

VILLAGE OF BORDEN
Financial Statements
Year Ended December 31, 2021



Elizabeth M Torrens
CPA PROFESSIONAL CORPORATION

VILLAGE OF BORDEN
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Year Ended December 31, 2021

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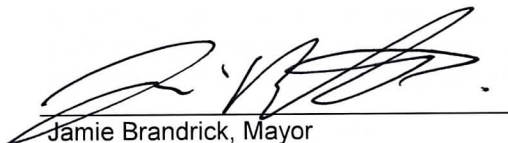
Management's Responsibility for Financial Reporting

The financial statements of Village of Borden have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

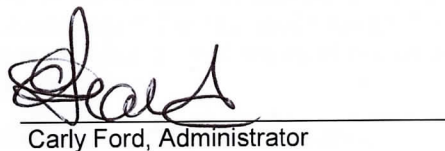
The integrity and reliability of Village of Borden's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Council is responsible for ensuring that management fulfills its responsibility for financial reporting. These responsibilities are fulfilled by the Council through the review the financial information prepared by management and discussion of relevant matters with the external auditors. The Council is responsible for the engagement or re-appointment of the external auditor.

Elizabeth M. Torrens CPA Professional Corporation, an independent auditor, has been appointed by the Municipal Council to audit and express an opinion on the Municipality's financial statements. The external auditor has full and free access to Council and management. The Independent Auditor's Report is addressed to the Council and appears on the following page.



Jamie Brandrick, Mayor



Carly Ford, Administrator

Borden Saskatchewan
April 12, 2022



INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Village of Borden

Opinion

I have audited the financial statements of Village of Borden (the Council), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, comprehensive income and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for private enterprises.

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Council in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with those requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

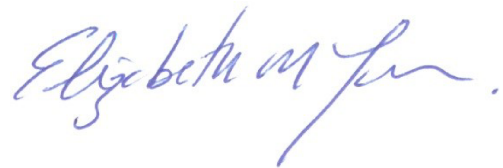
My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

(continues)

Independent Auditor's Report to the Shareholders of Village of Borden *(continued)*

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

A handwritten signature in blue ink, reading "Elizabeth M. Torrens".

Borden, Saskatchewan
April 12, 2022

ELIZABETH M TORRENS CPA PROFESSIONAL CORPORATION

VILLAGE OF BORDEN
Statement of Financial Position
December 31, 2021

| | 2021 | 2020 |
|---|---------------------|---------------------|
| FINANCIAL ASSETS | | |
| Cash (Note 2) | \$ 472,727 | \$ 460,270 |
| Municipal taxes receivable (Note 3) | 27,040 | 38,754 |
| Other receivables (Note 4) | 53,731 | 65,633 |
| Land for resale (Note 5) | 99,027 | 128,682 |
| Long term investments (Note 6) | 15 | 15 |
| | <u>652,540</u> | <u>693,354</u> |
| LIABILITIES | | |
| Accounts payable | 17,333 | 33,341 |
| Collection liability | 1,863 | 79 |
| Deferred revenue | 8,165 | 8,847 |
| Long term debt (Note 7.) | 510,070 | 561,894 |
| Other liabilities | 46,059 | 47,437 |
| | <u>583,490</u> | <u>651,598</u> |
| NET FINANCIAL ASSETS | <u>69,050</u> | <u>41,756</u> |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (Net of accumulated amortization) (Schedule 6 and 7) | 2,063,628 | 2,102,418 |
| Prepaid expenses | 711 | 1,877 |
| | <u>2,064,339</u> | <u>2,104,295</u> |
| ACCUMULATED SURPLUS (Schedule 8) | <u>\$ 2,133,389</u> | <u>\$ 2,146,051</u> |

ON BEHALF OF THE COUNCIL

_____ Mayor

_____ Councillor

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Statement of Operations
Year Ended December 31, 2021

| | <i>(Budget)</i> | 2021 | <i>2020</i> |
|---|---------------------|----------------------------|---------------------|
| REVENUES | | | |
| Taxes and other unconditional revenue <i>(Schedule 1)</i> | \$ 383,096 | \$ 384,583 | \$ 455,621 |
| Fees and charges <i>(Schedule 4 and 5)</i> | 206,645 | 220,162 | 211,560 |
| Conditional grants <i>(Schedule 4 and 5)</i> | 21,073 | 29,016 | 29,223 |
| Investment income and commissions <i>(Schedule 4 and 5)</i> | 750 | 730 | 912 |
| Other | 11,000 | 431 | - |
| | <u>622,564</u> | <u>634,922</u> | <u>697,316</u> |
| EXPENSES | | | |
| General government services <i>(Schedule 3)</i> | 194,853 | 189,054 | 161,458 |
| Protective services <i>(Schedule 3)</i> | 34,264 | 36,336 | 34,340 |
| Transportation services <i>(Schedule 3)</i> | 141,864 | 140,007 | 134,367 |
| Environmental and public health services <i>(Schedule 3)</i> | 37,858 | 38,915 | 36,012 |
| Recreation and culture services <i>(Schedule 3)</i> | 55,506 | 72,640 | 24,081 |
| Planning and development services <i>(Schedule 3)</i> | 17,434 | 10,413 | 11,979 |
| Utility services <i>(Schedule 3)</i> | 267,168 | 195,190 | 208,649 |
| | <u>748,947</u> | <u>682,555</u> | <u>610,886</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER CAPITAL CONTRIBUTIONS | (126,383) | (47,633) | 86,430 |
| Capital grants and contributions <i>(Schedule 4 and 5)</i> | 17,737 | 34,971 | 25,400 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | (108,646) | (12,662) | 111,830 |
| ACCUMULATED SURPLUS, BEGINNING OF YEAR | 2,146,051 | 2,146,051 | 2,034,221 |
| ACCUMULATED SURPLUS, END OF YEAR <i>(Schedule 8)</i> | <u>\$ 2,037,405</u> | <u>\$ 2,133,389</u> | <u>\$ 2,146,051</u> |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Statement of Changes in Net Financial Assets
Year Ended December 31, 2021

| | <i>(Budget)</i> | <i>2021</i> | <i>2020</i> |
|--|---------------------|--------------------|-------------------|
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ (108,646) | \$ (12,662) | \$ 111,830 |
| Amortization of tangible capital assets | - | 69,302 | 68,623 |
| Acquisition of tangible capital assets | - | (30,511) | - |
| | - | 38,791 | 68,623 |
| Use (Acquisition) of prepaid assets | - | 1,165 | (1,549) |
| INCREASE (DECREASE) IN NET FINANCIAL ASSETS | (108,646) | 27,294 | 178,904 |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR | 41,756 | 41,756 | (137,148) |
| NET FINANCIAL ASSETS, END OF YEAR | \$ (66,890) | \$ 69,050 | \$ 41,756 |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Statement of Cash Flows
Year Ended December 31, 2021

| | 2021 | 2020 |
|--|--------------------------|--------------------------|
| NET INFLOW OF CASH RELATED TO THE FOLLOWING ACTIVITIES: | | |
| OPERATING | | |
| Excess of revenues over expenses | \$ (12,662) | \$ 111,830 |
| Non-cash items included in excess of revenues over expenses: | | |
| Amortization of tangible capital assets | 69,302 | 68,623 |
| | <u>56,640</u> | <u>180,453</u> |
| Changes in non-cash working capital: | | |
| Municipal taxes receivable | 11,714 | 7,848 |
| Other receivables | 11,902 | 10,280 |
| Land for resale | 29,655 | (21,649) |
| Accounts payable and accrued liabilities | (16,008) | 16,098 |
| Prepaid expense | 1,166 | (1,555) |
| Other liabilities | (1,378) | 1,473 |
| Utility deposits | (682) | 8,757 |
| Collection liabilities | 1,785 | 87 |
| | <u>38,154</u> | <u>21,339</u> |
| | <u>94,794</u> | <u>201,792</u> |
| CAPITAL | | |
| Acquisition of tangible capital assets | <u>(30,512)</u> | <u>-</u> |
| INVESTING | | |
| FINANCING ACTIVITY | | |
| Repayment of long term debt | <u>(51,824)</u> | <u>(48,749)</u> |
| CHANGE IN CASH AND EQUIVALENTS DURING THE YEAR | 12,458 | 153,043 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | <u>460,270</u> | <u>307,227</u> |
| CASH AND CASH EQUIVALENTS, END OF YEAR (Note 2) | <u>\$ 472,728</u> | <u>\$ 460,270</u> |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Notes to Financial Statements
Year Ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies are as follows:

Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable, based upon receipt of goods or services and / or the legal obligation to pay.

Collection of funds for other authorities

Collection of funds by the Municipality for the school board and municipal hail authorities are collected and remitted in accordance with relevant legislation.

Government transfers

Government transfers are recognized in the financial statements as revenue or expense in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Government transfer amounts received, but not earned, are recorded as deferred revenue.

Government transfer amounts earned, but not received, are recorded as an amount receivable.

Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

Non-financial assets

Tangible capital assets and other non-financial assets are accounted for as assets by the Municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge the liabilities of the Municipality unless they are sold.

Appropriated reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(continues)

VILLAGE OF BORDEN
Notes to Financial Statements
Year Ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments

Portfolio investments are valued at cost less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investment in the Saskatchewan Rural Municipalities Self Insurance fund is accounted for on an equity basis.

Tangible capital assets

Tangible capital assets acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition.

Donated tangible capital assets received are recorded at their fair market value at the date of contribution.

Tangible capital assets are amortized over their estimated useful lives, less any residual value, on a straight-line basis at the following rates:

| | |
|-------------------------|----------------|
| Land improvements | 15 years |
| Buildings | 40 years |
| Machinery and equipment | 5 to 20 years |
| Transportation vehicles | 10 years |
| Roads | 15 to 40 years |

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Government contributions for the acquisition of tangible capital assets are reported as revenue and do not reduce the cost of the related asset.

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits cannot be made.

Landfill closure and post-closure liability

The Municipality is a member of the Yellowbend Landfill Association, along with the Village of Borden and the Town of Radisson. Costs are shared on a proportionate arrangement between participating authorities.

The Municipality is required to fund the closure of the landfill site and provide for post-closure care of the facility. No amount has been recorded in relation to the landfill obligation as the Municipality is currently unable to estimate closure and post-closure costs.

Employee benefit plan

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(continues)

VILLAGE OF BORDEN
Notes to Financial Statements
Year Ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement uncertainty

The preparation of financial statements in conformity with the Canadian public sector accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Accounts receivable are stated after an evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

Tangible capital asset opening cost have been estimated where actual costs were not available. Amortization is based on the estimated useful life.

Basis of segmentation

Municipal services have been segmented by grouping activities that have similar service objectives. Revenues that are directly related to the costs of the segment have been attributed to each segment. Interest is allocated to segments based on the purpose of the specific borrowings.

The segments are as follows:

General government services provides for the administration of the Municipality.

Protective services is comprised of expenses for police and fire protection.

Transportation services are responsible for the delivery of public works services related to the development and maintenance of roadway systems.

Environmental and public health services provides for waste disposal and other environmental service, as well as expenses related to public health services provided within the Municipality.

Planning and development services provides for neighbourhood development and sustainability.

Recreation and culture services provides for recreation and leisure services throughout the Municipality.

2. CASH AND TEMPORARY INVESTMENTS

| | <u>2021</u> | <u>2020</u> |
|-----------------------|-------------------|-------------------|
| Cash | \$ 426,668 | \$ 414,211 |
| Temporary investments | 46,059 | 46,059 |
| | <u>\$ 472,727</u> | <u>\$ 460,270</u> |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of one year or less.

VILLAGE OF BORDEN
Notes to Financial Statements
Year Ended December 31, 2021

3. TAXES AND GRANTS IN LIEU OF TAXES RECEIVABLES

| | <u>2021</u> | <u>2020</u> |
|---|------------------|------------------|
| Current taxes | \$ 16,746 | \$ 26,264 |
| Arrears taxes | <u>10,294</u> | <u>12,491</u> |
| Total municipal taxes receivable | 27,040 | 38,755 |
| Current school taxes | 2,603 | 5,220 |
| Arrears school taxes | <u>3,036</u> | <u>3,773</u> |
| Total school taxes receivable | <u>5,639</u> | 8,993 |
| Total taxes and grants in lieu receivable | 32,679 | 47,748 |
| Taxes receivable to be collected on behalf of other organizations | <u>(5,639)</u> | <u>(8,994)</u> |
| | <u>\$ 27,040</u> | <u>\$ 38,754</u> |

4. OTHER ACCOUNTS RECEIVABLE

| | <u>2021</u> | <u>2020</u> |
|------------------------|------------------|------------------|
| Trade | \$ 45,965 | \$ 59,658 |
| Goods and Services Tax | <u>7,766</u> | <u>5,975</u> |
| | <u>\$ 53,731</u> | <u>\$ 65,633</u> |

5. LAND FOR RESALE

| | <u>2021</u> | <u>2020</u> |
|--------------------|------------------|-------------------|
| Tax title property | \$ - | \$ 29,655 |
| Other land | <u>99,027</u> | <u>99,027</u> |
| | <u>\$ 99,027</u> | <u>\$ 128,682</u> |

6. LONG TERM INVESTMENTS

| | <u>2021</u> | <u>2020</u> |
|----------------------------|-------------|-------------|
| Credit Union member shares | \$ 15 | \$ 15 |

VILLAGE OF BORDEN
Notes to Financial Statements
Year Ended December 31, 2021

7. LONG TERM DEBT

| | <u>2021</u> | <u>2020</u> |
|--|-------------------|-------------------|
| RBC Insurance Loan loan bearing interest at prime plus .25% compounded monthly, repayable in monthly blended payments of \$4,899. The loan matures on February 29, 2032. | \$ 479,131 | \$ 515,513 |
| Rural Municipality of Great Bend No. 405 loan bearing interest at 0% per annum, repayable in annual payments of \$11,000. The loan matures on October 31, 2022. | 27,000 | 38,000 |
| SaskPower Loan loan bearing interest at 6.85% compounded monthly, repayable in monthly blended payments of \$406. The loan matures on September 24, 2022. | 3,940 | 8,381 |
| | 510,071 | 561,894 |
| Amounts payable within one year | <u>(52,995)</u> | <u>(51,823)</u> |
| | \$ 457,076 | \$ 510,071 |

Principal repayment terms are approximately:

| | |
|------------|-------------------|
| 2022 | \$ 52,995 |
| 2023 | 50,791 |
| 2024 | 46,618 |
| 2025 | 43,526 |
| 2026 | 45,521 |
| Thereafter | <u>270,620</u> |
| | \$ 510,071 |

The debt limit of the Municipality is \$509,410 [2020 - \$519,721]. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceeding year (*Municipalities Act section 161*).

8. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

9. BUDGET FIGURES

Budget figures are reported for information purposes only and are unaudited.

VILLAGE OF BORDEN
Schedule of Taxes and Other Unconditional Revenue *(Schedule 1)*
Year Ended December 31, 2021

| | <i>Budget</i> | 2021 | 2020 |
|--|---------------|-------------------|------------|
| TAXES | | | |
| General municipal tax levy | \$ 301,000 | \$ 299,094 | \$ 309,202 |
| Discount on current year taxes | (13,000) | (11,340) | (12,155) |
| | 288,000 | 287,754 | 297,047 |
| Penalties on tax arrears | 4,416 | 4,416 | 5,944 |
| Penalties on tax enforcement | 1,000 | 861 | 1,233 |
| | 293,416 | 293,031 | 304,224 |
| | - | - | |
| UNCONDITIONAL GRANTS | | | |
| Equalization | 66,414 | 66,414 | 125,371 |
| GRANTS IN LIEU OF TAXES | | | |
| Federal | 1,280 | 1,320 | 1,280 |
| Provincial | | | |
| Sasktel | 986 | 1,124 | 986 |
| Local and Other | | | |
| Housing authority | - | 779 | 311 |
| Other Government Transfers | | | |
| SPC surcharge | 14,000 | 15,087 | 15,532 |
| SaskEnergy surcharge | 7,000 | 6,828 | 7,917 |
| | 23,266 | 25,138 | 26,026 |
| TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE | \$ 383,096 | \$ 384,583 | \$ 455,621 |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Operating and Capital Revenue by Function (Schedule 2)
Year Ended December 31, 2021

| | <i>Budget</i> | 2021 | 2020 |
|---|------------------|------------------|------------------|
| GENERAL GOVERNMENT SERVICES | | | |
| OPERATING | | | |
| Custom work | \$ 7,585 | \$ 8,593 | \$ 7,652 |
| Rental | 10,800 | 17,653 | 11,803 |
| Permits | 1,000 | 3,465 | 1,872 |
| Other | 11,000 | 431 | - |
| | 30,385 | 30,142 | 21,327 |
| Investment income and commissions | 750 | 730 | 912 |
| Conditional Grants | | | |
| Local grant | 13,573 | 17,953 | 22,943 |
| | \$ 44,708 | \$ 48,825 | \$ 45,182 |
| TRANSPORTATION SERVICES | | | |
| OPERATING | | | |
| Custom work | \$ 3,400 | \$ 2,664 | \$ 4,274 |
| Conditional Grants | | | |
| Student employment | 2,500 | 863 | 2,717 |
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | | | |
| OPERATING | | | |
| Waste and disposal fees | \$ - | \$ 815 | \$ 103 |
| RECREATION AND CULTURE SERVICES | | | |
| OPERATING | | | |
| Conditional Grants | | | |
| Student employment | \$ 5,000 | \$ 5,892 | \$ 3,563 |
| Federal grants | - | 4,308 | - |
| | \$ 5,000 | \$ 10,200 | \$ 3,563 |

(continues)

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Operating and Capital Revenue by Function *(continued)*
(Schedule 2)

Year Ended December 31, 2021

| | <i>Budget</i> | 2021 | 2020 |
|--|-------------------|--------------------------|-------------------|
| UTILITY SERVICES | | | |
| OPERATING | | | |
| Water | \$ 57,000 | \$ 58,021 | \$ 57,153 |
| Sewer | 46,400 | 47,164 | 47,051 |
| Infrastructure | 79,460 | 80,863 | 80,541 |
| Interest | 1,000 | 924 | 1,110 |
| | <u>183,860</u> | <u>186,972</u> | <u>185,855</u> |
| CAPITAL | | | |
| Conditional Grants | | | |
| Gas tax | <u>17,737</u> | <u>34,971</u> | <u>25,401</u> |
| | <u>\$ 201,597</u> | <u>\$ 221,943</u> | <u>\$ 211,256</u> |
| | | | |
| TOTAL OPERATING AND CAPITAL REVENUE | <u>\$ 257,205</u> | <u>\$ 285,310</u> | <u>\$ 267,095</u> |
| | | | |
| Total Segmented Revenue | \$ 218,395 | \$ 221,323 | \$ 212,471 |
| Total Conditional Grants | 21,073 | 29,016 | 29,223 |
| Total Capital Grants and Contributions | <u>17,737</u> | <u>34,971</u> | <u>25,401</u> |
| TOTAL OPERATING AND CAPITAL REVENUE | <u>\$ 257,205</u> | <u>\$ 285,310</u> | <u>\$ 267,095</u> |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Expenses by Function
Year Ended December 31, 2021

(Schedule 3)

| | <i>Budget</i> | 2021 | 2020 |
|---|-------------------|--------------------------|-------------------|
| GENERAL GOVERNMENT SERVICES | | | |
| Council remuneration and travel | \$ 13,600 | \$ 11,603 | \$ 11,931 |
| Wages and benefits | 108,191 | 99,767 | 91,140 |
| Professional and contractual services | 48,562 | 45,559 | 45,502 |
| Utilities | 3,900 | 3,713 | 3,834 |
| Maintenance, materials and supplies | 20,050 | 5,651 | 7,424 |
| Operating grants and contributions | 550 | 563 | 1,339 |
| Amortization | - | 799 | 287 |
| Other (Specify) | - | 21,400 | - |
| | <u>\$ 194,853</u> | <u>\$ 189,055</u> | <u>\$ 161,457</u> |
| PROTECTIVE SERVICES | | | |
| Police Protection | | | |
| Professional and contractual services | \$ 16,800 | \$ 16,835 | \$ 15,923 |
| Fire Protection | | | |
| Professional and contractual services | 2,664 | 2,702 | 1,450 |
| Utilities | 3,300 | 3,201 | 3,260 |
| Operating grants and contributions | 11,000 | 10,000 | 11,000 |
| Maintenance, materials and supplies | 500 | 1,252 | 359 |
| Amortization | - | 2,347 | 2,347 |
| | <u>17,464</u> | <u>19,502</u> | <u>18,416</u> |
| | <u>\$ 34,264</u> | <u>\$ 36,337</u> | <u>\$ 34,339</u> |
| TRANSPORTATION SERVICES | | | |
| Wages and benefits | 66,336 | 71,245 | 69,695 |
| Professional and contractual services | 9,788 | 10,856 | 8,834 |
| Utilities | 16,636 | 10,445 | 11,912 |
| Maintenance, materials and supplies | 44,604 | 24,899 | 23,866 |
| Gravel | 4,500 | 5,200 | 2,866 |
| Amortization | - | 17,362 | 17,195 |
| | <u>\$ 141,864</u> | <u>\$ 140,007</u> | <u>\$ 134,368</u> |
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | | | |
| Professional and contractual services | \$ 37,858 | \$ 38,915 | \$ 36,012 |
| PLANNING AND DEVELOPMENT SERVICES | | | |
| Professional and contractual services | \$ 17,434 | \$ 10,413 | \$ 11,979 |

(continues)

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Expenses by Function (continued)
Year Ended December 31, 2021

(Schedule 3)

| | <i>Budget</i> | 2021 | 2020 |
|--|-------------------|-------------------|-------------------|
| RECREATION AND CULTURE SERVICES | | | |
| Wages and benefits | \$ 5,000 | \$ 6,699 | \$ - |
| Utilities | 13,414 | 11,050 | 12,974 |
| Maintenance, materials and supplies | 7,700 | 4,629 | 2,291 |
| Operating grants and contributions | 29,392 | 5,642 | 4,642 |
| Amortization | - | 4,174 | 4,174 |
| Other (Specify) | - | 23,503 | - |
| | <u>\$ 55,506</u> | <u>\$ 55,697</u> | <u>\$ 24,081</u> |
| UTILITY SERVICES | | | |
| Wages and benefits | \$ 50,099 | \$ 65,783 | \$ 64,672 |
| Professional and contractual services | 4,200 | 6,372 | 6,441 |
| Utilities | 21,787 | 23,952 | 25,654 |
| Maintenance, materials and supplies | 108,046 | 31,157 | 41,050 |
| Amortization | - | 44,620 | 44,620 |
| Interest | - | 22,402 | 23,999 |
| Other (Specify) | 83,036 | 17,845 | 2,214 |
| | <u>\$ 267,168</u> | <u>\$ 212,131</u> | <u>\$ 208,650</u> |
| TOTAL EXPENSES | <u>\$ 748,947</u> | <u>\$ 682,555</u> | <u>\$ 610,886</u> |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Segment Disclosure by Function
Year Ended December 31, 2021

(Schedule 4)

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Utility Services | Total |
|---|-----------------------|------------------------|----------------------------|----------------------------------|---------------------------|-------------------------|------------------|-------------|
| REVENUE | | | | | | | | |
| Fees and charges | \$ 30,140 | \$ - | \$ 2,664 | \$ 815 | \$ - | \$ - | \$ 186,972 | \$ 220,591 |
| Investment and commisssion | 730 | - | - | - | - | - | - | 730 |
| Conditional grants | 17,953 | - | 863 | - | - | 10,200 | - | 29,016 |
| Capital grants | - | - | - | - | - | - | 34,971 | 34,971 |
| | 48,823 | - | 3,527 | 815 | - | 10,200 | 221,943 | 285,308 |
| EXPENSES | | | | | | | | |
| Wages and benefits | 111,370 | - | 71,245 | - | - | 6,699 | 65,779 | 255,093 |
| Professional services | 45,559 | 19,536 | 10,856 | 38,915 | 10,413 | - | 6,372 | 131,651 |
| Utilities | 3,713 | 3,201 | 10,445 | - | - | 11,050 | 23,952 | 52,361 |
| Maintenance, materials and supplies | 5,651 | 1,252 | 30,100 | - | - | 4,629 | 31,157 | 72,789 |
| Grants and contributions | 563 | 10,000 | - | - | - | 5,642 | - | 16,205 |
| Amortization | 799 | 2,347 | 17,362 | - | - | 4,174 | 44,620 | 69,302 |
| Interest | - | - | - | - | - | - | 22,404 | 22,404 |
| Other | 21,400 | - | - | - | - | 23,503 | 17,845 | 62,748 |
| | 189,055 | 36,336 | 140,008 | 38,915 | 10,413 | 55,697 | 212,129 | 682,553 |
| INCOME (LOSS) FROM OPERATIONS | (140,232) | (36,336) | (136,481) | (38,100) | (10,413) | (45,497) | 9,814 | (397,245) |
| Taxation and other unconditional revenue | | | | | | | | 384,583 |
| NET SURPLUS | | | | | | | | \$ (12,662) |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Segment Disclosure by Function
Year Ended December 31, 2020

(Schedule 5)

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Utility Services | Total |
|---|-----------------------|------------------------|----------------------------|----------------------------------|---------------------------|-------------------------|------------------|------------|
| REVENUE | | | | | | | | |
| Fees and charges | \$ 21,327 | \$ - | \$ 4,274 | \$ 103 | \$ - | \$ - | \$ 185,855 | \$ 211,559 |
| Investment and commission | 912 | - | - | - | - | - | - | 912 |
| Conditional grants | 22,943 | - | 2,717 | - | - | 3,563 | - | 29,223 |
| Capital grants | - | - | - | - | - | - | 25,401 | 25,401 |
| | 45,182 | - | 6,991 | 103 | - | 3,563 | 211,256 | 267,095 |
| EXPENSES | | | | | | | | |
| Wages and benefits | 103,071 | - | 69,695 | - | - | - | 64,673 | 237,439 |
| Professional services | 45,502 | 17,373 | 8,834 | 36,012 | 11,979 | - | 6,441 | 126,141 |
| Utilities | 3,834 | 3,260 | 11,912 | - | - | 12,974 | 25,654 | 57,634 |
| Maintenance, materials and supplies | 7,424 | 359 | 26,732 | - | - | 2,291 | 41,050 | 77,856 |
| Grants and contributions | 1,339 | 11,000 | - | - | - | 4,642 | - | 16,981 |
| Amortization | 287 | 2,347 | 17,195 | - | - | 4,174 | 44,620 | 68,623 |
| Interest | - | - | - | - | - | - | 23,998 | 23,998 |
| Other | - | - | - | - | - | - | 2,214 | 2,214 |
| | 161,457 | 34,339 | 134,368 | 36,012 | 11,979 | 24,081 | 208,650 | 610,886 |
| INCOME (LOSS) FROM OPERATIONS | (116,275) | (34,339) | (127,377) | (35,909) | (11,979) | (20,518) | 2,606 | (343,791) |
| Taxation and other unconditional revenue | | | | | | | | 455,621 |
| NET SURPLUS | | | | | | | | \$ 111,830 |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Tangible Capital Assets by Object
Year Ended December 31, 2021

(Schedule 6)

| | General Assets | | | | | Infrastructure Assets | | |
|---|----------------|-------------------|--------------|----------|-----------------------|-----------------------|--------------|--------------|
| | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment | Linear Assets | 2021 | 2020 |
| ASSET COST | | | | | | | | |
| Cost, beginning of year | \$ 135,300 | \$ - | \$ 1,469,364 | \$ - | \$ 60,500 | \$ 1,431,196 | \$ 3,096,360 | \$ 3,096,360 |
| Additions | - | - | - | - | 7,939 | 22,573 | 30,512 | - |
| Cost, end of year | 135,300 | - | 1,469,364 | - | 68,439 | 1,453,768 | 3,126,871 | 3,096,360 |
| ACCUMULATED AMORTIZATION | | | | | | | | |
| Accumulated amortization, beginning of year | - | - | 508,296 | - | 40,633 | 445,013 | 993,942 | 925,319 |
| Current amortization | - | - | 30,754 | - | 3,632 | 34,916 | 69,302 | 68,623 |
| Accumulated amortization, end of year | - | - | 539,050 | - | 44,265 | 479,929 | 1,063,244 | 993,942 |
| NET BOOK VALUE | \$ 135,300 | \$ - | \$ 930,314 | \$ - | \$ 24,174 | \$ 973,840 | \$ 2,063,628 | \$ 2,102,418 |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Tangible Capital Assets by Function
Year Ended December 31, 2021

(Schedule 7)

| | General Government | Protective Services | Transporation Services | Environmental & Public Health Services | Recreations & Culture Services | Utility Services | 2021 | 2020 |
|---|-----------------------|------------------------|---------------------------|--|--------------------------------------|------------------|--------------|--------------|
| ASSET COST | | | | | | | | |
| Cost, beginning of year | \$ 39,566 | \$ 110,948 | \$ 766,662 | \$ - | \$ 422,960 | \$ 1,756,223 | \$ 3,096,359 | \$ 3,096,359 |
| Additions | 17,162 | - | 13,350 | - | - | - | 30,512 | - |
| Cost, end of year | 56,728 | 110,948 | 780,012 | - | 422,960 | 1,756,222 | 3,126,870 | 3,096,359 |
| ACCUMULATED AMORTIZATION | | | | | | | | |
| Accumulated Amortization, beginning of year | 3,725 | 58,096 | 165,568 | - | 274,037 | 492,515 | 993,941 | 925,320 |
| Current amortization | 799 | 2,347 | 17,362 | - | 4,174 | 44,620 | 69,302 | 68,621 |
| Accumulated amortization, end of year | 4,524 | 60,443 | 182,930 | - | 278,211 | 537,135 | 1,063,243 | 993,941 |
| NET BOOK VALUE | \$ 52,204 | \$ 50,505 | \$ 597,082 | \$ - | \$ 144,749 | \$ 1,219,088 | \$ 2,063,628 | \$ 2,102,418 |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Accumulated Surplus
Year Ended December 31, 2021

(Schedule 8)

| | 2020 | Changes | 2021 |
|--|----------------------------|---------------------------|----------------------------|
| UNAPPROPRIATED SURPLUS | \$ 334,150 | \$ (88,369) | \$ 245,781 |
| APPROPRIATED RESERVES | | | |
| Future Capital Expenditures | 72,873 | 12,900 | 85,773 |
| BCC Upgrades | 1,494 | 1,000 | 2,494 |
| Sidewalks | 13,523 | 6,856 | 20,379 |
| Utility / Infrastructure | 66,704 | 2,200 | 68,904 |
| Gas Tax Fund | 105,227 | 34,971 | 140,198 |
| Landfill Decommission | 8,960 | 4,746 | 13,706 |
| BCC Recreation Facility | 2,596 | - | 2,596 |
| Total appropriated reserves | <u>271,377</u> | <u>62,673</u> | <u>334,050</u> |
| NET INVESTMENT IN TANGIBLE CAPITAL ASSETS | | | |
| Tangible capital assets | 2,102,418 | (38,790) | 2,063,628 |
| Long-term debt | (561,894) | 51,824 | (510,070) |
| Total net investment in tangible capital assets | <u>1,540,524</u> | <u>13,034</u> | <u>1,553,558</u> |
| TOTAL ACCUMULATED SURPLUS | <u>\$ 2,146,051</u> | <u>\$ (12,662)</u> | <u>\$ 2,133,389</u> |

The accompanying notes are an integral part of these financial statements.

VILLAGE OF BORDEN
Schedule of Assessments and Mill Rates
Year Ended December 31, 2021

(Schedule 9)

| | Property Class | | | Total |
|---------------------------|----------------|-------------|-------------------------|-------------------|
| | Agriculture | Residential | Commercial & Industrial | |
| TAXABLE ASSESSMENT | 113,725 | 22,329,360 | 1,636,845 | 24,079,930 |
| Mill rate factor | 0.54 | 0.98 | 2.23 | |
| Base tax | 2,400 | 164,600 | 11,800 | 178,800 |
| Total Municipal Tax Levy | 2,689 | 267,449 | 28,956 | 299,094 |

MILL RATES:

| | |
|-------------------|---------|
| Uniform municipal | 4.7000 |
| Average municipal | 12.4209 |
| Average school | 4.6010 |

To determine average mill rates, multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.

VILLAGE OF BORDEN
Schedule of Council Remuneration
Year Ended December 31, 2021

(Schedule 10)

| | Remuneration | Reimbursed Costs | Total |
|-----------------|------------------|---------------------|------------------|
| NAME | | | |
| Jamie Brandrick | \$ 4,036 | \$ - | \$ 4,036 |
| Tom Redhead | 2,050 | - | 2,050 |
| Peter Thiessen | 1,538 | - | 1,538 |
| Kandice Walker | 2,025 | - | 2,025 |
| Bev Hrynuik | 1,525 | - | 1,525 |
| | <u>\$ 11,174</u> | <u>\$ -</u> | <u>\$ 11,174</u> |

The accompanying notes are an integral part of these financial statements.