Financial Statements December 31, 2021

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## Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

Administration

## INDEPENDENT AUDITORS' REPORT

To the Mayor and Councillors Village of Holdfast

Opinion

We have audited the financial statements of the **VILLAGE OF HOLDFAST**, which comprise the statement of financial position as at December 31, 2021 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the **VILLAGE OF HOLDFAST** as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including
  the disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Regina, Saskatchewan April 3, 2022

Statement of Financial Position As at December 31, 2021

Statement 1

	2021	2020
ASSETS Financial Assets		
Cash & Temporary Investments (Note 2) Taxes Receivable - Municipal (Note 3) Other Accounts Receivable (Note 4) Land for Resale (Note 5) Other Investments Other	\$ 355,786 19,156 40,006 1,344	\$ 326,271 25,185 28,038 - -
otal Financial Assets	416,292	379,494
		,
.IABILITIES		
Bank Indebtedness (Note 6) Accounts Payable (Note 7) Accrued Liabilities Payable Deposits Deferred Revenue Accrued Landfill Costs Liability for Contaminated Sites Long-Term Debt (Note 8) Lease Obligations Other Liabilities	7,900 - 3,450 - - - - - - - 11,350	- 4,502 - 2,550 - - - - - - - 7,052
IET FINANCIAL ASSETS	404,942	372,442
	, , , , , , , , , , , , , , , , , , ,	•
Tangible Capital Assets (Schedules 6, 7) Prepayment and Deferred Charges Stock and Supplies Other	276,314 6,398 - -	290,156 5,802 - -
otal Non-Financial Assets	282,712	295,958
Accumulated Surplus (Deficit) (Schedule 8)	\$ 687,654	\$ 668,400

The accompanying notes form an integral part of these financial statements.

# Statement of Operations For the year ended December 31, 2021

2021 Rudget

Statement 2

		2021 Budge	at .	2021	2020
evenues					
Taxes and Other Unconditional Revenue	(Schedule 1)	\$ 164,180	0 \$	160,804	\$ 177,410
Fees and Charges	(Schedule 4, 5)	107,37		95,078	106,301
Conditional Grants	(Schedule 4, 5)	18,000		20,537	12,000
Tangible Capital Assets Sales - Gain	(Schedule 4, 5)	-		-	-
Land Sales - Gain	(Schedule 4, 5)	2,020	0	2,000	1,884
Investment Income and Commissions	(Schedule 4, 5)	3,540	0	1,908	3,614
Other Revenues	(Schedule 4, 5)	-		-	- '
otal Pavanuas	A the second second	20E 11	0 [	200 227	301 300
otal Revenues		295,110	)	280,327	301,209
kpenses					
General Government Services	(Schedule 3)	64,260	0	59,212	64,117
Protective Services	(Schedule 3)	31,360	0	29,762	31,208
Transportation Services	(Schedule 3)	55,770	0	65,639	58,442
Environmental and Public Health Services	(Schedule 3)	33,480	0	34,570	31,346
Planning and Development Services	(Schedule 3)	3,970	0	3,880	3,931
Recreation and Cultural Services	(Schedule 3)	5,390	0	7,834	26,334
Utility Services	(Schedule 3)	54,690		60,741	54,136
otal Expenses		248,920	0	261,638	269,514
rplus (Deficit) before Other Capital Contributio	ns	46,19	0	18,689	31,695
		00.00	•	505	00.507
ner Capital Contributions (Schedule 4, 5)		22,080	<u>J</u>	565	82,567
irplus (Deficit) of Revenues over Expenses		68,27	0	19,254	114,262
The state of the supplied				,1———	
cumulated Surplus (Deficit), Beginning of Year		668,40	0	668,400	554,138
		\$ 736,67	0 \$	687,654	\$ 668,400

The accompanying notes form an integral part of these financial statements.

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# Statement of Changes in Net Financial Assets For the year ended December 31, 2021

Statement 3

	202	21 Budget	2021	2020
Surplus (Deficit)	\$	68,270 \$	19,254	\$ 114,262
(Acquisition) of tangible capital assets	<u> </u>	(100,000)	(6,700)	(23,000)
Amortization of tangible capital assets		20,710	20,542	20,498
Proceeds on disposal of tangible capital assets		-	-	-
Loss (gain) on disposal of tangible capital assets		-	-	-
urplus (Deficit) of capital expenses over expenditures	A THE STATE OF THE	(79,290)	13,842	(2,502)
(Acquisition) of supplies inventories	T	-	-	-
(Acquisition) of prepaid expense		-	(596)	(416)
Consumption of supplies inventory Use of prepaid expense		-	-	-
urplus (Deficit) of other non-financial expenses over expenditures		-	(596)	(416)
ncrease/Decrease in Net Financial Assets		(11,020)	32,500	111,344
et Financial Assets - Beginning of Year		372,442	372,442	261,098
et Financial Assets - End of Year	\$	361,422 \$	404,942	\$ 372,442

The accompanying notes form an integral part of these financial statements.

# Statement of Cash Flows

For the year ended December 31, 2021

Statement 4

	2021	2020
Cash provided by (used for) the following activities		
Operating:	0 40.054	<b>A</b> 444 000
Surplus (Deficit)	\$ 19,254	\$ 114,262
Amortization	20,542	20,498
Loss (gain) on disposal of tangible capital assets		-
Observed to secretary Park PRO	39,796	134,760
Changes in assets / liabilities	T 0.000	1.004
Taxes Receivable - Municipal	6,029	4,301
Other Receivables	(11,968)	(3,313)
Land for Resale	(1,344)	-
Other Financial Assets	-	
Accounts and Accrued Liabilities Payable	3,398	1,326
Deposits	900	(150)
Deferred Revenue	-	- , ,
Other Liabilities	-	-
Accrued Landfill Costs	-	-
Liability for Contaminated Sites	-	-
Stock and Supplies for Use	-	
Prepayments and Deferred Charges	(596)	(416)
Other	-	-
Net cash from (used for) operations	36,215	136,508
Capital:	<b></b>	
Acquisition of Capital Assets	(6,700)	(23,000)
Proceeds from the Disposal of Capital Assets	-	-
Other Capital	-	-
Net cash from (used for) capital	(6,700)	(23,000)
Investing:		
Long-Term Investments	-	-
Other Investments	-	-
		-
Net cash from (used for) investing		
		-
Financing:		
Long-Term Debt Issued	_	_
Long-Term Debt Repaid	_	_
Other Financing	_	
Other Financing		
Net cash from (used for) financing		en management to
Net cash from (used for) illianting		
Increase (Decrease) in cash resources	29,515	113,508
morease (Decrease) in cash resources	20,010	110,000
Cash and Temporary Investments - Beginning of Year	326,271	212,763
Cash and reinporary investments - Deginning of Tear	320,211	212,700
Cook and Townson, Investments End of Very	¢ 255 796	¢ 226.274
Cash and Temporary Investments - End of Year	\$ 355,786	\$ 326,271

The accompanying notes form an integral part of these financial statements.

Notes to the Financial Statements For the year ended December 31, 2021

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

## **Basis of Accounting:**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

# (a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

### (b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board are collected and remitted in accordance with relevant legislation.

### (c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

#### (d) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

# (e) Local Improvement Charges:

Local improvement projects financed by frontage taxes recognize the taxes as capital revenue in the period the project is undertaken and the prepayments are accepted. Any frontage taxes not prepaid are reported as a long-term asset to be reduced by the principal portion of each annual frontage tax levy.

Notes to the Financial Statements For the year ended December 31, 2021

# (f) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

# (g) Non-Financial Assets:

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

# (h) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

# (i) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

## (j) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

#### (k) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to the Financial Statements For the year ended December 31, 2021

# (I) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 years
Buildings	40 years
Vehicles and Equipment	•
Vehicles	10 years
Machinery and Equipment	5 to 20 years
Infrastructure Assets	
Infrastructure Assets	15 to 40 years
Water and Sewer	15 to 40 years
Road Network Assets	15 to 40 years

**Government Contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

# (m) Landfill Liability:

The municipality of VILLAGE OF HOLDFAST maintains a waste disposal site that is a closed landfill.

Notes to the Financial Statements For the year ended December 31, 2021

# (n) Trust Funds:

Funds held in trust for others, under a trust agreement or statute, are not included in the financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in Note 10.

## (o) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

# (p) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies inventories, if any, are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

Notes to the Financial Statements For the year ended December 31, 2021

## (q) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for police and fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

#### (r) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 18, 2021.

Notes to the Financial Statements For the year ended December 31, 2021

## (s) New Standards and Amendments to Standards:

Effective for Fiscal Years Beginning On or After April 1, 2022:

**PS 1201 Financial Statement Presentation**, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation**, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments**, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the derecognition of financial liabilities.

**PS 3280 Asset Retirement Obligations**, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

## Effective for Fiscal Years Beginning On or After April 1, 2023:

**PS 3400, Revenue**, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

Notes to the Financial Statements For the year ended December 31, 2021

2. Cash and Temporary Investments	2021	2020
Cash	\$ 355,786	\$ 326,271
Total Cash and Temporary Investments	\$ 355,786	\$ 326,271

Cash and temporary investments include balances with banks, redeemable term deposits, and marketable securities and other short-term investments with maturities of three months or less.

Taxes Receiv	rable	2021	2020
Municipal	- Current	\$ 19,299	\$ 17,271
	- Arrears	4,357	12,414
		23,656	29,685
	- Less Allowance for Uncollectables	(4,500)	(4,500)
Total Municipa	al Taxes Receivable	19,156	25,185
School	- Current	4,778	5,982
	- Arrears	1,315	3,237
Total School 7	axes Receivable	6,093	9,219
Other		-	-
Total Taxes R	eceivable	 25,249	 34,404
Deduct taxes	to be collected on behalf of other organizations	 (6,093)	(9,219)
Total Taxes F	Receivable - Municipal	\$ 19,156	\$ 25,185

1.00	0004		
	2021		2020
\$	2,166	\$	2,200
	3,080		2,675
	6,000		-
	28,449		23,163
	311		-
	40,006		28,038
\$	40,006	\$	28,038
		3,080 6,000 28,449 311 40,006	3,080 6,000 28,449 311 40,006

Notes to the Financial Statements For the year ended December 31, 2021

5. Land for Resale	2021	2020
Tax title property (municipal share)	\$ 13,73	3 \$ 7,690
Allowance for market value adjustment	(12,38	9) (7,690)
Net Tax Title Property	1,34	4 -
Other land for resale	-	-
Allowance for market value adjustment	-	-
Net Other Land	-	-
Total Land for Resale	\$ 1,34	4 \$ -
。		

# 6. Credit Arrangements

As at December 31, 2021, the municipality had two lines of credit totaling \$60,000, of which \$0 was drawn, with interest rates of 5.95% and 3.7%. The line of credits are secured by general security agreements.

2021			2020		
\$	7,826	\$	4,105		
	74		397		
\$	7,900	\$	4,502		
	\$	\$ 7,826 74	\$ 7,826 \$ 74		

# 8. Long-Term Debt

a) The debt limit of the municipality is \$196,876. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (The Municipalities Act Section 161(1)).

Notes to the Financial Statements
For the year ended December 31, 2021

#### 9. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2021 was \$6,730 (2020 - \$7,619). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total, plan assets of \$3,221,426,000, plan liabilities, including pension obligations, of \$2,382,526,000, and a resulting surplus of \$838,900,000.

# 10. Trusts Administered by the Municipality

A summary of the trust fund activity by the municipality during the year is as follows:

Holdfast Community Foundation	2021	2020
Balance - Beginning of Year	\$ 42,897	\$ 66,786
Interest revenue	371	1,111
Grants - Holdfast Parks & Recreation	-	(25,000)
Balance - End of Year	\$ 43,268	\$ 42,897

#### 11. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

#### 12. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature.

### 13. Interest Rate Risk

The village is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

Notes to the Financial Statements For the year ended December 31, 2021

## 14. Credit Risk

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

# 15. COVID-19 Pandemic

The COVID-19 pandemic is complex and continues to evolve. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

# Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2021

	2021 Budget	2021	2020
AXES			
General municipal tax levy	\$ 92,000	\$ 92,177 \$	92,659
Abatements and adjustments	- 1	(1,691)	(1,456
Discount on current year taxes	(3,630)	(3,396)	(3,592
Net Municipal Taxes	88,370	87,090	87,611
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	1,830	1,354	1,810
Special tax levy	-	-	-
Other -	-	-	-
otal Taxes	90,200	88,444	89,421
INCONDITIONAL GRANTS			
Revenue Sharing	58,520	57,440	57,945
Organized Hamlet	-	-	-
Other - Safe Restart	-	-	14,735
otal Unconditional Grants	58,520	57,440	72,680
CELLINE CONTROL DE CONTROL DE CONTROL DE SERVICIO DE S			
GRANTS IN LIEU OF TAXES			200
ederal	-	-	300
rovincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	- 1	-	-
Central Services	- 400	- 400	100
SaskTel	400	188	100
Other -	- 1	-	
ocal/Other		Т	
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other -	-	-	
Other Government Transfers			
S.P.C. Surcharge	10,250	10,098	10,148
SaskEnergy Surcharge	4,810	4,634	4,761
Other -	-	-	
otal Grants in Lieu of Taxes	15,460	14,920	15,309
		1	
OTAL TAXES AND OTHER UNCONDITIONAL RE	<b>VENUE</b> \$ 164,180	\$ 160,804 \$	177,410

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	20	21 Budget		2021		2020
SENERAL GOVERNMENT SERVICES						
Operating						
Other Segmented Revenue						
Fees and Charges						
- Custom work	\$	-	\$	-	\$	-
- Sales of supplies		-		-		-
- Other - Licences and permits	+	200	-	493	-	190
Total Fees and Charges		200		493		190
- Tangible capital asset sales - gain (loss) - Land sales - gain		2,020		2,000		1,884
- Investment income and commissions		3,540		1,908		3,614
- Other -		-		-		
Total Other Segmented Revenue	_	5,760		4,401		5,688
Conditional Grants	_	0,700	<u> </u>	7,101	<del>                                     </del>	0,000
- Student Employment		-		_		_
- Other - Small Business Credit		_		-		-
Total Conditional Grants	1	-		-		-
otal Operating		5,760		4,401		5,688
capital						
Conditional Grants	T					
- Canada Community-Building Fund (CCBF)		-		-		-
- Can/Sask Municipal Rural Infrastructure		-		-		-
- Provincial Disaster Assistance		-		-		-
1 1011110101 2 1000101 / 10010101100			1		1	
- Other -		-		-		
- Other - otal Capital		-		-		_
- Other -	\$	5,760	\$	4,401	\$	5,688
- Other - Total Capital Total General Government Services PROTECTIVE SERVICES Operating	\$		\$	4,401	\$	5,688
- Other - Total Capital Total General Government Services PROTECTIVE SERVICES Operating Other Segmented Revenue	\$		\$	4,401	\$	5,688
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES Degrating  Other Segmented Revenue Fees and Charges		5,760				
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs	\$	5,760 30,060	\$	3,320	\$	29,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges		5,760				29,765 29,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss)		5,760 30,060		3,320		29,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		30,060 30,060 -		3,320 3,320 -		29,765 29,765 -
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue		5,760 30,060		3,320		29,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants		30,060 30,060 -		3,320 3,320 -		29,765 29,765 -
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment		30,060 30,060 - 30,060		3,320 3,320 - - 3,320		29,765 29,765 - - 29,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government		30,060 30,060 -		3,320 3,320 -		29,765 29,765 -
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP		30,060 30,060 - 30,060 - 12,000		3,320 3,320 - - 3,320 - 12,000		29,765 29,765 - - 29,765
- Other -  otal Capital  otal General Government Services  ROTECTIVE SERVICES  perating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 12,000		29,765 29,765 - 29,765 - 12,000
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Conditional Grants  Total Conditional Grants Total Conditional Grants		30,060 30,060 - 30,060 - 12,000		3,320 3,320 - - 3,320 - 12,000		29,765 29,765 - - 29,765 - 12,000
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Conditional Grants  Total Conditional Grants Total Conditional Grants		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 12,000		29,765 29,765 - 29,765 - 12,000
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Operating Capital		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 12,000		29,765 29,765 - 29,765 - 12,000
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Operating  Capital  Conditional Grants		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 12,000		29,765 29,765 - 29,765 - 12,000 - 12,000 41,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF)		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 12,000		29,765 29,765 - 29,765 - 12,000 - 12,000 41,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 15,320		29,765 29,765 - 29,765 - 12,000 - 12,000 41,765
- Other -  Total Capital  Total General Government Services  PROTECTIVE SERVICES  Operating  Other Segmented Revenue Fees and Charges - Other - Call-outs  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Student Employment - Local Government - Other - MEEP  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government - MEEP		30,060 30,060 - 30,060 - 12,000 - 12,000		3,320 3,320 - 3,320 - 12,000 - 15,320		29,765 29,765 - 29,765 - 12,000 - 12,000 41,765

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	202	1 Budget	Augusta (	2021		2020	
RANSPORTATION SERVICES							
Other Commented Devenue							
Other Segmented Revenue Fees and Charges							
- Custom work	\$	660	\$	1,773	\$	6	50
- Sales of supplies	٦	- 000	٩	1,773	4	_	50
- Road maintenance and restoration		_		_		_	
agreements							
- Frontage		-		-		-	
- Other - SGI Rebate		-		353		-	
Total Fees and Charges		660		2,126		6	50
- Tangible capital asset sales - gain (loss)		-		-		-	
- Other -		_		-		-	
Total Other Segmented Revenue		660		2,126		- 6	50
Conditional Grants							
- MREP (CTP)		-		-		-	
- Student Employment		-		-		-	
- Other -	+	_				-	
Total Conditional Grants		- 000		- 0.400		-	
otal Operating		660		2,126		6	50
apital				-			
Conditional Grants							
- Canada Community-Building Fund (CCBF) - MREP (CTP)		-		-		-	
- MREP (CTP) - MREP (Heavy Haul)		-		-		-	
- MREP (Municipal Bridges)		-		_ ,		_	
ivii (Li (ividilicipal bilages)			1				
		-	1	-	l .	-	
- Provincial Disaster Assistance - Other -	,	-		-		-	
- Provincial Disaster Assistance - Other -		- -		-		-	
- Provincial Disaster Assistance - Other - otal Capital	\$	- 660	\$	2,126	\$	- 6	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  INVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating	\$	660	\$	2,126	\$	- 6	550
- Provincial Disaster Assistance - Other - otal Capital otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue	\$	- 660	\$	2,126	\$	- - - 6	550
- Provincial Disaster Assistance - Other -  otal Capital otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue Fees and Charges		- 660	\$	2,126	\$	- 6	550
- Provincial Disaster Assistance - Other -  otal Capital otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating  Other Segmented Revenue	\$	- 660		- - 2,126		- - 6	550
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees		- 660		- - 2,126		- - 6	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -		- 660		- - 2,126		- - 6	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		- 660		- - 2,126		- - 6	550
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss)		- 660		- - 2,126		- - - - - - -	250
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants		- 660		- - - -		- - - - - - - -	650
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control		- 660		- - 2,126		- - - - - - - -	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government		- 660		- - - -		- - - - - - - -	850
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD		- 660		- - - -		- - - - - - - - -	850
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -		- 660		- - - - - - - - - - - - -		- - - - - -	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants		- 660		- - - - - - 6,037		- - - - - - - -	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Conditional Grants Otal Operating		- 660 		- - - - - - - - - - - - -		- - - - - -	550
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Environment Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital		- 660		- - - - - - 6,037		- - - - - - - -	550
- Provincial Disaster Assistance - Other -  otal Capital  otal Transportation Services  NVIRONMENTAL AND PUBLIC HEALTH SERVICES  operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  otal Operating capital  Conditional Grants		- 660 		- - - - - - 6,037		- - - - - - - -	550
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Operating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF)		- 660		- - - - - - 6,037		- - - - - - - -	550
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Deparating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government		- 660		- - - - - - 6,037		- - - - - - - -	650
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Disperating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government - TAPD		- 660		- - - - - - 6,037		- - - - - - - -	650
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Disperating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government - TAPD - Other -		- 660		- - - - - - 6,037		- - - - - - - - - - - - - - - - - - -	06
- Provincial Disaster Assistance - Other -  Total Capital  Total Transportation Services  ENVIRONMENTAL AND PUBLIC HEALTH SERVICES  Disperating  Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other -  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Recycling and Pest Control - Local Government - TAPD - Other -  Total Conditional Grants  Total Operating  Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government - TAPD		- 660		- - - - - - 6,037		- - - - - - - - - - 1	

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

N 440000 4405 551/51 651-1-1-1	2021 Bud	get	2021	10 July 10 Jul	2020
PLANNING AND DEVELOPMENT SERVICES					
Operating Other Segmented Revenue	T			Т	
Fees and Charges		- 1			
- Maintenance and development charges	\$ -	\$		\$	
- Other - Car wash permits		160	4,245	٦	2,143
Total Fees and Charges			4,245	-	2,143
- Tangible capital asset sales - gain (loss)	2,	160	4,245	1	2,143
- Other -	-		-		-
	-	160	4 245	+	2 1 4 2
Total Other Segmented Revenue	2,	160	4,245	<u> </u>	2,143
Conditional Grants					
- Student Employment	-		-		-
- Other -	-		-	+	-
Total Conditional Grants	-				
otal Operating	2,	160	4,245		2,143
Capital					
Conditional Grants					
<ul> <li>Canada Community-Building Fund (CCBF)</li> </ul>	-		- ,		-
- Provincial Disaster Assistance	-		-		-
- Other -	-		-		-
			_		-
otal Capital	-				
otal Planning and Development Services RECREATION AND CULTURAL SERVICES	\$ 2,	160 \$	4,245	\$	2,143
otal Planning and Development Services RECREATION AND CULTURAL SERVICES Operating	\$ 2,	160 \$	4,245	\$	2,143
RECREATION AND CULTURAL SERVICES Operating Other Segmented Revenue	\$ 2,	160 \$	4,245	\$	2,143
RECREATION AND CULTURAL SERVICES Operating Other Segmented Revenue Fees and Charges			4,245		2,143
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees	\$ 2,	\$	4,245	\$	2,143
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges			4,245		2,143
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss)			4,245 - -		2,143 - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -			- - - -		- - - -
Otal Planning and Development Services  RECREATION AND CULTURAL SERVICES Operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue			- - - -		2,143 - - - -
Otal Planning and Development Services  RECREATION AND CULTURAL SERVICES Operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants			- - - - -		- - - -
Otal Planning and Development Services  RECREATION AND CULTURAL SERVICES Operating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day			- - - - - -		
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES  Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government	\$ - - - - - -	\$	- - - - - -		
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES  Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations	\$ - - - - - -		- - - - - -		
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES  Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries	\$ - - - - - - - - - - - -	\$	- - - - - - - - - 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Conditional Grants  Total Conditional Grants	\$ - - - - - - - 6,	\$	- - - - - - - - - 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Derating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Operating Capital  Conditional Grants	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Operating Capital  Conditional Grants - Canada Community-Building Fund (CCBF)	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Conditional Grants  Total Operating Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Conditional Grants  Total Operating Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government - Provincial Disaster Assistance	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - -
Cotal Planning and Development Services  RECREATION AND CULTURAL SERVICES Deparating  Other Segmented Revenue Fees and Charges - Other - Recreation fees  Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -  Total Other Segmented Revenue  Conditional Grants - Rink Affordability, Canada Day - Local Government - Donations - Other - Sask Lotteries  Total Conditional Grants  Total Conditional Grants  Total Operating Capital  Conditional Grants - Canada Community-Building Fund (CCBF) - Local Government	\$ - - - - - - - 6,	\$	- - - - - - - - 2,500 2,500		- - - - - - -

# Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	20	21 Budget		2021	Harris II	2020
TLITY SERVICES perating						
Other Segmented Revenue					Т	
Fees and Charges						
- Water	\$	74,290	\$	84,894	\$	73,553
- Sewer		-		-		-
- Other -		-		-		
Total Fees and Charges		74,290		84,894		73,553
- Tangible capital asset sales - gain (loss)		-		-		-
- Other - Total Other Segmented Revenue	+-	74,290	-	84,894	-	73,55
Conditional Grants	+	74,290	-	04,094	-	73,55
- Student Employment		_		_		_
- Other -		-		_		_
Total Conditional Grants		_		_		-
tal Operating		74,290		84,894		73,55
pital				·	-	
Conditional Grants						
- Canada Community-Building Fund (CCBF)		22,080		-		21,86
- New Building Canada Fund (SCF, NRP)		-		-		-
- Clean Water and Wastewater Fund		-		-		-
- Provincial Disaster Assistance		-		-		-
- Other -	-	- 22.000	-	-	├	21,860
tal Capital tal Utility Services	\$	22,080 <b>96,370</b>	\$	84,894	\$	95,41
TAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	153,010	\$	120,088	\$	206,36
JMMARY						
Total Other Segmented Revenue	\$	112,930	\$	98,986	\$	111,79
Total Conditional Grants		18,000		20,537		12,00
Total Capital Grants and Contributions		22,080		565		82,56
		10000		100 000		000 00
TAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	153,010	15	120,088	\$	206,36

Schedule of Total Expenses by Function For the year ended December 31, 2021

NERAL GOVERNMENT SERVICES	20/	21 Budget	20			2020
Council remuneration and travel	T\$	2,660	<b>T</b> \$	2,864	\$	2,635
Wages and benefits		35,000		26,027		32,630
Professional/Contractual services		19,790		20,519		20,074
Utilities		880		876		868
Maintenance, materials, and supplies		4,760		4,227		4,411
Grants and contributions - operating		-		-		-
- capital		-		-		-
Amortization		-		-		-
Interest		1,170		-		1,141
Allowance for uncollectables		-		4,699		2,358
Other -		-		-		-
al General Government Services	\$	64,260	\$	59,212	\$	64,117
OTECTIVE SERVICES						
Police Protection						
Wages and benefits	\$	-	\$	-	\$	-
Professional/Contractual services		14,750		14,866		14,601
Utilities		-		-		-
Maintenance, materials, and supplies		-		-		-
Grants and contributions - operating		-		-		-
- capital		-		-		-
Other -		_		-		-
Fire Protection						
Wages and benefits		600		-		750
Professional/Contractual services		2,240		2,239		2,220
Utilities		1,900		2,854		1,879
Maintenance, materials, and supplies		2,020		-		1,999
Grants and contributions - operating		1,000		1,000		1,000
- capital		-		_		_
Amortization		8,850		8,803		8,759
Interest		-		-		-
Other -		-		-		-
al Protective Services	\$	31,360	\$	29,762	\$	31,208
		•				
ANSPORTATION SERVICES	T.		La	00.00:	T	00.71
Wages and benefits	\$	33,820	\$	33,984	\$	32,718
Council remuneration and travel Professional/Contractual services		500		-		2,198
Utilities		8,120		7,436		8,037
		5,430		11,191		7,670
Maintenance, materials, and supplies Gravel	1	800		6,000		7,070
Grants and contributions - operating		-		- 0,000		-
- capital		-		-		-
Amortization		7,100		7,028		7,028
AIIIUIIIZAIIUII		,,		-		_
Interest Other -		-		_		_

VILLAGE OF HOLDFAST
Schedule of Total Expenses by Function
For the year ended December 31, 2021

	20	21 Budget	20	)21		2020
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES						
Wages and benefits	\$	-	\$	-	\$	-
Professional/Contractual services		33,480		34,388		31,346
Utilities		-		-		-
Maintenance, materials, and supplies		-		-		-
Grants and contributions - operating		-		-		-
- Waste disposal		-		-		-
- Public health		-		-		-
- capital		-		-		-
- Waste disposal - Public health		-		-		_
- Fublic fleatiff		-		-		-
		-		-		-
Interest Other Housing Authority Deficit/Surplus		-		182		-
Other - Housing Authority Deficit/Surplus				102		
Total Environmental and Public Health Services	\$	33,480	\$	34,570	1\$	31,346
	- F	1			1 7	
PLANNING AND DEVELOPMENT SERVICES						
Wages and benefits	\$	-	\$	-	\$	-
Professional/Contractual services	1	-	·	_	l '	-
Grants and contributions - operating		-		-		-
- capital		-		-		-
Amortization		-		-		-
Interest		-		-		-
Other - Car wash		3,970		3,880		3,931
Total Planning and Development Services	\$	3,970	\$	3,880	\$	3,931
RECREATION AND CULTURAL SERVICES	To		Ι φ		Ι¢	
Wages and benefits	\$	- 5.000	\$	- 5 224	\$	- - 5.004
Professional/Contractual services		5,390		5,334		5,334
Utilities		-		-		-
Maintenance, materials, and supplies		-		- 0.500		-
Grants and contributions - operating		-		2,500		21,000
- capital		-		-		-
Amortization		-		-		-
Interest		-		-		-
Allowance for uncollectables		-		-		-
Other -						-
	•	5.000	16	7.004	1 6	20.224
Total Recreation and Cultural Services	\$	5,390	\$	7,834	Þ	26,334

Schedule of Total Expenses by Function For the year ended December 31, 2021

Schedule 3-3

20	21 Budget		2021		2020
\$	32,680	\$	32,754	\$	32,346
	6,750		13,277		6,684
	6,230		5,777		6,167
	4,270		4,222		4,228
	-		-		-
	-		-		-
	4,760		4,711		4,711
	-		-		-
	-		-		-
	-		-		-
\$	54 600	•	60 741	\$	54,136
	\$	\$ 32,680 6,750 6,230 4,270 - - 4,760	\$ 32,680 \$ 6,750 6,230 4,270 - 4,760	\$ 32,680 \$ 32,754 6,750 13,277 6,230 5,777 4,270 4,222  4,760 4,711 	\$ 32,680 \$ 32,754 \$ 6,750 6,230 5,777 4,270 4,270

248,920 \$

261,638 \$

269,514

TOTAL EXPENSES BY FUNCTION

# DUDLEY & COMPANY LLP

# VILLAGE OF HOLDFAST

# Schedule of Segment Disclosure by Function For the year ended December 31, 2021

# Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 493	\$ 3,320	\$ 2,126	\$ -	\$ 4,245	\$ -	\$ 84,894	\$ 95,078
Land Sales - Gain	2,000	-	-	-	-	-	-	2,000
Investment Income and Commissions	1,908	-	-	-	-	-	-	1,908
Grants - Conditional	-	12,000		6,037	-	2,500	-	20,537
- Capital	-	565	-	-	-	-		565
Total Revenues	4,401	15,885	2,126	6,037	4,245	2,500	84,894	120,088
Expenses (Schedule 3)								
Wages and Benefits	28,891	-	33,984	-	-	-	32,754	95,629
Professional/Contractual Services	20,519	17,105	-	34,388	-	5,334	13,277	90,623
Utilities	876	2,854	7,436	-	-	-	5,777	16,943
Maintenance, Materials, and Supplies	4,227	-	17,191	-	-	-	4,222	25,640
Grants and Contributions	_	1,000	-	-	-	2,500	-	3,500
Amortization	-	8,803	7,028	-	-	-	4,711	20,542
Allowance for Uncollectables	4,699	-	-	-	-	-	-	4,699
Other	-	-	-	182	3,880	-	-	4,062
Total Expenses	59,212	29,762	65,639	34,570	3,880	7,834	60,741	261,638
Surplus (Deficit) by Function	\$ (54,811)	\$ (13,877)	\$ (63,513)	\$ (28,533)	\$ 365	\$ (5,334)	\$ 24,153	\$ (141,550)

Taxation and Other Unconditional Revenue (Schedule 1)

160,804

**Net Surplus (Deficit)** 

19,254

# DUDLEY & COMPANY LLP

# **VILLAGE OF HOLDFAST**

# Schedule of Segment Disclosure by Function For the year ended December 31, 2020

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 190	\$ 29,765	\$ 650	\$ -	\$ 2,143	\$ -	\$ 73,553	\$ 106,301
Land Sales - Gain	1,884	-	-	-	-	-	-	1,884
Investment Income and Commissions	3,614	-	-	-	-	-	-	3,614
Grants - Conditional	-	12,000	-	-	-	-	-	12,000
- Capital	-	60,601	-	106	-	-	21,860	82,567
Total Revenues	5,688	102,366	650	106	2,143		95,413	206,366
Expenses (Schedule 3)								
Wages and Benefits	35,265	750	32,715	-	-	-	32,346	101,076
Professional/Contractual Services	20,074	16,821	2,198	31,346	-	5,334	6,684	82,457
Utilities	868	1,879	8,037	-	-	-	6,167	16,951
Maintenance, Materials, and Supplies	4,411	1,999	8,464	-	-	-	4,228	19,102
Grants and Contributions	-	1,000	-	-	-	21,000	-	22,000
Amortization	-	8,759	7,028	-	-	-	4,711	20,498
Interest	1,141	-	-	-	-	-		1,141
Allowance for Uncollectables	2,358	-	-		-	-		2,358
Other	-	-	-	-	3,931	-	- 7	3,931
Total Expenses	64,117	31,208	58,442	31,346	3,931	26,334	54,136	269,514
Surplus (Deficit) by Function	\$ (58,429)	\$ 71,158	\$ (57,792)	\$ (31,240)	\$ (1,788)	\$ (26,334)	\$ 41,277	\$ (63,148

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 177,410

**Net Surplus (Deficit)** 

114,262

# Schedule of Tangible Capital Assets by Object For the year ended December 31, 2021

	2021														2020		
				Ger	neral Assets	3	· 集系》				Infrastructure Assets	Ir	General /				
		and	Land Improvements		Buildings	V	/ehicles		Machinery & Equipment		Linear Assets		Sets Under Construction		Total		Total
Asset Cost																	
Opening Asset Costs	\$	3,100	\$ -	\$	176,213	\$	94,676	\$	122,304	\$	217,156	\$	-	\$	613,449	\$	590,449
Additions during the year		-	-		-		-		-		-		6,700		6,700		23,000
Disposals and write downs during the year		-	-		-		-		-		-		,		-		-
Transfers (from) assets under construction		-	-		-		-		-		- 1		-		-		-
Closing Asset Costs	\$	3,100	\$	\$	176,213	\$	94,676	\$	122,304	\$	217,156	\$	6,700	\$	620,149	\$	613,449
Accumulated Amortization				T				Γ									
Opening Accum. Amort. Cost	\$	-	\$ -	\$	107,893	\$	35,766	\$	47,195	\$	132,439	\$	· -	\$	323,293	\$	302,795
Add: Amortization taken		-	-		1,436		8,759		6,572		3,775		-		20,542		20,498
Less: Accum. Amort. on Disposals		- ,	-		- ,		-		-				-		-		-
Closing Accumulated Amort.	\$		\$ -	\$	109,329	\$	44,525	\$	53,767	\$	136,214	\$		\$	343,835	\$	323,293
Net Book Value	\$	3,100	\$ -	\$	66,884	\$	50,151	\$	68,537	\$	80,942	\$	6,700	\$	276,314	\$	290,156
Total contributed/donated assets received     List of assets recognized at nominal valu				\$		-											
- Infrastructure assets - Vehicles				\$ \$		-											
- Machinery and Equipment 3. Amount of interest capitalized in 2021:				\$ \$		-											

# DUDLEY & COMPANY LLP

# **VILLAGE OF HOLDFAST**

# Schedule of Tangible Capital Assets by Function For the year ended December 31, 2021

	A President							2021									2020			
	General Protective T Government Services				ent Services Services & Public Development & Culture S												Water & Sewer	Total		Total
Asset Cost				*																
Opening Asset Costs	\$	-	\$	117,676	\$	252,725	\$	-	\$	-	\$	-	\$	243,048	\$ 613,449	\$	590,449			
Additions during the year		-		-		-		-		-		-		6,700	6,700		23,000			
Disposals and write-downs during the year		-		-		-		-		-		-		-	-		- ,			
Closing Asset Costs	\$		\$	117,676	\$	252,725	\$		\$	· 一	\$	<b>企业集制</b>	\$	249,748	\$ 620,149	\$	613,449			
Accumulated Amortization							Γ									Г				
Opening Accum. Amort. Costs	\$	-	\$	35,766	\$	136,049	\$	-	\$	-	\$	-	\$	151,478	\$ 323,293	\$	302,795			
Add: Amortization taken		-		8,803		7,028		-		-		-		4,711	20,542		20,498			
Less: Accum. Amort. on Disposals		-		-				-		-		-		-	-		-			
Closing Accumulated Amortization	\$	M. N. L.	\$	44,569	\$	143,077	\$	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	\$		\$		\$	156,189	\$ 343,835	\$	323,293			
Net Book Value	\$		\$	73,107	\$	109,648	\$		\$		\$		\$	93,559	\$ 276,314	\$	290,156			

Schedule of Accumulated Surplus For the year ended December 31, 2021

		2020	(	Changes	2021
UNAPPROPRIATED SURPLUS		311,765	\$	15,800	\$ 327,565
APPROPRIATED RESERVES					
Capital Trust Utility Fire	\$	21,290 18,000 27,189	\$	- - 17,296	\$ 21,290 18,000 44,485
Total Appropriated	THE REAL PROPERTY.	66,479		17,296	83,775
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS					
Tangible Capital Assets (Schedule 6, 7) Less: Related debt		290,156		(13,842)	276,314
Net Investment in Tangible Capital Assets		290,156		(13,842)	276,314
OTHER	***************************************	-			
Total Accumulated Surplus	\$	668,400	\$	19,254	\$ 687,654

# DUDLEY & COMPANY LLP

# VILLAGE OF HOLDFAST

Schedule of Mill Rates and Assessments For the year ended December 31, 2021

	PROPERTY CLASS						
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment	\$ 241,395	\$ 5,256,560	\$ -	\$ -	\$ 267,750	\$ -	\$ 5,765,705
Regional Park Assessment		CHARACTER AV		<b>美国、国际企业</b>		<b>经验的基础</b>	-
Total Assessment	有多种特殊的	<b>医新生产生生</b>	10000000000000000000000000000000000000	<b>表形用证本</b> 种		一种自己的基础。	5,765,705
Mill Rate Factor(s)	1.000	1.000	-	-	1.000		<b>对外人类的</b>
Total Minimum Tax	-	48,300	-	_	_		48,300
Total Municipal Tax Levy	\$ 2,897	\$ 86,067	\$ -	\$ -	\$ 3,213		\$ 92,177

MILL RATES:	MILLS
Average Municipal*	15.987
Average School*	4.437
Potash Mill Rate	-
Uniform Municipal Mill Rate	12.000

<sup>\*</sup> Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2021

Name	Rei	muneration	Reimbursed Costs		Total		
Keenan Fahlman	\$	860	\$	-	\$ 860		
Chris Thorson		850		_	850		
Ian McLellan		860		-	860		
Total	\$	2,570	\$	17.74	\$ 2,570		