



#### MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Elfros:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Mayor Mayor

Administrator





Bill Jensen, CPA, CA\*
Tyler Olafson, CPA, CA\*
Jared Udchic, CPA\*
Dylan Peace, CPA\*
\*denotes professional corporation

#### INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Village of Elfros

Report on the consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Village of Elfros, which comprise the consolidated statement of financial position as at December 31, 2021 and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2021** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditor's Responsibility for the Audit of the consolidated Financial Statements

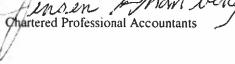
Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan April 19, 2022





## Statement 1

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## December 31, 2021

with comparative figures for 2020

With	reomparative rigures for 2020			
	ASSETS		<u>2021</u>	<u>2020</u>
F' '1	<u>A35E15</u>			
Financial assets:		•	215.025	
Cash and temporary investments (Note 2)		\$	315,835	321,509
Taxes receivable - Municipal (Note 3)			5,633	18,387
Other accounts receivable (Note 4)			8,201	10,036
Land for re-sale (Note 5)			4,913	2,912
Long-term investments			-	
Debt charges recoverable			-	S.
Other		_		
Total financial assets			334,582	352,844
	<u>LIABILITIES</u>			
Bank indebtedness			-	-
Accounts payable			4,321	1,600
Accrued liabilities payable			-	-
Deposits	25		6,720	5,420
Deferred revenue			-	-
Accrued landfill costs			-	-
Liability for contaminated sites			-	-
Other liabilities			-	-
Long-term debt (Note 6)			-	-
Lease obligations		_	-	
Total liabilities		_	11,041	7,020
NET FINANCIAL ASSETS (DEBT)			323,541	345,824
Non-financial assets:				
Tangible capital assets (Schedule 6, 7)			183,425	162,205
Prepaid and deferred charges			105,725	102,203
Stock and supplies			2,897	5,154
Stock and supplies			2,091	
Total non-financial assets		_	186,322	<u>167,359</u>
		_		
Accumulated Surplus (Deficit) (Schedule 8)		\$_	509,863	513,183

APPROVED ON BEHALF OF C	OUNCIL:
	_ Mayor
	Councillor



## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

## Year ended December 31, 2021

with comparative figures for 2020

December			<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
Revenues:	(0.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1	_			
Taxes and other unconditional revenue	(Schedule 1)	\$		98,108	103,286
Fees and charges	(Schedule 4, 5)		51,746	53,950	51,723
Conditional grants	(Schedule 4, 5)		1,300	1,825	28,491
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)		-	-	-
Land sales - gain (loss)	(Schedule 4, 5)		-	600	-
Investment income and commissions	(Schedule 4, 5)		2,837	1,210	2,850
Restructurings	(Schedule 4, 5)		-	-	-
Other revenues	(Schedule 4, 5)	_	<u> </u>		
Total Revenues			156,234	155,693	186,350
Expenditures:					
General government services	(Schedule 3)		46,388	54,341	46,574
Protective services	(Schedule 3)		6,327	6,438	6,264
Transportation services	(Schedule 3)		13,359	17,452	10,894
Environmental and public health services	(Schedule 3)		25,453	21,395	20,751
Planning and development services	(Schedule 3)		-	-1,070	20,731
Recreation and cultural services	(Schedule 3)		11,867	11,777	9,031
Utility services	(Schedule 3)		51,843	58,577	50,239
Restructurings	(Schedule 3)		-	-	50,257
Total Expenditures	(44,000,000,000,000,000,000,000,000,000,	_	155,237	169,980	143,753
Surplus (deficit) of revenues over expenditures capital contributions	before other	_	997	(14,287)	42,597
Provincial/Federal capital grants and					
contributions	(Schedule 4, 5)	_	6,281	10,967	21,746
Surplus (deficit) of revenues over expenditures			7,278	(3,320)	64,343
Accumulated surplus (deficit), beginning of year	r	_	513,183	513,183	448,840
Accumulated surplus (deficit), end of year		\$	520,461	509,863	513,183
		Ψ_	J20,701	207,002	213,103



# CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

## Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
Surplus (deficit)	\$	(3,320)	64,343
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions	- - - -	(37,593) 16,373 - -	(43,367) 12,962 - -
Surplus (deficit) of capital expenses over expenditures	-	(21,220)	(30,405)
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	*** - - - - -	(2,897) - 5,154	(860) - 156
Surplus (deficit) of expenses of other non-financial over expenditures		2,257	(704)
Increase (decrease) in Net Financial Assets	7,278	(22,283)	33,234
Net Financial Assets (Debt) - Beginning of the year	345,824	345,824	312,590
Net Financial Assets (Debt) - End of year	\$353,102	323,541	345,824



## CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

## Year ended December 31, 2021

with comparative figures for 2020

Cash provided by (used in) the following activities:		<u>2021</u>	<u>2020</u>
Operating: Surplus (deficit) Amortization Loss (gain) on disposal of tangible capital assets	\$	(3,320) 16,373	64,343 12,962
Change in assets/liabilities  Taxes receivable - Municipal		13,053	77,305 1,509
Other accounts receivable  Land for re-sale  Other financial assets  Accounts and accrued liabilities payable		1,836 (2,000) - 2,779	(2,591) - - (1,834)
Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Stock and supplies Prepayments and deferred charges Other		1,300 - - - (60) 2,257	580 - - 277 (705)
Net cash from operations	_	31,919	74,541
Capital:  Acquisition of capital assets  Proceeds from the disposal of capital assets  Other capital	_	(37,593)	(43,367)
Net cash used for capital	_	(37,593)	(43,367)
Investing:  Long-term investments Other investments	_	<u>-</u>	-
Net cash from investing			
Financing activities:  Debt charges recovered  Long-term debt issued  Long-term debt repaid  Other financing		- - -	- - - -
Net cash from financing		<u>-</u>	•
Increase (decrease) in cash resources		(5,674)	31,174
Cash and temporary investments, beginning of year	_	321,509	290,335
Cash and temporary investments, end of year (Note 2)	\$	315,835	321,509



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

#### (a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

#### (b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

Entity Elfros Local Library Elfros Fitness Centre

All inter-organizational transactions and balances have been eliminated.

#### (c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

#### (d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

#### (e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

#### (f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

#### (h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

#### (i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

#### (j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

#### (k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

#### (1) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### December 31, 2021

#### 1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

#### (m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

Asset	Useful Life
General Assets	
Land	Indefinite
Land improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and equipment	·
Vehicles	5 to 10 years
Machinery & Equipment	5 to 10 years
Infrastructure Assets	
Water and sewer	30 to 75 years
Road network assets	10 to 40 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

#### (n) Landfill liability

The Village of Elfros does not maintain a waste disposal site. No amount has been recorded as an asset or liability.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### December 31, 2021

## 1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

#### (0) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Village does not have any contaminated sites.

#### (p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

#### (q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.



#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### December 31, 2021

## 1. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

#### (r) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### (s) Budget Information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 23, 2021.

#### 2. CASH AND TEMPORARY INVESTMENTS

	<u>2021</u>	<u>2020</u>
Cash Temporary investments	\$ 135,244 180,591	141,788 <u>179,721</u>
	\$ 315,835	321,509

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

J. TITELD THE OWNER OF THE BLUE RECEIVABLE	3.	<b>TAXES</b>	AND	<b>GRANTS</b>	IN LIEU	RECEIVABLE
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		<u>2021</u>	<u>2020</u>
Municipal: - Current - Arrears	\$	5,125 508	8,351 10,0 <u>36</u>
Less: allowance for uncollectibles		5,633	18,387 -
Total municipal taxes receivable		5,633	18,387
School: - Current - Arrears		1,015 	1,624
Total school taxes receivable		1,022	2,002
Other: - Current - Arrears		- 	-
Total other collections receivable		<u>-</u>	
Total taxes and grants in lieu receivable  Deduct taxes receivable to be collected on behalf of other		6,655	20,389
organizations		(1,022)	(2,002)
Total taxes receivable - Municipal	\$	5,633	18,387
4. OTHER ACCOUNTS RECEIVABLE			
	2	<u> 2021</u>	<u>2020</u>
Federal government Provincial government Local government Utility Trade Other	\$	3,036 - 3,290 1,875	3,858 - 4,235 1,943
Total other accounts receivable Less: allowance for uncollectibles		8,201	10,036
Net other accounts receivable	\$	8,201	10,036
5. LAND FOR RESALE			
	2	<u> 2021</u>	<u>2020</u>
Tax title property Less: - allowance for market value adjustment	\$	20,689 (12,822)	9,893 (4,33 <u>9</u> )
Net tax title Property Other land Less: - allowance for market value adjustment		7,867 (2,954)	5,554 (2,642)
Net other land		(2,954)	(2,642)
Total land for resale	\$	4,913	2,912



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

## 6. LONG-TERM DEBT

The authorized debt limit for the Village is \$110,843. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

#### 7. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

#### Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments** replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

#### Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



#### SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

## Year ended December 31, 2021

with comparative figures for 2020

		<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$	59,824	59,825	58,361
Abatements and adjustments	•	(274)	•	(274)
Discount on current year taxes		1,800	(1,998)	(1,784)
Net municipal taxes		61,350	57,827	56,303
Potash tax share		-	-	-
Trailer license fees		-	-	_
Penalties on tax arrears		500	971	3,266
Special tax levy		6,630	6,630	6,294
Other		<u> </u>		_
Total Taxes	_	68,480	65,428	65,863
UNCONDITIONAL GRANTS				
Revenue sharing		22,217	22,217	22,401
Organized Hamlet		-	-	-
Other (Safe Restart)	_		<u> </u>	5,369
Total Unconditional Grants	_	22,217	22,217	27,770
GRANTS IN LIEU OF TAXES				
Federal		-	-	-
Provincial				
Sask. Energy Gas		2,709	2,590	2,709
TransGas		-	-	-
Central Services		-	-	-
Sasktel		409	302	409
Other		-	-	-
Local/Other				
Housing Authority		-	-	-
C.P.R. Mainline		-	-	-
Treaty Land Entitlement		-	-	-
Other		-	-	-
Provincial - other (Sask. Highways)		1,056	1,679	1,056
Other Government Transfers				
S.P.C. Surcharge		5,480	5,892	5,479
Sask Energy Surcharge		-	-	-
Other	_		<del>-</del> -	-
Total Grants in Lieu of Taxes	_	9,654	10,463	9,653
TOTAL TAXES AND OTHER UNCONDITIONAL	ው	100.251	00 100	100.004
REVENUE	\$	100,351	<u>98,108</u> _	103,286



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

with comparati	ve figures for 2020		
	<u>2021</u>	<u>2021</u>	<u> 2020</u>
	Budget	Actual	<b>Actual</b>
GENERAL GOVERNMENT SERVICES	<del></del>		
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -		
Sales of supplies	•	18	
Other (Administration fees)	386	2,122	567
Total Fees and Charges	386	2.140	567
Tangible capital asset sales - gain (loss)	~~		
Land sales - gain (loss)		600	-
Investment income and commissions	2,837	1.210	2.850
Other	2.007	1.210	2.030
Total other segmented revenue	3,223	3,950	3,417
Conditional Grants		2,130,0	
Student employment		520	
Other		_	
Total Conditional Grants			
Total Operating	3.223	3,950	3,417
- G	3.223	3,930	3,417
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF) Provincial Disaster Assistance		7.5%	1.7
Other		25%	•
Total Capital		<del></del>	-
_			
Restructuring Revenue	· · · · · · · · · · · · · · · · · · ·	-	-
Total General Government Services	3,223	3,950	3,417
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other	-	-	
Total Fees and Charges	=======================================	22	9
Tangible capital asset sales - gain (loss)	-	<u> </u>	2
Other	•		-
Total other segmented revenue	<del></del>	-	-
Conditional Grants			
Student employment			21
Local government	-		_
Other		-	<u>-</u>
Total Conditional Grants		<u> </u>	-
Total Operating		-	-
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	
Provincial Disaster Assistance	₽?		-
Local government	-		
Other			
Total Capital			
Restructuring Revenue	_	-	<del>-</del>
_			·
Total Protective Services	<del></del>	<del>-</del> -	<del></del>



# SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

with comparative i	-	2021	2020
	<u>2021</u>	<u>2021</u>	<u>2020</u>
TRANSPORTATION SERVICES	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	S -	-	-
Sales of supplies	•	•	88
Road Maintenance and Restoration Agreements Other	35	-	34
Total Fees and Charges	35	<del></del>	34
	2.1	•	34
Tangible capital asset sales - gain (loss) Other	-	7.2	•
Total other segmented revenue	7.5	-	- 21
	35		34
Conditional Grants			
Federal - Primary Weight Corridor Student employment	•	•	
Other	-	252	-
Total Conditional Grants	-	107=11	<del></del>
Total Operating	35		34
Capital			
Conditional Grants		10.045	
Canada Community-Building Fund (CCBF)	5,436	10.967	7.965
MREP (Heavy Haul, CTP, Municipal Bridges) Provincial Disaster Assistance	-	-	-
Other (municipal economic enhancement program)	•	•	12.026
Total Capital	5,436	10.967	12,936 20,901
-		10.907	20.901
Restructuring Revenue		<u> </u>	
Total Transportation Services	5,471	10,967	20.935
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	105	_	
Other (Custom work, Pet licenses)	460	458	485
Total Fees and Charges	565	458	485
Tangible capital asset sales - gain (loss)	202	130	105
Other		_	. V
Total other segmented revenue	565	458	485
Conditional Grants		+50	403
Student employment	_	_	_
TAPD	-	-	-
Local government	- -		-
Other		-	-
Total Conditional Grants	-	-	
Total Operating	565	458	485
Capital		730	403
Conditional Grants			
Canada Community-Building Fund (CCBF)	-		
TAPD	-		-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital			<del></del> -
Restructuring Revenue			
_	<del></del>	<del></del> .	· ·
Total Environmental and Public Health Services Services	565	458	485



# SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

		202 <u>1</u> Budget	<u>2021</u> Actual	<u>2020</u> Actual
PLANNING AND DEVELOPMENT SERVICES Operating		Duuget	Actual	Actual
Other Segmented Revenue Fees and Charges				
Maintenance and Development Charges Other (Permits)	\$	- 100	2	-
Total Fees and Charges	_	100		
Tangible capital asset sales - gain (loss) Other	_	<u>:</u>	6 <sup>7</sup> / <sub>2</sub>	¥.**
Total other segmented revenue	-	100	•	
Conditional Grants				
Student employment Other		34		
Total Conditional Grants				<del></del>
Total Operating		100	-	
Capital	_	100	<del></del>	
Conditional Grants				
Canada Community-Building Fund (CCBF)			2.40	
Provincial Disaster Assistance		-		
Other	_	-	-	
Total Capital		-	<del>-</del> -	-
Restructuring Revenue		<del>-</del>	-	•
Total Planning and Development Services		100	•	-
RECREATION AND CULTURAL SERVICES Operating				
Other Segmented Revenue Fees and Charges				
Other (Fitness Centre fees) Total Fees and Charges		360 360	520 520	360 360
Tangible capital asset sales - gain (loss) Other			•	•
Total other segmented revenue		360	520	360
Conditional Grants				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Student Employment		2	-	-
Local government		1,300	1.825	28,491
Donations		*	-	¥0
Other Total Conditional Grants		- 1 200	1.025	- 20 101
		1,300	1,825	28.491
Total Operating		1,660	2.345	28,851
Capital Conditional Grants				
Canada Community-Building Fund (CCBF)		1		
Local government		845	-	845
Provincial Disaster Assistance		-1	-	-
Other				<del></del>
Total Capital		845	-	845
Restructuring Revenue	<del></del>	40	<del></del>	-
Total Recreation and Cultural Services	_	2,505	2,345	29,696



## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

with comparative right	es for 202			
		<u>2021</u> Budget	<u>2021</u> Actual	<u>2020</u> Actual
UTILITY SERVICES	=	budget	Actual	Actual
Operating				
Other Segmented Revenue				
Fees and Charges				
Water	\$	50,300	50.832	50.277
Sewer		-	•	-
Other	_	-		
Total Fees and Charges		50.300	50,832	50.277
Tangible capital asset sales - gain (loss)		-	•	•
Other	_			
Total other segmented revenue		50,300	50.832	50.277
Conditional Grants				
Student employment		-	-	-
Other		<del>-</del>	<u> </u>	
Total Conditional Grants				
Total Operating	_	50.300	50,832	50.277
Capital				
Conditional Grants				
Canada Community-Building Fund (CCBF)		•	-	-
New Building Canada Fund (SCF, NRP)		-	-	-
Clean Water and Wastewater Fund		-	•	-
Provincial Disaster Assistance		-	-	-
Other Trans Control				<del></del>
Total Capital			<del></del>	
Restructuring Revenue	_			
Total Utility Services	-	50,300	50,832	50,277
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	62.164	68.552	104,810
SUMMARY				
Total Other Segmented Revenue	s	54,583	55,760	54,573
Total Conditional Grants	Ψ	1,300	1,825	28.491
Total Capital Grants and Contributions		6,281	10,967	21.746
Restructuring Revenue		-		
TOTAL REVENUE BY FUNCTION	\$	62.164	68.552	104.810



## TOTAL EXPENSES BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	2020 Actual
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 4,550	4,447	3.073
Wages and benefits	•	-	
Professional/Contractual services	40.788	40.540	42.070
Utilities	800	- 471	1.023
Maintenance, materials, and supplies	250	471	252
Grants and contributions -operating -capital	250	-	-0-
Amortization -capital			-
Interest		-	
Allowance for uncollectibles	-	8,483	-
Other (elections)			156
General Government Services	46,388	54.341	46.574
Restructuring			
Total General Government Services	46.388	54.341	46,574
PROTECTIVE SERVICES			
Police protection			
Wages and benefits Professional/Contractual services	4,340	4.451	4,335
Utilities	74,140	1,121	
Maintenance, materials, and supplies		5.80	
Grants and contributions operating		-	8.5
-capital	,		-
Amortization			22
Interest	1 <u>4</u>	6 <del>4</del> 0	7.5
Other	G.		
Fire protection			
Wages and benefits		•	37
Professional/Contractual services	0.5		5
Utilities		_	-
Maintenance, materials, and supplies  Grants and contributions -operating	1,987	1,987	1,929
Grants and contributions -operating -capital	11707		
Amortization			
Interest			
Other		<del></del>	<u> </u>
Protective Services	6,327	6,438	6,264
Restructuring			
Total Protective Services	6,327	6,438	6,264
	<del></del>		
TRANSPORTATION SERVICES			
Wages and benefits	1,240	3,138	600
Professional/Contractual services Utilities	6,000	5,620	5,722
Maintenance, materials, and supplies	2,600	3,579	1,053
Gravel	•	•	
Grants and contributions -operating		1.51	
-capital	9	•	-
Amortization	3,519	5,115	3,519
Interest		-	-
Other			
Transportation Services	13,359	17,452	10,894
Restructuring			
Total Transportation Services	13,359	17,452	10,894
See accompanying notes to the financial state	<del></del>		
oce accompanying notes to the imancial state	mono.		



## TOTAL EXPENSES BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

		<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
ENVIRONMENTAL AND PUBLIC HEALTH	SERVICES			
Wages and benefits		16.850	11.940	12,500
Professional/Contractual services		6.979	6.861	6,940
Utilities		•	•	-
Maintenance, materials, and supplies		1.600	2.470	1,288
Grants and contributions operating				
Waste dis		-	100	-
Public hea	lth	-	-	•
-capital				
Waste disp			2.4	-
Public hea	lth			12
Amortization		*	-	-
Interest		5	-	
Other (insurance)		24	24	23
Environmental and Public Health Services		25.453	21.395	20,751
Restructuring			<u> </u>	
Total Environmental and Public Health Services		25,453	21.395	20,751
PLANNING AND DEVELOPMENT SERVICE	S			
Wages and benefits				
Professional/Contractual services			0.70	
Grants and contributions -operating			2	
-capital				9
Amortization				
Interest			-	
Other		-	<u> </u>	<del>-</del>
Planning and Development Services		12		9
Restructuring			-	
Total Planning and Development Services			<del></del> -	•
RECREATION AND CULTURAL SERVICES				
Wages and benefits		23		24
Professional/Contractual services		1,021	1.021	946
Utilities		3,700	3.473	3.263
Maintenance, materials, and supplies		860	1,447	351
Grants and contributions -operating		1,661	1,211	1,661
-capital		-		-
Amortization		4,625	4.625	2.810
Interest		-	1.5	-
Allowance for uncollectibles		-		-
Other			N. 4.	-
D 4 10 km-16-mi		11,867	11,777	9,031
Recreation and Cultural Services		11,00/	11,///	9,031
Restructuring		-		-
Total Recreation and Cultural Services		11,867	11,777	9,031

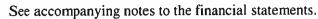


#### TOTAL EXPENSES BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
UTILITY SERVICES Wages and benefits		229	
Professional/Contractual services Utilities	17,509 10,800	19.248 7.976	16.838 9.939
Maintenance, materials, and supplies Grants and contributions -operating	16.900 -	24.720	16.829
-capital Amortization	6.634	6.633	6.633
Interest Allowance for uncollectibles Other	i.	122	<u>.</u>
Utility Services	51.843	58,577	50,239
Restructuring Total Utility Services	51,843	58,577	50.239
TOTAL EXPENDITURES BY FUNCTION	\$155,237	169.980	143,753





## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2021

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)				*-				
Fees and charges	\$ 2,140			458		520	50,832	53,950
Tangible capital asset sales - Gain (loss)	-	-		750		3/20	-10,0,12	0.656
Land sales - Gain (loss)	600	_			-			600
Investment income and commissions	1,210	-						1,210
Other revenues	*	12			0.			1,210
Grants - Conditional		12		523		1,825		1,825
Grants - Capital	-		10,967	5.4.6		1,002.7	20	10,967
Restructurings	<u></u>	-	-	_	-		-	10,207
Total revenues	3,950	7-	10,967	458	27	2,345	50,832	68,552
Expenses (Schedule 3)								
Wages & Benefits	4,447			11,940	- 24	2	8	16,387
Professional/Contractual Services	40,540	4,451	3,138	6,861		1,021	19,248	75,259
Utilities	-	•	5,620	1.00	2.0	3,473	7,976	17,069
Maintenance, materials and supplies	471	-	3,579	2,470		1,447	24,720	32,687
Grants and contributions	400	1,987	5 55	100	23	1,211	- 44,24	3,698
Amortization	19		5,115		43	4,625	6,633	16,373
Interest			540		**	# FE	* 1757	
Allowance for uncollectibles	8,483		-	(	-			8,483
Other			-	24	-	-		24
Restructurings		-	50,000		-		-	
Total expenses	54,341	6,438	17,452	21,395		11,777	58,577	169,980
Surplus (deficit) by function	(50,391)	(6,438)	(6,485)	(20,937)		(9,432)	(7,745)	(101,428)
Taxation and other unconditional revenue (Schedule 1)							JA 90 81	98,108
Net Surplus (Deficit)							\$	(3,320)

Schedule 5

# CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	General	Protective	Transportation	Environmental & Public	Planning and	Recreation and		
	Government	Services	Services	Health	Development	Culture	Utility Services	Total
Revenues (Schedule 2)								•
Fees and charges	\$ 567		-34	485		360	50,277	51,723
Tangible capital asset sales - Gain (loss)		-	525			-		571,7543
Land sales - Gain (loss)				543			<u> </u>	
Investment income and commissions	2,850	27		-	2.3	2		2,850
Other revenues	-		073		A.2	4.0	12	_,0.70
Grants - Conditional					-	28,491	-	28,491
Grants - Capital			20,901		25	845		21,746
Restructurings		99				-		-
Total revenues	3,417	-	20,935	485		29,696	50,277	104,810
Expenses (Schedule 3)								
Wages & Benefits	3,073		-	12,500	-	-	9	15,573
Professional/Contractual Services	42,070	4,335	600	6,940	-	946	16,838	71,729
Utilities	-	- 17400	5,722	2	2	3,263	9,939	18,924
Maintenance, materials and supplies	1,023		1,053	1,288	20	351	16,829	20.544
Grants and contributions	252	1,929	-	G= 0	*1	1,661	10,022	3,842
Amortization	-		-3,519			2,810	6,633	12,962
Interest	100	32			2	-	0,000	33,2,702
Allowance for uncollectibles	(*	19			9			3
Other	156			23	20	23		179
Restructurings			5 <b>-</b> 5		_		<u> </u>	
Total expenses	46,574	6,264	10,894	20,751		9,031	50,239	143,753
Surplus (deficit) by function	(43,157)	(6,264)	10,041	(20,266)		20,665	.38	(38,943)
Taxation and other unconditional revenue (Schedule 1)								103,286
Net Surplus (Deficit)							\$	64,343



## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

## Year ended December 31, 2021

with comparative figures for 2020

					2021					2020
		General Assets					Infrastructure Assets	General / Infrastructure		
	_	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	<u> Total                                    </u>	Total
Asset cost										
Opening asset costs	\$			210,677	*	7,098	391,846	=	609,621	566,254
Additions during the year		-	17	0	12	-0	8,456	29,137	37,593	43,367
Disposals and write-downs during the year		(4)	*		(4)	28		*	-3	945
Transfers (from) assets under construction		-	-	-	-	7	5	8	2)	150
Transfer of assets related to restructuring (Schedule 11)	_					. <u>-</u>				
Closing asset costs	_	_	-	210,677		7,098	400,302	29,137	647,214	609,621
Accumulated amortization cost										
Opening accumulated amortization costs		45	-	127,861	-	1,420	318,135	-	447,416	434,454
Add: Amortization taken		70	71	7,466	- 5	1,420	7,487	5	16,373	12,962
Less: Accumulated amortization on disposals	_		-			/2		2	4	21
Transfer of assets related to restructuring (Schedule 11)		23	2		1	1.	2	1	2	27
Closing accumulated amortization costs	_	-		135,327		2,840	325,622	-	463,789	447,416
Net book value	\$_	-	-	75,350		4,258	74,680	29,137	183,425	162,205
1. Total contributed/donated assets received in	1 202	21:		\$ -						
2. List of assets recognized at nominal value in	n 20:	21 are:								
-Infrastructure Assets				\$						
-Vehicles				\$ -						
-Machinery and Equipment				\$ -						
3. Amount of interest capitalized in 2021:				\$ -					10	



# CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

## Year ended December 31, 2021

with comparative figures for 2020

				2021					2020
	General Government	Protective Services	Transportation Services	Environmenta & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost									
Opening asset costs	\$ -	-	98,284	12	9	133,456	377,881	609,621	566,254
Additions during the year	-	-	-	. +		29,137	8,456	37,593	43,367
Disposats and write-downs during the year	12	20		52			9.75	_	-
Transfer of assets related to restructuring (Schedule 11)			<u> </u>	140					
Closing asset costs			98,284	-		162,593	386,337	647,214	609,621
Accumulated amortization cost									
Opening accumulated amortization costs	-		71,221	14	24	70,995	305,200	447,416	434,454
Add: Amortization taken	2	<u>U</u>	3,695			6,045	6,633	16,373	12,962
Less: Accumulated amortization on disposals		.50	197			95	1743	v	-
Transfer of assets related to restructuring (Schedule 11)									
Closing accumulated amortization costs	<del></del>		74,916			77,040	311,833	463,789	447,416
Net book value	\$		23,368	-		85,553	74,504	183,425	162,205

## CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

## Year ended December 31, 2021

	<u>2020</u>	<u>Changes</u>	2021
UNAPPROPRIATED SURPLUS	\$ 214,350	(24,540)	189,810
APPROPRIATED RESERVES  Machinery and equipment Public reserve Capital trust Utility Total Appropriated	136,628 - - - - 136,628	(14) (14) -	136,628 - - - - 136,628
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS  Tangible capital assets (Schedule 6) Less: Related debt  Net Investment in Tangible Capital Assets  Total Accumulated Surplus	162,205 	21,220 	183,425 ————————————————————————————————————



# Jenser Stromberg

## **VILLAGE OF ELFROS**

#### SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2021 with comparative figures for 2020

		PROPERTY CLASS								
	Ag	riculture	Residential	Residential Condominium	Seasonal <u>Residential</u>	Commercial & Industrial	Potash Mine(s)		<u>Total</u>	
Taxable Assessment	\$	375,805	2,234,960		23 Table - 1	509,490	_	\$	3,120,255	
Regional Park Assessment								1	-	
Total Assessment								\$	3,120,255	
Mill Rate Factor(s)	1303434	0.5000	1.0000	-	-	1.1000				
Total Base/Minimum Tax										
(generated for each property						1				
class)	_	-	16,020	_	_	2,873		_	18,893	
Total Municipal Tax Levy										
(include base and/or minimum tax and special levies)	\$	2,631	46,729	-	_	10,465			59,825	

MILL RATES:	<b>MILLS</b>
Average Municipal*	19.173
Average School*	4.461
Potash Mill Rate	-
Uniform Municipal Mill Rate	14.000

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

## SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2021

with comparative figures for 2020

Position	Name	Rem	uneration	Reimbursed <u>Costs</u>	<u>Total</u>
Mayor	Arleigh Helgason	\$	1,020	-	1,020
Councillor	Fran Torgerson		1,070	17	1,087
Councillor	Michelle Nelson-Hitchcock		1,520	125	1,645
Total		<b>\$</b>	3,610	142	3,752

