenditures	_	-	21,496	2,178
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses			- - -	- - - 1,64 <u>6</u>
Surplus (deficit) of expenses of other non-financial over expenditures		<u>-</u>		1,646
Increase (decrease) in Net Financial Assets		57,450	62,372	29,224
Net Financial Assets (Debt) - Beginning of the year	_	267,802	267,802	238,578
Net Financial Assets (Debt)- End of year	\$	325,252	330,174	267,802



### STATEMENT OF CHANGES IN FINANCIAL POSITION

### Year ended December 31, 2020

with comparative figures for 2019

Cash provided by (used in) the following activities: 2020 20	019
Operating:	
Surplus (deficit) \$ 40,876	25,400
Amortization 21,496	18,930
Loss (gain) on disposal of tangible capital assets	2,246
62,372	46,576
Change in assets/liabilities	
Taxes receivable - Municipal (23,156)	(4,795)
Other accounts receivable (8,145)	2,700
Land for re-sale	-
Other financial assets -	-
Accounts and accrued liabilities payable (37,219)	18,730
Deposits -	-
Deferred revenue -	-
Accrued landfill costs -	-
Liability for contaminated sites -	-
Other liabilities -	-
Stock and supplies -	-
Prepayments and deferred charges -	1,646
Other	
Net cash from (used for) operations (6,148)	64,857
Capital:	
·	(22,758)
Proceeds from the disposal of capital assets	3,760
Other capital	-
•	(18,998)
•	,
Investing:	
Long-term investments	-
Other investments	<del>-</del> 2
Net cash from investing	-
Financing activities:	
Debt charges recovered -	-
Long-term debt issued	-
Long-term debt repaid -	-
Other financing	<u> 23</u>
Net cash from financing	_
Increase (decrease) in cash resources (6,148)	45,859
	<u>85,866</u>
	31,725



### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

### 1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality are prepared by management in accordance with Canadian public sector accounting standards, as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

### (a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

### (b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Town. The entity is comprised of all organizations owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

### (c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

### (d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

### (e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

### (f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

### (g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

### (h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

### (i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

### (j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

### (k) Budget

Budget information is presented on a basis consistent with that used for actual results (accrual basis). The budget was approved by Town Council on October 25, 2020.

### (l) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

### (m) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

### (n) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Town's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	Useful Life
General Assets	<del></del>
Land	Indefinite
Land improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and equipment	
Machinery & Equipment	5 to 40 years
Infrastructure Assets	
Water and sewer	25 to 50 years
Road network assets	30 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Town does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.



### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

### (o) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

### (p) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

### (q) Basis of Segmentation/Segment Report

The Town follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Town services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Town.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Town.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.



### NOTES TO THE FINANCIAL STATEMENTS

### December 31, 2020

### 2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>		<u>2019</u>
Cash Temporary investments	\$	325,577	331,725
, ,	\$	325,577	331,725

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

### 3. TAXES AND GRANTS IN LIEU RECEIVABLE

	<u>2020</u>	<u>2019</u>
Municipal: - Current - Arrears	\$ 26,201 48,483 74,684	11,144 36,769 47,913
Less: allowance for uncollectibles	(11,469)	(7,855)
Total municipal taxes receivable	63,215	40,058
School: - Current - Arrears	14,321 6,324	2,389 4,313
Total school taxes receivable	20,645	6,702
Other: - Current - Arrears	<u> </u>	
Total other collections receivable		-
Total taxes and grants in lieu receivable  Deduct taxes receivable to be collected on behalf of other	83,860	46,760
organizations	(20,645)	(6,702)
Total taxes receivable - Municipal	\$ 63,215	40,058

### 4. OTHER ACCOUNTS RECEIVABLE

	<u>2020</u>		<u>2019</u>	
Federal government Provincial government Local government Utility Trade	\$	26,051 - - 26,460 555	24,675 - - 20,359	
Other		911	- 	
Total other accounts receivable Less: allowance for uncollectibles		53,977 (1,500)	45,832 (1,500)	
Net other accounts receivable	\$	52,477	44,332	



### NOTES TO THE FINANCIAL STATEMENTS

### December 31, 2020

### 5. LAND FOR RESALE

	<u>2020</u>	<u>2019</u>	
Tax title property  Less: - allowance for market value adjustment	\$ 23,572 (17,595)	23,572 (17,595)	
Net tax title Property Other land Less: - allowance for market value adjustment	5,977	5,977  	
Net other land			
Total land for resale	\$5,977	5,977	

### 6. ACCRUED LANDFILL COSTS

Accrued landfill costs	\$ 110,000	110,000

The Town of Zealandia closed its landfill in 2016. During 2017, the Town contracted SNC-Lavalin Inc. to undertake an Environmental Site Assessment of the landfill, and to prepare a Corrective Action Plan for decommissioning the landfill site. The Environmental Site Assessment was carried out during 2017, and the results of the assessment and the Corrective Action Plan were provided to the Town.

Landfill closure and post-closure care requirements have been defined in accordance with the Environmental Act and include final covering and landscaping of the landfill, pumping of ground, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance.

### 7. LONG-TERM DEBT

a) The authorized debt limit for the Town is \$132,102. The authorized debt limit for a Town is the total amount of the Town's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.



### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2020

### 8. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Town:

### Standards Effective On Or After April 1, 2022:

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

### Standards Effective On Or After April 1, 2023:

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Town continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



### SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2020 with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$	67,800	56,431	57,152
Abatements and adjustments		-	•	(1,816)
Discount on current year taxes	_	(2,200)	(1,789)	(1,782)
Net municipal taxes		65,600	54,642	53,554
Potash tax share		-	-	-
Trailer license fees		-	-	-
Penalties on tax arrears		-	6,441	4,948
Special tax levy		-	-	-
Other		<u>-</u>		<u> </u>
Total Taxes	_	65,600	61,083	58,502
UNCONDITIONAL GRANTS				
Revenue sharing		20,137	20,137	18,348
Organized Hamlet		-	•	-
Other (Safe Restart)	_		4,772	-
Total Unconditional Grants	-	20,137	24,909	18,348
GRANTS IN LIEU OF TAXES				
Federal		-	-	-
Provincial				
S.P.C. Electrical		-	-	-
Sask. Energy Gas		12,000	2,332	2,579
TransGas		-	-	-
Provincial - Central Services		-	-	-
Sasktel		-	5	-
Other		ware.	-	-
Local/Other				
Housing Authority		-	-	-
C.P.R. Mainline		-	-	-
Treaty Land Entitlement Local/Other		-	-	-
		-	-	-
Other Government Transfers		6,800	6,285	6,091
S.P.C. Surcharge		-	-	- 0,091
Other		-	<del>-</del>	-
Total Grants in Lieu of Taxes		18,800	8,617	8,670
TOTAL TAXES AND OTHER UNCONDITIONAL				
REVENUE	\$	104,537	94,609	85,520



### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

with comparative rightes		2020	2010
	<u>2020</u>	<u>2020</u>	<u>2019</u>
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	30
Sale of supplies	-	-	2
Other (permits)	<u>30</u> 30	*	<u>10</u> 42
Total Fees and Charges	30	-	42
Tangible capital asset sales - gain (loss)	-	-	•
Land sales - gain	•	- 0.5	-
Investment income and commissions	-	85	174
Other Segmented Revenue (Crystal Beach Regional Park proceeds)	30	10.470 10.555	216
Total other segmented revenue		10.333	210
Conditional Grants			
Federal - Student Employment	-	-	•
Other		-	•
Total Conditional Grants	-	-	<del></del>
Total Operating	<u>30</u>	10,555	216
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Provincial - Disaster Assistance	-	•	•
Other	•		-
Total Capital	-	-	
Restructuring Revenue	-	•	•
Total General Government Services	30	10,555	216
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other	•	-	_
Total Fees and Charges		-	-
Tangible capital asset sales - gain (loss)	_	_	_
Other Segmented Revenue	_	_	
Total other segmented revenue			
Conditional Grants			
Federal - Student Employment	_	_	_
Local government-Operating	_	_	_
Other	-	•	
Total Conditional Grants	•		
Total Operating		-	
Capital			
Conditional Grants Federal Gas Tax			
Provincial - Disaster Assistance	•	•	-
Local Government-Capital	-	-	-
Other	-	<u>7</u> .	-
Total Capital	-		-
-		<u> </u>	
Restructuring Revenue			<u> </u>
Total Protective Services	<u> </u>	-	<u> </u>



### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

with comparative righted	2020 Budget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TRANSPORTATION SERVICES Operating	<del></del>		
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	*	-
Sale of gravel and supplies	্		
Road maintenance and restoration agreements	Ū.	-	<u> </u>
Other Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	(2.246)
Other Segmented Revenue (Local improvement levy payouts)	3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		<u> </u>
Total other segmented revenue			(2.246)
Conditional Grants			
Primary Weight Corridor	-	•	-
Federal - Student Employment	-	- 11 100	-
Other (Municipal Economic Enhancement Program)	11.498	11,498 11,498	
Total Conditional Grants	11.498		(2,246)
Total Operating	11.498	11,498	(2,240)
Capital			
Conditional Grants		_	-
Federal Gas Tax			4
Provincial - Disaster Assistance Other	29-Am - <del>4</del> 720 - 40		
Total Capital		-	
Restructuring Revenue	<u> </u>	<del>-</del>	
-	11.498	11,498	(2,246)
Total Transportation Services			
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges		-	-
Custom work Waste and Disposal Charges	72	-	
Cemetery fees	-	- 2	-
Other		<del></del>	
Total Fees and Charges	•	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other Segmented Revenue (Sask Housing surplus)		70	
Total other segmented revenue			
Conditional Grants		_	_
Federal - Student Employment		<u>-</u>	•
TAPD			-
Local government-Operating Other	·	-	
Total Conditional Grants	-		-
Total Operating			
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Transit Assistance for People with Disabilities (TAPD)	-	-	0.5
Provincial - Disaster Assistance	-		-
Other			-
Total Capital			-
Restructuring Revenue			_
Total Environmental and Public Health Services Services			
See accompanying notes to the financial statements.			



### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

with comparative figures			
	<u>2020</u>	<u>2020</u>	2019
	Budget	Actual	Actual
PLANNING AND DEVELOPMENT SERVICES	Dua Lot	1100000	<u> 11ctuali</u>
Operating			
Other Segmented Revenue			
Fees and Charges			
	\$ -		
Maintenance and development charges Other	2 -	•	-
	•	V 20-00	-
Total Fees and Charges	•		-
Tangible capital asset sales - gain (loss)	-	-	•
Other Segmented Revenue	<del></del>	-	
Total other segmented revenue	-	1.4	<u> </u>
Conditional Grants			
Federal - Student Employment	-	-	-
Other	-		-
Total Conditional Grants	•	-	•
Total Operating			
Capital			
Conditional Grants			
Federal Gas Tax	-	-	-
Provincial - Disaster Assistance	-		-
Other	-		-
Total Capital		<u> </u>	<del></del>
Restructuring Revenue		-	-
Total Planning and Development Services			
I otal Fraditing and Development Services	-		
RECREATION AND CULTURAL SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	-	-	•
Sale of supplies		-	•
Other			-
Total Fees and Charges	-	•	-
Tangible capital asset sales - gain (loss)	_	_	_
Other Segmented Revenue	_	_	_
Total other segmented revenue		-	
Conditional Grants			
Federal - Student Employment	-	-	-
Local government-Operating	•	-	5.5
Donations	-	-	-
Other	<del></del>		
Total Conditional Grants		•	
Total Operating			-
Capital			
Conditional Grants			
Federal Gas Tax	•	•	-
Local Government-Capital	-	-	-
Provincial - Disaster Assistance	-		-
Other	-		-
Total Capital	-	-	
			<del> </del>
Restructuring Revenue		-	-
Total Recreation and Cultural Services	-		



### SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

with optinparative rightes is	. 20	2020 Budget	<u>2020</u> Actual	<u>2019</u> Actual
UTILITY SERVICES				<del></del>
Operating				
Other Segmented Revenue				
Fees and Charges				
Water	\$	25,600	23,915	25,122
Sewer		-	-	-
Other (lagoon fees)		29.000	30.422	43,987
Total Fees and Charges		54,600	54.337	69.109
Tangible capital asset sales - gain (loss)		-	-	-
Other Segmented Revenue			•	-
Total other segmented revenue	_	54.600	54,337	69,109
Conditional Grants				
Federal - Student Employment		-	•	-
Other	_	•		
Total Conditional Grants			•	-
Total Operating		54.600	54.337	69,109
Capital				
Conditional Grants				
Federal Gas Tax		-		
New Building Canada Fund (SCF, NRP)		-	-	-
Clean Water and Wastewater Fund (CWWF)		-	-	-
Provincial - Disaster Assistance		-	-	
Other	_			
Total Capital		_	-	-
Restructuring Revenue		<u>-</u>	2:	
Total Utility Services	_	54.600	54.337	69.109
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	66.128	76,390	67.079
SUMMARY				
Total Other Segmented Revenue	\$	54,630	64,892	67,079
Total Conditional Grants	13726	11,498	11,498	-
Total Capital Grants and Contributions		<u>-</u>	-	1.5
Restructuring Revenue		5,40	-	
TOTAL REVENUE BY FUNCTION	\$	66.128	76,390	67.079



### TOTAL EXPENSES BY FUNCTION

### Year ended December 31, 2020

with comparative figures for 2019

		₹ 52 ga	2000	2020 Budget	<u>2020</u> <u>Actual</u>	2019 Actual
GENERAL GOVERNMENT SER	VICES					
Council remuneration and travel			5	1,900	1.150	1.480
Wages and benefits				13.690	10.142	12.211
Professional/Contractual services				8.132	13.796	13.751
Utilities				4,100	3,991	4,345
Maintenance, materials, and supp	lies			4.700	4.450	2.659
Grants and contributions	-operating -capital			-	160	
Amortization				1.225	1,799	1.799
Interest				-	3.158	4,664
Allowance for uncollectibles				- 9	3,614	3.581
General Government Services				33.747	42,260	44,490
Restructuring				-	_	-
Total General Government Service	s			33.747	42.260	44.490
PROTECTIVE SERVICES						
Police protection						
Wages and benefits					-	•
Professional/Contractual services				4.100	3.853	3.903
Utilities				170	•	-
Maintenance, materials, and supp					2	0.0
Grants and contributions	-operating			-		•
	-capital			-	*	-
Amortization				3.53	•	-
Interest				-	-	•
Other				-	•	-
Fire protection						
Wages and benefits				-		
Professional Contractual services				-	518	-
Utilities				-	-	970
Maintenance, materials, and supp				-	-	15
Grants and contributions	-operating			-	•	
A at at	-capital			-	-	-
Amortization					-	-
Interest Other				-	•	-
Protective Services				4,100	4,371	3,903
				4,100	4,371	3,703
Restructuring				<del>-</del>	-	-
Total Protective Services				4,100	4.371	3.903
TRANSPORTATION SERVICES						
Wages and benefits				-	-	-
Professional/Contractual services				14,000	20,509	3,188
Utilities				4,500	4,567	4,751
Maintenance, materials, and supp	lies			1,050	444	8,295
Gravel				-	•	-
	-operating				-	
	-capital			-	•	•
Amortization				375	514	•
Interest				-	*	-
Other					* * * * * * * * * * * * * * * * * * * *	14
Transportation Services				19,925	26,034	16,234
Restructuring				<u>.                                    </u>		
Total Transportation Services				19,925	26,034	16.234



### TOTAL EXPENSES BY FUNCTION

### Year ended December 31, 2020 with comparative figures for 2019

	<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
ENVIRONMENTAL SERVICES			
Wages and benefits	\$	2	0.0
Contractual services	17.000	14.534	13.402
Utilities	-		13.402
Maintenance, materials, and supplies	80	2,960	-
Grants and contributions -operating	00		
Waste disposal	•	2.791	2,791
Public health		-	
-capital			
Waste disposal	2		
Public health	21	2	
Amortization	-	-	23
Interest	•	•	•
Other		<u> </u>	1.77/:
Environmental and Public Health Services	17,080	20,285	16.193
Restructuring	•	-	•
Total Environmental and Public Health Services	17.080	20,285	16.193
PLANNING AND DEVELOPMENT SERVICES  Wages and benefits Contractual services Grants and contributions -operating -capital Amortization - Planning and development services Interest Other Planning and Development Services Restructuring Total Planning and Development Services			
RECREATION AND CULTURAL SERVICES			
Wages and benefits Contractual services Utilities	4,100	4,578	- 4,872
Maintenance, materials, and supplies	4,000	865	904
Grants and contributions •operating		- 505	704
-capital		5.	ē.
Amortization - Recreation and cultural services	-		
Interest	-		-
Allowance for uncollectibles	-	-	-
Other	<u>.</u>		-
		25/11	•
Recreation and Cultural Services	8,100	5,443	5,776
Restructuring	2	_	-,
Total Recreation and Cultural Services	8.100	5,443	5,776



### TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

	2020 <u>Budget</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Wages and benefits Contractual services Utilities Maintenance, materials, and supplies Grants and contributions -operating -capital Amortization Interest Allowance for uncollectibles Other Utility Services Restructuring Total Utility Services	\$ - 8.500 - 5.400 - 16.363 - 30.263	8.835 - 3.712 - 19.183 - 31.730	7.990 13.982 17.131 1.500 40.603
TOTAL EXPENDITURES BY FUNCTION	\$113, <b>215</b>	130,123	127.199



Schedule 4

## SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

				Favironmental				
	Government	Protective Services	Transportation Services	& Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)						:		
Fees and charges	\$ 10,470	•	6	•	,	î	54,337	64.807
Tangible capital asset sales - Gain (loss)	•	•		•		i.		
Land sales - Gain (loss)	•	•	9		,	1		,
Investment income and commissions	85	•						85
evenues		•		e.				,
	,		11,498	10	•			11,498
Grants - Capital	,		•	•		0		1
Kestructurings	•	,		ı		r		10
Total revenues	10,555	1	11,498		,	1	54,337	76,390
Expenses (Schedule 3)								
Wages & Benefits	11,292	,			,	,		666 11
Professional/Contractual Services	13,796	4,371	20,509	14,534	į	4.578	8.835	66.623
Utilities	3,991	•	4,567	•	•	•		8.558
Maintenance, materials and supplies	4,450		444	2,960	•	865	3.712	2.43
Grants and contributions	091	•		2,791	•	•		2,951
Amortization	1,799	•	514	•	•		19,183	21,496
Interest	3,158			c		•		3.158
Allowance for uncollectibles	3,614	•	i.e		,		•	3,614
Other	•	•	*	2				
Restructurings		•			•	•	'	•
Total expenses	42,260	4.371	26,034	20,285		5,443	31,730	130,123
Surplus (deficit) by function	(31,705)	(4,371)	(14,536)	(20,285)		(5.443)	22,607	(53.733)
Taxation and other unconditional revenue (Schedule 1)							,	94,609

Net Surplus (Deficit)





\$ 25.400

## TOWN OF ZEALANDIA

Schedule 5

## SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

### Year ended December 31, 2019

				Environmental				
	General Government	Protective Services	Transportation Services	& Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 42	,	,	,	,	,	601.69	69.151
Tangible capital asset sales - Gain (loss)	•	1	(2,246)	•		,		(2.246)
Land sales - Gain (loss)	ı	,	,		,	,		
Investment income and commissions	174	,	,	,		,	•	174
Other revenues	,	•				•		
				,	•			
Grants - Capital	1	,		•	•	•	•	,
ivesu uciui iligo		-	•	•	•	•		
Total revenues	216		(2,246)	,	,	•	69.109	67,079
Expenses (Schedule 3)								
Wages & Benefits	13,691	,	•	ı	•	•	•	13 691
Professional/Contractual Services	13,751	3,903	3.188	13.402	,	1 877	7 990	17.0%
Utilities	4,345	•	4,751	,		,		960 6
Maintenance, materials and supplies	2,659	*	8,295	•	•	406	13.982	25.840
Grants and contributions	•		•	2,791	•	•		2,791
Amortization	1,799	•	•	•	•	•	17,131	18.930
Interest	4,664	•	•				,	1,664
Allowance for uncollectibles	3,581			,	•	,	1,500	5,081
Other	•		,	•	•	•		•
Restructurings	,		,	•		•		•
Total expenses	44,490	3,903	16,234	16,193	•	5,776	40,603	127,199
Surplus (deficit) by function	(44,274)	(3,903)	(18,480)	(16,193)	1	(5,776)	28,506	(60,120)
Taxation and other unconditional revenue (Schedule 1)							•	85,520

See accompanying notes to the financial statements.

Net Surplus (Deficit)



## SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2020 with comparative figures for 2019

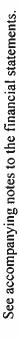
				2020		:		j	2019
			General Assets			Infrastructure Assets	General / Infrastructure		
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total
Asset cost									
Opening asset costs	<del>\$</del>	3 15,000	180,100	,	77,895	1,017,848		1,290,846	1.275.596
Additions during the year	,	ı		,	•	•	,	ı	22,758
Disposals and write-downs during the year	•	ı	,	•	,	1	,	ı	(7.508
Transfers (from) assets under construction	•	•	1	•		•	•	•	,
Transfer of assets related to restructuring (Schedule 11)	,	:	1			•			,
Closing asset costs		3 15,000	180,100		77.895	1,017,848		1,290,846	1.290,846
Accumulated amortization cost									
Opening accumulated amortization costs	,	15,000	180,100	•	55,835	436,469		101,789	926,699
Add: Amortization taken	•	ı	•	•	2.872	18,624		21,496	18,930
Less: Accumulated amortization on disposals	•	•	•	•	•	ì	1		(1.502
Transfer of assets related to restructuring (Schedule 11)	•	•	,	,	1	'	,	•	1
Closing accumulated amortization costs	•	15,000	180,100	•	58,707	455,093	,	708,900	687.404
Net book value	<b>∞</b>			,	19,188	562,755		581,946	603.442
1. Total contributed/donated assets received in 2020;	າ 2020:		·						
2. List of assets recognized at nominal value in 2020 are:	n 2020 are:								
-Infrastructure Assets			;						
-Vehicles			· <del>≤</del> A						
-Machinery and Equipment			· <del>∽</del>						
3. Amount of interest capitalized in 2020:			· ÷						



# SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

				2020					2019
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost						!			
Opening asset costs	\$ 28,995	28.101	88,438	5,000	•	127,001	1.013,312	1,290,847	1,275,596
Additions during the year	Ŷ.	,	,		•	ā	1	4	22.758
Disposals and write-downs during the year						ž	ı	•	(7,508)
Fransier of assets related to restructuring (Schedule 11)	·	1			•	1	4	٠	
Closing asset costs	28,995	28,101	88,438	5,000	•	127,001	1.013,312	1,290,847	1,290,846
Accumulated amortization cost									
Opening accumulated amortization costs	23,598	28.100	80,725	5,000	,	127,000	422.982	687,405	669,976
Add: Amortization taken	1,799	Ŷ.	514		ć		19,183	21,496	18,930
Less: Accumulated amortization on disposals		•		G.		r	ı	ı	(1,502)
Transfer of assets related to restructuring (Schedule 11)			,	,	•	1		,	•
Closing accumulated amortization costs	25,397	28,100	81,239	5,000	1	127,000	442,165	708.901	687,404
Net book value	\$ 3,598		7,199		,		571,147	581.946	603,442





### SCHEDULE OF ACCUMULATED SURPLUS

### Year ended December 31, 2020

	2019	<u>Changes</u>	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$ <u>267,802</u>	62,372	330,174
APPROPRIATED RESERVES			
Reserve for machinery and equipment	-	<u></u>	-
Public reserve	-	2	-
Capital trust fund	-	-	-
Utility reserve	75.1	-	-
Public Health & Welfare	-	47	-
Other reserves	1.2		92
Total Appropriated	W	-	
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	603,442	(21,496)	581,946
Less: Related debt		-	-
Net Investment in Tangible Capital Assets	603,442	(21,496)	581,946
Total Accumulated Surplus	\$871,244	40,876	912,120



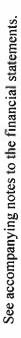
## SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2020 with comparative figures for 2019

	Total	5,111,260	5,111,260	36.575	56,431
/5	Potash Mine(s)	\$	's		
	Commercial & Industrial	2,077,400	1.0000	4.750	20,138
Y CLASS	Seasonal Residential		1.0000	234	
PROPERTY CLASS	Residential Condominium		1.0000	g. *	
	Residential	2,892,400	1.0000	31,825	35,161
	Agriculture	\$ 141,460	1.0000		\$
		Taxable Assessment Regional Park Assessment	Total Assessment Mill Rate Factor(s) Total Base/Minimum Tax	(generated for each property class)  Total Municipal Tax Levy	(include base and/or minimum tax and special levies)

MILLS		4.919	•	Mill Rate 8.000
MILL RATES:	Average Municipal*	Average School*	Potash Mill Rate	Uniform Municipal Mill Rate

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

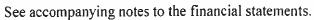




### SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2020 with comparative figures for 2019

Position	Name	Rem	uneration	Reimbursed <u>Costs</u>	Total
Mayor	Darren Haugen	\$	500	-	500
Councillor	Donald Hanley		80	-	80
Councillor	Margaret Swedenski		220	-	220
Councillor	Martin Tucker		680		680
Total		\$	1,480	-	1,480





### SCHEDULE OF RESTRUCTURING

### Year ended December 31, 2020

### Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$	-
Taxes Receivable - Municipal		-
Other accounts receivable		¥
Land for resale		
Long-term investments		-
Debt charges recoverable		-
Bank indebtedness		-
Accounts payable		-
Accrued liabilities payable		-
Deposits		-
Deferred revenue		-
Accrued landfill costs		-
Liability for contaminated sites		-
Other liabilities		-
Long-term debt		-
Lease obligations		-
Tangible capital assets		-
Prepayments and deferred charges		-
Stock and supplies		4
Other	-	
Total Net Carrying Amount Received (Transferred)	\$	-

