

Village of Buchanan
CONSOLIDATED FINANCIAL STATEMENTS
Year Ended December 31, 2021

Village of Buchanan

Buchanan, Saskatchewan

December 31, 2021

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.



Mayor

Administrator

Independent Auditors' Report

To the Council
Village of Buchanan

Opinion

We have audited the consolidated financial statements of Village of Buchanan, (the municipality), which comprise the consolidated Statement of Financial Position as at December 31, 2021 and the consolidated Statements of Operations, Change in Net Financial Assets and Cash Flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the municipality as at December 31, 2021, and results of its operations and its consolidated cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the consolidated financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SK LLP

Baker Tilly SK LLP

Yorkton, SK
June 15, 2022

Village of Buchanan
 Buchanan, Saskatchewan
 Consolidated Statement of Financial Position as at December 31, 2021

Statement 1

	2021	2020
Assets		
Financial Assets		
Cash and temporary investments - note 2	459,445	442,128
Taxes receivable - municipal - note 3	58,782	26,487
Other accounts receivable - note 4	36,099	30,814
Land for resale - note 5	70,892	38,965
Long-term investments - note 6	11,635	11,460
Total Financial Assets	<u>636,853</u>	<u>549,854</u>
Liabilities		
Accounts payable - note 9	17,612	16,081
Utility deposits	6,550	6,700
Deferred revenue - note 7	47,878	68,685
Accrued landfill costs - note 8	76,190	76,190
Total Liabilities	<u>148,230</u>	<u>167,656</u>
Net Financial Assets	<u>488,623</u>	<u>382,198</u>
Non-Financial Assets		
Tangible capital assets - schedules 6 and 7	1,241,169	1,244,640
Prepayments and deferred charges	19,001	19,458
Inventories	1,287	2,366
Total Non-Financial Assets	<u>1,261,457</u>	<u>1,266,464</u>
Accumulated Surplus - schedule 8	<u>\$ 1,750,080</u>	<u>\$ 1,648,662</u>

Approved on behalf of the council:

 Mayor

 Councillor

*The notes to consolidated financial statements are an integral
 part of these consolidated financial statements.*

Village of Buchanan
Consolidated Statement of Operations
For the year ended December 31, 2021

Statement 2

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
Revenues			
Taxes and other unconditional revenue			
- schedule 1	230,360	242,627	237,401
Fees and charges - schedules 4 and 5	111,350	134,899	134,368
Conditional grants - schedules 4 and 5	200	60,442	22,070
Land sales - gain (loss) - schedules 4 and 5	500	(11,080)	(9,595)
Investment income and commissions			
- schedules 4 and 5	1,400	509	1,536
Total Revenue	<u>343,810</u>	<u>427,397</u>	<u>385,780</u>
Expenses - schedule 3			
General government services	129,371	72,961	108,861
Protective services	18,800	15,747	13,352
Transportation services	54,535	45,458	42,429
Environmental and public health services	28,825	29,716	31,085
Planning and development services	1,500	1,041	
Recreation and cultural services	30,350	76,769	103,272
Utilities services	96,700	106,873	112,221
Total Expenses	<u>360,081</u>	<u>348,565</u>	<u>411,220</u>
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(16,271)	78,832	(25,440)
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	<u>18,000</u>	<u>22,586</u>	<u>19,937</u>
Surplus (Deficit) of Revenue over Expenses	1,729	101,418	(5,503)
Accumulated Surplus, Beginning of Year	<u>1,648,662</u>	<u>1,648,662</u>	<u>1,654,165</u>
Accumulated Surplus, End of Year	<u>\$ 1,650,391</u>	<u>\$ 1,750,080</u>	<u>\$ 1,648,662</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Consolidated Statement of Change in Net Financial Assets
For the year ended December 31, 2021

Statement 3

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
Surplus (Deficit)	<u>1,729</u>	<u>101,418</u>	<u>(5,503)</u>
(Acquisition) of tangible capital assets		(30,000)	(20,583)
Amortization of tangible capital assets		<u>33,471</u>	<u>32,830</u>
Surplus of Capital Expenses over Expenditures	<u>0</u>	<u>3,471</u>	<u>12,247</u>
(Acquisition) of supplies inventories			(1,964)
(Acquisition) of prepaid expense			(6,077)
Consumption of supplies inventory		1,079	
Use of prepaid expense		<u>457</u>	
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	<u>0</u>	<u>1,536</u>	<u>(8,041)</u>
Increase (Decrease) in Net Financial Assets	1,729	106,425	(1,297)
Net Financial Assets, beginning of year	<u>382,198</u>	<u>382,198</u>	<u>383,495</u>
Net Financial Assets, End of Year	<u>\$ 383,927</u>	<u>\$ 488,623</u>	<u>\$ 382,198</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Consolidated Statement of Cash Flow
For the year ended December 31, 2021

Statement 4

	2021	2020
Cash Provided by (used for) the Following Activities		
Operating:		
Surplus (Deficit)	101,418	(5,503)
Amortization	<u>33,471</u>	<u>32,830</u>
	134,889	27,327
Change in Assets/Liabilities		
Taxes receivable - municipal	(32,295)	3,322
Other receivables	(5,286)	(816)
Land for resale	(31,927)	3,050
Accounts payable	1,531	(11,418)
Accrued liabilities payable		(1,100)
Utility deposits	(150)	(100)
Deferred revenue	(20,806)	27,177
Stock and supplies for use	1,079	(1,964)
Prepayments and deferred charges	<u>457</u>	<u>(6,081)</u>
Cash Provided by Operating Transactions	<u>47,492</u>	<u>39,397</u>
Capital:		
Acquisition of capital assets	<u>(30,000)</u>	<u>(20,583)</u>
Investing:		
Additions to long-term investments	<u>(175)</u>	<u>(220)</u>
Financing:		
Long-term debt repaid	<u>0</u>	<u>(48,470)</u>
Change in Cash and Temporary Investments During the Year	17,317	(29,876)
Cash and temporary investments, beginning of year	<u>442,128</u>	<u>472,004</u>
Cash and Temporary Investments, End of Year	<u>\$ 459,445</u>	<u>\$ 442,128</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

(a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the council for the administration of their financial affairs and resources.

Entities included in these consolidated financial statements are as follows:

Entity	Basis of Recording
Buchanan Community Centre Inc.	Full Consolidation
Buchanan and District Recreation Board	Full Consolidation

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 3.

(d) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(e) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(i) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Urban Municipalities Self-Insurance Fund are accounted for on the equity basis.

(j) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the first in first out method. Net realizable value is the estimated selling price in the ordinary course of business.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(k) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

General Assets	
Land	Indefinite
Land improvements	20-100 years
Buildings	25-100 years
Machinery and equipment	5-50 years
Infrastructure Assets	
Paving, sidewalks and roadways	20 years
Water and sewer	70-100 years

(l) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

(m) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(n) Leases

All leases are recorded on the consolidated financial statement as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(o) Landfill liability

The municipality maintains a waste disposal site. The annual provision is reported as an expense and the accumulated provision is reported on the consolidated statement of financial position. Recommended disclosure is provided in note 8.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(q) Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue. Penalties on overdue taxes are recorded in the period levied.

Utility revenue is recognized in the period in which the service has been provided.

All other revenue is recorded when received, or receivable, collection is likely, and the amount can be reasonably determined.

(r) Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(s) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability.

Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(t) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on August 4, 2021.

(u) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The municipality:
 - a) Is directly responsible; or
 - b) Accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(v) New standards and amendments to standards

Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial statement presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the remeasurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign currency translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of remeasurement gains and losses.

PS 3041 Portfolio investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of remeasurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments, and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset retirement obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing solid waste landfill closure and post-closure liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or after April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

	2021	2020
2. Cash and Temporary Investments		
Cash	<u>\$ 459,445</u>	<u>\$ 442,128</u>
Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.		
3. Taxes and Grants In Lieu Receivable		
Municipal - current	51,911	25,491
Municipal - arrears	<u>6,872</u>	<u>10,251</u>
	58,783	35,742
Less: Allowance for uncollectibles	<u>0</u>	<u>9,255</u>
Total municipal taxes receivable	<u>58,783</u>	<u>26,487</u>
School - current	14,183	7,485
School - arrears	<u>804</u>	<u>342</u>
Total school taxes receivable	<u>14,987</u>	<u>7,827</u>
Total taxes and grants in lieu receivable	73,770	34,314
Less: Taxes receivable to be collected on behalf of other organizations	<u>14,988</u>	<u>7,827</u>
Municipal and Grants In Lieu Taxes Receivable	<u>\$ 58,782</u>	<u>\$ 26,487</u>
4. Other Accounts Receivable		
Utility	18,493	19,350
Trade	<u>17,626</u>	<u>11,484</u>
Total other accounts receivable	36,119	30,834
Less: Allowance for uncollectibles	<u>20</u>	<u>20</u>
Net Other Accounts Receivable	<u>\$ 36,099</u>	<u>\$ 30,814</u>
5. Land for Resale		
Tax title property	89,557	96,522
Less: Allowance for market value adjustment	<u>18,680</u>	<u>57,572</u>
Net tax title property	70,877	38,950
Other land	<u>15</u>	<u>15</u>
Total Land for Resale	<u>\$ 70,892</u>	<u>\$ 38,965</u>
6. Long-Term Investments		
Equity in co-operatives	<u>\$ 11,635</u>	<u>\$ 11,460</u>

Village of Buchanan

Notes to Consolidated Financial Statements

For the year ended December 31, 2021

7. Deferred Revenue

	Balance, Beginning of Year	Plus Amount Received	Less Amount Recognized	Balance, End of Year
Canada Community Building Fund	39,371	26,563	22,586	43,348
Municipal Economic Enhancement	24,442		24,442	
Sask Lotteries	4,372	3,038	2,880	4,530
Land Sales	500		500	
	<u>\$ 68,685</u>	<u>\$ 29,601</u>	<u>\$ 50,408</u>	<u>\$ 47,878</u>

8. Accrued Landfill Costs

Accrued landfill costs	2021 <u>\$ 76,190</u>	2020 <u>\$ 76,190</u>
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In 2021, the municipality has accrued an overall liability for environmental matters in the amount of \$76,190 (2020 - \$76,190) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Included in environmental liabilities is \$76,190 (2020 - \$76,190) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2021 based on the cumulative capacity used at that date, compared to the total estimated landfill capacity. Estimated total expenditures represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate of 5% (2020 - 5%).

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a period of time using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The Village of Buchanan has operated an active landfill on 5.5 acres of land since 1997 when 3.1 acres of land were purchased to the adjoining 2.4 acre landfill which was opened in the 1940's. The 2.4 acres now represents an inactive landfill which is not fully decommissioned. This site has many dumping areas; however, there is only one active dumping area in place at any given time.

	2021	2020
9. Accounts Payable		
Accounts payable are comprised of the following items:		
Accounts payable	15,934	15,123
Due to School	<u>1,677</u>	<u>959</u>
	<u>\$ 17,611</u>	<u>\$ 16,082</u>

Village of Buchanan
Notes to Consolidated Financial Statements
For the year ended December 31, 2021

10. Long-Term Debt

- (a) The debt limit of the municipality for 2022 is \$298,615. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161).

11. Employee Benefit Plans

The municipality participates in a contributory defined benefit pension plan for all its employees. For defined benefit plans considered to be multi-employer plans, contributions are expensed when they are due and payable. The municipality currently participates in the Municipal Employees Pension Plan.

The contributions by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. The portion of the annual benefit costs and of the asset surpluses (deficits) that are attributable to the municipality cannot be easily determined.

Accordingly, the multi-employer plans are accounted for on the defined contribution basis. No portion of the asset (deficit) surplus of the plan is recognized in these consolidated financial statements. The benefit expense reflected in the consolidated financial statements is equal to the municipality's contributions for the year.

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2021	2020
General members	9.00 %	9.00 %
Designated members	12.50 %	12.50 %

Contributions to the plan during the year were as follows:

Benefit expense	\$ 5,782	\$ 6,413
-----------------	----------	----------

As per the most recently audited consolidated financial statements dated December 31, 2020, the plan surplus is \$838,900,000.

12. Budget

The figures shown under the "Budget" column in the statement of operations and attached schedules have not been audited and are provided for information purposes only.

13. Impact of COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the municipality's environment and in the global markets, possible disruption in supply chains and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the municipality's operations. The extent of this outbreak and related containment measures on the municipality's operations cannot be reliably estimated at this time.

Village of Buchanan

Consolidated Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2021

Schedule 1

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
Taxes			
General municipal tax levy	152,027	170,774	152,027
Abatements and adjustments	1,500	(2,901)	(5,311)
Discount on current year taxes	(5,000)	(4,666)	(4,551)
Net municipal taxes	<u>148,527</u>	<u>163,207</u>	<u>142,165</u>
Penalties on tax arrears	3,000	3,065	2,736
Other	<u> </u>	<u> </u>	<u>2,181</u>
Total Taxes	<u>151,527</u>	<u>166,272</u>	<u>147,082</u>
Unconditional Grants			
Equalization (revenue sharing)	50,933	50,933	51,379
Safe Restart	<u> </u>	<u> </u>	<u>13,005</u>
Total Unconditional Grants	<u>50,933</u>	<u>50,933</u>	<u>64,384</u>
Grants In Lieu of Taxes			
Provincial			
SaskTel	500	600	488
Local/Other			
Housing authority	6,800	5,982	6,564
Other Government Transfers			
S.P.C. surcharge	13,000	12,472	12,094
Sask Energy Surcharge	<u>7,600</u>	<u>6,368</u>	<u>6,789</u>
Total Grants In Lieu of Taxes	<u>27,900</u>	<u>25,422</u>	<u>25,935</u>
Total Taxes and Other Unconditional Revenue	<u>\$ 230,360</u>	<u>\$ 242,627</u>	<u>\$ 237,401</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan

Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-1
For the year ended December 31, 2021

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
General Government Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Rentals	1,800	1,800	1,320
Licenses and permits	400	240	160
General office services	680	3,047	796
Total Fees and Charges	<u>2,880</u>	<u>5,087</u>	<u>2,276</u>
Land sales - gain (loss)	500	(11,080)	(9,595)
Investment income and commissions	1,400	509	1,536
Total Other Segmented Revenue	<u>4,780</u>	<u>(5,484)</u>	<u>(5,783)</u>
Conditional Grants			
Donations	200	30,000	179
Total Conditional Grants	<u>200</u>	<u>30,000</u>	<u>179</u>
Total General Government Services	<u>\$ 4,980</u>	<u>\$ 24,516</u>	<u>\$ (5,604)</u>
Transportation Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Custom work	1,500	1,145	1,185
Total Other Segmented Revenue	<u>1,500</u>	<u>1,145</u>	<u>1,185</u>
Municipal Economic Enhancement			6,891
Total Conditional Grants	<u>0</u>	<u>0</u>	<u>6,891</u>
Total Operating	<u>1,500</u>	<u>1,145</u>	<u>8,076</u>
Capital			
Conditional Grants			
Canada Community Building Fund		15,539	
Total Capital	<u>0</u>	<u>15,539</u>	<u>0</u>
Total Transportation Services	<u>\$ 1,500</u>	<u>\$ 16,684</u>	<u>\$ 8,076</u>
Environmental and Public Health Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Waste disposal fees	300	80	190
Total Other Segmented Revenue	<u>300</u>	<u>80</u>	<u>190</u>
Total Environmental and Public Health Services	<u>\$ 300</u>	<u>\$ 80</u>	<u>\$ 190</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-2
For the year ended December 31, 2021

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
Recreation and Cultural Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Rentals		1,395	1,260
Recreation fees		17,598	12,632
Fundraising revenue		30	7,474
Donations		1,640	4,364
Total Fees and Charges	<u>0</u>	<u>20,663</u>	<u>25,730</u>
Total Other Segmented Revenue	<u>0</u>	<u>20,663</u>	<u>25,730</u>
Conditional Grants			
FCC			15,000
Municipal Economic Enhancement		24,442	
Community Rink Affordability		5,000	
Community Initiatives Fund		1,000	
Total Conditional Grants	<u>0</u>	<u>30,442</u>	<u>15,000</u>
Total Recreation and Cultural Services	<u>\$ 0</u>	<u>\$ 51,105</u>	<u>\$ 40,730</u>
Utility Services			
Operating			
Other Segmented Revenue			
Fees and charges			
Water and sewer	91,970	92,698	89,016
Sewer	14,700	15,226	14,605
Expense recoveries			1,366
Total Fees and Charges	<u>106,670</u>	<u>107,924</u>	<u>104,987</u>
Total Other Segmented Revenue	<u>106,670</u>	<u>107,924</u>	<u>104,987</u>
Total Operating	<u>106,670</u>	<u>107,924</u>	<u>104,987</u>
Capital			
Conditional Grants			
Canada Community Building Fund	18,000	7,047	19,937
Total Capital	<u>18,000</u>	<u>7,047</u>	<u>19,937</u>
Total Utility Services	<u>\$ 124,670</u>	<u>\$ 114,971</u>	<u>\$ 124,924</u>
Total Operating and Capital Revenue by Function	<u>\$ 131,450</u>	<u>\$ 207,356</u>	<u>\$ 168,316</u>
Summary			
Total Other Segmented Revenue	113,250	124,328	126,309
Total Conditional Grants	200	60,442	22,070
Total Capital Grants and Contributions	<u>18,000</u>	<u>22,586</u>	<u>19,937</u>
Total Operating and Capital Revenue by Function	<u>\$ 131,450</u>	<u>\$ 207,356</u>	<u>\$ 168,316</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Total Expenses by Function
For the year ended December 31, 2021

Schedule 3-1

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
General Government Services			
Council remuneration and travel	5,600	4,093	3,817
Wages and benefits	44,950	42,734	43,454
Contractual services - assessment	5,500	5,439	5,011
Contractual services - other	34,383	32,343	24,115
Utilities	4,925	3,693	4,159
Maintenance, materials and supplies	12,100	12,257	9,501
Amortization		1,472	1,196
Insurance	21,813	19,078	20,241
Allowance for uncollectibles	<u>100</u>	<u>(48,148)</u>	<u>(2,633)</u>
Total General Government Services	<u>\$ 129,371</u>	<u>\$ 72,961</u>	<u>\$ 108,861</u>
Protective Services			
Police protection			
Contractual services	16,500	12,924	10,975
Fire protection			
Contractual services	1,800	2,127	2,073
Maintenance, materials and supplies	500	392	
Amortization		<u>304</u>	<u>304</u>
Total Protective Services	<u>\$ 18,800</u>	<u>\$ 15,747</u>	<u>\$ 13,352</u>
Transportation Services			
Wages and benefits	15,310	16,671	15,061
Contractual services - maintenance	15,325	7,369	2,901
Utilities	12,700	10,357	12,266
Gravel	1,000		68
Machinery costs/fuel/blades	6,200	4,748	5,688
Culverts/drainage	500	178	111
Amortization		4,532	4,531
Other materials and supplies	<u>3,500</u>	<u>1,603</u>	<u>1,803</u>
Total Transportation Services	<u>\$ 54,535</u>	<u>\$ 45,458</u>	<u>\$ 42,429</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Total Expenses by Function
For the year ended December 31, 2021

Schedule 3-2

	2021 Budget (Note 1(t))	2021 Actual	2020 Actual
Environmental and Public Health Services			
Wages and benefits	14,575	12,866	14,167
Contractual services - waste	14,250	14,622	13,959
Grants and contributions - public health			730
Amortization		2,228	2,229
	<u> </u>	<u> </u>	<u> </u>
Total Environmental and Public Health Services	\$ 28,825	\$ 29,716	\$ 31,085
Planning and Development Services			
Contractual services	<u>\$ 1,500</u>	<u>\$ 1,041</u>	<u>\$ 0</u>
Recreation and Cultural Services			
Wages and benefits		4,379	
Contractual services	2,000	29,799	39,129
Utilities	21,250	14,186	17,726
Maintenance, materials and supplies	4,100	13,548	37,482
Grants and contributions - operating	3,000	8,853	2,932
Amortization		6,004	6,003
	<u> </u>	<u> </u>	<u> </u>
Total Recreation and Cultural Services	\$ 30,350	\$ 76,769	\$ 103,272
Utility Services			
Wages and benefits	14,500	14,326	14,167
Contractual services	26,000	13,862	21,478
Utilities	4,000	3,119	3,560
Maintenance, materials and supplies	51,700	56,635	54,449
Amortization		18,931	18,567
Allowance for uncollectibles	500		
	<u> </u>	<u> </u>	<u> </u>
Total Utility Services	\$ 96,700	\$ 106,873	\$ 112,221
Total Expenses by Function	\$ 360,081	\$ 348,565	\$ 411,220

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan

Consolidated Schedule of Segment Disclosure by Function
For the year ended December 31, 2021

Schedule 4

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	5,087		1,145	80		20,663	107,924	134,899
Land sales - gain (loss)	(11,080)							(11,080)
Investment income and commissions	509							509
Grants - conditional	30,000					30,442		60,442
Grants - capital			15,539				7,047	22,586
Total Revenues	<u>24,516</u>	<u>0</u>	<u>16,684</u>	<u>80</u>	<u>0</u>	<u>51,105</u>	<u>114,971</u>	<u>207,356</u>
Expenses - schedule 3								
Wages and benefits	42,734		16,671	12,866		4,379	14,326	90,976
Professional/contractual services	41,875	15,051	7,369	14,622	1,041	29,799	13,862	123,619
Utilities	3,693		10,357			14,186	3,119	31,355
Maintenance materials and supplies	12,257	392				13,548	56,635	82,832
Machinery costs/fuel/blades			4,748					4,748
Culverts/drainage			178					178
Grants and contributions						8,853		8,853
Amortization	1,472	304	4,532	2,228		6,004	18,931	33,471
Insurance	19,078							19,078
Allowance for uncollectibles	(48,148)							(48,148)
Other			1,603					1,603
Total Expenses	<u>72,961</u>	<u>15,747</u>	<u>45,458</u>	<u>29,716</u>	<u>1,041</u>	<u>76,769</u>	<u>106,873</u>	<u>348,565</u>
Surplus (Deficit) by Function	<u>\$(48,445)</u>	<u>\$(15,747)</u>	<u>\$(28,774)</u>	<u>\$(29,636)</u>	<u>\$(1,041)</u>	<u>\$(25,664)</u>	<u>\$ 8,098</u>	<u>(141,209)</u>
Taxation and other unconditional revenue - schedule 1								<u>242,627</u>
Net Surplus								<u>\$ 101,418</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan

Consolidated Schedule of Segment Disclosure by Function
For the year ended December 31, 2020

Schedule 5

	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	2,276		1,185	190		25,730	104,987	134,368
Land sales - gain (loss)	(9,595)							(9,595)
Investment income and commissions	1,536							1,536
Grants - conditional	179		6,891			15,000		22,070
Grants - capital							19,937	19,937
Total Revenues	(5,604)	0	8,076	190	0	40,730	124,924	168,316
Expenses - schedule 3								
Wages and benefits	43,454		15,061	14,167			14,167	86,849
Professional/contractual services	32,943	13,048	2,901	13,959		39,129	21,478	123,458
Utilities	4,159		12,266			17,726	3,560	37,711
Maintenance materials and supplies	9,501		68			37,482	54,449	101,500
Machinery costs/fuel/blades			5,688					5,688
Culverts/drainage			111					111
Grants and contributions				730		2,932		3,662
Amortization	1,196	304	4,531	2,229		6,003	18,567	32,830
Insurance	20,241							20,241
Allowance for uncollectibles	(2,633)							(2,633)
Other			1,803					1,803
Total Expenses	108,861	13,352	42,429	31,085	0	103,272	112,221	411,220
Surplus (Deficit) by Function	\$(114,465)	\$(13,352)	\$(34,353)	\$(30,895)	\$ 0	\$(62,542)	\$ 12,703	(242,904)
Taxation and other unconditional revenue - schedule 1								237,401
Net Surplus (Deficit)								\$(5,503)

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Consolidated Schedule of Tangible Capital Assets by Object
For the year ended December 31, 2021

Schedule 6

	2021							2020	
	General Assets					Infrastruct. Assets	General/Infrastruct. Assets under Constr.	Total	Total
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Linear Assets			
Asset Cost									
Opening Asset Cost	2,101	63,801	361,245	0	290,911	1,297,293	0	2,015,351	1,994,768
Additions during the year		30,000						30,000	20,583
Closing Asset Costs	2,101	93,801	361,245	0	290,911	1,297,293	0	2,045,351	2,015,351
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	0	28,578	156,723	0	130,435	454,975	0	770,711	737,881
Add: Amortization taken		3,425	6,459		9,519	14,068		33,471	32,830
Closing Accumulated Amortization Costs	0	32,003	163,182	0	139,954	469,043	0	804,182	770,711
Net Book Value	\$ 2,101	\$ 61,798	\$ 198,063	\$ 0	\$ 150,957	\$ 828,250	\$ 0	\$ 1,241,169	\$ 1,244,640

The notes to consolidated financial statements are an integral part of these consolidated financial statements.

Village of Buchanan

Consolidated Schedule of Tangible Capital Assets by Function For the year ended December 31, 2021

Schedule 7

	2021							2020	
	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total	Total
Asset Cost									
Opening Asset Cost	102,850	12,145	82,474	38,627	0	260,911	1,518,344	2,015,351	1,994,768
Additions during the year						30,000		30,000	20,583
Closing Asset Costs	102,850	12,145	82,474	38,627	0	290,911	1,518,344	2,045,351	2,015,351
Accumulated Amortization Cost									
Opening Accumulated Amortization									
Costs	50,080	608	31,468	19,170	0	80,829	588,556	770,711	737,881
Add: Amortization taken	1,472	304	4,532	2,228		6,004	18,931	33,471	32,830
Closing Accumulated Amortization									
Costs	51,552	912	36,000	21,398	0	86,833	607,487	804,182	770,711
Net Book Value	\$ 51,298	\$ 11,233	\$ 46,474	\$ 17,229	\$ 0	\$ 204,078	\$ 910,857	\$ 1,241,169	\$ 1,244,640

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Consolidated Schedule of Accumulated Surplus
For the year ended December 31, 2021

Schedule 8

	2020	Changes	2021
Unappropriated Surplus	<u>325,722</u>	<u>199,720</u>	<u>525,442</u>
Appropriated Surplus			
Utility			
Utility reserve	<u>33,000</u>	<u>0</u>	<u>33,000</u>
Other			
Other reserves	2,000		2,000
Sidewalks	300		300
Transportation	<u>43,000</u>		<u>43,000</u>
	<u>45,300</u>	<u>0</u>	<u>45,300</u>
Total Appropriated	<u>78,300</u>	<u>0</u>	<u>78,300</u>
Net Investments in Tangible Capital Assets			
Tangible capital assets - schedule 6	1,244,640	(3,471)	1,241,169
Less: Related debt		<u>(44,344)</u>	<u>94,831</u>
Net Investment in Tangible Capital Assets	<u>1,244,640</u>	<u>40,873</u>	<u>1,146,338</u>
Total Accumulated Surplus	<u>\$ 1,648,662</u>	<u>\$ 240,593</u>	<u>\$ 1,750,080</u>

*The notes to consolidated financial statements are an integral
part of these consolidated financial statements.*

Village of Buchanan
Schedule of Mill Rates and Assessments
For the year ended December 31, 2021

Schedule 9

	Property Class					Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	
Taxable Assessment	207,790	5,229,966			2,186,804	7,624,560
Regional Park Assessment						
Total Assessment						7,624,560
Mill Rate Factor(s)	1.0000	1.0000			1.0000	
Total Base/Minimum Tax (generated for each property class)		54,675			5,400	60,075
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	3,919	124,346			42,509	170,774
Mill Rates:	Mills					
Average Municipal*	22.3979					
Average School*	5.0500					
Potash Mill Rate						
Uniform Municipal Mill Rate	19.0000					

*Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Village of Buchanan
Schedule of Council Remuneration
For the year ended December 31, 2021

Schedule 10

Name	Remuneration	Reimbursed Costs	Total
Sean Wilson	1,200		1,200
Darren Godhe	1,200		1,200
Marilyn Bader	1,200		1,200
	<u>3,600</u>	<u>0</u>	<u>3,600</u>
	<u>\$ 3,600</u>	<u>\$ 0</u>	<u>\$ 3,600</u>