

Village of Calder Calder, Saskatchewan December 31, 2021

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their audit findings.

Mayor

Administratør



Independent Auditors' Report

To the Council Village of Calder

Opinion

We have audited the consolidated financial statements of Village of Calder, (the municipality), which comprise the consolidated Statement of Financial Position as at December 31, 2021 and the consolidated Statements of Operations, Change in Net Financial Assets and Cash Flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the municipality as at December 31, 2021, and results of its operations and its consolidated cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the consolidated financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
 whether due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
 of not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SK LLP Baker Siely SK LLP

Yorkton, SK June 20, 2022

Village of Calder
Calder, Saskatchewan
Consolidated Statement of Financial Position as at December 31, 2021

Assets	2021	2020
Financial Assets		
Cash and temporary investments - note 2	166,138	142,720
Taxes receivable - municipal - note 3	47,932	41,745
Other accounts receivable - note 4	13,585	13,034
Land for resale - note 5	7,521	2,915
Long-term investments - note 6	44,515	43,433
Total Financial Assets	279,691	243,847
Liabilities		
Accounts payable and accrued liabilities - note 9	9,896	9,016
Deferred revenue - note 8	65,852	55,750
Total Liabilities	75,748	64,766
10101 2100111100	10,140	04,700
Net Financial Assets	203,943	179,081
Non-Financial Assets		
Tangible capital assets - schedules 6 and 7	174,027	187,180
Prepayments and deferred charges	2,487	113
Stock and supplies	894	894
Total Non-Financial Assets	177,408	188,187
Assumption Complete as a bandula 0	ф 204.2E4	Ф 267.260
Accumulated Surplus - schedule 8	\$ 381,351	\$ 367,268
Approved on behalf of the council:		
		
Mayor		
Councillor		

Village of Calder
Consolidated Statement of Operations
For the year ended December 31, 2021

	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
Revenues			
Taxes and other unconditional revenue - schedule 1 Fees and charges - schedules 4 and 5 Conditional grants - schedules 4 and 5	105,187 45,645	103,361 58,784	108,300 65,333 845
Tangible capital asset sales - gain - schedules 4		45.044	
and 5		15,314	
Investment income and commissions - schedules 4 and 5	200	1,082	1,060
Total Revenue	151,032	178,541	175,538
Total Novollac	101,002	170,541	173,330
Expenses - schedule 3			
General government services	68,229	66,160	64,181
Protective services	5,913	7,926	4,700
Transportation services	23,219	25,654	18,164
Environmental and public health services	16,452	9,328	8,106
Planning and development services	00.000	1,806	07.540
Recreation and cultural services Utilities services	20,290	29,657	37,546
Total Expenses	25,860 159,963	23,927 164,458	<u>22,837</u> 155,534
Total Expenses	159,905	104,436	100,004
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(8,931)	14,083	20,004
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	5,900	0	0
Surplus (Deficit) of Revenue over Expenses	(3,031)	14,083	20,004
Accumulated Surplus, Beginning of Year	367,268	367,268	347,264
Accumulated Surplus, End of Year	\$ 364,237	\$ 381,351	\$ 367,268

Village of Calder
Consolidated Statement of Change in Net Financial Assets
For the year ended December 31, 2021

	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
Surplus	(3,031)	14,083	20,004
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on the disposal of tangible capital assets		13,153 15,314 (15,314)	(8,276) 12,325
Surplus of Capital Expenses over Expenditures	0	13,153	4,049
(Acquisition) of prepaid expense Use of prepaid expense		(2,374)	280
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	0	(2,374)	280
Increase (Decrease) in Net Financial Assets	(3,031)	24,862	24,333
Net Financial Assets, beginning of year	179,081	179,081	154,748
Net Financial Assets, End of Year	\$ 176,050	\$ 203,943	\$ 179,081

Village of Calder Consolidated Statement of Cash Flow For the year ended December 31, 2021

Cash Provided by (used for) the Following Activities Operating:	2021	2020
Surplus Amortization Loss (gain) on disposal of tangible capital assets	14,083 13,153 (15,314)	20,004 12,325
Change in Assets/Liabilities	11,922	32,329
Taxes receivable - municipal Other receivables Land for resale	(6,187) (549) (4,606)	8,126 (350)
Accounts payable and accrued liabilities Deferred revenue Prepayments and deferred charges	878 10,102 (2,374)	(6,110) 26,239 278
Cash Provided by Operating Transactions	9,186	60,512
Capital: Acquisition of capital assets Proceeds from the disposal of capital assets Cash Applied to Capital Transactions	15,314 15,314	(8,276)
Investing: Proceeds on disposal of long-term investments	(1,082)	(1,060)
Change in Cash and Temporary Investments During the Year	23,418	51,176
Cash and temporary investments, beginning of year	142,720	91,544
Cash and Temporary Investments, End of Year	\$ 166,138	\$ 142,720

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

(a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the council for the administration of their financial affairs and resources.

Entities included in these consolidated financial statements are as follows:

Entity Basis of Recording

Calder Recreation Board

Full Consolidation

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 3.

(d) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(f) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(i) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long-term investments in the Saskatchewan Association of Urban Municipalities Self-Insurance Fund are accounted for on the equity basis.

(i) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the first in first out method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(k) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed in schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

General Assets

Land	Indefinite
Land improvements	15 years
Buildings	40 years
Vehicles	10 years
Machinery and equipment	10 years
Infrastructure Assets	
Linear assets	40 years

(I) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(m) Leases

All leases are recorded on the consolidated financial statement as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The municipality does not maintain a waste disposal site.

(o) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(p) Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue. Penalties on overdue taxes are recorded in the period levied.

Utility revenue is recognized in the period in which the service has been provided.

All other revenue is recorded when received, or receivable, collection is likely, and the amount can be reasonably determined.

(q) Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(r) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability. Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(s) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 24, 2021.

(t) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The municipality:
 - a) Is directly responsible; or
 - b) Accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant Accounting Policies - continued

(u) New standards and amendments to standards

Effective for fiscal years beginning on or after April 1, 2022:

PS 1201 Financial statement presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the remeasurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign currency translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of remeasurement gains and losses.

PS 3041 Portfolio investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of remeasurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments, and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset retirement obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing solid waste landfill closure and post-closure liability section PS 3270 will be withdrawn.

Effective for fiscal years beginning on or after April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

Village of Calder

Notes to Consolidated Financial Statements
For the year ended December 31, 2021

2.	Cash and Temporary Investments	2021	2020
	Cash Recreation Board cash	150,190 15,948	124,289 18,431
	Total Cash and Temporary Investments	\$ 166,138	\$ 142,720
	Cash and temporary investments include balances with banks, term of and short-term investments with maturities of three months or less.	deposits, marketa	able securities
3.	Taxes and Grants In Lieu Receivable	2021	2020
	Municipal - current Municipal - arrears	24,079 26,222 50,301	24,332 20,116 44,448
	Less: Allowance for uncollectibles Total municipal taxes receivable	2,369 47,932	2,703 41,745
	School - current School - arrears Total school taxes receivable	1,836 1,990 3,826	1,841 2,009 3,850
	Total taxes and grants in lieu receivable	51,758	45,595
	Less: Taxes receivable to be collected on behalf of other organizations	3,826	3,850
	Municipal and Grants In Lieu Taxes Receivable	\$ 47,932	\$ 41,745
4.	Other Accounts Receivable		
	Provincial government Utility Trade Other Total other accounts receivable Less: Allowance for uncollectibles	918 8,562 20 4,105 13,605 20	771 8,956 20 3,307 13,054 20
	Net Other Accounts Receivable	\$ 13,585	\$ 13,034
5.	Land for Resale		
	Tax title property Less: Allowance for market value adjustment Net tax title property Other land	29,367 21,946 7,421 100	21,664 18,849 2,815 100
	Total Land for Resale	\$ 7,521	\$ 2,915
6.	Long-Term Investments		
	Term deposits	\$ 44,515	\$ 43,433

Village of CalderNotes to Consolidated Financial Statements For the year ended December 31, 2021

Bank Indebtedness 7.

Bank indebtedness includes an operating loan amounting to \$30,000 (2020 - \$30,000) and bearing interest at 3.70%.

8. **Deferred Revenue**

		Balance, Beginning of Year	Plus Amount Received	Less Amount Recognized	Balance, End of Year
	Canada Community Building Fund Municipal Economic Enhancement Other	37,476 12,936 5,337	10,967	864_	48,443 12,936 4,473
		\$ 55,749	\$ 10,967	\$ 864	\$ 65,852
9.	Accounts Payable			2021	2020
	Accounts payable are comprised of	the following ite	ms:		
	Accounts payable and accrued l Due to School	iabilities		8,193 1,703	6,608 2,409
				\$ 9,896	\$ 9,017

10. **Long-Term Debt**

(a) The debt limit of the municipality for 2022 is \$119,882. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161).

Notes to Consolidated Financial Statements For the year ended December 31, 2021

11. Employee Benefit Plans

The municipality participates in a contributory defined benefit pension plan for all its employees. For defined benefit plans considered to be multi-employer plans, contributions are expensed when they are due and payable. The municipality currently participates in the Municipal Employees Pension Plan.

The contributions by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. The portion of the annual benefit costs and of the asset surpluses (deficits) that are attributable to the municipality cannot be easily determined.

Accordingly, the multi-employer plans are accounted for on the defined contribution basis. No portion of the asset (deficit) surplus of the plan is recognized in these consolidated financial statements. The benefit expense reflected in the consolidated financial statements is equal to the municipality's contributions for the year.

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2021	2020
General members Designated members	9.00 % 12.50 %	9.00 % 12.50 %
Contributions to the plan during the year were as follows:		
Benefit expense	\$ 1,878	\$ 1,752

As per the most recently audited consolidated financial statements dated December 31, 2020, the plan surplus is \$838,900,000.

12. Budget

The figures shown under the "Budget" column in the statement of operations and attached schedules have not been audited and are provided for information purposes only.

13. Impact of COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the municipality's environment and in the global markets, possible disruption in supply chains and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the municipality's operations. The extent of this outbreak and related containment measures on the municipality's operations cannot be reliably estimated at this time.

Village of Calder
Consolidated Schedule of Taxes and Other Unconditional Revenue
For the year ended December 31, 2021

Taxes	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
General municipal tax levy Discount on current year taxes Net municipal taxes Penalties on tax arrears	68,000 (2,000) 66,000	62,149 (2,133) 60,016 4,373	59,793 (2,244) 57,549 5,400
Total Taxes	66,000	64,389	62,949
Unconditional Grants Equalization (revenue sharing) Safe Restart	22,217	22,217	22,401 5,369
Total Unconditional Grants	22,217	22,217	27,770
Grants In Lieu of Taxes Provincial			
SaskTel Local/Other	3,370	2,994	3,548
Housing authority Other Government Transfers	4,600	4,847	4,959
Power and energy surcharge	9,000	8,914	9,074
Total Grants In Lieu of Taxes	16,970	16,755	17,581
Total Taxes and Other Unconditional Revenue	\$ 105,187	\$ 103,361	\$ 108,300

Village of Calder
Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-1
For the year ended December 31, 2021

General Government Services	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
Operating Other Cognopted Revenue			
Other Segmented Revenue Fees and charges			
Sale of supplies	225	185	83
Rentals		565	612
Other Total Fees and Charges	3,055	3,093	3,202
Total Fees and Charges	3,280	3,843	3,897
Tangible capital asset sales - gain		15,314	
Investment income and commissions	200	1,082	1,060
Total Other Segmented Revenue	3,480	20,239	4,957
Total General Government Services	\$ 3,480	\$ 20,239	\$ 4,957
Transportation Services Operating Other Segmented Revenue			
Fees and charges Custom work	80	70	25
Total Other Segmented Revenue	80	<u>70</u> 70	<u>35</u> 35
Total Transportation Services	\$ 80	\$ 70	\$ 35
Environmental and Public Health Services Operating Other Segmented Revenue Fees and charges			
Waste and disposal fees	9,470	11,244	11,288
Total Other Segmented Revenue	9,470	11,244	11,288
Total Environmental and Public Health Services	\$ 9,470	\$ 11,244	\$ 11,288

Village of Calder

Consolidated Schedule of Operating and Capital Revenue by Function Schedule 2-2

For the year ended December 31, 2021

Recreation and Cultural Services Operating	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
Other Segmented Revenue Fees and charges Rentals Recreation Board Total Fees and Charges Total Other Segmented Revenue	665 665	590 6,963 7,553 7,553	(204) 16,979 16,775 16,775
Conditional Grants Other Total Conditional Grants	0	0	845 845
Total Recreation and Cultural Services	\$ 665	\$ 7,553	\$ 17,620
Utility Services Operating Other Segmented Revenue Fees and charges Water Total Other Segmented Revenue	32,150 32,150	36,074 36,074	33,338 33,338
Total Operating	32,150	36,074	33,338
Capital Conditional Grants Canada Community Building Fund Total Capital	5,900 5,900	0	0
Total Utility Services	\$ 38,050	\$ 36,074	\$ 33,338
Total Operating and Capital Revenue by Function	\$ 51,745	\$ 75,180	\$ 67,238
Summary Total Other Segmented Revenue Total Conditional Grants Total Capital Grants and Contributions	45,845 5,900	75,180	66,393 845
Total Operating and Capital Revenue by Function	\$ 51,745	\$ 75,180	\$ 67,238

Village of Calder Total Expenses by Function For the year ended December 31, 2021

	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
General Government Services Council remuneration and travel Wages and benefits Professional/Contractual services Utilities Maintenance, materials and supplies Amortization Allowance for uncollectibles	2,750 31,336 20,438 11,638 1,900 167	2,080 24,763 21,934 9,383 5,070 167 2,763	2,990 22,526 22,803 10,803 6,998 167 (2,106)
Total General Government Services	\$ 68,229	\$ 66,160	\$ 64,181
Protective Services Police protection Professional/Contractual services Fire protection Professional/Contractual services Utilities	4,500 113 1,300	4,564 2,405 957	4,335 365
Total Protective Services	\$ 5,913	\$ 7,926	\$ 4,700
Transportation Services Professional/Contractual services Utilities Maintenance, materials and supplies Amortization	9,345 7,411 2,400 4,063	9,333 7,427 4,003 4,891	3,406 8,016 2,679 4,063
Total Transportation Services	\$ 23,219	\$ 25,654	\$ 18,164
Environmental and Public Health Services Professional/Contractual services	\$ 16,452	\$ 9,328	\$ 8,106
Planning and Development Services Grants and contributions - operating Other		140 1,666	
Total Planning and Development Services	\$ 0	\$ 1,806	\$ 0
Recreation and Cultural Services Professional/Contractual services Utilities Maintenance, materials and supplies Grants and contributions - operating Amortization	3,312 7,520 3,000 2,056 4,402	3,865 9,128 11,051 1,211 4,402	4,596 10,571 15,921 2,056 4,402
Total Recreation and Cultural Services	\$ 20,290	\$ 29,657	\$ 37,546

Village of Calder
Total Expenses by Function
For the year ended December 31, 2021

Schedule 3-2

	2021 Budget [Note 1(s)]	2021 Actual	2020 Actual
Utility Services			
Professional/Contractual services	11,980	10,860	9,565
Utilities	4,660	5,069	4,059
Maintenance, materials and supplies	5,520	4,305	5,520
Amortization	3,700	3,693	3,693
Total Utility Services	\$ 25,860	\$ 23,927	\$ 22,837
Total Expenses by Function	<u>\$ 159,963</u>	\$ 164,458	\$ 155,534

Schedule 4

Village of Calder Consolidated Schedule of Segment Disclosure by Function For the year ended December 31, 2021

	General Government	Protective t Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2								
Fees and charges	3,843		70	11,244		7,553	36,074	58,784
Tangible capital asset sales - gain	15,314							15,314
Investment income and commissions	1,082		70	44.044		7.550	00.074	1,082
Total Revenues	20,239	0	70	11,244	0	7,553	36,074	75,180
Expenses - schedule 3								
Wages and benefits	26,843							26,843
Professional/contractual services	21,934	6,969	9,333	9,328		3,865	10,860	62,289
Utilities	9,383	957	7,427			9,128	5,069	31,964
Maintenance materials and supplies	5,070		4,003			11,051	4,305	24,429
Grants and contributions					140	1,211		1,351
Amortization	167		4,891			4,402	3,693	13,153
Allowance for uncollectibles	2,763				4.000			2,763
Other Total Expenses		7,000	05.654	0.220	1,666	20.657	22.027	1,666
Total Expenses	66,160	7,926	25,654	9,328	1,806	29,657	23,927	164,458
Surplus (Deficit) by Function	\$(45,921)	\$(7,926)	\$(25,584)\$	1,916	\$(1,806)\$(22,104)\$	12,147	(89,278)
Taxation and other unconditional revenue - schedule 1							-	103,361
Net Surplus							9	14,083

The notes to consolidated financial statements are an integral part of these consolidated financial statements.

Schedule 5

Village of Calder Consolidated Schedule of Segment Disclosure by Function For the year ended December 31, 2020

	General Government		Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Utilities Services	Total
Revenues - schedule 2 Fees and charges Investment income and commissions Grants - conditional	3,897 1,060		35	11,288		16,775 845	33,338	65,333 1,060 845
Total Revenues	4,957	0	35	11,288	0	17,620	33,338	67,238
Expenses - schedule 3 Wages and benefits Professional/contractual services Utilities Maintenance materials and supplies Grants and contributions Amortization Allowance for uncollectibles Total Expenses	25,516 22,803 10,803 6,998 167 (2,106) 64,181	4,335 365 4,700	3,406 8,016 2,679 4,063	8,106	0	4,596 10,571 15,921 2,056 4,402	9,565 4,059 5,520 3,693	25,516 52,811 33,814 31,118 2,056 12,325 (2,106) 155,534
Total Expenses	04,101	4,700	10,104	0,100		37,040	22,001	100,004
Surplus (Deficit) by Function	\$(59,224)\$	s(4,700) \$	s(18,129)\$	3,182	5 0 \$((19,926)\$	10,501	(88,296)
Taxation and other unconditional revenue - schedule 1							_	108,300
Net Surplus							\$	20,004

The notes to consolidated financial statements are an integral part of these consolidated financial statements.

Schedule 6

Village of Calder Consolidated Schedule of Tangible Capital Assets by Object For the year ended December 31, 2021

									2020
			General Ass	sets		Infrastruct. Assets	General/ Infrastruct.		
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment		Assets under Constr.	Total	Total
Asset Cost Opening Asset Cost Additions during the year Disposals and write-down during the	11,557	19,747	195,070	() 158,912	300,498	0	685,784	677,508 8,276
year _			(5,891)					(5,891)	
Closing Asset Costs	11,557	19,747	189,179	(158,912	300,498	0	679,893	685,784
Accumulated Amortization Cost Opening Accumulated Amortization Costs Add: Amortization taken Less: Accumulated amortization on	0	19,747	114,716 4,124	(0 121,439 6,599	•	0	498,604 13,153	486,279 12,325
disposals Closing Accumulated			5,891		_			5,891	
Closing Accumulated Amortization Costs	0	19,747	112,949	(128,038	245,132	0	505,866	498,604
Net Book Value \$	11,557	6 0	\$ 76,230	\$ (30,874	\$ 55,366	\$ <u>0</u> \$	174,027 \$	187,180

Village of Calder Consolidated Schedule of Tangible Capital Assets by Function For the year ended December 31, 2021

					2021				2020
	General Government	Protective Services	Transport. Services	Environ. & Public Health	Planning & Develop.	Rec. & Culture	Water & Sewer	Total	Total
Asset Cost Opening Asset Cost Additions during the year Disposals and write-down	10,891	7,726	330,509	33,035	0	169,017	134,606	685,784	677,508 8,276
during the year Closing Asset Costs	(5,891) 5,000	7,726	330,509	33,035	0	169,017	134,606	(5,891) 679,893	685,784
Accumulated Amortization Cost Opening Accumulated Amortization costs Add: Amortization taken Less: Accumulated	6,058 167	7,726	252,814 4,891	23,097	0	97,890 4,402	111,019 3,693	498,604 13,153	486,279 12,325
amortization on disposals Closing Accumulated	5,891							5,891	
Amortization Costs	334	7,726	257,705	23,097	0	102,292	114,712	505,866	498,604
Net Book Value	\$ 4,666	\$ 0	\$ 72,804	\$ 9,938	\$ 0	\$ 66,725	\$ 19,894	\$ 174,027	\$ 187,180

Village of Calder
Consolidated Schedule of Accumulated Surplus
For the year ended December 31, 2021

	2020	Changes	2021
Unappropriated Surplus	156,476	29,719	186,195
Appropriated Surplus Other			
Recreation Board	23,612	(2,483)	21,129
Net Investments in Tangible Capital Assets Tangible capital assets - schedule 6	187,180	(13,153)	174,027
Net Investment in Tangible Capital Assets	187,180	(13,153)	174,027
Total Accumulated Surplus	\$ 367,268	\$ 14,083	\$ 381,351

Village of Calder Schedule of Mill Rates and Assessments For the year ended December 31, 2021

	Property Class						
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment	85,620	1,628,080			74,885		1,788,585
Regional Park Assessment Total Assessment							1,788,585
Mill Rate Factor(s) Total Base/Minimum Tax (generated for							
each property class)	950	19,600			250		20,800
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	2,851	57,130			2,168		62,149
Mill Rates:	Mills						
Average Municipal*	34.7476						
Average School* Potash Mill Rate	4.4100						
Uniform Municipal Mill Rate	26.0000						

^{*}Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Village of Calder
Schedule of Council Remuneration
For the year ended December 31, 2021

Name	Remuneration	Reimbursed Costs	Total
Ivan Sobkow	770		770
Kalandra Buzinski	660		660
Jacqueline Spence	600		600
	\$ 2,030	\$ 0	\$ 2,030