



MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Bradwell:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Mayor

Administrator





Bill Jensen, CPA, CA*
Tyler Olafson, CPA, CA*
Jared Udchic, CPA*
Dylan Peace, CPA*

*denotes professional corporation

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Village of Bradwell

Report on the Financial Statements

Opinion

We have audited the financial statements of Village of Bradwell, which comprise the statement of financial position as at December 31, 2021 and the statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2021** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The financial statements of Village of Bradwell for the year ended December 31, 2020 were audited by another auditor who expressed an unmodified opinion on those statements on June 7, 2021.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan September 12, 2022





Statement 1

STATEMENT OF FINANCIAL POSITION

December 31, 2021

with comparative figures for 2020

			2021	2020 (Restated) (Note 5)	
Financial assets:	<u>ASSETS</u>			(,	
Cash and temporary investments (Note 2 Taxes receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale Long-term investments Debt charges recoverable	()	\$	441,092 16,915 15,029	421,080 14,105 9,206	
Other		_			
Total financial assets	<u>LIABILITIES</u>		473,036	444,391	
Bank indebtedness Accounts payable Accrued liabilities payable Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Long-term debt (Note 6) Lease obligations	<u>Elabilities</u>		8,774 - 4,075 - - -	5,930 - 4,050 - -	
Total liabilities			12,849	9,980	
NET FINANCIAL ASSETS (DEBT)			460,187	434,411	
Non-financial assets: Tangible capital assets (Schedule 6, 7) Prepaid and deferred charges Stock and supplies			371,637	316,838	
Total non-financial assets			<u>371,637</u>	316.838	With and
Accumulated Surplus (Deficit) (Schedule 8)		\$	831,824	751,249	THE WAY

APPROVED ON BEHAL	F OF COUNCIL:
	Mayor
	Councillo



STATEMENT OF FINANCIAL ACTIVITIES

Year ended December 31, 2021 with comparative figures for 2020

2021 2021 2020 Budget Actual Actual (Restated) (Note 5) Revenues: Taxes and other unconditional revenue (Schedule 1) 185,053 157,649 164,665 Fees and charges (Schedule 4, 5) 71,060 93,652 73,809 Conditional grants (Schedule 4, 5) 2.500 2,321 2,321 Tangible capital asset sales - gain (loss) (Schedule 4, 5) 25,761 Land sales - gain (Schedule 4, 5) Investment income and commissions (Schedule 4, 5) 3,210 570 3,110 Restructurings (Schedule 4, 5) Other revenues (Schedule 4, 5) 421 597 Total Revenues 261.823 280,374 244,502 Expenditures: General government services (Schedule 3) 69,870 74,767 70,198 Protective services (Schedule 3) 20,950 27,599 21,462 Transportation services (Schedule 3) 29,650 21,383 25,342 Environmental and public health services (Schedule 3) 22,200 21,985 21,393 Planning and development services (Schedule 3) Recreation and cultural services (Schedule 3) 12,750 13,457 15,373 Utility services (Schedule 3) 74,267 71,129 78,092 Restructurings (Schedule 3) Total Expenditures 229,687 230,320 231,860 Surplus (deficit) of revenues over expenditures before other capital contributions 32,136 50.054 12,642 Provincial/Federal capital grants and contributions (Schedule 4, 5) 175 30,521 55,790 Surplus (deficit) of revenues over expenditures 32,311 80,575 68,432 Accumulated surplus (deficit), beginning of year 751,249 751,249 682,817 Accumulated surplus (deficit), end of year 783,560

See accompanying notes to the financial statements.



751,249

831,824

Statement 3

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2021 with comparative figures for 2020

	2021 Budget	2021 Actual	2020 Actual (Restated) (Note 5)
Surplus (deficit)	\$ 32,311	80,575	68,432
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions	 (180.000)	(43,883) 14,845 - (25,761)	(30,740) 15,917 - -
Surplus (deficit) of capital expenses over expenditures	 (180,000)	(54,799)	(14,823)
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	 - - -	- - - -	965
Surplus (deficit) of expenses of other non-financial over expenditures	 (180,000)	345	965
Increase (decrease) in Net Financial Assets	(327,689)	25,776	54,574
Net Financial Assets (Debt) - Beginning of the year	 434,411	434,411	379,837
Net Financial Assets (Debt) - End of year	\$ 106,722	460,187	434,411



STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2021

with comparative figures for 2020

Cash provided by (used in) the following activities:		2021	2020 (Restated) (Note 5)
Operating: Surplus (deficit) Amortization Loss (gain) on disposal of tangible capital assets	\$	14,845 (25,761)	68,432 15,917
Change in assets/liabilities Taxes receivable - Municipal Other accounts receivable Land for re-sale Other financial assets Accounts and accrued liabilities payable Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Stock and supplies Prepayments and deferred charges Other		69,659 (2.810) (5.823)	84.349 29.857 1.176 5.912 - (1,468) 966
Net cash from operations	_	63,895	120,792
Capital: Acquisition of capital assets Proceeds from the disposal of capital assets Other capital Net cash used for capital		(43,883)	(30,740)
Investing:		(43,883)	(30,740)
Long-term investments Other investments	_	<u>-</u>	<u>.</u>
Net cash from investing	_		T 0
Financing activities: Debt charges recovered Long-term debt issued Long-term debt repaid Other financing	_	- - -	
Net cash from financing		-	
Increase (decrease) in cash resources		20,012	90,052
Cash and temporary investments, beginning of year		421.080	331,028
Cash and temporary investments, end of year (Note 2)	\$	441,092	421,080



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

(j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

Asset General Assets	<u>Useful Life</u>
Land Buildings	Indefinite 10 to 50 years
Vehicles and equipment Machinery & Equipment	10 to 15 years
Infrastructure Assets	
Infrastructure assets Water and sewer Road network assets	30 to 75 Years 30 to 75 years 30 to 75 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The Village of Bradwell does not maintain a waste disposal site. No amount has been recorded as an asset or liability.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard:
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

(q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(r) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

2. CASH AND TEMPORARY INVESTMENTS

	<u>2021</u>	<u>2020</u>
Cash Temporary investments	\$ 337,421 103,671	367,978 53,102
	\$441,092	421.080

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

3. TAXES AND GRANTS IN LIEU RECEIVABLE

			<u>2021</u>	<u>2020</u>
Municipa	l: - Current	\$	12,238	11,621
	- Arrears	_	4,677	2,484
	Less: allowance for uncollectibles		16.915	14.105
Total mui	nicipal taxes receivable		16,915	14,105
School:	- Current - Arrears		7.800 2,770	9,091 1,410
Total scho	pol taxes receivable		10,570	10,501
Other:	- Current - Arrears		937 4 5 9	(57.8) <u>H</u>
Total other	er collections receivable	_	-	-
Total taxe	s and grants in lieu receivable		27,485	24,606
Deduct ta: organiz	xes receivable to be collected on behalf of other ations	_	(10.570)	(10,501)
Total taxe	s receivable - Municipal	\$	16,915	14,105
4. OTHER A	ACCOUNTS RECEIVABLE			
			2021	2020
Federal go Provincial Local gove Utility Trade Other	government	\$	6,393 - 3,605 5,031	5,965 - 3,350 70
	accounts receivable vance for uncollectibles	_	15,029	9,385 (179)
Net other a	accounts receivable	\$	15,029	9.206



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

5. CORRECTION OF AN ERROR

In prior years, the Village deferred the Canada Community-Building Fund (CCBF) funding. In the current year, it was determined that this amount should have been recognized as revenue in the year that it was received. It was also determined that 2020 amortization expense was overstated in the 2020 financial statements.

Changes to 2020 Accumulated Surplus and Surplus of Revenues over Expenditures are as follows:

Effect of Change on 2020 Statement of Financial Position

Restated 2020 Accumulated Surplus/Deficit	\$ 751,249
Add: 2020 CCBF funding Add: Amortization	 31,621 14,953
2020 Accumulated Surplus/Deficit as previously reported	\$ 704,675

Effect of Change to 2020 Statement of Operations (Financial Activities)

Previously reported Surplus (Deficit) of Revenues over Expenditures	\$ 21,858
Add: 2020 CCBF funding Amortization	 31,621 14,953
Restated Surplus (Deficit) of Revenue over Expenditures	\$ 68,432

6. LONG-TERM DEBT

The authorized debt limit for the Village is \$156,578. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

7. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

Standards Effective On Or After April 1, 2022:

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Standards Effective On Or After April 1, 2023:

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



NOTES TO THE FINANCIAL STATEMENTS

December 31, 2021

8. COMPARATIVE FIGURES

The prior year's comparative figures have been reclassified to conform to the current year's method of presentation.

9. BUDGET

The Financial Plan (Budget) adopted by Council on April 12, 2021 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget expensed all tangible capital asset expenditures in addition to amortization expense. The budget also shows transfers to and from reserves in the computation of income. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

Budget net surplus	\$	1,021
Add: Investment in tangible capital assets		180,000
Transfer to reserves		4,290
Less: Transfer from reserves	F-100	(153,000)
Budget surplus per statement of operations	\$	32,311



2021

SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2021 with comparative figures for 2020

		2021 Budget	2021 Actual	2020 Actual (Restated) (Note 5)
TAXES				
General municipal tax levy	\$	78,800	84.696	79,979
Abatements and adjustments		- 120 T	- 100	(1,125)
Discount on current year taxes		-		(400)
Net municipal taxes		78.800	84,696	78,454
Potash tax share		20.775	20,775	21,622
Trailer license fees		-	-	-
Penalties on tax arrears		2,250	1,027	2,643
Special tax levy Other		-	-	-
Total Taxes	_	101.005		
total laxes		101,825	106,498	102,719
UNCONDITIONAL GRANTS				
Revenue sharing		71,228	39,267	20.607
Organized Hamlet		71,220	39,207	39,607
Other (Safe Restart)			_	9,903
Total Unconditional Grants		71,228	39,267	49,510
GRANTS IN LIEU OF TAXES Federal Provincial		×1		
Provincial - S.P.C. Electrical				
Sask. Energy Gas		0	•	1.7
TransGas			7.	-
Central Services		-	-	
Sasktel		-	-	
Other		1	-	4
Local/Other				
Housing Authority		-	-	~
C.P.R. Mainline		*	-	2
Treaty Land Entitlement Local/Other		-	C#2	25
Other Government Transfers		-	-	-
S.P.C. Surcharge		12.000	11.004	10.427
Sask Energy Surcharge		12,000	11,884	12,436
Other		_	-	
Total Grants in Lieu of Taxes		12,000	11,884	12,436
TOTAL TAXES AND OTHER UNCONDITIONAL				
REVENUE	\$	185,053	157,649	164,665



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

with comparative right	2021 <u>Budge</u>	2021 Actual	2020 Actual (Restated) (Note 5)
GENERAL GOVERNMENT SERVICES			(Note 5)
Operating Other Segmented Revenue			
Fees and Charges			
Custom work	S	150 370	180
Sales of supplies	7	•	•
Other (Licenses and permits) Total Fees and Charges		$\frac{400}{550}$ $\frac{2.047}{2,417}$	2.652
Tangible capital asset sales - gain (loss)	<u> </u>	550 2,417	2.832
Land sales - gain	- 40	- -	-
Investment income and commissions	3.	210 570	3.110
Other Segmented Revenue (Donations and fines) Total other segmented revenue		421	597
Conditional Grants		760 3.408	6,539
Student employment		•	_
Other	-		· ·
Total Conditional Grants			-
Total Operating Capital	5.1	760 3,408	6,539
Conditional Grants			
Canada Community Building Fund			0
Provincial - Disaster Assistance	5.8		2
Other Total Capital	<u> </u>	(100)	-
Restructuring Revenue		353	
			1,749,511
Total General Government Services	5.7	760 3.408	6,539
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue Fees and Charges			
Fire charges	5.0	000 17.460	7,339
Other	5.0	-	7,339
Total Fees and Charges	5.0	17,460	7.339
Tangible capital asset sales - gain (loss)	-		-
Other Segmented Revenue Total other segmented revenue	5.0	0017.460	7 220
Conditional Grants		17.400	7.339
Student employment	27	-	25
Local government	*	-	
Other Total Conditional Grants		<u> </u>	
Total Operating	5,0	00 17,460	7.339
Capital		17,400	7.339
Conditional Grants			
Canada Community Building Fund	-	7	-
Provincial - Disaster Assistance Local government	2	•	•
Other	-		-
Total Capital		-	(140)
Restructuring Revenue			384
Total Protective Services	5.00	0017.460	7.339
See accompanying notes to the financial statements.			



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	2021 <u>Budget</u>	2021 Actual	2020 Actual (Restated)
TRANSPORTATION SERVICES			(Note 5)
Operating			(1.0000)
Other Segmented Revenue			
Fees and Charges			
Custom work	S -	43	•
Sales of supplies and gravel Road maintenance and restoration agreements	÷	-	÷
Other		-	100
Total Fees and Charges		10.40	
Tangible capital asset sales - gain (loss)	_	25,761	9
Other	-	23,701	· ·
Total other segmented revenue		25.761	(*
Conditional Grants			
Federal - Primary Weight Corridor	-	-	
Student employment		-	-
Other			-
Total Conditional Grants	- ·	-	
Total Operating		25.761	
Capital			
Conditional Grants			
Canada Community Building Fund Provincial - Disaster Assistance	-	30.021	31.621
Other (Designated Road)	-	-	
Total Capital	-	<u>440</u> 30,461	155
Restructuring Revenue	-		31.776
·	-		
Total Transportation Services		56.222	31.776
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and disposal charges	-		g _
Other			•
Total Fees and Charges	-	•	-
Tangible capital asset sales - gain (loss)	-,	-	
Other	<u> </u>		-
Total other segmented revenue		-	
Conditional Grants			
Student employment	-	-	-
TAPD Local government	7. T	-	
Other	-	-0.	*
Total Conditional Grants		-	-
Total Operating		-	
Capital			
Conditional Grants			
Canada Community Building Fund	-	2;	-
TAPD	343	2-1	-
Provincial - Disaster Assistance		-	
Other	10.00		-
Total Capital			
Restructuring Revenue	<u></u>	-	
Total Environmental and Public Health Services Services			-
C			



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

with co	inparative rightes for 2020		
	2021 Budget	2021 Actual	2020 <u>Actual</u> (Restated)
PLANNING AND DEVELOPMENT SERVICES Operating			(Note 5)
Other Segmented Revenue			
Fees and Charges			
Maintenance and development charges	s -		
Other	(* · · ·		0.5
Total Fees and Charges		-	
Tangible capital asset sales - gain (loss)		5	
Other Segmented Revenue			
Total other segmented revenue			72
Conditional Grants			
Student employment Other	-	•	-
Total Conditional Grants			-
Total Operating			
		(1.40)	
Capital Conditional Grants			
Canada Community Building Fund		-	
Provincial - Disaster Assistance			
Other			
Total Capital	1-		2
Restructuring Revenue		2	
Total Planning and Development Services	-	5/4/5	
RECREATION AND CULTURAL SERVICES			
Operating Operating			
Other Segmented Revenue			
Fees and Charges			
Sales of supplies	1.000	1,517	1,057
Other	•	-	-
Total Fees and Charges	1,000	1.517	1.057
Tangible capital asset sales - gain (loss)	-	-	-
Other Segmented Revenue (Sask Lotteries)	· · · · · · · · · · · · · · · · · · ·	1.70	
Total other segmented revenue	1.000	1.517	1.057
Conditional Grants			
Student Employment	*		
Local government	•		-
Donations Other	2.500	2.321	2.321
Total Conditional Grants	2.500	2.321	2,321
Total Operating	3,500	3,838	3.378
Capital	3,500	2,030	3.378
Conditional Grants			
Canada Community Building Fund	.	-	
Capital	27	2	-
Provincial - Disaster Assistance			-
Other (MEEP)		-	23,859
Total Capital		-	23.859
Restructuring Revenue			
Total Recreation and Cultural Services	3,500	3.838	27 .2 37



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

		2021 Budget	<u>2021</u> <u>Actual</u>	2020 Actual (Restated) (Note 5)	
UTILITY SERVICES				(1.0000)	
Operating					
Other Segmented Revenue					
Fees and Charges					
Water	S	55.510	65.596	55.913	
Sewer		7,000	6.662	6.668	
Other Total Face and Changes		-	-		
Total Fees and Charges		62.510	72.258	62.581	
Tangible capital asset sales - gain (loss) Other		•	w	-	
Total other segmented revenue	-	62.510	72.258	62,581	
Conditional Grants		02.510		02,301	
Student employment		_			
Other			-	-	
Total Conditional Grants		•	-		
Total Operating		62,510	72,258	62.581	
Capital		15.6			
Conditional Grants					
Canada Community Building Fund		175	60	155	
New Building Canada Fund (SCF, NRP)		-	**	*	
Clean Water and Wastewater Fund		•	-	-	
Provincial - Disaster Assistance		2	-	-	
Other		-			
Total Capital	-	175	60	155	
Restructuring Revenue		-			
Total Utility Services		62.685	72.318	62.736	
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	76.945	153,246	135,627	
SUMMARY					
Total Other Segmented Revenue	s	74,270	120 101	77.517	
Total Conditional Grants	3	2.500	120,404 2,321	77.516	
Total Capital Grants and Contributions		175	30,521	2.321 55,790	
Restructuring Revenue		- 1/3	30,321	33,790 -	
TOTAL REVENUE BY FUNCTION	\$	76.945	153,246	135,627	



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	2021 Actual	2020 Actual (Restated) (Note 5)
GENERAL GOVERNMENT SERVICES Council remuneration and travel	\$ 5.120	5.143	4.880
Wages and benefits	200	145	197
Professional Contractual services Utilities	60,700	61,485	59.756
Maintenance, materials, and supplies	750	747	727
Grants and contributions -operating	3.000	7.983	2.335
-capital	·	-	2
Amortization			¥1
Interest	-	-	•
Allowance for uncollectibles Other	£	2	•
General Government Services		(736)	2,303
Restructuring	69.870	74.767	70.198
Total General Government Services	-		-
Total General Government Services	69,870	74.767	70.198
PROTECTIVE SERVICES Police protection			
Professional Contractual services	12,600	10.833	9.877
Utilities		-	- 2.077
Maintenance, materials, and supplies	8• -	*	
Grants and contributions -operating	<u>.</u> *5	60	
-capital Amortization		-	
Interest		5	7
Other			-
Fire protection			
Professional/Contractual services	1.100	1,524	885
Utilities	2.000	2,151	1,904
Maintenance, materials, and supplies Grants and contributions -operating	5.250	9,541	5.246
Grants and contributions -operating -capital	-	-	-
Amortization		3.550	2 7 7 0
Interest		3,550	3.550
Other		-	-
Protective Services	20.950	27,599	21,462
Restructuring		1.00	-
Total Protective Services	20.950	27,599	21.462
TRANSPORTATION SERVICES		=	21.402
TRANSPORTATION SERVICES Wages and benefits	40.400		
Professional/Contractual services	12,500	9,445	9,072
Utilities	4.250 6,400	636 5,821	3,873 6,220
Maintenance, materials, and supplies	4.500	1,598	1,861
Gravel	2.000	-	433
Grants and contributions -operating	-	-	-
-capital Amortization	5.5	•	-
Interest		3,883	3,883
Other	:		-
Transportation Services	29,650	21,383	25,342
Restructuring		41,505	23,342
Total Transportation Services	20.650	21.202	
-	29.650	21,383	_25.342
See accompanying notes to the financial statements.			



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	2021 Budget	2021 Actual	2020 Actual (Restated) (Note 5)
ENVIRONMENTAL SERVICES			(Note 5)
Wages and benefits	s -		
Contractual services	22,100	21.022	*
Utilities	22,100	21.977	21.388
Maintenance, materials, and supplies	100	. 8	- 5
Grants and contributions -operating		· ·	3
Waste disposal			
Public health	•2	(*	2
-capital			
Waste disposal Public health	-		3.00
Amortization		-	
Interest	-		-
Other			-
Environmental and Public Health Services	22.200	21,985	21.393
Restructuring		21,763	21.393
Total Environmental and Public Health Services	22.200	21.985	21.393
PLANNING AND DEVELOPMENT SERVICES Wages and benefits Professional Contractual services Grants and contributions -operating		-	
-capital	<u></u>		
Amortization	-		-
Interest Other	-		
Planning and Development Services			
Restructuring	*	3 <u>+</u> 2	-
~		946	4
Total Planning and Development Services		1000	
RECREATION AND CULTURAL SERVICES Wages and benefits	21		
Professional/Contractual services	<u>-</u>	7.5	-
Utilities	4.750	3.406	4.390
Maintenance, materials, and supplies Grants and contributions -operating	200		210
-capital	3.200	1,927	1.901
Amortization	-	3.138	4,211
Interest		3.130	4,211
Allowance for uncollectibles Other	•	-	-
	4.600	4,986	4.661
Recreation and Cultural Services	12.750	13,457	15 272
Restructuring	12.730		15,373
Total Recreation and Cultural Services	12,750	12 457	15.272
		13,457	15.373



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021 with comparative figures for 2020

	2021 Budget	2021 Actual	2020 Actual (Restated) (Note 5)
UTILITY SERVICES			
Wages and benefits	\$ 1,200	1.230	1,050
Professional/Contractual services Utilities	•	- 1038	*
	67.017	54.478	66.781
Maintenance, materials, and supplies Grants and contributions -operating	6.050	11.148	5.988
	•	*	51
-capital Amortization	-	- 190	27
Interest	7.0	4.273	4.273
Allowance for uncollectibles	37	•	-
Other		9	58.3
Utility Services	74.267	71.129	78,092
Restructuring	1975	71.127	76.092
Total Utility Services			
Total Other Services	74.267	71,129	78.092
TOTAL EXPENDITURES BY FUNCTION	S229.68 7	230.320	231.860



SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2021

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2) Fees and charges Tangible capital asset sales - Gain (loss) Land sales - Gain (loss) Investment income and commissions	\$ 2.417 - - 570	17,460 -	25,761	- - -		1,517	72,258	93.652 25.761
Other revenues Grants - Conditional Grants - Capital Restructurings	421	- - -	30,461	- 51 -	- - -	2,321	- - - 60	570 421 2,321 30,521
Total revenues	3,408	17,460	56,222			3.838	<u>-</u> <u>-</u> <u>72,318</u>	
Expenses (Schedule 3) Wages & Benefits Professional/Contractual Services Utilities Maintenance, materials and supplies Grants and contributions Amortization Interest Allowance for uncollectibles Other Restructurings	5.288 61.485 747 7.983	12.357 2.151 9.541 - 3.550	9.445 636 5.821 1.598 - 3.883	- 21.977 - 8 - - -	-	3,406 4,986 1,927 3,138	1,230 54,478 11,148 - 4,273	15.963 96.455 66.603 35.264 1.927 14,844
Total expenses	74,767	27,599	21,383	21,985		13,457		230,320
Surplus (deficit) by function Exaction and other unconditional revenue (Schedule 1)	(71,359)	(10,139)	34.839	(21,985)	-	(9,619)	1,189	(77.074
Net Surplus (Deficit)							\$ <u></u>	157,649 80,575

SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	eneral ernment	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total (Restated) (Note 5)
Revenues (Schedule 2)			(8)	-			- titty isol vices	(Note 3)
Fees and charges Tangible capital asset sales - Gain (loss) Land sales - Gain (loss) Investment income and commissions Other revenues Grants - Conditional Grants - Capital Restructurings	\$ 2.832 - 3.110 597	7.339	- - - - - - 31,776	- :21 - -	- - - - -	1.057 - - - - 2.321 23,859	62,581	73,809 - - 3,110 597 2,321 55,790
Total revenues	 							
	 6,539		31,776			27,237	62,736	135,627
Expenses (Schedule 3) Wages & Benefits Professional/Contractual Services Utilities Maintenance, materials and supplies Grants and contributions Amortization Interest Allowance for uncollectibles Other Restructurings	 5.077 59.756 727 2.335 - - - 2.303	10,762 1,904 5,246 - 3,550	9,072 3,873 6,220 2,294 - 3,883	21,388		4,390 4,871 1,901 4,211	1.050 - 66.781 5.988 - 4.273	15,199 95,779 80,022 20,739 1,901 15,917
Total expenses	 70,198	21,462	25,342	21,393			78,092	231,860
Surplus (deficit) by function	(63,659)	(14,123)	6,434	(21,393)	-	11,864	(15.356)	(96,233
Faxation and other unconditional revenue (Schedule 1) Net Surplus (Deficit)							\$,	164,665 68,432



SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2021

with comparative figures for 2020

			Cananal						
			General Assets			Infrastructure Assets	General / Infrastructure		2020
La	ınd	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total (Restated) (Note 5)
\$ 1	14,202	-	296,386	-	120.384	173 983		(04.05)	
7.0	-	-		~		1 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	-		574.21
	-	-		-		-	-		30.7
3		-	_	_	,	-	-	(28,044)	-
- 88			•	-	-	-	-	-	-
	14,202	-	296 386		165 722	152 005		-	
			270,500	<u> </u>	105,723	<u>173,983</u>		650,294	604,9
	_	12	102 685		100 949	015/1			
5.9		-		_			-		272,2
8		-	5.01.	-		4.350	-		15,9
			-	-	(24,305)	-	-	(24.305)	-
	_		1/19 1/10			 _			
			108,498	- -	81,245	88,914		278,657	288,1
\$	4,202		187,888	-	84,478	85.069		271 627	214.6
2021:		\$	2.50			10-11/15		3/1,03/	316,8
2021 are									
		\$							
		5	-						
		\$	-						
		\$	-						
3	\$\$ 2021: 2021 are	14,202 - - - - - - - - - - - - - - - - - -	\$ 14,202	Land Land Improvements Buildings \$ 14,202 - 296,386 - - - -	Land Land Buildings Vehicles \$ 14,202 - 296,386 - - - - - - - - - - - - - - - 296,386 - - - 296,386 - - - 296,386 - - - 5,813 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Land Land Improvements Buildings Vehicles Machinery & Equipment \$ 14,202 - 296,386 - 120,384 - - - 73,383 - - - (28,044) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Land Land Improvements Buildings Vehicles Machinery & Equipment Linear Assets \$ 14,202 - 296,386 - 120,384 173,983 - - - 73,383 - - - - (28,044) - - - - - - - - - - - - - - - - - - - - - - 296,386 - 165,723 173,983 -<	Land Land Improvements Buildings Vehicles Equipment Linear Assets Construction	Land Land Improvements Buildings Vehicles Equipment Linear Assets Linear Asset



SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

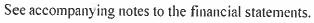
				2021 Environmental					2020
	General Government	Protective Services	Transportation Services	& Public Health	Planning & Development	Recreation &Culture	Water & Sewer	Total	Total (Restated (Note 5)
Asset cost									(11000 (1)
Opening asset costs	\$ 5.	152,727	7 71,410	_	_	193,266	107 560		
Additions during the year	-	-	73,383				187,552	604,955	574.2
Disposals and write-downs during the year	-	-	(28,044)		-	-	-	73,383	30.7
Fransfer of assets related to restructuring Schedule 11)	•	_	(20.077)	_	-	•	-	(28.044)	-
Closing asset costs		152.727	116,749			193,266	187.552	650.294	604,9
Accumulated amortization cost								- Volume -	
pening accumulated amortization costs	-	47,049	52,505	-	0320	105,851	90.710		
Add: Amortization taken	-	3,551					82.712	288,117	272,2
ess: Accumulated amortization on disposals	_	-	(24,305)		-	3,137	4,274	14,845	15.9
ransfer of assets related to restructuring schedule 11)			(w Teacher)	-	-	•	-	(24,305)	-
Jasing accumulated amountmention				-					
Closing accumulated amortization costs		50,600	32,083			108,988	86,986	278,657	288,
et book value	s .	102,127	84,666			84,278	100,566		



SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2021

	2020 (Restated) (Note 5)	<u>Changes</u>	<u>2021</u>
UNAPPROPRIATED SURPLUS	\$ <u>142,305</u>	25,776	<u>168,081</u>
APPROPRIATED RESERVES			
Machinery and equipment	202,516	-	202,516
Public reserve	300	-	300
Capital trust fund	*	-	-
Utility	89,290		89,290
Total Appropriated	<u>292,106</u>		292.106
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	316,838	54,799	371,637
Less: Related debt		-	-
Net Investment in Tangible Capital Assets	316,838	54,799	371,637
Total Accumulated Surplus	\$751,249	80,575	831,824





SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2021 with comparative figures for 2020

			PROPERT	Y CLASS			
	Agriculture	<u>Residential</u>	Residential Condominium	Seasonal Residential	Commercial & <u>Industrial</u>	Potash Mine(s)	<u>Total</u>
Taxable Assessment	_\$ -	11,050,240	<u>-</u>	_	9,370		\$ 11,059,610
Regional Park Assessment					7,510	Sales de la companya	\$ 11,059,610
Total Assessment							φ 11 050 C10
Mill Rate Factor(s)	-	4.0000	-	_	4.0000	_	\$ 11,059,610
Total Base/Minimum Tax					4.0000	ŕ	经济的基本的工程的
(generated for each property							
_ class)	-	31,125		-	_		21 125
Total Municipal Tax Levy		· · · · · · · · · · · · · · · · · · ·					31,125
(include base and/or minimum							
tax and special levies)	\$	75,326	_	<u> </u>	9,370	Man Colte	84,696

MILL RATES:	MILLS
Average Municipal*	7.658
Average School*	4.222
Potash Mill Rate	_
Uniform Municipal Mill Rate	4.000

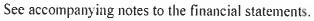
^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

enseg tromberg

SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2021 with comparative figures for 2020

Position	Name	Remuneration		Reimbursed <u>Costs</u>	<u>Total</u>	
Mayor	Tim Yanke	\$	1,200	-	1,200	
Councillor	Shawn Lipsett		820	-	820	
Councillor	Pat Thompson		980	75	1,055	
Councillor	Henrietta Ukrainetz		980	-	980	
Councillor	Jason Sittler		980		980	
Total		\$	4.960	75	5,035	





SCHEDULE OF RESTRUCTURING

Year ended December 31, 2021

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$	2
Taxes Receivable - Municipal	Ψ	_
Other accounts receivable		32
Land for resale		3
Long-term investments		
Debt charges recoverable		A.T.S.
Bank indebtedness		_
Accounts payable		_
Accrued liabilities payable		_
Deposits		754
Deferred revenue		
Accrued landfill costs		923
Liability for contaminated sites		
Other liabilities		
Long-term debt		20
Lease obligations		-
Tangible capital assets		10
Prepayments and deferred charges		2
Stock and supplies		_
Other		<u>.</u>
T . IN . O		
Total Net Carrying Amount Received (Transferred)	\$	2

