

Management's Responsibility

The Town's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Town. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Town's external auditors.

Deloitte LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Mayor

June 9, 2022



Chief Administrative Officer

Independent Auditor's Report

To the Mayor and Council of the Town of Fort Qu'Appelle

Opinion

We have audited the financial statements of the Town of Fort Qu'Appelle (the "Town"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, change in net financial assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2021, and its results of operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
June 9, 2022

Town of Fort Qu'Appelle
Statement of Financial Position
As at December 31, 2021

Statement 1

	2021	2020
FINANCIAL ASSETS		
Cash and Temporary Investments (Note 2)	5,457,188	4,035,946
Taxes Receivable - Municipal (Note 3)	148,339	162,712
Other Accounts Receivable (Note 4)	386,533	473,139
Other Financial Assets	21,634	17,033
Total Financial Assets	6,013,694	4,688,830
LIABILITIES		
Accounts Payable	518,602	175,893
Deposits	85,035	76,469
Deferred Revenue (Note 6)	594,673	398,713
Long-Term Debt (Note 7)	713,559	905,020
Total Liabilities	1,911,869	1,556,095
NET FINANCIAL ASSETS	4,101,824	3,132,735
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Schedule 6, 7)	14,261,283	14,817,010
Prepayments and Deferred Charges	12,001	118,095
Total Non-Financial Assets	14,273,284	14,935,105
ACCUMULATED SURPLUS (Schedule 8)	18,375,108	18,067,840

The accompanying notes and schedules are an integral part of these statements.

Town of Fort Qu'Appelle
Statement of Operations
As at December 31, 2021

Statement 2

	2021 Budget	2021	2020
REVENUES			
Taxes and Other Unconditional Revenue (Schedule 1)	2,828,474	2,830,580	2,696,727
Fees and Charges (Schedule 4, 5)	1,547,806	1,488,786	1,421,333
Conditional Grants (Schedule 4, 5)	149,137	85,433	310,472
Tangible Capital Asset Sales - (loss) gain (Schedule 4, 5)	-	-	16,710
Land Sales - Gain (Schedule 4, 5)	175,000	-	-
Investment Income and Commissions (Schedule 4, 5)	5,000	28,754	57,246
Other Revenues (Schedule 4, 5)	-	23,452	32,930
Total Revenues	4,705,417	4,457,005	4,535,418
EXPENSES			
General Government Services (Schedule 3)	946,528	914,327	924,724
Protective Services (Schedule 3)	313,203	310,193	313,832
Transportation Services (Schedule 3)	982,762	901,241	924,388
Environmental and Public Health Services (Schedule 3)	414,429	357,273	349,652
Planning and Development Services (Schedule 3)	40,000	20,560	-
Recreation and Cultural Services (Schedule 3)	684,325	714,708	755,216
Utility Services (Schedule 3)	1,322,261	988,145	888,220
Total Expenses	4,703,508	4,206,447	4,156,032
Surplus of Revenues over Expenses before Other Capital Contributions	1,909	250,558	379,386
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	133,269	56,710	332,322
Surplus of Revenues over Expenses	135,178	307,268	711,708
Accumulated Surplus, Beginning of Year	18,067,840	18,067,840	17,356,132
Accumulated Surplus, End of Year	18,203,018	18,375,108	18,067,840

The accompanying notes and schedules are an integral part of these statements.

Town of Fort Qu'Appelle
Statement of Change in Net Financial Assets
As at December 31, 2021

Statement 3

	2021 Budget	2021	2020
Surplus of Revenues over Expenses	135,178	307,268	711,708
Acquisition of tangible capital assets	(497,500)	(78,374)	(432,049)
Amortization of tangible capital assets	690,611	634,100	701,755
Proceeds on disposal of tangible capital assets	-	-	33,420
Gain on the disposal of tangible capital assets	-	-	(16,710)
Surplus of capital expenses over expenditures	193,111	555,726	286,416
Use of prepaid expense	-	106,095	(6,470)
Deficit of expenses of other non-financial over expenditures	-	106,095	(6,470)
Increase in Net Financial Assets	328,289	969,089	991,654
Net Financial Assets - Beginning of Year	3,132,735	3,132,735	2,141,081
Net Financial Assets - End of Year	3,461,024	4,101,824	3,132,735

The accompanying notes and schedules are an integral part of these statements.

**Town of Fort Qu'Appelle
Statement of Cash Flow
As at December 31, 2021**

Statement 4

	2021	2020
Cash provided by the following activities		
Operating:		
Surplus of revenues over expenses	307,268	711,708
Amortization	634,100	701,755
Gain on disposal of tangible capital assets	-	(16,710)
	941,368	1,396,753
Change in assets/liabilities		
Taxes Receivable - Municipal	14,373	8,066
Other Receivables	86,606	(78,638)
Land for Resale	-	60,148
Other Financial Assets	(4,600)	-
Accounts and Accrued Liabilities Payable	342,709	(190,338)
Deposits	8,566	8,445
Deferred Revenue	195,960	139,236
Prepayments and Deferred Charges	106,095	(6,470)
Cash provided by operating transactions	1,691,077	1,337,202
Capital:		
Acquisition of capital assets	(78,374)	(432,049)
Proceeds from the disposal of capital assets	-	33,420
Cash used for capital transactions	(78,374)	(398,629)
Financing:		
Long-term debt repaid	(191,461)	(29,990)
Cash used for financing transactions	(191,461)	(29,990)
Change in Cash and Temporary Investments during the year	1,421,242	908,583
Cash and Temporary Investments - Beginning of Year	4,035,946	3,127,363
Cash and Temporary Investments - End of Year	5,457,188	4,035,946

The accompanying notes and schedules are an integral part of these statements.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

1. Significant Accounting Policies

The financial statements of the Town of Fort Qu'Appelle have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the Town are as follows:

- a) **Basis of Accounting:** The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.
- b) **Collection of funds for other authorities:** Collection of funds by the Town for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Revenue Recognition:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- a) the transfers are authorized
- b) any eligibility criteria have been met; and
- c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

Fees and charges are recognized when the related services are performed.

Utility revenue is recognized based on the established rates for sewer, water and waste water usage.

Investment income and commissions are recognized in the period when they are earned.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

1. Significant Accounting Policies - continued

- i) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The Town's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	5 to 40 Yrs
Buildings	10 to 60 Yrs
Vehicles & Equipment	
Vehicles	5 to 25 Yrs
Machinery and Equipment	5 to 40 Yrs
Infrastructure Assets	
Infrastructure Assets	
Water & Sewer	30 to 75 Yrs
Road Network Assets	30 to 75 Yrs

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The Town does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

- j) **Employee Benefit Plans:** Contributions to the Town's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Town's obligations are limited to their contributions.
- k) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- an environmental standard exists;
 - contamination exceeds the environmental standard;
 - the Town:
 - is directly responsible; or
 - accepts responsibility;
 - it is expected that future economic benefits will be given up; and
 - a reasonable estimate of the amount can be made.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

1. Significant Accounting Policies - continued

- l) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- m) **Basis of Segmentation/Segment Report:** The Town follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the Town.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Town.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- n) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 10, 2021.

- o) **New Standards and Amendments to Standards:**
Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

1. Significant Accounting Policies - continued

o) New Standards and Amendments to Standards: - continued
Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The extent of the impact on adoption of these future standards is not known at this time.

2. Cash and Temporary Investments

	2021	2020
Cash	3,054,485	1,653,960
Temporary Investments	2,402,704	2,381,986
Total Cash and Temporary Investments	5,457,188	4,035,946

Cash and temporary investments include balances with banks, term deposits, marketable securities and cashable short-term investments.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

3. Taxes Receivable - Municipal

	2021	2020
Municipal - Current	64,202	98,052
- Arrears	84,137	64,660
Total municipal taxes receivable	148,339	162,712
School - Current	12,924	23,599
- Arrears	24,065	24,065
Total school taxes receivable	36,988	47,664
Total taxes and grants in lieu receivable	185,328	210,376
Deduct taxes receivable to be collected on behalf of other organizations	(36,988)	(47,664)
Total Taxes Receivable - Municipal	148,339	162,712

4. Other Accounts Receivable

	2021	2020
Federal Government	61,585	74,815
Provincial Government	115,792	198,070
Utility	209,155	200,254
Total Other Accounts Receivable	386,533	473,139

5. Bank Indebtedness

Credit Arrangements

At December 31, 2021, the Town had a line of credit totaling \$1,600,000 (2020 - \$1,600,000) and corporate Visa limit totaling \$12,500 (2020 - \$12,500), none of which were drawn. The Town has collateralized in connection with this line of credit a general security agreement and specific Town property.

6. Deferred Revenue

	2020	Externally Restricted Contributions Received	Non-restricted Contributions Received	Revenue Recognized	2021
Deferred government transfers	347,941	249,163	-	53,710	543,395
Prepaid Taxes & Other	50,772	-	506	-	51,278
Total Deferred Revenue	398,713	249,163	506	53,710	594,673

Prepaid taxes are municipal taxes that are collected in 2021 that are for taxes due in future years, and are recognized in revenue in the fiscal year in which they come due. Deferred federal government transfers are externally restricted amounts that are recognized in revenue when the conditions of use are satisfied. Other amounts are a result of the Town receiving cash upfront for services they are to perform in the future.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

7. Long-Term Debt

a) The debt limit of the Town is \$4,224,946 (2020 - \$4,308,225). The debt limit for the Town is the total amount of the Town's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

There are two debenture debt repayable with annual installments of i) \$30,039 (2020 - \$30,039) with an interest rate of 3.55% (2020 - 3.55%) and maturity date on December 1, 2038; and ii) \$90,562 (2020 - \$90,562) with an interest rate of 3.20% (2020 - 3.20%) and maturity date on November 1, 2025.

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Year Total	Prior Year Total
2022	96,442	24,159	120,601	120,601
2023	99,587	21,015	120,601	120,601
2024	102,834	17,768	120,601	120,602
2025	106,187	14,415	120,601	120,602
Thereafter	308,510	81,995	390,506	480,958
Balance	713,559	159,351	872,911	963,364

8. Lease Obligations

The Town has operating lease agreements with regards to office and maintenance equipment, with agreements expiring April 2025.

Future minimum lease payments under the operating leases are as follows:

Year	Payment Amount
2022	15,028
2023	15,028
2024	15,028
2025	15,028
	60,112

9. Pension Plan

The Town is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Town's pension expense in 2021 was \$58,138 (2020 - \$64,810). The benefits accrued to the Town's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

Town of Fort Qu'Appelle
Notes to the Financial Statements
As at December 31, 2021

10. Contractual Obligations and Commitments

The Town has signed contracts with Quorex Construction Services Ltd. for their Rexentre Infrastructure Improvements project for \$848k to be completed in 2022. The following Table summarizes the contractual obligation amount for the project over the next year

Year	Amount Due
2022	848,000
Total	848,000

The Town has a contractual commitment with AE Engineering and the Ministry of Highways for Agreement No. 21001FORT for \$94k. The work is scheduled to be completed by the end of the 2022 Fiscal Year. The town is required to pay the full cost of the services, with reimbursement for the project cost coming from the Ministry of Highways no later than March 2023. The amount committed is as follows

Year	Amount Due
2022	94,426
Total	94,426

11. Contractual Rights

Significant contractual rights of the Town for the gas tax funding allocation (GTF) are as follows:

Year	Per Capita	Estimated GTF Funding Allocation
2021-22	61.80	125,269
2022-23	61.80	125,269
2023-24	64.20	130,133
Total	187.80	380,671

The Town has contractual rights as a result of a contract entered with CF Asphalt and Skid Steer Services for a short term lease/ The following table summarizes the contractual rights of the Town for future lease rental income over the next year:

Year	Lease Income
2022	18,000
Total	18,000

12. Contingent Liability

There are legal claims that are pending against the Town. Where the loss of various claims brought against the Town cannot be reasonably estimated or the likelihood of loss is unknown, amount has not been accrued as the Town believes that there will be no material effect on the financial position of the Town.

Town of Fort Qu'Appelle
Schedule of Taxes and Other Unconditional Revenue
As at December 31, 2021

Schedule 1

	2021 Budget	2021	2020
TAXES			
General municipal tax levy	2,178,402	2,176,970	2,047,961
Abatements and adjustments	(9,000)	(3,886)	(1,903)
Discount on current year taxes	(85,000)	(93,195)	(90,739)
Net Municipal Taxes	2,084,402	2,079,890	1,955,319
Trailer license fees	6,100	7,389	6,960
Penalties on tax arrears	20,000	25,531	18,857
Special tax levy	789	-	-
Total Taxes	2,111,291	2,112,810	1,981,136
UNCONDITIONAL GRANTS			
Revenue Sharing	456,783	456,783	460,928
Total Unconditional Grants	456,783	456,783	460,928
GRANTS IN LIEU OF TAXES			
Federal	25,000	18,416	13,607
Provincial			
Other	25,000	25,218	29,847
Local/Other			
Treaty Land Entitlement	35,400	26,893	38,073
Other Government Transfers			
S.P.C. Surcharge	130,000	140,372	127,137
Sask Energy Surcharge	45,000	50,089	45,999
Total Grants in Lieu of Taxes	260,400	260,988	254,663
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	2,828,474	2,830,580	2,696,727

Town of Fort Qu'Appelle
As at December 31, 2021
Schedule of Operating and Capital Revenue by Function

Schedule 2 - 1

	2021 Budget	2021	2020
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	3,400	5,094	2,016
- Other (cemetery certificates, licenses and miscellaneous)	34,400	26,819	22,715
Total Fees and Charges	37,800	31,913	24,731
- Land sales - gain	175,000	-	-
- Investment income and commissions	5,000	28,754	57,246
- Other	-	23,452	32,930
Total Other Segmented Revenue	217,800	84,118	114,907
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	217,800	84,118	114,907
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue			
Total General Government Services	217,800	84,118	114,907

PROTECTIVE SERVICES

Operating

Other Segmented Revenue			
Fees and Charges			
- Other (Police, fire and pound fees)	116,553	88,315	102,829
Total Fees and Charges	116,553	88,315	102,829
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	116,553	88,315	102,829
Conditional Grants			
- Student Employment	-	-	-
- Local government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	116,553	88,315	102,829
Capital			
Conditional Grants	-	-	-
Total Capital	-	-	-
Restructuring Revenue			
Total Protective Services	116,553	88,315	102,829

	2021 Budget	2021	2020
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Frontage	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Other (Ministry of Highway)	69,643	-	10,271
Total Conditional Grants	69,643	-	10,271
Total Operating	69,643	-	10,271
Capital			
Conditional Grants			
- RIRG (Heavy Haul, CTP, Bridge and Large Culvert)	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue			
Total Transportation Services	69,643	-	10,271
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Other (transit van)	3,500	3,195	1,816
Total Fees and Charges	3,500	3,195	1,816
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	3,500	3,195	1,816
Conditional Grants			
- Other (transit van, recycling)	24,911	25,092	26,191
Total Conditional Grants	24,911	25,092	26,191
Total Operating	28,411	28,287	28,007
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
Total Capital	-	-	-
Restructuring Revenue			
Total Environmental and Public Health Services	28,411	28,287	28,007

	2021 Budget	2021	2020
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	16,000	12,147	15,902
Total Other Segmented Revenue	16,000	12,147	32,612
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	16,000	12,147	32,612
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Planning and Development Services	16,000	12,147	32,612

RECREATION AND CULTURAL SERVICES

Operating

Other Segmented Revenue			
Fees and Charges			
- Other (advertising, campground and rentals)	344,253	294,751	247,665
Total Fees and Charges	344,253	294,751	247,665
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	344,253	294,751	247,665
Conditional Grants			
- Student Employment	19,244	19,242	6,339
- Local government	8,000	6,500	8,000
- Other (Sask lotteries, donations, etc.)	27,339	34,599	259,671
Total Conditional Grants	54,583	60,341	274,010
Total Operating	398,836	355,092	521,675
Capital			
Conditional Grants			
- Federal Gas Tax	-	-	-
- Other (Living Sky Community Development, and donations)	8,000	3,000	76,669
Total Capital	8,000	3,000	76,669
Restructuring Revenue	-	-	-
Total Recreation and Cultural Services	406,836	358,092	598,344

	2021 Budget	2021	2020
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	227,050	245,531	222,893
- Sewer	760,250	770,514	763,619
- Other	42,400	42,420	41,878
Total Fees and Charges	1,029,700	1,058,465	1,028,390
- Tangible capital asset sales - gain (loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	1,029,700	1,058,465	1,028,390
Conditional Grants			
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
Total Operating	1,029,700	1,058,465	1,028,390
Capital			
Conditional Grants			
- Federal Gas Tax	125,269	53,710	134,734
- ICIP	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	120,919
Total Capital	125,269	53,710	255,653
Restructuring Revenue	-	-	-
Total Utility Services	1,154,969	1,112,175	1,284,043
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	2,010,212	1,683,135	2,171,013

SUMMARY

Total Other Segmented Revenue	1,727,806	1,540,992	1,528,219
Total Conditional Grants	149,137	85,433	310,472
Total Capital Grants and Contributions	133,269	56,710	332,322
TOTAL REVENUE BY FUNCTION	2,010,212	1,683,135	2,171,013

Town of Fort Qu'Appelle
Total Expenses by Function
As at December 31, 2021

Schedule 3 - 1

	2021 Budget	2021	2020
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	71,400	69,980	78,384
Wages and benefits	384,437	389,150	405,588
Professional/Contractual services	232,040	293,764	229,708
Utilities	40,500	35,981	36,583
Maintenance, materials and supplies	43,500	44,291	113,400
Grants and contributions - operating	3,200	1,000	3,166
Amortization	44,500	18,655	25,714
Interest	124,951	61,506	32,181
Allowance for uncollectible	2,000	-	-
General Government Services	946,528	914,327	924,724
Restructuring	-	-	-
Total General Government Services	946,528	914,327	924,724

PROTECTIVE SERVICES

Police protection			
Professional/Contractual services	165,000	165,854	163,229
Fire protection			
Wages and benefits	60,500	60,476	62,531
Professional/Contractual services	6,000	4,223	6,845
Utilities	8,300	9,317	8,121
Maintenance, material and supplies	69,200	24,712	26,356
Amortization	-	44,203	45,410
Other (Insurance, membership, and travel)	4,203	1,408	1,340
Protective Services	313,203	310,193	313,832
Restructuring	-	-	-
Total Protective Services	313,203	310,193	313,832

Town of Fort Qu'Appelle
Total Expenses by Function
As at December 31, 2021

Schedule 3 - 2

	2021 Budget	2021	2020
TRANSPORTATION SERVICES			
Wages and benefits	289,725	267,568	313,666
Professional/Contractual Services	134,372	87,775	52,983
Utilities	53,850	49,828	53,351
Maintenance, materials, and supplies	458,815	173,805	152,050
Gravel	46,000	48,149	22,343
Amortization	-	274,116	329,995
Transportation Services	982,762	901,241	924,388
Restructuring	-	-	-
Total Transportation Services	982,762	901,241	924,388

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

Wages and benefits	113,817	102,481	93,745
Professional/Contractual services	235,262	237,842	237,918
Utilities	2,300	2,197	1,984
Maintenance, materials and supplies	37,550	14,606	14,916
Other (Cemetery)	25,500	147	1,089
Environmental and Public Health Services	414,429	357,273	349,652
Restructuring	-	-	-
Total Environmental and Public Health Services	414,429	357,273	349,652

PLANNING AND DEVELOPMENT SERVICES

Wages and benefits	-	-	-
Professional/Contractual Services	40,000	20,560	-
Planning and Development Services	40,000	20,560	-
Restructuring	-	-	-
Total Planning and Development Services	40,000	20,560	-

Town of Fort Qu'Appelle
Total Expenses by Function
As at December 31, 2021

Schedule 3 - 3

	2021 Budget	2021	2020
RECREATION AND CULTURAL SERVICES			
Wages and benefits	257,872	216,369	272,785
Professional/Contractual services	44,300	47,250	44,260
Utilities	114,464	100,090	119,051
Maintenance, materials and supplies	123,350	120,573	132,963
Grants and contributions - operating	144,339	106,508	66,553
Amortization	-	123,918	119,604
Recreation and Cultural Services	684,325	714,708	755,216
Restructuring	-	-	-
Total Recreation and Cultural Services	684,325	714,708	755,216
UTILITY SERVICES			
Wages and benefits	126,936	149,760	119,568
Professional/Contractual services	65,000	20,520	-
Utilities	492,175	486,443	471,938
Maintenance, materials and supplies	455,200	154,404	110,151
Grants and contributions - operating	5,000	1,290	4,011
Amortization	175,000	173,208	181,032
Other (Travel, Training and Membership)	2,950	2,520	1,520
Utility Services	1,322,261	988,145	888,220
Restructuring	-	-	-
Total Utility Services	1,322,261	988,145	888,220
TOTAL EXPENSES BY FUNCTION	4,703,508	4,206,447	4,156,032

Town of Fort Qu'Appelle
Schedule of Segment Disclosure by Function
As at December 31, 2021

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	31,913	88,315	-	3,195	12,147	294,751	1,058,465	1,488,786
Investment Income and Commissions	28,754	-	-	-	-	-	-	28,754
Other Revenues	23,452	-	-	-	-	-	-	23,452
Grants - Conditional	-	-	-	25,092	-	60,341	-	85,433
- Capital	-	-	-	-	-	3,000	53,710	56,710
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	84,118	88,315	-	28,287	12,147	358,092	1,112,175	1,683,135
Expenses (Schedule 3)								
Wages & Benefits	459,130	60,476	267,568	102,481	-	216,369	149,760	1,255,784
Professional/ Contractual Services	293,764	170,077	87,775	237,842	20,560	47,250	20,520	877,787
Utilities	35,981	9,317	49,828	2,197	-	100,090	486,443	683,856
Maintenance Materials and Supplies	44,291	24,712	221,954	14,606	-	120,573	154,404	580,541
Grants and Contributions	1,000	-	-	-	-	106,508	1,290	108,798
Amortization	18,655	44,203	274,116	-	-	123,918	173,208	634,100
Interest	61,506	-	-	-	-	-	-	61,506
Other	-	1,408	-	147	-	-	2,520	4,075
Total Expenses	914,327	310,193	901,241	357,273	20,560	714,708	988,145	4,206,447
Surplus (Deficit) by Function	(830,209)	(221,878)	(901,241)	(328,986)	(8,413)	(356,616)	124,030	(2,523,312)

Taxes and other unconditional revenue (Schedule 1)

2,830,580

Surplus of Revenues over Expenses

307,268

Town of Fort Qu'Appelle
Schedule of Segment Disclosure by Function
As at December 31, 2020

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	24,731	102,829	-	1,816	15,902	247,665	1,028,390	1,421,333
Tangible Capital Asset Sales - Gain	-	-	-	-	16,710	-	-	16,710
Investment Income and Commissions	57,246	-	-	-	-	-	-	57,246
Other Revenues	32,930	-	-	-	-	-	-	32,930
Grants - Conditional	-	-	10,271	26,191	-	274,010	-	310,472
- Capital	-	-	-	-	-	76,669	255,653	332,322
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	114,907	102,829	10,271	28,007	32,612	598,344	1,284,043	2,171,013
Expenses (Schedule 3)								
Wages & Benefits	483,972	62,531	313,666	93,745	-	272,785	119,568	1,346,267
Professional/ Contractual Services	229,708	170,074	52,983	237,918	-	44,260	-	734,943
Utilities	36,583	8,121	53,351	1,984	-	119,051	471,938	691,028
Maintenance Materials and Supplies	113,400	26,356	174,393	14,916	-	132,963	110,151	572,179
Grants and Contributions	3,166	-	-	-	-	66,553	4,011	73,730
Amortization	25,714	45,410	329,995	-	-	119,604	181,032	701,755
Interest	32,181	-	-	-	-	-	-	32,181
Other	-	1,340	-	1,089	-	-	1,520	3,949
Total Expenses	924,724	313,832	924,388	349,652	-	755,216	888,220	4,156,032
Surplus (Deficit) by Function	(809,817)	(211,003)	(914,117)	(321,645)	32,612	(156,872)	395,823	(1,985,019)

Taxes and other unconditional revenue (Schedule 1)

2,696,727

Surplus of Revenues over Expenses

711,708

Town of Fort Qu'Appelle
Schedule of Tangible Capital Assets by Object
As at December 31, 2021

Schedule 6

		2021						2020	
		General Assets				Infrastructure Assets	General/ Infrastructure	Total	Total
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets	Assets Under Construction	
Assets	Asset cost								
	Opening Asset costs	1,383,961	729,212	7,643,061	1,942,106	1,259,537	19,193,172	110,115	31,870,891
	Additions during the year	-	34,896	-	33,915	-	9,563	-	432,049
	Disposals and write-downs during the year	-	-	-	-	-	-	-	(41,774)
	Transfers from assets under construction	-	-	80,115	-	30,000	-	(110,115)	-
	Closing Asset Costs	1,383,961	764,108	7,723,176	1,976,021	1,289,537	19,202,735	-	32,261,166
Amortization	Accumulated Amortization Cost								
	Opening Accumulated Amortization Costs	-	378,349	4,263,835	1,113,906	725,227	10,962,839	-	16,767,465
	Add: Amortization taken	-	38,977	138,106	51,872	114,776	290,369	-	701,755
	Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	(25,064)
	Closing Accumulated Amortization Costs	-	417,326	4,401,941	1,165,778	840,003	11,253,208	-	17,444,156
	Net Book Value	1,383,961	346,782	3,321,236	810,243	449,534	7,949,527	-	14,817,010

1. Total contributed/donated assets received in 2021

\$ -

2. List of assets recognized at nominal value in 2021 are:

- Infrastructure Assets

\$ -

- Vehicles

\$ -

- Machinery and Equipment

\$ -

3. Amount of interest capitalized in Schedule 6

\$ -

Town of Fort Qu'Appelle
Schedule of Tangible Capital Assets by Function
As at December 31, 2021

Schedule 7

		2021							2020
		General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Assets	Asset cost								Total
	Opening Asset costs	1,362,615	1,189,894	15,518,804	23	-	5,068,864	9,120,965	31,870,891
	Additions during the year	44,459	-	33,915	-	-	-	-	432,049
	Disposals and write-downs during the year	-	-	-	-	-	-	-	(41,774)
	Transfers from assets under construction	(110,115)	-	-	-	-	30,000	80,115	-
Closing Asset Costs		1,296,959	1,189,894	15,552,719	23	-	5,098,864	9,201,080	32,261,166
Amortization	Accumulated Amortization Cost								
	Opening Accumulated Amortization Costs	175,434	718,399	9,546,097	-	-	3,082,986	3,921,240	16,767,465
	Add: Amortization taken	18,655	44,203	274,116	-	-	123,918	173,208	701,755
	Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	(25,064)
	Closing Accumulated Amortization Costs	194,089	762,602	9,820,213	-	-	3,206,904	4,094,448	17,444,156
Net Book Value		1,102,870	427,292	5,732,506	23	-	1,891,960	5,106,632	14,817,010

Town of Fort Qu'Appelle
Schedule of Accumulated Surplus
As at December 31, 2021

Schedule 8

	2020	Changes	2021
UNAPPROPRIATED SURPLUS	1,590,774	(40,173)	1,550,602
APPROPRIATED RESERVES			
Public Reserve	1,145,146	711,708	1,856,853
Utility	519,728	-	519,728
Other	900,202	-	900,202
Total Appropriated	2,565,076	711,708	3,276,783
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	14,817,010	(555,727)	14,261,283
Less: Related debt	(905,020)	191,461	(713,559)
Net Investment in Tangible Capital Assets	13,911,990	(364,267)	13,547,723
Total Accumulated Surplus	18,067,840	307,268	18,375,108

Town of Fort Qu'Appelle
Schedule of Mill Rates and Assessments
As at December 31, 2021

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	50,655	120,698,125	12,734,480	569,120	25,310,960	257,380	159,620,720
Regional Park Assessment							
Total Assessment							159,620,720
Mill Rate Factor(s)	6.1000	6.1000	6.1000	6.1000	6.1000		
Total Base/Minimum Tax (generated for each property class)	1,740	919,972	64,990	3,438	147,510		1,137,650
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	2,049	1,653,870	142,670	6,910	369,242	2,229	2,176,970

MILL RATES:	MILLS
Average Municipal*	13.64
Average School*	4.46
Potash Mill Rate	-
Uniform Municipal Mill Rate	6.10

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000
and divide by the total assessment for the taxing authority).

Town of Fort Qu'Appelle
Schedule of Council Remuneration
As at December 31, 2021

Schedule 10

Position	Name	Remuneration	Reimbursed Costs	Total
Reeve/Mayor	Gus Lagace	16,800		16,800
Councillor	Deanna Bender	8,400	-	8,400
Councillor	Darren Carroll	8,400	261	8,661
Councillor	Sandra Schlamp	8,400	-	8,400
Councillor	Ronald Shordee	8,400	210	8,610
Councillor	Brian Strong	8,400	-	8,400
Councillor	Constance Wowchuk	8,400	-	8,400
Total		67,200	471	67,671