

**R. M. of Buchanan No. 304**

**FINANCIAL STATEMENTS**

**Year Ended December 31, 2021**

# **R. M. of Buchanan No. 304**

Buchanan, Saskatchewan

December 31, 2021

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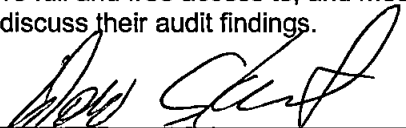
### **Management's Responsibility**

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.

  
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Reeve  
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Administrator

## **Independent Auditors' Report**

To the Council  
R. M. of Buchanan No. 304

### *Opinion*

We have audited the financial statements of R. M. of Buchanan No. 304, (the municipality), which comprise the Statement of Financial Position as at December 31, 2021 and the Statements of Operations, Change in Net Financial Assets and Cash Flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2021, and results of its operations and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Baker Tilly SK LLP**

*Baker Tilly SK LLP*

Yorkton, SK  
May 4, 2022

**R. M. of Buchanan No. 304**

Buchanan, Saskatchewan

Statement 1

Statement of Financial Position as at December 31, 2021

	2021	2020
<b>Assets</b>		
<b>Financial Assets</b>		
Cash and temporary investments - note 2	1,691,479	1,741,166
Taxes receivable - municipal - note 3	113,882	89,615
Other accounts receivable - note 4	28,191	33,058
Long-term investments - note 5	94,456	87,968
<b>Total Financial Assets</b>	<u>1,928,008</u>	<u>1,951,807</u>
<b>Liabilities</b>		
Accounts payable	8,303	19,799
Deferred revenue - note 6	35,701	72,384
Other liabilities	300	300
<b>Total Liabilities</b>	<u>44,304</u>	<u>92,483</u>
<b>Net Financial Assets</b>	<u>1,883,704</u>	<u>1,859,324</u>
<b>Non-Financial Assets</b>		
Tangible capital assets - schedules 6 and 7	1,762,592	1,558,586
Prepayments and deferred charges	4,612	5,829
Stock and supplies	35,197	27,324
<b>Total Non-Financial Assets</b>	<u>1,802,401</u>	<u>1,591,739</u>
<b>Accumulated Surplus - schedule 8</b>	<u>\$ 3,686,105</u>	<u>\$ 3,451,063</u>

Approved on behalf of the council:

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Reeve

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Councillor

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Statement of Operations  
For the year ended December 31, 2021

Statement 2

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Revenues</b>			
Taxes and other unconditional revenue			
- schedule 1	1,248,202	1,241,089	1,151,803
Fees and charges - schedules 4 and 5	79,525	67,353	78,557
Conditional grants - schedules 4 and 5	3,450	7,428	5,077
Tangible capital asset sales - gain			
- schedules 4 and 5		( 27,374)	29,680
Investment income and commissions			
- schedules 4 and 5	15,000	21,426	21,138
<b>Total Revenue</b>	<u>1,346,177</u>	<u>1,309,922</u>	<u>1,286,255</u>
<b>Expenses - schedule 3</b>			
General government services	167,430	180,499	171,496
Protective services	28,000	25,673	15,030
Transportation services	843,100	876,571	844,625
Environmental and public health services	38,000	41,993	36,448
Planning and development services	11,750	6,704	12,219
Recreation and cultural services	6,200	6,508	5,613
Utilities services	16,500	12,867	17,120
<b>Total Expenses</b>	<u>1,110,980</u>	<u>1,150,815</u>	<u>1,102,551</u>
<b>Surplus of Revenues over Expenses before Other Capital Contributions</b>	235,197	159,107	183,704
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	<u>73,300</u>	<u>75,935</u>	<u>227,238</u>
<b>Surplus of Revenue over Expenses</b>	308,497	235,042	410,942
<b>Accumulated Surplus, Beginning of Year</b>	<u>3,451,063</u>	<u>3,451,063</u>	<u>3,040,121</u>
<b>Accumulated Surplus, End of Year</b>	<u>\$ 3,759,560</u>	<u>\$ 3,686,105</u>	<u>\$ 3,451,063</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Statement of Change in Net Financial Assets  
For the year ended December 31, 2021

Statement 3

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Surplus</b>	<u>308,497</u>	<u>235,042</u>	<u>410,942</u>
(Acquisition) of tangible capital assets	( 304,000)	( 574,588)	( 381,898)
Amortization of tangible capital assets		152,408	171,991
Proceeds on disposal of tangible capital assets		190,800	29,680
Loss (gain) on the disposal of tangible capital assets		<u>27,374</u>	<u>( 29,680)</u>
<b>Surplus (Deficit) of Capital Expenses over Expenditures</b>	<u>( 304,000)</u>	<u>( 204,006)</u>	<u>( 209,907)</u>
(Acquisition) of supplies inventories		( 32,486)	( 7,558)
(Acquisition) of prepaid expense			( 5,829)
Consumption of supplies inventory		24,614	7,852
Use of prepaid expense		<u>1,216</u>	<u>971</u>
<b>Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures</b>	<u>0</u>	<u>( 6,656)</u>	<u>( 4,564)</u>
<b>Increase in Net Financial Assets</b>	4,497	24,380	196,471
Net Financial Assets, beginning of year	<u>1,859,324</u>	<u>1,859,324</u>	<u>1,662,853</u>
<b>Net Financial Assets, End of Year</b>	<u>\$ 1,863,821</u>	<u>\$ 1,883,704</u>	<u>\$ 1,859,324</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Statement of Cash Flow  
For the year ended December 31, 2021

Statement 4

	2021	2020
<b>Cash Provided by (used for) the Following Activities</b>		
<b>Operating:</b>		
<b>Surplus</b>	235,042	410,942
Amortization	152,408	171,991
Loss (gain) on disposal of tangible capital assets	<u>27,374</u>	<u>( 29,680)</u>
	414,824	553,253
<b>Change in Assets/Liabilities</b>		
Taxes receivable - municipal	( 24,267)	28,465
Other receivables	4,868	( 17,076)
Accounts payable	( 11,497)	17,754
Deferred revenue	( 36,683)	64,361
Other liabilities		100
Stock and supplies for use	( 7,873)	294
Prepayments and deferred charges	<u>1,217</u>	<u>( 4,858)</u>
<b>Cash Provided by Operating Transactions</b>	<u>340,589</u>	<u>642,293</u>
<b>Capital:</b>		
Acquisition of capital assets	( 574,588)	( 381,898)
Proceeds from the disposal of capital assets	<u>190,800</u>	<u>29,680</u>
<b>Cash Applied to Capital Transactions</b>	<u>( 383,788)</u>	<u>( 352,218)</u>
<b>Investing:</b>		
Additions to long-term investments	<u>( 6,488)</u>	<u>( 5,134)</u>
<b>Change in Cash and Temporary Investments During the Year</b>	( 49,687)	284,941
Cash and temporary investments, beginning of year	<u>1,741,166</u>	<u>1,456,225</u>
<b>Cash and Temporary Investments, End of Year</b>	<u>\$ 1,691,479</u>	<u>\$ 1,741,166</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

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**1. Significant Accounting Policies**

The financial statements of the municipality have been prepared by management in accordance with Canadian public accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

**(a) Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

**(b) Collection of funds for other authorities**

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 3.

**(c) Government transfers**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

**(d) Deferred revenue - fees and charges**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

**(e) Net financial assets**

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

**(f) Non-financial assets**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

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**1. Significant Accounting Policies - continued**

(g) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(h) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with maturity dates longer than one year from the date of the Statement of Financial Position have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Rural Municipalities Self-Insurance Fund are accounted for on the equity basis.

(i) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(j) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<b>Assets</b>	<b>Useful Life</b>
General Assets	
Land	indefinite
Land improvements	15 years
Buildings	40 years
Vehicles	10 years
Mobile equipment	10-15 years
Linear assets	40 years
Infrastructure Assets	
Paving, sidewalks and roadways	15-40 years

(k) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

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**1. Significant Accounting Policies - continued**

(l) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(m) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(o) Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue. Penalties on overdue taxes are recorded in the period levied.

Utility revenue is recognized in the period in which the service has been provided.

All other revenue is recorded when received, or receivable, collection is likely, and the amount can be reasonably determined.

(p) Measurement uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

**1. Significant Accounting Policies - continued**

**(q) Basis of segmentation/segment report**

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability.

Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

**(r) Budget information**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 2, 2021.

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

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**1. Significant Accounting Policies - continued**

(s) New standards and amendments to standards

Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial statement presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the remeasurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign currency translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of remeasurement gains and losses.

PS 3041 Portfolio investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of remeasurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments, and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset retirement obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing solid waste landfill closure and post-closure liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or after April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

	2021	2020
<b>2. Cash and Temporary Investments</b>		
Cash	941,479	991,166
Temporary investments	<u>750,000</u>	<u>750,000</u>
<b>Total Cash and Temporary Investments</b>	<b><u>\$ 1,691,479</u></b>	<b><u>\$ 1,741,166</u></b>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

	2021	2020
<b>3. Taxes and Grants In Lieu Receivable</b>		
Municipal - current	61,983	43,194
Municipal - arrears	<u>59,077</u>	<u>53,599</u>
	121,060	96,793
Less: Allowance for uncollectibles	<u>7,178</u>	<u>7,178</u>
Total municipal taxes receivable	<u>113,882</u>	<u>89,615</u>
School - current	13,381	9,500
School - arrears	<u>7,577</u>	<u>6,803</u>
Total school taxes receivable	<u>20,958</u>	<u>16,303</u>
Other	<u>43,718</u>	<u>27,339</u>
Total taxes and grants in lieu receivable	178,558	133,257
Less: Taxes receivable to be collected on behalf of other organizations	<u>64,676</u>	<u>43,642</u>
<b>Municipal and Grants In Lieu Taxes Receivable</b>	<b><u>\$ 113,882</u></b>	<b><u>\$ 89,615</u></b>

<b>4. Other Accounts Receivable</b>		
Federal government		7,203
Provincial government	10	2,100
Interest receivable	9,321	9,990
Trade	9,199	2,864
Other	<u>9,661</u>	<u>10,901</u>
<b>Net Other Accounts Receivable</b>	<b><u>\$ 28,191</u></b>	<b><u>\$ 33,058</u></b>

<b>5. Long-Term Investments</b>		
Sask. Assoc. of Rural Municipalities - Self-Insurance Fund	89,722	83,318
Other	<u>4,734</u>	<u>4,650</u>
	<b><u>\$ 94,456</u></b>	<b><u>\$ 87,968</u></b>

The long-term investments in the Saskatchewan Association of Rural Municipalities - Self-Insurance Fund are accounted for on the equity basis.

**R. M. of Buchanan No. 304**  
Notes to Financial Statements  
For the year ended December 31, 2021

	2021	2020
<b>6. Deferred Revenue</b>		
Canada Community-Building Fund	26,831	20,738
Municipal Economic Enhancement Program		43,262
Overpaid taxes	<u>8,870</u>	<u>8,384</u>
	<u>\$ 35,701</u>	<u>\$ 72,384</u>

**7. Long-Term Debt**

The debt limit of the municipality for 2022 is \$1,085,208. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* Section 161).

**8. Employee Benefit Plans**

The municipality participates in contributory defined benefit pension plan for all of its employees. For defined benefit plans considered to be multi-employer plans, contributions are expensed when they are due and payable. The municipality currently participates in the Municipal Employees Pension Plan.

The contributions by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. The portion of the annual benefit costs and of the asset surpluses (deficits) that are attributable to the municipality cannot be easily determined.

Accordingly, the multi-employer plans are accounted for on the defined contribution basis. No portion of the asset (deficit) surplus of the plan is recognized in these financial statements. The benefit expense reflected in the financial statements is equal to the municipality's contributions for the year.

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2021	2020
General members	9.00 %	9.00 %
Designated members	12.50 %	12.50 %

Contributions to the plan during the year were as follows:

Benefit expense	\$ 22,326	\$ 19,692
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As per the most recently audited financial statements dated December 31, 2020, the plan surplus is \$838,900,000.

**9. Contingent Liabilities**

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

**R. M. of Buchanan No. 304**Schedule of Taxes and Other Unconditional Revenue  
For the year ended December 31, 2021

Schedule 1

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Taxes</b>			
General municipal tax levy	1,042,245	1,042,245	929,267
Abatements and adjustments		( 383)	( 3,248)
Discount on current year taxes	( 40,000)	( 45,433)	( 39,780)
Net municipal taxes	<u>1,002,245</u>	<u>996,429</u>	<u>886,239</u>
Penalties on tax arrears	<u>10,000</u>	<u>8,708</u>	<u>10,545</u>
<b>Total Taxes</b>	<u>1,012,245</u>	<u>1,005,137</u>	<u>896,784</u>
<b>Unconditional Grants</b>			
Equalization (revenue sharing)	235,072	226,585	227,715
Organized hamlet		8,487	8,543
Safe Restart Program			17,956
<b>Total Unconditional Grants</b>	<u>235,072</u>	<u>235,072</u>	<u>254,214</u>
<b>Grants In Lieu of Taxes</b>			
Provincial			
S.P.C. electrical	<u>885</u>	<u>880</u>	<u>805</u>
<b>Total Taxes and Other Unconditional Revenue</b>	<u>\$ 1,248,202</u>	<u>\$ 1,241,089</u>	<u>\$ 1,151,803</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2021

Schedule 2-1

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>General Government Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Sale of supplies	900	1,581	2,768
Rentals	1,025	1,025	1,025
Licenses and permits	600	938	589
Other		1,006	2,675
Total Fees and Charges	<u>2,525</u>	<u>4,550</u>	<u>7,057</u>
Investment income and commissions	<u>15,000</u>	<u>21,426</u>	<u>21,138</u>
Total Other Segmented Revenue	<u>17,525</u>	<u>25,976</u>	<u>28,195</u>
<b>Total General Government Services</b>	<u>\$ 17,525</u>	<u>\$ 25,976</u>	<u>\$ 28,195</u>
<b>Protective Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Custom work		3,470	
Total Other Segmented Revenue	<u>0</u>	<u>3,470</u>	<u>0</u>
<b>Total Protective Services</b>	<u>\$ 0</u>	<u>\$ 3,470</u>	<u>\$ 0</u>

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part of these financial statements.*

**R. M. of Buchanan No. 304**Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2021

Schedule 2-2

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Transportation Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Custom work	7,000	8,550	9,234
Sale of supplies	60,000	36,713	51,877
Other		960	65
Road maintenance and restoration agreements	3,000	5,400	2,595
Total Fees and Charges	70,000	51,623	63,771
Tangible capital asset sales - gain (loss)		( 27,374)	29,680
Total Other Segmented Revenue	70,000	24,249	93,451
Transportation - operating	955	1,061	
Total Conditional Grants	955	1,061	0
<b>Total Operating</b>	70,955	25,310	93,451
<b>Capital</b>			
Conditional Grants			
Canada Community-Building fund	71,200	30,583	5,901
Municipal Economic Enhancement Program		43,262	
Heavy haul	2,100	2,090	2,100
Transport Canada Rail Safety Improvement program			219,237
<b>Total Capital</b>	73,300	75,935	227,238
<b>Total Transportation Services</b>	<u>\$ 144,255</u>	<u>\$ 101,245</u>	<u>\$ 320,689</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**Schedule of Operating and Capital Revenue by Function  
For the year ended December 31, 2021

Schedule 2-3

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Environmental and Public Health Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Sale of supplies		510	659
Total Other Segmented Revenue	<u>0</u>	<u>510</u>	<u>659</u>
Conditional Grants			
Sask. Water Corporation	1,490	1,490	
Pest control	<u>1,005</u>	<u>4,877</u>	<u>5,077</u>
Total Conditional Grants	<u>2,495</u>	<u>6,367</u>	<u>5,077</u>
<b>Total Environmental and Public Health Services</b>	<u>\$ 2,495</u>	<u>\$ 6,877</u>	<u>\$ 5,736</u>
<b>Utility Services</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and charges			
Water	<u>7,000</u>	<u>7,200</u>	<u>7,070</u>
Total Other Segmented Revenue	<u>7,000</u>	<u>7,200</u>	<u>7,070</u>
<b>Total Utility Services</b>	<u>\$ 7,000</u>	<u>\$ 7,200</u>	<u>\$ 7,070</u>
<b>Total Operating and Capital Revenue by Function</b>	<u>\$ 171,275</u>	<u>\$ 144,768</u>	<u>\$ 361,690</u>
<b>Summary</b>			
Total Other Segmented Revenue	94,525	61,405	129,375
Total Conditional Grants	3,450	7,428	5,077
Total Capital Grants and Contributions	<u>73,300</u>	<u>75,935</u>	<u>227,238</u>
<b>Total Operating and Capital Revenue by Function</b>	<u>\$ 171,275</u>	<u>\$ 144,768</u>	<u>\$ 361,690</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Total Expenses by Function  
For the year ended December 31, 2021

Schedule 3-1

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>General Government Services</b>			
Council remuneration and travel	25,400	36,867	40,416
Wages and benefits	78,830	79,261	75,742
Professional/Contractual services	38,800	45,347	36,599
Utilities	6,000	4,514	4,710
Maintenance, materials and supplies	10,400	8,166	7,586
Grants and contributions - operating		1,000	300
Insurance	3,000	2,809	2,739
Interest		5	
Other	<u>5,000</u>	<u>2,530</u>	<u>3,404</u>
<b>Total General Government Services</b>	<b><u>\$ 167,430</u></b>	<b><u>\$ 180,499</u></b>	<b><u>\$ 171,496</u></b>
<b>Protective Services</b>			
Police protection			
Professional/Contractual services	16,000	15,827	14,830
Grants and contributions - operating	12,000		
Fire protection			
Grants and contributions - operating		<u>9,846</u>	<u>200</u>
<b>Total Protective Services</b>	<b><u>\$ 28,000</u></b>	<b><u>\$ 25,673</u></b>	<b><u>\$ 15,030</u></b>
<b>Transportation Services</b>			
Wages and benefits	232,000	225,623	204,559
Professional/Contractual services	78,000	45,693	18,437
Utilities	2,100	10,534	10,970
Maintenance, materials, and supplies	26,000	23,164	5,437
Gravel	300,000	245,972	304,779
Machinery costs/fuel/blades	195,000	149,836	121,913
Culverts/drainage	10,000	23,341	6,539
Amortization		<u>152,408</u>	<u>171,991</u>
<b>Total Transportation Services</b>	<b><u>\$ 843,100</u></b>	<b><u>\$ 876,571</u></b>	<b><u>\$ 844,625</u></b>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Total Expenses by Function  
For the year ended December 31, 2021

Schedule 3-2

	<b>2021 Budget [Note 1(r)]</b>	<b>2021 Actual</b>	<b>2020 Actual</b>
<b>Environmental and Public Health Services</b>			
Professional/Contractual services	12,500	11,956	12,716
Grants and contributions - operating	<u>25,500</u>	<u>30,037</u>	<u>23,732</u>
<b>Total Environmental and Public Health Services</b>	<u>\$ 38,000</u>	<u>\$ 41,993</u>	<u>\$ 36,448</u>
<b>Planning and Development Services</b>			
Professional/Contractual services	3,750	1,750	7,265
Other	<u>8,000</u>	<u>4,954</u>	<u>4,954</u>
<b>Total Planning and Development Services</b>	<u>\$ 11,750</u>	<u>\$ 6,704</u>	<u>\$ 12,219</u>
<b>Recreation and Cultural Services</b>			
Grants and contributions - operating	2,000		1,565
Libraries	<u>4,200</u>	<u>6,508</u>	<u>4,048</u>
<b>Total Recreation and Cultural Services</b>	<u>\$ 6,200</u>	<u>\$ 6,508</u>	<u>\$ 5,613</u>
<b>Utility Services</b>			
Professional/Contractual services	3,500	6,269	9,925
Utilities	5,000	4,009	4,769
Maintenance, materials and supplies		2,589	2,426
Other	<u>8,000</u>		
<b>Total Utility Services</b>	<u>\$ 16,500</u>	<u>\$ 12,867</u>	<u>\$ 17,120</u>
<b>Total Expenses by Function</b>	<u>\$ 1,110,980</u>	<u>\$ 1,150,815</u>	<u>\$ 1,102,551</u>

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part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Segment Disclosure by Function  
For the year ended December 31, 2021

Schedule 4

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
<b>Revenues - schedule 2</b>								
Fees and charges	4,550	3,470	51,623	510			7,200	67,353
Tangible capital asset sales - gain (loss)			( 27,374)					( 27,374)
Investment income and commissions	21,426							21,426
Grants - conditional			1,061	6,367				7,428
Grants - capital			75,935					75,935
<b>Total Revenues</b>	<b>25,976</b>	<b>3,470</b>	<b>101,245</b>	<b>6,877</b>	<b>0</b>	<b>0</b>	<b>7,200</b>	<b>144,768</b>
<b>Expenses - schedule 3</b>								
Wages and benefits	79,261		225,623					304,884
Professional/contractual services	82,214	15,827	45,693	11,956	1,750		6,269	163,709
Utilities	4,514		10,534				4,009	19,057
Maintenance materials and supplies	8,166		269,136				2,589	279,891
Machinery costs/fuel/blades			149,836					149,836
Culverts/drainage			23,341					23,341
Grants and contributions	1,000	9,846		30,037				40,883
Amortization			152,408					152,408
Insurance	2,809							2,809
Libraries						6,508		6,508
Interest	5							5
Other	2,530				4,954			7,484
<b>Total Expenses</b>	<b>180,499</b>	<b>25,673</b>	<b>876,571</b>	<b>41,993</b>	<b>6,704</b>	<b>6,508</b>	<b>12,867</b>	<b>1,150,815</b>
<b>Surplus (Deficit) by Function</b>	<b>\$( 154,523)</b>	<b>\$( 22,203)</b>	<b>\$( 775,326)</b>	<b>\$( 35,116)</b>	<b>\$( 6,704)</b>	<b>\$( 6,508)</b>	<b>\$( 5,667)</b>	<b>( 1,006,047)</b>
Taxation and other unconditional revenue - schedule 1								1,241,089
<b>Net Surplus</b>								<b>\$ 235,042</b>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Segment Disclosure by Function  
For the year ended December 30, 2020

Schedule 5

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
<b>Revenues</b> - schedule 2								
Fees and charges	7,057		63,771	659			7,070	78,557
Tangible capital asset sales - gain			29,680					29,680
Investment income and commissions	21,138							21,138
Grants - conditional				5,077				5,077
Grants - capital			227,238					227,238
Total Revenues	<u>28,195</u>	<u>0</u>	<u>320,689</u>	<u>5,736</u>	<u>0</u>	<u>0</u>	<u>7,070</u>	<u>361,690</u>
<b>Expenses</b> - schedule 3								
Wages and benefits	75,742		204,559					280,301
Professional/contractual services	77,015	14,830	18,437	12,716	7,265		9,925	140,188
Utilities	4,710		10,970				4,769	20,449
Maintenance materials and supplies	7,586		310,216				2,426	320,228
Machinery costs/fuel/blades			121,913					121,913
Culverts/drainage			6,539					6,539
Grants and contributions	300	200		23,732		1,565		25,797
Amortization			171,991					171,991
Insurance	2,739							2,739
Libraries						4,048		4,048
Other	3,404				4,954			8,358
Total Expenses	<u>171,496</u>	<u>15,030</u>	<u>844,625</u>	<u>36,448</u>	<u>12,219</u>	<u>5,613</u>	<u>17,120</u>	<u>1,102,551</u>
<b>Surplus (Deficit) by Function</b>	<u>\$ ( 143,301)</u>	<u>\$ ( 15,030)</u>	<u>\$ ( 523,936)</u>	<u>\$ ( 30,712)</u>	<u>\$ ( 12,219)</u>	<u>\$ ( 5,613)</u>	<u>\$ ( 10,050)</u>	<u>( 740,861)</u>
Taxation and other unconditional revenue - schedule 1								<u>1,151,803</u>
<b>Net Surplus</b>								<u>\$ 410,942</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Tangible Capital Assets by Object  
For the year ended December 31, 2021

Schedule 6

	2021							2020	
	General Assets					Infrastruct. Assets	General/ Infrastruct. Assets under Constr.	Total	Total
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Linear Assets			
Asset Cost									
Opening Asset Cost	88,478	0	146,730	0	1,332,230	4,634,992	0	6,202,430	5,911,889
Additions during the year					490,397	84,191		574,588	381,898
Disposals and write-down during the year					( 363,623)			( 363,623)	( 91,357)
Closing Asset Costs	<u>88,478</u>	<u>0</u>	<u>146,730</u>	<u>0</u>	<u>1,459,004</u>	<u>4,719,183</u>	<u>0</u>	<u>6,413,395</u>	<u>6,202,430</u>
Accumulated Amortization Cost									
Opening Accumulated									
Amortization Costs	0	0	105,461	0	462,871	4,075,512	0	4,643,844	4,563,210
Add: Amortization taken			5,950		89,372	57,086		152,408	171,991
Less: Accumulated amortization on disposals					( 145,449)			145,449	91,357
Closing Accumulated Amortization Costs	<u>0</u>	<u>0</u>	<u>111,411</u>	<u>0</u>	<u>406,794</u>	<u>4,132,598</u>	<u>0</u>	<u>4,650,803</u>	<u>4,643,844</u>
Net Book Value	<u>\$ 88,478</u>	<u>\$ 0</u>	<u>\$ 35,319</u>	<u>\$ 0</u>	<u>\$ 1,052,210</u>	<u>\$ 586,585</u>	<u>\$ 0</u>	<u>\$ 1,762,592</u>	<u>\$ 1,558,586</u>

*The notes to financial statements are an integral  
part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Tangible Capital Assets by Function  
For the year ended December 31, 2021

Schedule 7

	2021							2020
	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total
Asset Cost								
Opening Asset Cost	0	0	6,202,430	0	0	0	0	6,202,430
Additions during the year			574,588					574,588
Disposals and write-down during the year			( 363,623)					( 363,623)
Closing Asset Costs	<u>0</u>	<u>0</u>	<u>6,413,395</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,413,395</u>
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs	0	0	4,643,844	0	0	0	0	4,643,844
Add: Amortization taken			152,408					152,408
Less: Accumulated amortization on disposals			145,449					145,449
Closing Accumulated Amortization Costs	<u>0</u>	<u>0</u>	<u>4,650,803</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,650,803</u>
Net Book Value	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,762,592</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,762,592</u>

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part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Accumulated Surplus  
For the year ended December 31, 2021

Schedule 8

	2020	Changes	2021
<b>Unappropriated Surplus</b>	<u>1,719,023</u>	<u>23,790</u>	<u>1,742,813</u>
<b>Appropriated Surplus</b>			
Machinery and equipment			
Machinery and equipment	<u>40,000</u>	<u>0</u>	<u>40,000</u>
Other			
SARM liability insurance	66,570	4,279	70,849
Reserves - SARM property insurance	16,749	2,125	18,874
Reserves - community share grant	<u>17,320</u>	<u>17,320</u>	<u>17,320</u>
	<u>100,639</u>	<u>6,404</u>	<u>107,043</u>
<b>Total Appropriated</b>	<u>140,639</u>	<u>6,404</u>	<u>147,043</u>
Hamlet of Amsterdam	17,803	( 832)	16,971
Hamlet of Tadmore	<u>15,012</u>	<u>1,674</u>	<u>16,686</u>
<b>Total Hamlets</b>	<u>32,815</u>	<u>842</u>	<u>33,657</u>
<b>Net Investments in Tangible Capital Assets</b>			
Tangible capital assets - schedule 6	<u>1,558,586</u>	<u>204,006</u>	<u>1,762,592</u>
<b>Net Investment in Tangible Capital Assets</b>	<u>1,558,586</u>	<u>204,006</u>	<u>1,762,592</u>
<b>Total Accumulated Surplus</b>	<u>\$ 3,451,063</u>	<u>\$ 235,042</u>	<u>\$ 3,686,105</u>

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part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Mill Rates and Assessments  
For the year ended December 31, 2021

Schedule 9

	<b>Property Class</b>					<b>Total</b>
	<b>Agriculture</b>	<b>Residential</b>	<b>Residential Condominium</b>	<b>Seasonal Residential</b>	<b>Commercial &amp; Industrial</b>	<b>Potash Mine(s)</b>
Taxable Assessment	64,112,720	4,357,790			5,237,020	73,707,530
Regional Park Assessment						
Total Assessment						73,707,530
Mill Rate Factor(s)	1.0000	1.0000			1.0000	
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	984,676	26,147			31,422	1,042,245
<b>Mill Rates:</b>	<b>Mills</b>					
Average Municipal*	6.0000					
Average School*	1.6003					
Potash Mill Rate						
Uniform Municipal Mill Rate	6.0000					

\*Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

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part of these financial statements.*

**R. M. of Buchanan No. 304**  
Schedule of Council Remuneration  
For the year ended December 31, 2021

Schedule 10

<b>Name</b>	<b>Remuneration</b>	<b>Reimbursed Costs</b>	<b>Total</b>
Don Skoretz	4,647	385	5,032
Wally Slobozian	6,782	2,173	8,955
Myron Kopec	4,969	448	5,417
Sean Wilson	1,950		1,950
Justin DeVries	3,287	396	3,683
Brian Brodziak	3,176	512	3,688
Brent Pelechaty	4,024	1,527	5,551
	<u>\$ 28,835</u>	<u>\$ 5,441</u>	<u>\$ 34,276</u>

Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.