

City of Estevan

Financial Statements

December 31, 2021

Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Virtus Group LLP, an independent firm of *chartered professional accountants*, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



City Manager

City Treasurer

May 24, 2022

INDEPENDENT AUDITORS' REPORT



**VIRTUS
GROUP**
Chartered Professional Accountants
& Business Advisors LLP

**To the Mayor and Councilors,
City of Estevan**

Opinion

We have audited the financial statements of the City of Estevan (the "Municipality"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2021, and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

May 24, 2022
Regina, Saskatchewan

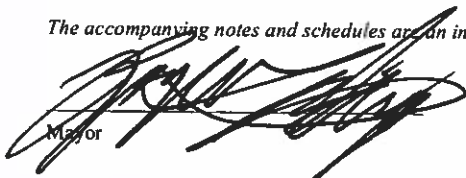
VIRTUS GROUP LLP
Chartered Professional Accountants

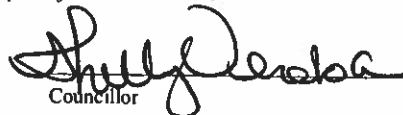
City of Estevan
Consolidated Statement of Financial Position
As at December 31, 2021

Statement 1

	2021	2020
FINANCIAL ASSETS		
Cash and Temporary Investments (Note 2)	4,939,942	7,455,522
Taxes Receivable - Municipal (Note 3)	1,952,515	2,224,034
Other Accounts Receivable (Note 4)	1,561,823	1,648,942
Land for Resale (Note 5)	3,040,783	2,620,783
Local improvement receivable (Note 6)	132,184	219,071
Total Financial Assets	11,627,247	14,168,352
LIABILITIES		
Bank Indebtedness (Note 7)	-	-
Accounts Payable	2,737,629	2,292,872
Accrued Liabilities Payable	758,515	700,667
Water meter deposits	619,580	596,992
Deferred Revenue (Note 8)	4,818,854	5,108,746
Accrued Landfill Costs (Note 9)	1,334,599	1,275,652
Long-term debt (Note 10)	17,233,508	21,109,750
Lease Obligations (Note 11)	899,372	1,421,117
Total Liabilities	28,402,057	32,505,796
NET FINANCIAL ASSETS (DEBT)	(16,774,810)	(18,337,444)
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Schedule 6, 7)	120,966,800	119,514,939
Prepayments and Deferred Charges	145,426	142,819
Stock and Supplies	428,106	463,326
Other (Note 12)	88,923	88,216
Total Non-Financial Assets	121,629,255	120,209,300
ACCUMULATED SURPLUS (DEFICIT) (Schedule 8)	104,854,445	101,871,856

The accompanying notes and schedules are an integral part of these statements.


Mayor


Councillor

City of Estevan
Consolidated Statement of Operations
As at December 31, 2021

Statement 2

	2021 Budget	2021	2020
REVENUES			
Taxes and Other Unconditional Revenue (Schedule 1)	20,981,371	20,795,087	21,256,861
Fees and Charges (Schedule 4, 5)	9,159,194	10,614,644	9,804,276
Conditional Grants (Schedule 4, 5)	993,000	1,593,742	1,961,024
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	(53,275)	14,162
Land Sales - Gain (Schedule 4, 5)	500	4,295	30,613
Investment Income and Commissions (Schedule 4, 5)	25,000	24,590	66,903
Other Revenues (Schedule 4, 5)	76,000	157,821	96,910
Total Revenues	31,235,065	33,136,904	33,230,749
EXPENSES			
General Government Services (Schedule 3)	3,909,143	6,782,273	5,602,572
Protective Services (Schedule 3)	5,447,591	6,639,382	6,376,200
Transportation Services (Schedule 3)	3,641,263	5,176,349	5,424,592
Environmental and Public Health Services (Schedule 3)	784,889	853,608	976,212
Planning and Development Services (Schedule 3)	265,570	339,253	850,105
Recreation and Cultural Services (Schedule 3)	5,496,829	6,148,980	6,367,427
Utility Services (Schedule 3)	3,144,540	5,227,721	5,304,648
Total Expenses	22,689,825	31,167,566	30,901,756
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	8,545,240	1,969,338	2,328,993
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	408,749	1,013,251	3,477,056
Surplus (Deficit) of Revenues over Expenses	8,953,989	2,982,589	5,806,049
Accumulated Surplus, Beginning of Year	101,871,856	101,871,856	96,065,807
Accumulated Surplus, End of Year	110,825,845	104,854,445	101,871,856

The accompanying notes and schedules are an integral part of these statements.

City of Estevan

Consolidated Statement of Change in Net Financial Assets

As at December 31, 2021

Statement 3

	2021 Budget	2021	2020
Surplus	8,953,989	2,982,589	5,806,049
(Acquisition) of tangible capital assets		(7,881,926)	(10,975,016)
Amortization of tangible capital assets		6,315,078	6,250,350
Proceeds on disposal of tangible capital assets		61,713	107,255
Loss (gain) on the disposal of tangible capital assets		53,275	(14,162)
Surplus (Deficit) of capital expenses over expenditures	-	(1,451,860)	(4,631,573)
Net consumption of supplies inventories		(2,607)	186,402
Net (additions) consumption of prepaid expenses		35,220	(93,700)
Increase in patronage equity		(707)	(3,026)
Surplus (Deficit) of expenses of other non-financial over expenditures	-	31,906	89,676
Increase/Decrease in Net Financial Assets	8,953,989	1,562,634	1,264,152
Net Financial Assets (Debt) - Beginning of Year	(18,337,444)	(18,337,444)	(19,601,596)
Net Financial Assets (Debt) - End of Year	(9,383,455)	(16,774,810)	(18,337,444)

The accompanying notes and schedules are an integral part of these statements.

City of Estevan
Consolidated Statement of Cash Flow
As at December 31, 2021

Statement 4

	2021	2020
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit)	2,982,589	5,806,049
Amortization	6,315,078	6,250,350
Bad debts (recovery) - utilities	-	295,649
Bad debts - local improvements	-	182,381
Loss (gain) on disposal of tangible capital assets	53,275	(14,162)
	9,350,942	12,520,267
Change in assets/liabilities		
Taxes Receivable - Municipal	271,519	(624,901)
Other Receivables	87,119	1,819,752
Land for Resale	(420,000)	84,495
Accounts and Accrued Liabilities Payable	502,605	(1,848,259)
Deposits	22,588	(4,071)
Deferred Revenue	(289,892)	2,262,431
Accrued Landfill Costs	58,947	75,117
Stock and Supplies	35,220	186,402
Prepayments and Deferred Charges	(2,607)	(93,700)
Other (Patronage equity)	(707)	(3,026)
Cash provided by operating transactions	9,615,734	14,374,507
Capital:		
Acquisition of capital assets	(7,881,926)	(10,306,165)
Proceeds from the disposal of capital assets	61,713	107,255
Other capital		
Cash applied to capital transactions	(7,820,213)	(10,198,910)
Financing:		
Debt charges recovered	86,887	212,219
Long-term debt issued	-	2,000,000
Long-term debt repaid	(4,397,987)	(5,052,989)
Cash provided by (applied to) financing transactions	(4,311,100)	(2,840,770)
Change in Cash and Temporary Investments during the year	(2,515,580)	1,334,827
Cash and Temporary Investments - Beginning of Year	7,455,522	6,120,695
Cash and Temporary Investments - End of Year	4,939,942	7,455,522

The accompanying notes and schedules are an integral part of these statements.

City of Estevan
Notes to the Consolidated Financial Statements
As at December 31, 2021

1. Significant Accounting Policies

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting: The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

Entity
Estevan Police Department
Souris valley Aquatic & Leisure Centre

All inter-organizational transactions and balances have been eliminated.

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:
- a) the transfers are authorized
 - b) any eligibility criteria have been met; and
 - c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

1. Significant Accounting Policies - continued

- k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 Yrs
Buildings	20 to 60 Yrs
Vehicles	15 Yrs
Machinery and Equipment	5 to 20 Yrs
Infrastructure Assets	
Water & Sewer	35 to 40 Yrs
Road Network Assets	15 to 40 Yrs

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does *not* capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a *straight line* basis, over their estimated useful lives *[lease term]*. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

- m) **Landfill Liability:** The municipality maintains a waste disposal site. The annual provision is reported as an expense and the accumulated provision is reported on the Consolidated Statement of Financial Position.
- o) **Employee Benefit Plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions, which matched the amounts contributed by employees.
- p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- an environmental standard exists;
 - contamination exceeds the environmental standard;
 - the municipality:
 - is directly responsible; or
 - accepts responsibility;
 - it is expected that future economic benefits will be given up; and
 - a reasonable estimate of the amount can be made.

1. Significant Accounting Policies - continued

- q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.
- The measurement of materials and supplies are based on estimates of volume and quality.
The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.
Amortization is based on the estimated useful lives of tangible capital assets.
Accrued landfill liability is based on estimates of future costs, usage and capacity.
- These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.
- r) **Basis of Segmentation/Segment Report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.
- The segments (functions) are as follows:
- General Government: Provides for the administration of the municipality.
 - Protective Services: Comprised of expenses for Police and Fire protection.
 - Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.
 - Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.
 - Planning and Development: Provides for neighbourhood development and sustainability.
 - Recreation and Culture: Provides for community services through the provision of recreation and leisure services.
 - Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.
- s) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on February 22, 2021.
- t) **New Standards and Amendments to Standards:**
- Effective for Fiscal Years Beginning On or After April 1, 2022:**

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

City of Estevan
Notes to the Consolidated Financial Statements
As at December 31, 2021

2. Cash and Temporary Investments

	2021	2020
Cash	171,208	1,809,959
Restricted Cash	4,768,734	5,645,563
Total Cash and Temporary Investments	4,939,942	7,455,522

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash as follows: cash to provide up keep of the cemetery \$168,569 (2020 - \$172,966), New Nursing Home in Estevan \$1,300,000 (2020 \$1,124,604), coal transition cash related to economic development \$1,300,165 (2020 - \$2,347,993) and Canada Community Builds fund (formerly Gas Tax fund) \$2,000,000 (2020 - \$2,000,000).

3. Taxes Receivable - Municipal

	2021	2020
Municipal - Current	1,156,934	1,429,342
- Arrears	795,581	794,692
	1,952,515	2,224,034
- Less Allowance for Uncollectible	-	-
Total municipal taxes receivable	1,952,515	2,224,034
School - Current	341,020	649,009
- Arrears	329,374	336,128
Total school taxes receivable	670,394	985,137
Total taxes and grants in lieu receivable	2,622,909	3,209,171
Deduct taxes receivable to be collected on behalf of other organizations	(670,394)	(985,137)
Total Taxes Receivable - Municipal	1,952,515	2,224,034

City of Estevan
Notes to the Consolidated Financial Statements
As at December 31, 2021

4. Other Accounts Receivable

	2021	2020
Federal Government	170,327	268,478
Utility	766,300	688,836
Trade	625,196	691,628
Total Other Accounts Receivable	1,561,823	1,648,942
Less: Allowance for Uncollectible	-	-
Net Other Accounts Receivable	1,561,823	1,648,942

5. Land for Resale

	2021	2020
Other Land	3,040,783	2,620,783
Allowance for market value adjustment	-	-
Net Other Land	3,040,783	2,620,783
Total Land for Resale	3,040,783	2,620,783

6. Local improvement receivables

	2021	2020
Current portion	94,803	97,653
Non-current portion	37,381	121,418
Total Long-Term Investments	132,184	219,071

Local improvements were paid in full by the City and will be recovered at the total cost plus interest at a rate of 7% (2020 - 7%) from rate payers as follows:

Year	Principal	Interest	Total
2022	95,347	6,674	102,021
2023	36,837	2,579	39,416
Balance	132,184	9,253	141,437

7. Bank Indebtedness

Bank indebtedness includes an operating loan of \$9,000,000 (2020 - \$9,000,000) and bearing interest at prime less 0.50% (2020 - 0.50%). Assets are pledged as collateral.

8. Deferred Revenue

	2021	2020
Land sales option deposits	21,600	21,600
Gas tax funding	3,431,329	2,761,051
Economic development funding	1,300,165	2,262,335
Security deposits	65,760	63,760
Total Deferred Revenue	4,818,854	5,108,746

9. Accrued Landfill Costs

	2021	2020
Environmental Liabilities	1,334,599	1,275,652

In 2021 the City has accrued an overall liability for environmental matters in the amount of \$4,216,878 (2020 - \$4,202,361) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

Included in environmental liabilities is \$740,378 (2020 - \$725,860) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2021 based on the cumulative capacity used at that date, compared to the total estimated landfill capacity. Estimated total expenditures represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate of 3.25% (2020 - 2.95%).

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a fifty-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The estimated remaining capacity of the landfill is 67.53% or 236,360 cubic metres (2020 - 68.75% or 240,621 cubic metres) of its total estimated capacity of 350,000 cubic metres and its estimated remaining life is unknown (2020 – unknown). The period for post-closure care is estimated to be 50 years (2020 – 50 years).

City of Estevan

Notes to the Consolidated Financial Statements

As at December 31, 2021

10. Long-Term Debt

The debt limit of the city is \$55,000,000. The debt limit for the municipality has been established by the Saskatchewan Municipal Board (the *Municipalities Act* section 161(2)).

Bank loans are repayable in monthly instalments ranging from \$17,357 to \$98,925 (2020 - \$17,357 to \$98,925), quarterly instalments of \$57,849 (2020 - nil), and annual payments of \$137,442 to \$428,587 (2020 - \$137,442 to \$428,586) bearing interest rates of 2.65% to 4.18% (2020 - prime less .50% to fixed rates of 5.50%), maturing from April 2023 to August 2032 (2020 - March 2021 to August 2032). Long-term debt is subject to certain financial covenants with respect to annual audited statements to be provided to the bank 120 days after year end. The City is not compliant with this requirement.

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Year Total	Prior Year Total
2022	3,670,428	556,821	4,227,249	4,468,844
2023	3,037,630	404,648	3,442,278	4,177,558
2024	1,839,948	325,798	2,165,746	3,516,982
2025	1,902,328	265,680	2,168,008	2,224,105
2026	1,685,894	204,039	1,889,933	2,159,553
Thereafter	5,097,279	432,696	5,529,975	7,241,530
Balance	17,233,507	2,189,682	19,423,189	23,788,572

11. Lease Obligations

Lease obligations are repayable in monthly instalments ranging from \$ to \$ (2020 - \$2,852 to \$11,640), bearing interest ranging from 1.75% to 3.0% (2020 0.89% to 4.67%), maturing from August 2022 to August 2025 (2020 - July 2021 to August 2025).

Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are as follows:

Year	Payment Amount
2022	430,599
2023	284,170
2024	139,680
2025	93,119
2026	-
Thereafter	-
Total future minimum lease payments	947,568
Amounts representing interest at a weighted average rate of 1.86%	(48,195)
Capital Lease Liability	899,373

City of Estevan
Notes to the Consolidated Financial Statements
As at December 31, 2021

12. Other Non-financial Assets

	2021	2020
Patronage equity	88,923	88,216

13. Contingent Liabilities

In the ordinary course of business, various claims and lawsuits are brought against the City. It is the opinion of management that settlement of these actions will not result in material liabilities beyond any amounts already accrued.

14. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2021 was \$1,996,096 (2020 - \$2,011,908). The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

15. Comparative Figures

Prior year comparative figures have been restated to conform to the current year's presentation.

16. Guarantees

As part of an agreement with the Estevan TS&M Woodlawn Golf Course, the City has provided a guarantee on the mortgage of the land and buildings of the golf course. The maximum amount payable under the guarantee is \$500,000 (2020 - \$500,000).

As at December 31, 2021 no liability has been recorded associated with this guarantee (2020 - \$nil).

17. Intergovernmental transactions

Intergovernmental transactions were conducted in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the parties.

CAPITAL GRANTS	2021	2020
Government of Saskatchewan		
GTF (Gas Tax Program)	670,277	677,497
Coal Community Transition Program	962,170	404,331
Municipal Economic Enhancement Program	-	1,650,433
Saskatchewan Infrastructure Growth	156,666	291,030
Total Funding from Government of Saskatchewan	1,789,113	3,023,291
Other Governments		
RM of Estevan	70,000	70,000
Total Capital Grants	1,859,113	3,093,291
OPERATING GRANTS		
Unconditional		
Municipal Government Revenue Sharing	2,295,316	2,315,716
Conditional		
Government of Saskatchewan		
Transit assistance	80,685	70,636
Safe Restart Program	-	685,007
	80,685	755,643
Saskatchewan Justice		
Funded police officers	412,500	330,000
Saskatchewan Crown Corporations and departments		
Grants in Lieu	61,935	149,112
Total Conditional Operating Grants	555,120	1,234,755
Total Operating Grants	2,850,436	3,550,471

18. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in an asset and revenue in the future. Significant contractual rights of the municipality relate to economic development funding received from the government of Saskatchewan, to help with coal transition projects in the City. \$2,666,666 was received in the 2020 year-end. Of this amount, \$962,170 (2020 - \$404,331) has been recognized as revenue in the General Government Services segment. The remaining amount has been set up as deferred revenue. Two additional payments of \$2,666,666 will be received in 2022 and 2026.

19. Significant Event

On March 11, 2020, the World Health Organization declared a global pandemic for the COVID-19 virus. The municipality is following health advisories and mandatory requirements from local, provincial and national health and government organizations. The impact of the pandemic on the municipality's operations and finances if any, is unknown at this time.

City of Estevan

Schedule of Taxes and Other Unconditional Revenue

As at December 31, 2021

Schedule 1

	2021 Budget	2021	2020
TAXES			
General municipal tax levy	16,635,215	16,612,889	16,723,239
Abatements and adjustments	(185,000)	(307,514)	(93,082)
Discount on current year taxes	(55,000)	(55,949)	(53,586)
Net Municipal Taxes	16,395,215	16,249,426	16,576,571
Trailer license fees	113,816	82,778	115,637
Penalties on tax arrears	200,000	97,180	226,386
Other (bus improvement district, local improvement <i>interest</i>)	-	159,131	63,478
Total Taxes	16,709,031	16,588,515	16,982,072
UNCONDITIONAL GRANTS			
Revenue Sharing	2,277,626	2,295,316	2,315,716
Total Unconditional Grants	2,277,626	2,295,316	2,315,716
GRANTS IN LIEU OF TAXES			
Federal		20,360	12,447
Provincial			
S.P.C. Electrical	29,714	-	20,397
SaskEnergy Gas	280,000	238,554	253,468
Local/Other			
Housing Authority	245,000	220,251	246,043
Other Government Transfers			
S.P.C. Surcharge	1,440,000	1,432,091	1,426,718
Total Grants in Lieu of Taxes	1,994,714	1,911,256	1,959,073
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	20,981,371	20,795,087	21,256,861

City of Estevan
Schedule of Operating and Capital Revenue by Function
As at December 31, 2021

Schedule 2 - 1

	2021 Budget	2021	2020
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	15,500	17,143	10,231
- Sales of supplies	33,500	38,633	36,367
- Other (fees & permits)	86,500	1,377,698	615,595
Total Fees and Charges	135,500	1,433,474	662,193
- Tangible capital asset sales - gain (loss)			
- Land sales - gain	500	4,295	30,613
- Investment income and commissions	25,000	24,590	66,903
- Other (rentals)	76,000	64,701	96,910
Total Other Segmented Revenue	237,000	1,527,060	856,619
Conditional Grants			
- Other (<i>Provincial Grants</i>)	-	-	1,089,338
Total Conditional Grants	-	-	1,089,338
Total Operating	237,000	1,527,060	1,945,957
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	338,749	728,927	1,029,148
- ICIP			
- Provincial Disaster Assistance			
- MEEP			
- Other (<i>Specify</i>)			
Total Capital	338,749	728,927	1,029,148
Restructuring Revenue (<i>Specify, if any</i>)			
Total General Government Services	575,749	2,255,987	2,975,105

PROTECTIVE SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Other	572,744	534,658	675,654
Total Fees and Charges	572,744	534,658	675,654
- Tangible capital asset sales - gain (loss)	-	(37,195)	(2,653)
- Other (<i>Specify</i>)	-	68,379	
Total Other Segmented Revenue	572,744	565,842	673,001
Conditional Grants			
- Student Employment			
- Local government			
- Other (special constable)	330,000	412,500	330,000
- Other (court, violations, & enforcement)	250,000	174,239	220,600
Total Conditional Grants	580,000	586,739	550,600
Total Operating	1,152,744	1,152,581	1,223,601
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- Provincial Disaster Assistance			
- Local government			
- MEEP			
- Other (<i>Specify</i>)	-	-	1,650,433
Total Capital	-	-	1,650,433
Restructuring Revenue (<i>Specify, if any</i>)			
Total Protective Services	1,152,744	1,152,581	2,874,034

City of Estevan
Schedule of Operating and Capital Revenue by Function
As at December 31, 2021

Schedule 2 - 2

	2021 Budget	2021	2020
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work			
- Sales of supplies			
- Road Maintenance and Restoration Agreements			
- Frontage			
- Other (<i>Specify</i>)			
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	3,600
- Other (<i>Specify</i>)			
Total Other Segmented Revenue	-	-	3,600
Conditional Grants			
- RIRG (CTP)			
- Student Employment			
- MEEP			
- Other (<i>Specify</i>)	-	474,033	-
Total Conditional Grants	-	474,033	-
Total Operating	-	474,033	3,600
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- RIRG (CTP, Bridge and Large Culvert, Road Const.)			
- Provincial Disaster Assistance			
- MEEP			
- Other (<i>Specify</i>)			
Total Capital	-	-	-
Restructuring Revenue (<i>Specify, if any</i>)			
Total Transportation Services	-	474,033	3,600

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	1,050,500	1,100,857	1,158,242
- Other (<i>Cemetery fees</i>)	35,950	47,407	46,793
Total Fees and Charges	1,086,450	1,148,264	1,205,035
- Tangible capital asset sales - gain (loss)	-	-	18,115
- Other (<i>Specify</i>)			
Total Other Segmented Revenue	1,086,450	1,148,264	1,223,150
Conditional Grants			
- Student Employment			
- TAPD	75,000	80,685	70,636
- Local government			
- MEEP			
- Other (<i>Specify</i>)			
Total Conditional Grants	75,000	80,685	70,636
Total Operating	1,161,450	1,228,949	1,293,786
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- TAPD			
- Provincial Disaster Assistance			
- MEEP			
- Other (<i>Specify</i>)			
Total Capital	-	-	-
Restructuring Revenue (<i>Specify, if any</i>)			
Total Environmental and Public Health Services	1,161,450	1,228,949	1,293,786

City of Estevan
Schedule of Operating and Capital Revenue by Function
As at December 31, 2021

Schedule 2 - 3

	2021 Budget	2021	2020
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	19,500	45,817	32,856
- Other (<i>Specify</i>)			
Total Fees and Charges	19,500	45,817	32,856
- Tangible capital asset sales - gain (loss)			
- Other (<i>Specify</i>)			
Total Other Segmented Revenue	19,500	45,817	32,856
Conditional Grants			
- Student Employment			
- MEEP			
- Other (<i>Specify</i>)			
Total Conditional Grants	-	-	-
Total Operating	19,500	45,817	32,856
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- Provincial Disaster Assistance			
- MEEP			
- Other (<i>Specify</i>)			
Total Capital	-	-	-
Restructuring Revenue (<i>Specify, if any</i>)			
Total Planning and Development Services	19,500	45,817	32,856

RECREATION AND CULTURAL SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Other (<i>Specify</i>)	728,500	923,331	837,338
Total Fees and Charges	728,500	923,331	837,338
- Tangible capital asset sales - gain (loss)	-	(16,080)	(4,900)
- Other (<i>Specify</i>)	-	24,741	-
Total Other Segmented Revenue	728,500	931,992	832,438
Conditional Grants			
- Student Employment			
- Other (donations)	125,000	205,568	39,692
- Other (animal licenses)	4,000	1,110	2,580
- Other (provincial agencies)	209,000	245,607	208,178
Total Conditional Grants	338,000	452,285	250,450
Total Operating	1,066,500	1,384,277	1,082,888
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- Local government	70,000	70,000	70,000
- Provincial Disaster Assistance			
- MEEP	-	57,658	-
- Other (<i>Specify</i>)			
Total Capital	70,000	127,658	70,000
Restructuring Revenue (<i>Specify, if any</i>)			
Total Recreation and Cultural Services	1,136,500	1,511,935	1,152,888

City of Estevan
Schedule of Operating and Capital Revenue by Function
As at December 31, 2021

Schedule 2 - 4

	2021 Budget	2021	2020
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	3,924,500	3,851,956	3,696,220
- Sewer	2,692,000	2,677,144	2,694,980
- Other (<i>Specify</i>)			
Total Fees and Charges	6,616,500	6,529,100	6,391,200
- Tangible capital asset sales - gain (loss)			
- Other (<i>Specify</i>)			
Total Other Segmented Revenue	6,616,500	6,529,100	6,391,200
Conditional Grants			
- Student Employment			
- MEEP			
- Other (<i>Specify</i>)			
Total Conditional Grants	-	-	-
Total Operating	6,616,500	6,529,100	6,391,200
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			
- ICIP			
- New Building Canada Fund (SCF, NRP)			
- Clean Water and Wastewater Fund			
- Provincial Disaster Assistance			
- MEEP			
- Other (<i>Provincial & federal utility grant</i>)	-	156,666	727,475
Total Capital	-	156,666	727,475
Restructuring Revenue (<i>Specify, if any</i>)			
Total Utility Services	6,616,500	6,685,766	7,118,675
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	10,662,443	13,355,068	15,450,944

SUMMARY

Total Other Segmented Revenue	9,260,694	10,748,075	10,012,864
Total Conditional Grants	993,000	1,593,742	1,961,024
Total Capital Grants and Contributions	408,749	1,013,251	3,477,056
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	10,662,443	13,355,068	15,450,944

City of Estevan

Total Expenses by Function

As at December 31, 2021

Schedule 3 - 1

	2021 Budget	2021	2020
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	248,128	210,698	185,278
Wages and benefits	1,406,687	1,407,805	1,496,952
Professional/Contractual services		1,118,594	907,122
Utilities	222,400	170,286	189,206
Maintenance, materials and supplies	394,302	298,812	354,606
Grants and contributions - operating	1,364,821	2,153,663	895,134
- capital			
Amortization		454,219	457,878
Interest	46,800	670,333	802,410
Allowance for uncollectible			
Other (<i>Specify</i>)	226,005	297,863	313,986
General Government Services	3,909,143	6,782,273	5,602,572
Restructuring (<i>Specify, if any</i>)			
Total General Government Services	3,909,143	6,782,273	5,602,572

PROTECTIVE SERVICES**Police protection**

Wages and benefits	4,641,760	4,720,025	4,398,502
Professional/Contractual services		281,405	303,201
Utilities		-	29,649
Maintenance, material and supplies		498,052	448,163
Grants and contributions - operating			
- capital			
Other (<i>Specify</i>)			

Fire protection

Wages and benefits	453,185	422,140	457,812
Professional/Contractual services	101,400	79,328	60,945
Utilities	35,000	42,744	35,278
Maintenance, material and supplies	216,246	180,559	265,242
Grants and contributions - operating			
- capital			
Amortization		415,129	377,408
Interest			
Other (<i>Specify</i>)			

Protective Services	5,447,591	6,639,382	6,376,200
Restructuring (<i>Specify, if any</i>)			
Total Protective Services	5,447,591	6,639,382	6,376,200

TRANSPORTATION SERVICES

Wages and benefits	1,831,029	1,652,035	1,615,904
Professional/Contractual Services	429,538	370,604	439,412
Utilities	320,000	291,533	348,864
Maintenance, materials, and supplies	1,060,696	787,143	872,190
Gravel			
Grants and contributions - operating			
- capital			
Amortization		2,075,034	2,148,222
Interest			
Other (<i>Specify</i>)			

Transportation Services	3,641,263	5,176,349	5,424,592
Restructuring (<i>Specify, if any</i>)			
Total Transportation Services	3,641,263	5,176,349	5,424,592

City of Estevan

Total Expenses by Function

As at December 31, 2021

Schedule 3 - 2

	2021 Budget	2021	2020
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	-	103,516	104,208
Professional/Contractual services	619,209	560,436	685,184
Utilities	9,000	6,195	7,476
Maintenance, materials and supplies	156,680	16,426	15,556
Grants and contributions - operating			
o Waste disposal			
o Public Health			
- capital			
o Waste disposal			
o Public Health			
Amortization		167,035	163,788
Interest			
Other (<i>Specify</i>)			
Environmental and Public Health Services	784,889	853,608	976,212
Restructuring (Specify, if any)			
Total Environmental and Public Health Services	784,889	853,608	976,212

PLANNING AND DEVELOPMENT SERVICES

Wages and benefits	216,175	205,535	286,301
Professional/Contractual Services	39,035	52,162	485,104
Grants and contributions - operating			
- capital			
Amortization		68,865	68,865
Interest			
Other (<i>Specify</i>)	10,360	12,691	9,835
Planning and Development Services	265,570	339,253	850,105
Restructuring (Specify, if any)			
Total Planning and Development Services	265,570	339,253	850,105

RECREATION AND CULTURAL SERVICES

Wages and benefits	3,446,525	3,174,532	3,082,614
Professional/Contractual services	794,808	486,158	719,414
Utilities	625,600	541,015	556,152
Maintenance, materials and supplies	554,896	730,722	935,859
Grants and contributions - operating	75,000	89,451	63,169
- capital			
Amortization		994,956	913,542
Interest			
Allowance for uncollectible			
Other (<i>Specify</i>)		132,146	96,677
Recreation and Cultural Services	5,496,829	6,148,980	6,367,427
Restructuring (Specify, if any)			
Total Recreation and Cultural Services	5,496,829	6,148,980	6,367,427

City of Estevan

Total Expenses by Function

As at December 31, 2021

Schedule 3 - 3

	2021 Budget	2021	2020
UTILITY SERVICES			
Wages and benefits	1,400,740	1,417,243	1,368,166
Professional/Contractual services	485,100	527,431	453,474
Utilities	275,880	236,863	269,020
Maintenance, materials and supplies	982,820	933,498	797,692
Grants and contributions - operating			
- capital			
Amortization		2,139,840	2,120,647
Interest			
Bad Debts (recovery)		(27,154)	295,649
Other (Specify)			
Utility Services	3,144,540	5,227,721	5,304,648
Restructuring (Specify, if any)			
Total Utility Services	3,144,540	5,227,721	5,304,648
TOTAL EXPENSES BY FUNCTION	22,689,825	31,167,566	30,901,756

City of Estevan
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2021

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	1,433,474	534,658	-	1,148,264	45,817	923,331	6,529,100	10,614,644
Tangible Capital Asset Sales - Gain	-	(37,195)	-	-	-	(16,080)	-	(53,275)
Land Sales - Gain	4,295							4,295
Investment Income and Commissions	24,590							24,590
Other Revenues	64,701	68,379	-	-	-	24,741	-	157,821
Grants - Conditional	-	586,739	474,033	80,685	-	452,285	-	1,593,742
- Capital	728,927	-	-	-	-	127,658	156,666	1,013,251
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	2,255,987	1,152,581	474,033	1,228,949	45,817	1,511,935	6,685,766	13,355,068
Expenses (Schedule 3)								
Wages & Benefits	1,618,503	5,142,165	1,652,035	103,516	205,535	3,174,532	1,417,243	13,313,529
Professional/ Contractual Services	1,118,594	360,733	370,604	560,436	52,162	486,158	527,431	3,476,118
Utilities	170,286	42,744	291,533	6,195		541,015	236,863	1,288,636
Maintenance Materials and Supplies	298,812	678,611	787,143	16,426		730,722	933,498	3,445,212
Grants and Contributions	2,153,663	-	-	-	-	89,451	-	2,243,114
Amortization	454,219	415,129	2,075,034	167,035	68,865	994,956	2,139,840	6,315,078
Interest	670,333	-	-	-	-	-	-	670,333
Allowance for Uncollectible	-					-	(27,154)	(27,154)
Restructurings	-	-	-	-	-	-	-	-
Other	297,863	-	-	-	12,691	132,146	-	442,700
Total Expenses	6,782,273	6,639,382	5,176,349	853,608	339,253	6,148,980	5,227,721	31,167,566
Surplus (Deficit) by Function	(4,526,286)	(5,486,801)	(4,702,316)	375,341	(293,436)	(4,637,045)	1,458,045	(17,812,498)

Taxes and other unconditional revenue (Schedule 1) 20,795,087

Net Surplus (Deficit) **2,982,589**

City of Estevan
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2020

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	662,193	675,654	-	1,205,035	32,856	837,338	6,391,200	9,804,276
Tangible Capital Asset Sales - Gain	-	(2,653)	3,600	18,115	-	(4,900)	-	14,162
Land Sales - Gain	30,613							30,613
Investment Income and Commissions	66,903							66,903
Other Revenues	96,910	-	-	-	-	-	-	96,910
Grants - Conditional	1,089,338	550,600	-	70,636	-	250,450	-	1,961,024
- Capital	1,029,148	1,650,433	-	-	-	70,000	727,475	3,477,056
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	2,975,105	2,874,034	3,600	1,293,786	32,856	1,152,888	7,118,675	15,450,944
Expenses (Schedule 3)								
Wages & Benefits	1,682,230	4,856,314	1,615,904	104,208	286,301	3,082,614	1,368,166	12,995,737
Professional/ Contractual Services	907,122	364,146	439,412	685,184	485,104	719,414	453,474	4,053,856
Utilities	189,206	64,927	348,864	7,476		556,152	269,020	1,435,645
Maintenance Materials and Supplies	354,606	713,405	872,190	15,556		935,859	797,692	3,689,308
Grants and Contributions	895,134	-	-	-	-	63,169	-	958,303
Amortization	457,878	377,408	2,148,222	163,788	68,865	913,542	2,120,647	6,250,350
Interest	802,410	-	-	-	-	-	-	802,410
Allowance for Uncollectible	-					-	295,649	295,649
Restructurings	-	-	-	-	-	-	-	-
Other	313,986	-	-	-	9,835	96,677	-	420,498
Total Expenses	5,602,572	6,376,200	5,424,592	976,212	850,105	6,367,427	5,304,648	30,901,756
Surplus (Deficit) by Function	(2,627,467)	(3,502,166)	(5,420,992)	317,574	(817,249)	(5,214,539)	1,814,027	(15,450,812)

Taxes and other unconditional revenue (Schedule 1)	21,256,861
Net Surplus (Deficit)	5,806,049

City of Estevan
Consolidated Schedule of Tangible Capital Assets by Object
As at December 31, 2021

Schedule 6

		2021						2020		
Assets		General Assets					Infrastructure Assets	General/ Infrastructure Assets Under Construction	Total	Total
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets			
	Asset cost									
	Opening Asset costs	2,179,724	11,574,580	59,971,212	5,489,237	14,060,166	153,500,398		246,775,317	236,479,039
	Additions during the year		4,117,707	804,297	157,954	198,769	2,603,198		7,881,925	10,975,016
	Disposals and write-downs during the year				(175,100)				(175,100)	(678,742)
	Transfers (from) assets under construction								-	
	Transfer of Capital Assets related to restructuring (Schedule 11)								-	
	Closing Asset Costs	2,179,724	15,692,287	60,775,509	5,472,091	14,258,935	156,103,596	-	254,482,142	246,775,313
	Amortization	Accumulated Amortization Cost								
Opening Accumulated Amortization Costs			3,544,728	20,702,383	3,387,035	10,490,416	89,135,812		127,260,374	121,595,673
Add: Amortization taken			564,080	1,246,135	285,883	427,862	3,791,119		6,315,079	6,250,350
Less: Accumulated amortization on disposals					(60,111)				(60,111)	(585,649)
Transfer of Capital Assets related to restructuring (Schedule 11)									-	
Closing Accumulated Amortization	-	4,108,808	21,948,518	3,612,807	10,918,278	92,926,931	-	133,515,342	127,260,374	
Net Book Value	2,179,724	11,583,479	38,826,991	1,859,284	3,340,657	63,176,665	-	120,966,800	119,514,939	

During the year, tangible capital assets were acquired at an aggregate cost of \$7,881,925 (2020 - \$10,975,016) of which nil (2020 - \$668,849) was acquired by means of capital leases and \$7,881,925 (2020 - \$10,306,165) was acquired in cash.

City of Estevan
Consolidated Schedule of Tangible Capital Assets by Function
As at December 31, 2021

Schedule 7

		2021							2020
		General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Assets	Asset cost								
	Opening Asset costs	11,957,284	9,428,016	90,994,542	2,808,447	2,633,857	43,430,685	85,522,482	246,775,313
	Additions during the year		922,340	1,745,284	129,899		4,168,891	915,512	7,881,926
	Disposals and write-downs during the year			(135,924)			(39,176)		(175,100)
	Transfer of Capital Assets related to restructuring (Schedule 11)								-
Closing Asset Costs		11,957,284	10,350,356	92,603,902	2,938,346	2,633,857	47,560,400	86,437,994	254,482,139
Amortization	Accumulated								
	Opening Accumulated Amortization Costs	2,852,200	3,522,783	66,345,651	1,034,424	428,909	14,005,362	39,071,045	127,260,374
	Add: Amortization taken	454,219	415,129	2,075,034	167,035	68,865	994,956	2,139,840	6,315,078
	Less: Accumulated amortization on disposals		(42,481)				(17,629)		(60,110)
	Transfer of Capital Assets related to restructuring (Schedule 11)								-
Closing Accumulated Amortization Costs		3,306,419	3,895,431	68,420,685	1,201,459	497,774	14,982,689	41,210,885	133,515,342
Net Book Value		8,650,865	6,454,925	24,183,217	1,736,887	2,136,083	32,577,711	45,227,109	120,966,797
									119,514,939

City of Estevan
Consolidated Schedule of Accumulated Surplus
As at December 31, 2021

Schedule 8

	2020	Changes	2021
UNAPPROPRIATED SURPLUS	4,600,524	(2,867,259)	1,733,265
APPROPRIATED RESERVES			
Utility	287,260		287,260
Total Appropriated	287,260	-	287,260
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	119,514,939	1,451,861	120,966,800
Less: Related debt	(22,530,867)	4,397,987	(18,132,880)
Net Investment in Tangible Capital Assets	96,984,072	5,849,848	102,833,920
Total Accumulated Surplus	101,871,856	2,982,589	104,854,445

City of Estevan
Schedule of Mill Rates and Assessments
As at December 31, 2021

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	698,225	660,095,920	139,060,335		496,912,505		1,296,766,985
Regional Park Assessment							
Total Assessment							1,296,766,985
Mill Rate Factor(s) (generated for each property class)	1.0000	0.7250	0.7750	-	1.5500; 2.3000; 2.8500		
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	3,733	7,439,787	1,897,140		7,272,229		16,612,889

MILL RATES:	MILLS
Average Municipal*	12.81
Average School*	4.23
Uniform Municipal Mill Rate	14.80

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

City of Estevan
Schedule of Council Remuneration
As at December 31, 2021

Schedule 10

Position	Name	Remuneration	Reimbursed Costs	Total
Mayor	Ludwig, Roy	55,037	3,600	58,637
Councillor	Clark, Lindsay	18,345	1,600	19,945
Councillor	Foord, Rebecca	18,345	1,600	19,945
Councillor	Frank Travis	18,345	1,600	19,945
Councillor	Sernick, Anthony	18,345	1,500	19,845
Councillor	Veroba, Shelly	18,345	2,500	20,845
Councillor	Walliser, Kristen	18,345	2,300	20,645
Total		165,107	14,700	179,807