

**TOWN OF DUCK LAKE**

**Auditor's Report**

**Consolidated Financial Statements**

**December 31, 2021**

## MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of  
Town of Duck Lake :

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

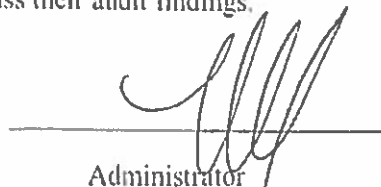
In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Town. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Town's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.



Mayor



Administrator

## INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Town of Duck Lake

*Report on the consolidated Financial Statements*

### *Opinion*

We have audited the consolidated financial statements of **Town of Duck Lake**, which comprise the consolidated statement of financial position as at **December 31, 2021** and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Town as at **December 31, 2021** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

As outlined in Note 6 to the consolidated financial statements, the Town maintains a solid waste landfill site for which it has recorded an estimate of its closure and post-closure liabilities, but in a manner that is not consistent with Canadian public sector accounting standards. This constitutes a departure from Canadian public sector accounting standards, which require the closure and post-closure liabilities to be recognized on a volumetric basis as the landfill site capacity is used, beginning when the site first accepts waste. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the surplus of revenues over expenses and cash flows for the year ended December 31, 2021, landfill closure and post-closure liabilities as at December 31, 2021 and net financial assets as at December 31, 2021. The predecessor's audit opinion on the consolidated financial statements for the year ended December 31, 2020 was modified because of the effects of this departure from Canadian public sector accounting standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Other Matters*

The financial statements of **Town of Duck Lake** for the year ended December 31, 2020 were audited by another auditor who expressed a qualified opinion on those statements on June 29, 2021.

### *Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Town or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

*Auditor's Responsibility for the Audit of the consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan  
June 24, 2022

  
Chartered Professional Accountants

# TOWN OF DUCK LAKE

Statement 1

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2021

with comparative figures for 2020

|  | <u>2021</u>         | <u>2020</u>      |
|--|---------------------|------------------|
| <b><u>ASSETS</u></b>                       |                     |                  |
| Financial assets:                          |                     |                  |
| Cash and temporary investments (Note 2)    | \$ 1,471,718        | 1,425,147        |
| Taxes Receivable - Municipal (Note 3)      | 122,432             | 169,005          |
| Other accounts receivable (Note 4)         | 110,148             | 57,614           |
| Land for re-sale (Note 5)                  | 129,337             | 160,892          |
| Long-term investments                      | 1,563               | 23,548           |
| Debt charges recoverable                   | -                   | -                |
| Other                                      | -                   | -                |
|  | <hr/>               | <hr/>            |
| Total financial assets                     | 1,835,198           | 1,836,206        |
| <b><u>LIABILITIES</u></b>                  |                     |                  |
| Bank indebtedness                          | -                   | -                |
| Accounts payable                           | 4,423               | 715              |
| Accrued liabilities payable                | 3,560               | -                |
| Deposits                                   | 14,700              | 13,000           |
| Deferred revenue                           | -                   | -                |
| Accrued landfill costs (Note 6)            | 311,982             | 242,375          |
| Liability for contaminated sites           | -                   | -                |
| Other liabilities                          | -                   | -                |
| Long-term debt (Note 7)                    | 513,591             | 572,478          |
| Lease obligations                          | -                   | -                |
|  | <hr/>               | <hr/>            |
| Total liabilities                          | 848,256             | 828,568          |
| <b>NET FINANCIAL ASSETS (DEBT)</b>         | 986,942             | 1,007,638        |
| Non-financial assets:                      |                     |                  |
| Tangible capital assets (Schedule 6, 7)    | 4,979,445           | 5,048,435        |
| Prepaid and deferred charges               | 38                  | 50               |
| Stock and supplies                         | -                   | -                |
|  | <hr/>               | <hr/>            |
| Total non-financial assets                 | 4,979,483           | 5,048,485        |
| Accumulated Surplus (Deficit) (Schedule 8) | \$ <u>5,966,425</u> | <u>6,056,123</u> |

APPROVED ON BEHALF OF COUNCIL:

\_\_\_\_\_ Mayor

\_\_\_\_\_ Councillor

See accompanying notes to the financial statements.

# TOWN OF DUCK LAKE

Statement 2

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

Year ended December 31, 2021  
with comparative figures for 2020

|  |                 | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|--|-----------------|------------------------------|------------------------------|------------------------------|
| <b>Revenues:</b>   |                 |                              |                              |                              |
| Taxes and other unconditional revenue  | (Schedule 1)    | \$ 650,338                   | 637,805                      | 669,942                      |
| Fees and charges   | (Schedule 4, 5) | 515,420                      | 485,288                      | 478,287                      |
| Conditional grants   | (Schedule 4, 5) | 2,460                        | 7,748                        | 5,343                        |
| Tangible capital asset sales - gain (loss)   | (Schedule 4, 5) | -                            | -                            | -                            |
| Land sales - gain  | (Schedule 4, 5) | -                            | (28,885)                     | (9,813)                      |
| Investment income and commissions  | (Schedule 4, 5) | 5,300                        | 2,700                        | 5,415                        |
| Restructurings   | (Schedule 4, 5) | -                            | -                            | -                            |
| Other revenues   | (Schedule 4, 5) | -                            | -                            | -                            |
| <b>Total Revenues</b>  |                 | <u>1,173,518</u>             | <u>1,104,656</u>             | <u>1,149,174</u>             |
| <b>Expenditures:</b>   |                 |                              |                              |                              |
| General government services  | (Schedule 3)    | 245,350                      | 228,537                      | 228,027                      |
| Protective services  | (Schedule 3)    | 69,420                       | 86,649                       | 59,668                       |
| Transportation services  | (Schedule 3)    | 322,736                      | 341,989                      | 267,880                      |
| Environmental and public health services   | (Schedule 3)    | 158,650                      | 165,164                      | 68,688                       |
| Planning and development services  | (Schedule 3)    | 5,300                        | 300                          | 52,649                       |
| Recreation and cultural services   | (Schedule 3)    | 189,630                      | 166,423                      | 169,443                      |
| Utility services   | (Schedule 3)    | 391,527                      | 369,997                      | 387,284                      |
| Restructurings   | (Schedule 3)    | -                            | -                            | -                            |
| <b>Total Expenditures</b>  |                 | <u>1,382,613</u>             | <u>1,359,059</u>             | <u>1,233,639</u>             |
| Surplus (deficit) of revenues over expenditures before other capital contributions |                 | <u>(209,095)</u>             | <u>(254,403)</u>             | <u>(84,465)</u>              |
| Provincial/Federal capital grants and contributions                                | (Schedule 4, 5) | <u>236,070</u>               | <u>164,705</u>               | <u>207,884</u>               |
| Surplus (deficit) of revenues over expenditures                                    |                 | 26,975                       | (89,698)                     | 123,419                      |
| Accumulated surplus (deficit), beginning of year                                   |                 | <u>6,056,123</u>             | <u>6,056,123</u>             | <u>5,932,704</u>             |
| Accumulated surplus (deficit), end of year   |                 | <u>\$ 6,083,098</u>          | <u>5,966,425</u>             | <u>6,056,123</u>             |

See accompanying notes to the financial statements.

# TOWN OF DUCK LAKE

Statement 3

## CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2021  
with comparative figures for 2020

|   | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|---|------------------------------|------------------------------|------------------------------|
| <b>Surplus (deficit)</b>  | \$ <u>26,975</u>             | <u>(89,698)</u>              | <u>123,419</u>               |
| (Acquisition) of tangible capital assets                                      | -                            | (138,019)                    | (186,321)                    |
| Amortization of tangible capital assets                                       | -                            | 207,009                      | 197,441                      |
| Proceeds on disposal of tangible capital assets                               | -                            | -                            | 5,000                        |
| Loss (gain) on disposal of tangible capital assets                            | -                            | -                            | -                            |
| Transfer of assets/liabilities in restructuring transactions                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Surplus (deficit) of capital expenses over expenditures</b>                | <u>-</u>                     | <u>68,990</u>                | <u>16,120</u>                |
| (Acquisition) of supplies inventories   | -                            | -                            | -                            |
| (Acquisition) of prepaid expenses   | -                            | (37)                         | (49)                         |
| Consumption of supplies inventories   | -                            | -                            | -                            |
| Use of prepaid expenses   | <u>-</u>                     | <u>49</u>                    | <u>49</u>                    |
| <b>Surplus (deficit) of expenses of other non-financial over expenditures</b> | <u>-</u>                     | <u>12</u>                    | <u>-</u>                     |
| <b>Increase (decrease) in Net Financial Assets</b>                            | 26,975                       | (20,696)                     | 139,539                      |
| <b>Net Financial Assets (Debt) - Beginning of the year</b>                    | <u>1,007,638</u>             | <u>1,007,638</u>             | <u>868,099</u>               |
| <b>Net Financial Assets (Debt) - End of year</b>                              | <u>\$ 1,034,613</u>          | <u>986,942</u>               | <u>1,007,638</u>             |

See accompanying notes to the financial statements.

# TOWN OF DUCK LAKE

Statement 4

## CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2021  
with comparative figures for 2020

| Cash provided by (used in) the following activities: | <u>2021</u>  | <u>2020</u> |
|--|--------------|-------------|
| <b>Operating:</b>                                    |              |             |
| Surplus (deficit)                                    | \$ (89,698)  | 123,419     |
| Amortization   | 207,009      | 197,441     |
| Loss (gain) on disposal of tangible capital assets   | -            | -           |
|  | 117,311      | 320,860     |
| <b>Change in assets/liabilities</b>                  |              |             |
| Taxes receivable - Municipal                         | 46,573       | 43,507      |
| Other accounts receivable                            | (52,534)     | 276,111     |
| Land for re-sale                                     | 31,555       | (19,045)    |
| Other financial assets                               | -            | -           |
| Accounts and accrued liabilities payable             | 7,268        | (54,490)    |
| Deposits   | 1,700        | 852         |
| Deferred revenue                                     | -            | -           |
| Accrued landfill costs                               | 69,607       | -           |
| Liability for contaminated sites                     | -            | -           |
| Other liabilities                                    | -            | -           |
| Stock and supplies                                   | -            | -           |
| Prepayments and deferred charges                     | 12           | -           |
| Other  | -            | -           |
|  | 221,492      | 567,795     |
| <b>Capital:</b>                                      |              |             |
| Acquisition of capital assets                        | (138,019)    | (186,321)   |
| Proceeds from the disposal of capital assets         | -            | 5,000       |
| Other capital  | -            | -           |
|  | (138,019)    | (181,321)   |
| <b>Investing:</b>                                    |              |             |
| Long-term investments                                | 21,985       | -           |
| Other investments                                    | -            | -           |
|  | 21,985       | -           |
| <b>Financing activities:</b>                         |              |             |
| Debt charges recovered                               | -            | -           |
| Long-term debt issued                                | -            | -           |
| Long-term debt repaid                                | (58,887)     | (55,817)    |
| Other financing                                      | -            | -           |
|  | (58,887)     | (55,817)    |
| Increase (decrease) in cash resources                | 46,571       | 330,657     |
| Cash and temporary investments, beginning of year    | 1,425,147    | 1,094,490   |
| Cash and temporary investments, end of year (Note 2) | \$ 1,471,718 | 1,425,147   |

See accompanying notes to the financial statements.



# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

**(a) Basis of Accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

**(b) Reporting Entity**

The financial statements consolidate the assets, liabilities and flow of resources of the Town. The entity is comprised of all organizations owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

Entity  
Duck Lake Curling Rink, and  
Duck Lake Recreation Board

All inter-organizational transactions and balances have been eliminated.

**(c) Collection of funds for other authorities**

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

**(d) Government Transfers**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

**(e) Deferred Revenue - Fees and Charges**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

**(f) Local Improvement Charges**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

**(g) Net-Financial Assets**

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

**(h) Non-Financial Assets**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

**(i) Appropriated Reserves**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

**(j) Property Tax Revenue**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

**(k) Investments**

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

**(l) Inventories**

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) **Tangible Capital Assets**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Town's tangible capital asset useful lives are estimated as follows:

| <u>Asset</u>                 | <u>Useful Life</u> |
|------------------------------|--------------------|
| <i>General Assets</i>        |                    |
| Land                         | Indefinite         |
| Land improvements            | 5 to 20 years      |
| Buildings                    | 10 to 50 years     |
| Vehicles and equipment       |                    |
| Vehicles                     | 5 to 10 years      |
| Machinery & Equipment        | 5 to 10 years      |
| <i>Infrastructure Assets</i> |                    |
| Infrastructure assets        | 30 to 75 Years     |
| Water and sewer              | 30 to 35 Years     |
| Road network assets          | 30 to 75 Years     |

**Government contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of art and other unrecognized assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of interest:** The Town does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

#### (n) **Landfill liability**

The Town of Duck Lake maintains a waste disposal site. The costs to close and maintain solid waste landfill sites are based on estimated future expenses, adjusted for inflation and discounted to current dollars. The annual provision is reported as an expense and the accumulated provision is reported as a liability on the Consolidated Statement of Financial Position. Recommended disclosure is provided in Note 6.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (o) **Liability for contaminated sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Town does not have any contaminated sites.

#### (p) **Employee benefit plans**

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

#### (q) **Measurement Uncertainty**

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

#### (r) **Basis of Segmentation/Segment Report**

The Town follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Town services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

**General Government:** The general government segment provides for the administration of the Town.

**Protective Services:** Protective services is comprised of expenses for Police and Fire protection.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

**Transportation Services:** The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and Public Health:** The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Town.

**Planning and Development:** The planning and development segment provides for neighbourhood development and sustainability.

**Recreation and Culture:** The recreation and culture segment provides for community services through the provision of recreation and leisure services.

**Utility Services:** The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

### 2. CASH AND TEMPORARY INVESTMENTS

|                       | <u>2021</u>         | <u>2020</u>      |
|-----------------------|---------------------|------------------|
| Cash                  | \$ 1,471,718        | 1,425,147        |
| Temporary investments | <u>-</u>            | <u>-</u>         |
|                       | <u>\$ 1,471,718</u> | <u>1,425,147</u> |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 3. TAXES AND GRANTS IN LIEU RECEIVABLE

|  | <u>2021</u>       | <u>2020</u>     |
|--|-------------------|-----------------|
| Municipal: - Current   | \$ 69,360         | 84,227          |
| - Arrears  | <u>56,384</u>     | <u>88,090</u>   |
|  | 125,744           | 172,317         |
| Less: allowance for uncollectibles                                       | <u>(3,312)</u>    | <u>(3,312)</u>  |
| Total municipal taxes receivable   | <u>122,432</u>    | <u>169,005</u>  |
| School: - Current  | 13,007            | 36,884          |
| - Arrears  | <u>15,077</u>     | <u>-</u>        |
| Total school taxes receivable  | <u>28,084</u>     | <u>36,884</u>   |
| Other: - Current   | -                 | -               |
| - Arrears  | <u>-</u>          | <u>-</u>        |
| Total other collections receivable                                       | <u>-</u>          | <u>-</u>        |
| Total taxes and grants in lieu receivable                                | 150,516           | 205,889         |
| Deduct taxes receivable to be collected on behalf of other organizations | <u>(28,084)</u>   | <u>(36,884)</u> |
| Total taxes receivable - Municipal                                       | <u>\$ 122,432</u> | <u>169,005</u>  |

### 4. OTHER ACCOUNTS RECEIVABLE

|                                    | <u>2021</u>       | <u>2020</u>     |
|------------------------------------|-------------------|-----------------|
| Federal government                 | \$ 17,335         | 19,173          |
| Provincial government              | 40,995            | 6,416           |
| Local government                   | 5,910             | -               |
| Utility                            | 42,253            | 30,698          |
| Trade                              | 3,224             | 12,990          |
| Other                              | <u>431</u>        | <u>431</u>      |
| Total other accounts receivable    | 110,148           | 69,708          |
| Less: allowance for uncollectibles | <u>-</u>          | <u>(12,094)</u> |
| Net other accounts receivable      | <u>\$ 110,148</u> | <u>57,614</u>   |

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 5. LAND FOR RESALE

|   | <u>2021</u>       | <u>2020</u>     |
|---|-------------------|-----------------|
| Tax title property                            | \$ 149,641        | 164,525         |
| Less: - allowance for market value adjustment | -                 | -               |
| Less: due to other taxing authorities         | <u>(20,304)</u>   | <u>(19,305)</u> |
| Net tax title Property                        | <u>129,337</u>    | <u>145,220</u>  |
| Other land                                    | -                 | 15,672          |
| Less: - allowance for market value adjustment | <u>-</u>          | <u>-</u>        |
| Net other land                                | <u>-</u>          | <u>15,672</u>   |
| Total land for resale                         | <u>\$ 129,337</u> | <u>160,892</u>  |

### 6. ACCRUED LANDFILL COSTS

|                        | <u>2021</u>       | <u>2020</u>    |
|------------------------|-------------------|----------------|
| Accrued landfill costs | <u>\$ 311,982</u> | <u>242,375</u> |

In 2021 the Town has accrued a liability for landfill closure and post closure care expenses in the amount of \$311,982 (2020 - \$242,375). Management's best estimate of the total landfill closure and post closure care expenses is \$879,886 and the amount is being amortized over 5 years with adjustments for actual expenditures made during each year. This is a departure from Canadian public sector standards that require that the estimated liability for these expenses is recognized as the landfill site's capacity is used.

The Town is in the process of acquiring approvals for grants to offset a portion of the landfill decommissioning costs. However, the nature of the grant process is that the amounts will be paid based on submission of actual expenditures made, and therefore, the amount of the the grant is not readily determinable at this time and no amounts have been recorded.

# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 7. LONG-TERM DEBT

The authorized debt limit for the Town is \$826,516. The authorized debt limit for a Town is the total amount of the Town's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the *Municipalities Act* is approved by the Saskatchewan Municipal Board.

|  | <u>2021</u>       | <u>2020</u>    |
|--|-------------------|----------------|
| Conexus Credit Union, repayable in annual payments of \$90,374 including interest at 5.50%, matures in 2028. | \$ <u>513,591</u> | <u>572,478</u> |

Future principal and interest payments are as follows:

|            | Year | Principal         | Interest       | Current Total  |
|------------|------|-------------------|----------------|----------------|
| 2022       |      | \$ 62,126         | 28,248         | 90,374         |
| 2023       |      | 65,543            | 24,831         | 90,374         |
| 2024       |      | 69,148            | 21,226         | 90,374         |
| 2025       |      | 72,951            | 17,423         | 90,374         |
| 2026       |      | 76,964            | 13,410         | 90,374         |
| Thereafter |      | <u>166,859</u>    | <u>13,889</u>  | <u>180,748</u> |
| Balance    |      | <u>\$ 513,591</u> | <u>119,027</u> | <u>632,618</u> |



# TOWN OF DUCK LAKE

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 8. PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2021 was \$25,266 (2020 - \$23,312). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2021 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$1,144,386,000. This is based on the most recent actuarial valuation, completed December 31, 2020. The Town's portion of this is not readily determinable.

### 9. BUDGET

The Financial Plan (Budget) adopted by Council on May 12, 2021 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budgeted surplus includes transfers to reserves. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

|  | <u>2021</u>      |
|--|------------------|
| Budget net surplus                         | \$ (3,025)       |
| Add:                                       |                  |
| Transfer to reserves                       | <u>30,000</u>    |
| Less:                                      |                  |
| Budget surplus per statement of operations | <u>\$ 26,975</u> |

**TOWN OF DUCK LAKE**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2021**

**10. RECENT ACCOUNTING PRONOUNCEMENTS**

A number of new and amended standards have been issued that may impact the Town:

**Standards Effective On Or After April 1, 2022**

**PS 1201 Financial Statement Presentation** replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation** replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments** replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

**PS 3450 Financial Instruments** is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations** is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Standards Effective On Or After April 1, 2023**

**PS 3400 Revenue** is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Town continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.

## TOWN OF DUCK LAKE

## SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2021  
with comparative figures for 2020

|  | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|--|------------------------------|------------------------------|------------------------------|
| <b>TAXES</b>                                       |                              |                              |                              |
| General municipal tax levy                         | \$ 435,334                   | 435,334                      | 421,530                      |
| Abatements and adjustments                         | (2,000)                      | (5,826)                      | (768)                        |
| Discount on current year taxes                     | <u>(15,000)</u>              | <u>(14,732)</u>              | <u>(14,758)</u>              |
| <b>Net municipal taxes</b>                         | 418,334                      | 414,776                      | 406,004                      |
| Potash tax share                                   | -                            | -                            | -                            |
| Trailer license fees                               | -                            | -                            | -                            |
| Penalties on tax arrears                           | 17,440                       | 17,443                       | 21,750                       |
| Special tax levy                                   | -                            | -                            | -                            |
| Other  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Taxes</b>                                 | <u>435,774</u>               | <u>432,219</u>               | <u>427,754</u>               |
| <b>UNCONDITIONAL GRANTS</b>                        |                              |                              |                              |
| Revenue sharing                                    | 129,680                      | 129,680                      | 130,844                      |
| Organized Hamlet                                   | -                            | -                            | -                            |
| Other (Safe Restart)                               | <u>5,000</u>                 | <u>-</u>                     | <u>33,943</u>                |
| <b>Total Unconditional Grants</b>                  | <u>134,680</u>               | <u>129,680</u>               | <u>164,787</u>               |
| <b>GRANTS IN LIEU OF TAXES</b>                     |                              |                              |                              |
| Federal  | -                            | -                            | -                            |
| Provincial   |                              |                              |                              |
| S.P.C. Electrical                                  | -                            | -                            | -                            |
| Sask. Energy Gas                                   | 17,500                       | 15,821                       | 17,135                       |
| TransGas   | -                            | -                            | -                            |
| Central Services                                   | -                            | -                            | -                            |
| Sasktel  | 1,710                        | 1,925                        | 1,513                        |
| Other  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| Local/Other  |                              |                              |                              |
| Housing Authority                                  | 4,554                        | 4,554                        | 4,686                        |
| C.P.R. Mainline                                    | -                            | -                            | -                            |
| Treaty Land Entitlement                            | -                            | -                            | -                            |
| Other  | 6,120                        | 1,979                        | 4,123                        |
| Other Government Transfers                         |                              |                              |                              |
| S.P.C. Surcharge                                   | 50,000                       | 51,627                       | 49,944                       |
| Sask Energy Surcharge                              | -                            | -                            | -                            |
| Other  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Grants in Lieu of Taxes</b>               | <u>79,884</u>                | <u>75,906</u>                | <u>77,401</u>                |
| <b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b> | <u>\$ 650,338</u>            | <u>637,805</u>               | <u>669,942</u>               |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

|   | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|---|------------------------------|------------------------------|------------------------------|
| <b>GENERAL GOVERNMENT SERVICES</b>            |                              |                              |                              |
| <b>Operating</b>                              |                              |                              |                              |
| Other Segmented Revenue                       |                              |                              |                              |
| Fees and Charges                              |                              |                              |                              |
| Custom work                                   | \$ 1,500                     | -                            | 1,558                        |
| Sales of supplies                             | 100                          | 188                          | 616                          |
| Other (rent)                                  | 12,820                       | 14,393                       | 7,756                        |
| Total Fees and Charges                        | 14,420                       | 14,581                       | 9,930                        |
| Tangible capital asset sales - gain (loss)    | -                            | -                            | -                            |
| Land sales - gain                             | -                            | (28,885)                     | (9,813)                      |
| Investment income and commissions             | 5,300                        | 2,700                        | 5,415                        |
| Other Segmented Revenue                       | -                            | -                            | -                            |
| Total other segmented revenue                 | 19,720                       | (11,604)                     | 5,532                        |
| Conditional Grants                            |                              |                              |                              |
| Federal - Student Employment                  | -                            | -                            | -                            |
| Other - Federation of Canadian Municipalities | -                            | -                            | -                            |
| Total Conditional Grants                      | -                            | -                            | -                            |
| <b>Total Operating</b>                        | <u>19,720</u>                | <u>(11,604)</u>              | <u>5,532</u>                 |
| <b>Capital</b>                                |                              |                              |                              |
| Conditional Grants                            |                              |                              |                              |
| Canada Community-Building Fund (CCBF)         | -                            | -                            | -                            |
| Provincial - Disaster Assistance              | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| <b>Total Capital</b>                          | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Restructuring Revenue</b>                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total General Government Services</b>      | <u>19,720</u>                | <u>(11,604)</u>              | <u>5,532</u>                 |
| <b>PROTECTIVE SERVICES</b>                    |                              |                              |                              |
| <b>Operating</b>                              |                              |                              |                              |
| Other Segmented Revenue                       |                              |                              |                              |
| Fees and Charges                              |                              |                              |                              |
| Other (fire calls)                            | 19,500                       | 32,829                       | 4,362                        |
| Total Fees and Charges                        | 19,500                       | 32,829                       | 4,362                        |
| Tangible capital asset sales - gain (loss)    | -                            | -                            | -                            |
| Other Segmented Revenue                       | -                            | -                            | -                            |
| Total other segmented revenue                 | 19,500                       | 32,829                       | 4,362                        |
| Conditional Grants                            |                              |                              |                              |
| Federal - Student Employment                  | -                            | -                            | -                            |
| Local government-Operating                    | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| Total Conditional Grants                      | -                            | -                            | -                            |
| <b>Total Operating</b>                        | <u>19,500</u>                | <u>32,829</u>                | <u>4,362</u>                 |
| <b>Capital</b>                                |                              |                              |                              |
| Conditional Grants                            |                              |                              |                              |
| Canada Community-Building Fund (CCBF)         | -                            | -                            | -                            |
| Provincial - Disaster Assistance              | -                            | -                            | -                            |
| Local Government-Capital                      | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| <b>Total Capital</b>                          | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Restructuring Revenue</b>                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Protective Services</b>              | <u>19,500</u>                | <u>32,829</u>                | <u>4,362</u>                 |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

|  | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|--|------------------------------|------------------------------|------------------------------|
| <b>TRANSPORTATION SERVICES</b>                                 |                              |                              |                              |
| <b>Operating</b>   |                              |                              |                              |
| Other Segmented Revenue  |                              |                              |                              |
| Fees and Charges   |                              |                              |                              |
| Custom work  | \$ 2,000                     | 1,798                        | 1,800                        |
| Sale of gravel and supplies                                    | -                            | -                            | -                            |
| Road maintenance and restoration agreements                    | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| Total Fees and Charges   | <u>2,000</u>                 | <u>1,798</u>                 | <u>1,800</u>                 |
| Tangible capital asset sales - gain (loss)                     | -                            | -                            | -                            |
| Other Segmented Revenue  | -                            | -                            | -                            |
| Total other segmented revenue                                  | <u>2,000</u>                 | <u>1,798</u>                 | <u>1,800</u>                 |
| Conditional Grants   |                              |                              |                              |
| Primary Weight Corridor  | -                            | -                            | -                            |
| Federal - Student Employment                                   | 2,460                        | 2,405                        | -                            |
| Other  | -                            | -                            | -                            |
| Total Conditional Grants                                       | <u>2,460</u>                 | <u>2,405</u>                 | <u>-</u>                     |
| <b>Total Operating</b>   | <u>4,460</u>                 | <u>4,203</u>                 | <u>1,800</u>                 |
| <b>Capital</b>   |                              |                              |                              |
| Conditional Grants   |                              |                              |                              |
| Canada Community-Building Fund (CCBF)                          | 236,070                      | 69,333                       | 126,103                      |
| Investing in Canada Infrastructure Program (ICIP)              | -                            | -                            | -                            |
| Provincial - Disaster Assistance                               | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| <b>Total Capital</b>   | <u>236,070</u>               | <u>69,333</u>                | <u>126,103</u>               |
| <b>Restructuring Revenue</b>                                   | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Transportation Services</b>                           | <u>240,530</u>               | <u>73,536</u>                | <u>127,903</u>               |
| <b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>                |                              |                              |                              |
| <b>Operating</b>   |                              |                              |                              |
| Other Segmented Revenue  |                              |                              |                              |
| Fees and Charges   |                              |                              |                              |
| Waste and Disposal Charges                                     | 71,000                       | 49,400                       | 24,473                       |
| Other  | -                            | -                            | -                            |
| Total Fees and Charges   | <u>71,000</u>                | <u>49,400</u>                | <u>24,473</u>                |
| Tangible capital asset sales - gain (loss)                     | -                            | -                            | -                            |
| Other Segmented Revenue  | -                            | -                            | -                            |
| Total other segmented revenue                                  | <u>71,000</u>                | <u>49,400</u>                | <u>24,473</u>                |
| Conditional Grants   |                              |                              |                              |
| Federal - Student Employment                                   | -                            | -                            | -                            |
| TAPD   | -                            | -                            | -                            |
| Local government-Operating                                     | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| Total Conditional Grants                                       | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Operating</b>   | <u>71,000</u>                | <u>49,400</u>                | <u>24,473</u>                |
| <b>Capital</b>   |                              |                              |                              |
| Conditional Grants   |                              |                              |                              |
| Canada Community-Building Fund (CCBF)                          | -                            | -                            | -                            |
| TAPD   | -                            | -                            | -                            |
| Provincial - Disaster Assistance                               | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| <b>Total Capital</b>   | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Restructuring Revenue</b>                                   | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Environmental and Public Health Services Services</b> | <u>71,000</u>                | <u>49,400</u>                | <u>24,473</u>                |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

|   | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|---|------------------------------|------------------------------|------------------------------|
| <b>PLANNING AND DEVELOPMENT SERVICES</b>          |                              |                              |                              |
| <b>Operating</b>                                  |                              |                              |                              |
| Other Segmented Revenue                           |                              |                              |                              |
| Fees and Charges                                  |                              |                              |                              |
| Maintenance and development charges               | \$ -                         | -                            | -                            |
| Other   | -                            | -                            | -                            |
| Total Fees and Charges                            | -                            | -                            | -                            |
| Tangible capital asset sales - gain (loss)        | -                            | -                            | -                            |
| Other Segmented Revenue                           | -                            | -                            | -                            |
| Total other segmented revenue                     | -                            | -                            | -                            |
| Conditional Grants                                |                              |                              |                              |
| Federal - Student Employment                      | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| Total Conditional Grants                          | -                            | -                            | -                            |
| <b>Total Operating</b>                            | -                            | -                            | -                            |
| <b>Capital</b>                                    |                              |                              |                              |
| Conditional Grants                                |                              |                              |                              |
| Canada Community-Building Fund (CCBF)             | -                            | -                            | -                            |
| Provincial - Disaster Assistance                  | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| <b>Total Capital</b>                              | -                            | -                            | -                            |
| <b>Restructuring Revenue</b>                      | -                            | -                            | -                            |
| <b>Total Planning and Development Services</b>    | -                            | -                            | -                            |
| <b>RECREATION AND CULTURAL SERVICES</b>           |                              |                              |                              |
| <b>Operating</b>                                  |                              |                              |                              |
| Other Segmented Revenue                           |                              |                              |                              |
| Fees and Charges                                  |                              |                              |                              |
| Other (recreation fees)                           | 7,000                        | 2,217                        | 40,315                       |
| Total Fees and Charges                            | 7,000                        | 2,217                        | 40,315                       |
| Tangible capital asset sales - gain (loss)        | -                            | -                            | -                            |
| Other Segmented Revenue                           | -                            | -                            | -                            |
| Total other segmented revenue                     | 7,000                        | 2,217                        | 40,315                       |
| Conditional Grants                                |                              |                              |                              |
| Student Employment                                | -                            | -                            | -                            |
| Local government-Operating                        | -                            | -                            | -                            |
| Donations   | -                            | -                            | -                            |
| Other (Sask. lotteries)                           | -                            | 5,343                        | 5,343                        |
| Total Conditional Grants                          | -                            | 5,343                        | 5,343                        |
| <b>Total Operating</b>                            | 7,000                        | 7,560                        | 45,658                       |
| <b>Capital</b>                                    |                              |                              |                              |
| Conditional Grants                                |                              |                              |                              |
| Canada Community-Building Fund (CCBF)             | -                            | -                            | -                            |
| Local Government-Capital                          | -                            | -                            | -                            |
| Provincial - Disaster Assistance                  | -                            | -                            | -                            |
| Provincial - CRAG                                 | -                            | 10,000                       | 81,781                       |
| Investing in Canada Infrastructure Program (ICIP) | -                            | 85,372                       | -                            |
| <b>Total Capital</b>                              | -                            | 95,372                       | 81,781                       |
| <b>Restructuring Revenue</b>                      | -                            | -                            | -                            |
| <b>Total Recreation and Cultural Services</b>     | 7,000                        | 102,932                      | 127,439                      |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

|  | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|--|------------------------------|------------------------------|------------------------------|
| <b>UTILITY SERVICES</b>                                |                              |                              |                              |
| <b>Operating</b>                                       |                              |                              |                              |
| Other Segmented Revenue                                |                              |                              |                              |
| Fees and Charges                                       |                              |                              |                              |
| Water  | \$ 231,500                   | 217,202                      | 230,091                      |
| Sewer  | 170,000                      | 167,261                      | 167,316                      |
| Other  | -                            | -                            | -                            |
| Total Fees and Charges                                 | <u>401,500</u>               | <u>384,463</u>               | <u>397,407</u>               |
| Tangible capital asset sales - gain (loss)             | -                            | -                            | -                            |
| Other Segmented Revenue                                | -                            | -                            | -                            |
| Total other segmented revenue                          | <u>401,500</u>               | <u>384,463</u>               | <u>397,407</u>               |
| Conditional Grants                                     |                              |                              |                              |
| Federal - Student Employment                           | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| Total Conditional Grants                               | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Operating</b>                                 | <u>401,500</u>               | <u>384,463</u>               | <u>397,407</u>               |
| <b>Capital</b>   |                              |                              |                              |
| Conditional Grants                                     |                              |                              |                              |
| Canada Community-Building Fund (CCBF)                  | -                            | -                            | -                            |
| New Building Canada Fund (SCF, NRP)                    | -                            | -                            | -                            |
| Clean Water and Wastewater Fund                        | -                            | -                            | -                            |
| Provincial - Disaster Assistance                       | -                            | -                            | -                            |
| Other  | -                            | -                            | -                            |
| <b>Total Capital</b>                                   | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Restructuring Revenue</b>                           | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Utility Services</b>                          | <u>401,500</u>               | <u>384,463</u>               | <u>397,407</u>               |
| <b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b> | <u>\$ 759,250</u>            | <u>631,556</u>               | <u>687,116</u>               |
| <b>SUMMARY</b>   |                              |                              |                              |
| Total Other Segmented Revenue                          | \$ 520,720                   | 459,103                      | 473,889                      |
| Total Conditional Grants                               | 2,460                        | 7,748                        | 5,343                        |
| Total Capital Grants and Contributions                 | 236,070                      | 164,705                      | 207,884                      |
| Restructuring Revenue                                  | -                            | -                            | -                            |
| <b>TOTAL REVENUE BY FUNCTION</b>                       | <u>\$ 759,250</u>            | <u>631,556</u>               | <u>687,116</u>               |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**  
**TOTAL EXPENSES BY FUNCTION**

Year ended December 31, 2021  
with comparative figures for 2020

|  | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|--|------------------------------|------------------------------|------------------------------|
| <b>GENERAL GOVERNMENT SERVICES</b>       |                              |                              |                              |
| Council remuneration and travel          | \$ 15,050                    | 12,097                       | 15,207                       |
| Wages and benefits                       | 155,900                      | 148,951                      | 139,027                      |
| Professional/Contractual services        | 49,950                       | 54,292                       | 48,429                       |
| Utilities                                | 8,030                        | 7,320                        | 8,087                        |
| Maintenance, materials, and supplies     | 11,150                       | 12,628                       | 12,025                       |
| Grants and contributions                 | 100                          | 100                          | 100                          |
|  | -operating                   |                              |                              |
|  | -capital                     |                              |                              |
| Amortization                             | 5,070                        | 5,065                        | 5,067                        |
| Interest                                 | 100                          | 178                          | 85                           |
| Allowance for uncollectibles             | -                            | (12,094)                     | -                            |
| <b>General Government Services</b>       | <u>245,350</u>               | <u>228,537</u>               | <u>228,027</u>               |
| <b>Restructuring</b>                     | -                            | -                            | -                            |
| <b>Total General Government Services</b> | <u>245,350</u>               | <u>228,537</u>               | <u>228,027</u>               |
| <b>PROTECTIVE SERVICES</b>               |                              |                              |                              |
| <b>Police protection</b>                 |                              |                              |                              |
| Wages and benefits                       | -                            | -                            | -                            |
| Professional/Contractual services        | 41,000                       | 41,828                       | 41,076                       |
| Utilities                                | -                            | -                            | -                            |
| Maintenance, materials, and supplies     | -                            | -                            | -                            |
| Grants and contributions                 | -                            | -                            | -                            |
|  | -operating                   |                              |                              |
|  | -capital                     |                              |                              |
| Amortization                             | -                            | -                            | -                            |
| Interest                                 | -                            | -                            | -                            |
| Other                                    | -                            | -                            | -                            |
| <b>Fire protection</b>                   |                              |                              |                              |
| Wages and benefits                       | 4,410                        | 7,398                        | 2,101                        |
| Professional/Contractual services        | 15,250                       | 21,417                       | 10,506                       |
| Utilities                                | 3,400                        | 2,762                        | 3,344                        |
| Maintenance, materials, and supplies     | 3,750                        | 12,507                       | 3,634                        |
| Grants and contributions                 | -                            | -                            | -                            |
|  | -operating                   |                              |                              |
|  | -capital                     |                              |                              |
| Amortization                             | 1,610                        | 737                          | 1,612                        |
| Interest                                 | -                            | -                            | -                            |
| Other                                    | -                            | -                            | (2,605)                      |
| <b>Protective Services</b>               | <u>69,420</u>                | <u>86,649</u>                | <u>59,668</u>                |
| <b>Restructuring</b>                     | -                            | -                            | -                            |
| <b>Total Protective Services</b>         | <u>69,420</u>                | <u>86,649</u>                | <u>59,668</u>                |
| <b>TRANSPORTATION SERVICES</b>           |                              |                              |                              |
| Wages and benefits                       | 116,850                      | 151,925                      | 88,878                       |
| Professional/Contractual services        | 74,500                       | 64,901                       | 38,502                       |
| Utilities                                | 22,000                       | 20,984                       | 21,810                       |
| Maintenance, materials, and supplies     | 53,000                       | 47,191                       | 64,946                       |
| Gravel                                   | 32,000                       | 28,281                       | 32,277                       |
| Grants and contributions                 | -                            | -                            | -                            |
|  | -operating                   |                              |                              |
|  | -capital                     |                              |                              |
| Amortization                             | 24,386                       | 28,707                       | 21,467                       |
| Interest                                 | -                            | -                            | -                            |
| Other                                    | -                            | -                            | -                            |
| <b>Transportation Services</b>           | <u>322,736</u>               | <u>341,989</u>               | <u>267,880</u>               |
| <b>Restructuring</b>                     | -                            | -                            | -                            |
| <b>Total Transportation Services</b>     | <u>322,736</u>               | <u>341,989</u>               | <u>267,880</u>               |

See accompanying notes to the financial statements.



**TOWN OF DUCK LAKE**  
**TOTAL EXPENSES BY FUNCTION**

Year ended December 31, 2021  
with comparative figures for 2020

|   | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|---|------------------------------|------------------------------|------------------------------|
| <b>ENVIRONMENTAL SERVICES</b>                         |                              |                              |                              |
| Wages and benefits                                    | 16,900                       | 11,384                       | 12,824                       |
| Contractual services                                  | 138,700                      | 151,049                      | 52,488                       |
| Utilities   | -                            | -                            | -                            |
| Maintenance, materials, and supplies                  | -                            | -                            | 2                            |
| Grants and contributions                              | -                            | -                            | -                            |
| -operating  | -                            | -                            | -                            |
| Waste disposal  | -                            | -                            | -                            |
| Public health   | 1,000                        | 50                           | 1,500                        |
| -capital  | -                            | -                            | -                            |
| Waste disposal  | -                            | -                            | -                            |
| Public health   | -                            | -                            | -                            |
| Amortization  | 50                           | 50                           | 50                           |
| Interest  | -                            | -                            | -                            |
| Other - Housing deficit                               | 2,000                        | 2,631                        | 1,824                        |
| <b>Environmental and Public Health Services</b>       | <u>158,650</u>               | <u>165,164</u>               | <u>68,688</u>                |
| <b>Restructuring</b>                                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Environmental and Public Health Services</b> | <u>158,650</u>               | <u>165,164</u>               | <u>68,688</u>                |
| <b>PLANNING AND DEVELOPMENT SERVICES</b>              |                              |                              |                              |
| Wages and benefits                                    | -                            | -                            | -                            |
| Contractual services                                  | 5,000                        | -                            | 52,349                       |
| Maintenance, materials, and supplies                  | 300                          | 300                          | 300                          |
| Grants and contributions                              | -                            | -                            | -                            |
| -operating  | -                            | -                            | -                            |
| -capital  | -                            | -                            | -                            |
| Amortization  | -                            | -                            | -                            |
| Interest  | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| <b>Planning and Development Services</b>              | <u>5,300</u>                 | <u>300</u>                   | <u>52,649</u>                |
| <b>Restructuring</b>                                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Planning and Development Services</b>        | <u>5,300</u>                 | <u>300</u>                   | <u>52,649</u>                |
| <b>RECREATION AND CULTURAL SERVICES</b>               |                              |                              |                              |
| Wages and benefits                                    | 52,200                       | 20,342                       | 43,555                       |
| Contractual services                                  | 44,150                       | 39,221                       | 39,826                       |
| Utilities   | 22,600                       | 18,557                       | 17,444                       |
| Maintenance, materials, and supplies                  | 11,000                       | 27,290                       | 21,912                       |
| Grants and contributions                              | 29,490                       | 26,752                       | 16,514                       |
| -operating  | -                            | -                            | -                            |
| -capital  | -                            | -                            | -                            |
| Amortization  | 30,190                       | 34,261                       | 30,192                       |
| Interest  | -                            | -                            | -                            |
| Allowance for uncollectibles                          | -                            | -                            | -                            |
| Other   | -                            | -                            | -                            |
| <b>Recreation and Cultural Services</b>               | <u>189,630</u>               | <u>166,423</u>               | <u>169,443</u>               |
| <b>Restructuring</b>                                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Recreation and Cultural Services</b>         | <u>189,630</u>               | <u>166,423</u>               | <u>169,443</u>               |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**  
**TOTAL EXPENSES BY FUNCTION**

Year ended December 31, 2021  
with comparative figures for 2020

|                                       | <u>2021</u><br><u>Budget</u> | <u>2021</u><br><u>Actual</u> | <u>2020</u><br><u>Actual</u> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| <b>UTILITY SERVICES</b>               |                              |                              |                              |
| Wages and benefits                    | 82,900                       | 54,124                       | 66,278                       |
| Contractual services                  | 75,040                       | 87,379                       | 90,789                       |
| Utilities                             | 34,900                       | 29,578                       | 32,884                       |
| Maintenance, materials, and supplies  | 27,150                       | 25,681                       | 23,723                       |
| Grants and contributions              | -                            | -                            | -                            |
| -operating                            | -                            | -                            | -                            |
| -capital                              | -                            | -                            | -                            |
| Amortization                          | 140,050                      | 138,189                      | 139,054                      |
| Interest                              | 31,487                       | 35,046                       | 34,556                       |
| Allowance for uncollectibles          | -                            | -                            | -                            |
| Other                                 | -                            | -                            | -                            |
| <b>Utility Services</b>               | <u>391,527</u>               | <u>369,997</u>               | <u>387,284</u>               |
| <b>Restructuring</b>                  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>Total Utility Services</b>         | <u>391,527</u>               | <u>369,997</u>               | <u>387,284</u>               |
| <br>                                  |                              |                              |                              |
| <b>TOTAL EXPENDITURES BY FUNCTION</b> | <u>\$ 1,382,613</u>          | <u>1,359,059</u>             | <u>1,233,639</u>             |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

Schedule 4

### CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2021

|   | General<br>Government | Protective<br>Services | Transportation<br>Services | Environmental<br>& Public<br>Health | Planning and<br>Development | Recreation and<br>Culture | Utility Services | Total              |
|---|-----------------------|------------------------|----------------------------|-------------------------------------|-----------------------------|---------------------------|------------------|--------------------|
| <b>Revenues (Schedule 2)</b>                          |                       |                        |                            |                                     |                             |                           |                  |                    |
| Fees and charges                                      | \$ 14,581             | 32,829                 | 1,798                      | 49,400                              | -                           | 2,217                     | 384,463          | 485,288            |
| Tangible capital asset sales - Gain (loss)            | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                  |
| Land sales - Gain (loss)                              | (28,885)              | -                      | -                          | -                                   | -                           | -                         | -                | (28,885)           |
| Investment income and commissions                     | 2,700                 | -                      | -                          | -                                   | -                           | -                         | -                | 2,700              |
| Other revenues  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                  |
| Grants - Conditional                                  | -                     | -                      | 2,405                      | -                                   | -                           | 5,343                     | -                | 7,748              |
| Grants - Capital                                      | -                     | -                      | 69,333                     | -                                   | -                           | 95,372                    | -                | 164,705            |
| Restructurings  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                  |
| <b>Total revenues</b>                                 | <u>(11,604)</u>       | <u>32,829</u>          | <u>73,536</u>              | <u>49,400</u>                       | <u>-</u>                    | <u>102,932</u>            | <u>384,463</u>   | <u>631,556</u>     |
| <b>Expenses (Schedule 3)</b>                          |                       |                        |                            |                                     |                             |                           |                  |                    |
| Wages & Benefits                                      | 161,048               | 7,398                  | 151,925                    | 11,384                              | -                           | 20,342                    | 54,124           | 406,221            |
| Professional/Contractual Services                     | 54,292                | 63,245                 | 64,901                     | 151,049                             | -                           | 39,221                    | 87,379           | 460,087            |
| Utilities   | 7,320                 | 2,762                  | 20,984                     | -                                   | -                           | 18,557                    | 29,578           | 79,201             |
| Maintenance, materials and supplies                   | 12,628                | 12,507                 | 75,472                     | -                                   | 300                         | 27,290                    | 25,681           | 153,878            |
| Grants and contributions                              | 100                   | -                      | -                          | 50                                  | -                           | 26,752                    | -                | 26,902             |
| Amortization  | 5,065                 | 737                    | 28,707                     | 50                                  | -                           | 34,261                    | 138,189          | 207,009            |
| Interest  | 178                   | -                      | -                          | -                                   | -                           | -                         | 35,046           | 35,224             |
| Allowance for uncollectibles                          | (12,094)              | -                      | -                          | -                                   | -                           | -                         | -                | (12,094)           |
| Other   | -                     | -                      | -                          | 2,631                               | -                           | -                         | -                | 2,631              |
| Restructurings  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                  |
| <b>Total expenses</b>                                 | <u>228,537</u>        | <u>86,649</u>          | <u>341,989</u>             | <u>165,164</u>                      | <u>300</u>                  | <u>166,423</u>            | <u>369,997</u>   | <u>1,359,059</u>   |
| <b>Surplus (deficit) by function</b>                  | (240,141)             | (53,820)               | (268,453)                  | (115,764)                           | (300)                       | (63,491)                  | 14,466           | (727,503)          |
| Taxation and other unconditional revenue (Schedule 1) |                       |                        |                            |                                     |                             |                           |                  | <u>637,805</u>     |
| <b>Net Surplus (Deficit)</b>                          |                       |                        |                            |                                     |                             |                           |                  | <u>\$ (89,698)</u> |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**

**Schedule 5**

**CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION**

**Year ended December 31, 2020**

|   | General<br>Government | Protective<br>Services | Transportation<br>Services | Environmental<br>& Public<br>Health | Planning and<br>Development | Recreation and<br>Culture | Utility Services | Total             |
|---|-----------------------|------------------------|----------------------------|-------------------------------------|-----------------------------|---------------------------|------------------|-------------------|
| <b>Revenues (Schedule 2)</b>                          |                       |                        |                            |                                     |                             |                           |                  |                   |
| Fees and charges                                      | \$ 9,930              | 4,362                  | 1,800                      | 24,473                              | -                           | 40,315                    | 397,407          | 478,287           |
| Tangible capital asset sales - Gain (loss)            | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                 |
| Land sales - Gain (loss)                              | (9,813)               | -                      | -                          | -                                   | -                           | -                         | -                | (9,813)           |
| Investment income and commissions                     | 5,415                 | -                      | -                          | -                                   | -                           | -                         | -                | 5,415             |
| Other revenues  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                 |
| Grants - Conditional                                  | -                     | -                      | -                          | -                                   | -                           | 5,343                     | -                | 5,343             |
| Grants - Capital                                      | -                     | -                      | 126,103                    | -                                   | -                           | 81,781                    | -                | 207,884           |
| Restructurings  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                 |
| <b>Total revenues</b>                                 | <u>5,532</u>          | <u>4,362</u>           | <u>127,903</u>             | <u>24,473</u>                       | <u>-</u>                    | <u>127,439</u>            | <u>397,407</u>   | <u>687,116</u>    |
| <b>Expenses (Schedule 3)</b>                          |                       |                        |                            |                                     |                             |                           |                  |                   |
| Wages & Benefits                                      | 154,234               | 2,101                  | 88,878                     | 12,824                              | -                           | 43,555                    | 66,278           | 367,870           |
| Professional/Contractual Services                     | 48,429                | 51,582                 | 38,502                     | 52,488                              | 52,349                      | 39,826                    | 90,789           | 373,965           |
| Utilities   | 8,087                 | 3,344                  | 21,810                     | -                                   | -                           | 17,444                    | 32,884           | 83,569            |
| Maintenance, materials and supplies                   | 12,025                | 3,634                  | 97,223                     | 2                                   | 300                         | 21,912                    | 23,723           | 158,819           |
| Grants and contributions                              | 100                   | -                      | -                          | 1,500                               | -                           | 16,514                    | -                | 18,114            |
| Amortization  | 5,067                 | 1,612                  | 21,467                     | 50                                  | -                           | 30,192                    | 139,054          | 197,442           |
| Interest  | 85                    | -                      | -                          | -                                   | -                           | -                         | 34,556           | 34,641            |
| Allowance for uncollectibles                          | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                 |
| Other   | -                     | (2,605)                | -                          | 1,824                               | -                           | -                         | -                | (781)             |
| Restructurings  | -                     | -                      | -                          | -                                   | -                           | -                         | -                | -                 |
| <b>Total expenses</b>                                 | <u>228,027</u>        | <u>59,668</u>          | <u>267,880</u>             | <u>68,688</u>                       | <u>52,649</u>               | <u>169,443</u>            | <u>387,284</u>   | <u>1,233,639</u>  |
| <b>Surplus (deficit) by function</b>                  | (222,495)             | (55,306)               | (139,977)                  | (44,215)                            | (52,649)                    | (42,004)                  | 10,123           | (546,523)         |
| Taxation and other unconditional revenue (Schedule 1) |                       |                        |                            |                                     |                             |                           |                  | <u>669,942</u>    |
| <b>Net Surplus (Deficit)</b>                          |                       |                        |                            |                                     |                             |                           |                  | <u>\$ 123,419</u> |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**

**CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT**

**Year ended December 31, 2021**  
with comparative figures for 2020

|  | 2021              |                   |                  |                |                       |                       |  | 2020             |                  |
|--|-------------------|-------------------|------------------|----------------|-----------------------|-----------------------|--|------------------|------------------|
|  | General Assets    |                   |                  |                |                       | Infrastructure Assets | General / Infrastructure Assets Under Construction | Total            | Total            |
|  | Land              | Land Improvements | Buildings        | Vehicles       | Machinery & Equipment | Linear Assets         |  |                  |                  |
| <b>Asset cost</b>  |                   |                   |                  |                |                       |                       |  |                  |                  |
| Opening asset costs  | \$ 221,538        | 109,810           | 4,613,984        | 117,231        | 1,727,134             | 2,549,862             | -  | 9,339,559        | 9,159,418        |
| Additions during the year                                  | -                 | -                 | 116,056          | -              | -                     | 21,963                | -  | 138,019          | 186,321          |
| Disposals and write-downs during the year                  | -                 | -                 | (27,000)         | -              | -                     | -                     | -  | (27,000)         | (6,180)          |
| Transfers (from) assets under construction                 | -                 | -                 | -                | -              | -                     | -                     | -  | -                | -                |
| Transfer of assets related to restructuring (Schedule 11)  | -                 | -                 | -                | -              | -                     | -                     | -  | -                | -                |
| <b>Closing asset costs</b>                                 | <u>221,538</u>    | <u>109,810</u>    | <u>4,703,040</u> | <u>117,231</u> | <u>1,727,134</u>      | <u>2,571,825</u>      | <u>-</u>   | <u>9,450,578</u> | <u>9,339,559</u> |
| <b>Accumulated amortization cost</b>                       |                   |                   |                  |                |                       |                       |  |                  |                  |
| Opening accumulated amortization costs                     | -                 | 44,352            | 2,545,208        | 68,921         | 940,575               | 692,068               | -  | 4,291,124        | 4,094,863        |
| Add: Amortization taken                                    | -                 | 2,450             | 68,073           | 7,977          | 68,009                | 60,500                | -  | 207,009          | 197,441          |
| Less: Accumulated amortization on disposals                | -                 | -                 | (27,000)         | -              | -                     | -                     | -  | (27,000)         | (1,180)          |
| Transfer of assets related to restructuring (Schedule 11)  | -                 | -                 | -                | -              | -                     | -                     | -  | -                | -                |
| <b>Closing accumulated amortization costs</b>              | <u>-</u>          | <u>46,802</u>     | <u>2,586,281</u> | <u>76,898</u>  | <u>1,008,584</u>      | <u>752,568</u>        | <u>-</u>   | <u>4,471,133</u> | <u>4,291,124</u> |
| <b>Net book value</b>                                      | <u>\$ 221,538</u> | <u>63,008</u>     | <u>2,116,759</u> | <u>40,333</u>  | <u>718,550</u>        | <u>1,819,257</u>      | <u>-</u>   | <u>4,979,445</u> | <u>5,048,435</u> |
| 1. Total contributed/donated assets received in 2021:      |                   |                   | \$ -             |                |                       |                       |  |                  |                  |
| 2. List of assets recognized at nominal value in 2021 are: |                   |                   |                  |                |                       |                       |  |                  |                  |
| -Infrastructure Assets                                     |                   |                   | \$ -             |                |                       |                       |  |                  |                  |
| -Vehicles  |                   |                   | \$ -             |                |                       |                       |  |                  |                  |
| -Machinery and Equipment                                   |                   |                   | \$ -             |                |                       |                       |  |                  |                  |
| 3. Amount of interest capitalized in 2021:                 |                   |                   | \$ -             |                |                       |                       |  |                  |                  |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**

**CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION**

Year ended December 31, 2021  
with comparative figures for 2020

|   | 2021               |                     |                         |                               |                        |                      |                  | 2020             |                  |
|---|--------------------|---------------------|-------------------------|-------------------------------|------------------------|----------------------|------------------|------------------|------------------|
|   | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Water & Sewer    | Total            |                  |
| <b>Asset cost</b>   |                    |                     |                         |                               |                        |                      |                  |                  |                  |
| Opening asset costs                                       | \$ 191,141         | 91,498              | 531,100                 | 11,000                        | -                      | 2,833,147            | 5,681,673        | 9,339,559        | 9,159,418        |
| Additions during the year                                 | 1                  | -                   | 21,962                  | -                             | -                      | 116,056              | -                | 138,019          | 186,321          |
| Disposals and write-downs during the year                 | -                  | -                   | -                       | -                             | -                      | (23,000)             | (4,000)          | (27,000)         | (6,180)          |
| Transfer of assets related to restructuring (Schedule 11) | -                  | -                   | -                       | -                             | -                      | -                    | -                | -                | -                |
| <b>Closing asset costs</b>                                | <u>191,142</u>     | <u>91,498</u>       | <u>553,062</u>          | <u>11,000</u>                 | <u>-</u>               | <u>2,926,203</u>     | <u>5,677,673</u> | <u>9,450,578</u> | <u>9,339,559</u> |
| <b>Accumulated amortization cost</b>                      |                    |                     |                         |                               |                        |                      |                  |                  |                  |
| Opening accumulated amortization costs                    | 85,821             | 65,160              | 204,843                 | 550                           | -                      | 2,176,583            | 1,758,167        | 4,291,124        | 4,094,863        |
| Add: Amortization taken                                   | 5,065              | 737                 | 28,707                  | 50                            | -                      | 34,261               | 138,189          | 207,009          | 197,441          |
| Less: Accumulated amortization on disposals               | -                  | -                   | -                       | -                             | -                      | (23,000)             | (4,000)          | (27,000)         | (1,180)          |
| Transfer of assets related to restructuring (Schedule 11) | -                  | -                   | -                       | -                             | -                      | -                    | -                | -                | -                |
| <b>Closing accumulated amortization costs</b>             | <u>90,886</u>      | <u>65,897</u>       | <u>233,550</u>          | <u>600</u>                    | <u>-</u>               | <u>2,187,844</u>     | <u>1,892,356</u> | <u>4,471,133</u> | <u>4,291,124</u> |
| <b>Net book value</b>                                     | <u>\$ 100,256</u>  | <u>25,601</u>       | <u>319,512</u>          | <u>10,400</u>                 | <u>-</u>               | <u>738,359</u>       | <u>3,785,317</u> | <u>4,979,445</u> | <u>5,048,435</u> |

See accompanying notes to the financial statements.

## TOWN OF DUCK LAKE

## CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2021

|  | <u>2020</u>         | <u>Changes</u>  | <u>2021</u>      |
|--|---------------------|-----------------|------------------|
| <b>UNAPPROPRIATED SURPLUS</b>                    | \$ <u>732,746</u>   | <u>(89,636)</u> | <u>643,110</u>   |
| <b>APPROPRIATED RESERVES</b>                     |                     |                 |                  |
| Reserve for machinery and equipment              | 9,577               | 17              | 9,594            |
| Public reserve                                   | 639                 | -               | 639              |
| Capital trust fund                               | -                   | -               | -                |
| Utility reserve                                  | 473,288             | (20,843)        | 452,445          |
| Other reserves                                   | <u>363,916</u>      | <u>30,867</u>   | <u>394,783</u>   |
| <b>Total Appropriated</b>                        | <u>847,420</u>      | <u>10,041</u>   | <u>857,461</u>   |
| <b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b> |                     |                 |                  |
| Tangible capital assets (Schedule 6)             | 5,048,435           | (68,990)        | 4,979,445        |
| Less: Related debt                               | <u>(572,478)</u>    | <u>58,887</u>   | <u>(513,591)</u> |
| <b>Net Investment in Tangible Capital Assets</b> | <u>4,475,957</u>    | <u>(10,103)</u> | <u>4,465,854</u> |
| <b>Total Accumulated Surplus</b>                 | \$ <u>6,056,123</u> | <u>(89,698)</u> | <u>5,966,425</u> |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**  
**SCHEDULE OF MILL RATES AND ASSESSMENTS**

Year ended December 31, 2021  
with comparative figures for 2020

|   | <u>PROPERTY CLASS</u> |                    |                                    |                                 |  |                           | <u>Total</u>   |
|---|-----------------------|--------------------|------------------------------------|---------------------------------|--|---------------------------|----------------|
|   | <u>Agriculture</u>    | <u>Residential</u> | <u>Residential<br/>Condominium</u> | <u>Seasonal<br/>Residential</u> | <u>Commercial &amp;<br/>Industrial</u> | <u>Potash<br/>Mine(s)</u> |                |
| Taxable Assessment  | \$ 88,000             | 16,512,400         | -                                  | -                               | 2,064,055                              | -                         | 18,664,455     |
| Regional Park Assessment  |                       |                    |                                    |                                 |  |                           | -              |
| Total Assessment  |                       |                    |                                    |                                 |  |                           | 18,664,455     |
| Mill Rate Factor(s)   | 1.3000                | 0.9750             | -                                  | -                               | 1.5000                                 |                           |                |
| Total Base/Minimum Tax<br>(generated for each property<br>class)                    | <u>2,000</u>          | <u>234,800</u>     | <u>-</u>                           | <u>-</u>                        | <u>18,950</u>                          |                           | <u>255,750</u> |
| Total Municipal Tax Levy<br>(include base and/or minimum<br>tax and special levies) | \$ <u>3,064</u>       | <u>384,526</u>     | <u>-</u>                           | <u>-</u>                        | <u>47,744</u>                          |                           | <u>435,334</u> |

| <u>MILL RATES:</u>          | <u>MILLS</u> |
|-----------------------------|--------------|
| Average Municipal*          | 23.324       |
| Average School*             | 4.699        |
| Potash Mill Rate            | -            |
| Uniform Municipal Mill Rate | 9.300        |

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

See accompanying notes to the financial statements.



## TOWN OF DUCK LAKE

## SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2021  
with comparative figures for 2020

| <b>Position</b> | <b>Name</b>        | <b><u>Remuneration</u></b> | <b><u>Reimbursed<br/>Costs</u></b> | <b><u>Total</u></b> |
|-----------------|--------------------|----------------------------|------------------------------------|---------------------|
| Mayor           | Donna Piche        | \$ 3,300                   | 450                                | 3,750               |
| Councillor      | Blake Cameron      | 2,500                      | -                                  | 2,500               |
| Councillor      | Christopher Gamble | 900                        | -                                  | 900                 |
| Councillor      | Denis Lavoie       | 1,950                      | -                                  | 1,950               |
| Councillor      | Lauriel Magnusson  | <u>2,900</u>               | <u>-</u>                           | <u>2,900</u>        |
| <b>Total</b>    |                    | <u>\$ 11,550</u>           | <u>450</u>                         | <u>12,000</u>       |

See accompanying notes to the financial statements.

**TOWN OF DUCK LAKE**  
**SCHEDULE OF RESTRUCTURING**  
Year ended December 31, 2021

**Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date**

|   |             |
|---|-------------|
| Cash and temporary investments                          | \$ -        |
| Taxes Receivable - Municipal                            | -           |
| Other accounts receivable                               | -           |
| Land for resale   | -           |
| Long-term investments                                   | -           |
| Debt charges recoverable                                | -           |
| Bank indebtedness                                       | -           |
| Accounts payable  | -           |
| Accrued liabilities payable                             | -           |
| Deposits  | -           |
| Deferred revenue  | -           |
| Accrued landfill costs                                  | -           |
| Liability for contaminated sites                        | -           |
| Other liabilities                                       | -           |
| Long-term debt  | -           |
| Lease obligations                                       | -           |
| Tangible capital assets                                 | -           |
| Prepayments and deferred charges                        | -           |
| Stock and supplies                                      | -           |
| Other   | -           |
|   | <hr/>       |
| <b>Total Net Carrying Amount Received (Transferred)</b> | <b>\$ -</b> |

See accompanying notes to the financial statements.