Financial Statements December 31, 2021

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

Administration

INDEPENDENT AUDITORS' REPORT

To the Reeve and Councillors Rural Municipality of Indian Head No. 156

Opinion

We have audited the financial statements of the **RURAL MUNICIPALITY OF INDIAN HEAD NO. 156**, which comprise the statement of financial position as at December 31, 2021 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements
in accordance with Canadian public sector accounting standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free
from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditors' Report (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Regina, Saskatchewan March 10, 2022

Statement of Financial Position As at December 31, 2021

Statement 1

	2021	2020
ASSETS		
Financial Assets Cash & Temporary Investments (Note 2)	\$ 2,476,662	\$ 2,533,912
Taxes Receivable - Municipal (Note 3)	22,843	24,631
Other Accounts Receivable (Note 4)	123,352	67,183
Land for Resale	-	• - • •
SARM (Note 5)	90,554	83,943
Other (Note 6)	75	75
Total Financial Assets	2,713,486	2,709,744
IABILITIES		
Bank Indebtedness	- 62.546	-
Accounts Payable (Note 7) Accrued Liabilities Payable	63,546	27,917
Deposits	_	-
Deferred Revenue		-
Accrued Landfill Costs	-	_ "
Other Liabilities	-	-
Long-Term Debt (Note 8)	-	- 4
Lease Obligations	-	-
Total Liabilities	63,546	27,917
NET FINANCIAL ASSETS	2,649,940	2,681,827
TET THE MICHAEL PRODUCTS	2,010,010	2,007,027
Tangible Capital Assets (Schedules 6, 7)	6,590,708	6,472,640
Prepayment and Deferred Charges	100 700	- E4 607
Stock and Supplies Other	169,706	54,607 -
Total Non-Financial Assets	6,760,414	6,527,247
Accumulated Surplus (Deficit) (Schedule 8)	\$ 9,410,354 \$	9,209,074

The accompanying notes form an integral part of these financial statements.

Statement of Operations For the year ended December 31, 2021

Statement 2

			2021 Budget		2021	2020
evenues						
Taxes and Other Unconditional Revenue Fees and Charges Conditional Grants Tangible Capital Assets Sales - Gain Land Sales - Gain Investment Income and Commissions Other Revenues	(Schedule 1) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5)	\$	1,626,164 200,920 31,807 - - 19,800 -	\$	1,625,982 262,157 35,401 (106,510) - 20,319	\$ 1,662,185 227,688 39,355 (12,699) - 25,762 500
otal Revenues			1,878,691		1,837,349	1,942,791
xpenses						
General Government Services Protective Services	(Schedule 3) (Schedule 3)		202,476 91,167		207,860 115,685	196,013 75,738
Transportation Services	(Schedule 3)		1,266,287		1,292,867	1,190,194
Environmental and Public Health Services	(Schedule 3)	1	54,982		51,356	50,846
Planning and Development Services	(Schedule 3)		1,320		3,040	11,507
Recreation and Cultural Services	(Schedule 3)		5,981		6,203	6,331
Utility Services	(Schedule 3)		_		_	-
otal Expenses			1,622,213	a a a a a a a a a a a a a a a a a a a	1,677,011	1,530,629
		S 9150 970			100 000	110 100
rplus (Deficit) before Other Capital Contributio	ns	\$ 2	256,478		160,338	412,162
ovincial/Federal Capital Grants and Contributions (Schedule 4, 5)		34,824		40,942	78,029
irplus (Deficit) of Revenues over Expenses		400	291,302		201,280	490,191
ccumulated Surplus (Deficit), Beginning of Year			9,209,074		9,209,074	8,718,883
2						
ccumulated Surplus (Deficit), End of Year		\$	9,500,376	\$	9,410,354	\$ 9,209,074

The accompanying notes form an integral part of these financial statements.

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Statement of Changes in Net Financial Assets For the year ended December 31, 2021

Statement 3

	20	21 Budget		2021	6 3 1	2020
Surplus (Deficit)	\$	291,302	\$	201,280	\$	490,191
(Acquisition) of tangible capital assets		(593,604)	Г	(660,243)		(471,729)
Amortization of tangible capital assets		280,136		335,665		287,547
Proceeds on disposal of tangible capital assets		85,000		100,000		60,750
Loss (gain) on disposal of tangible capital assets		-		106,510		12,699
surplus (Deficit) of capital expenses over expenditures	The state of the s	(228,468)		(118,068)		(110,733
(Acquisition) of supplies inventories	T	-	Г	(115,099)		(21,807
(Acquisition) of prepaid expense		-		-		
Consumption of supplies inventory		-		-		-
Use of prepaid expense		-		-		6,734
urplus (Deficit) of expenses of other non-financial over expenditures				(115,099)		(15,073
ncrease/Decrease in Net Financial Assets		62,834		(31,887)		364,385
et Financial Assets - Beginning of Year		2,681,827		2,681,827		2,317,442
et Financial Assets - End of Year	\$	2,744,661	\$	2,649,940	\$	2,681,827

The accompanying notes form an integral part of these financial statements.

Statement of Cash Flows
For the year ended December 31, 2021

Statement 4

	2021	2020
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit)	\$ 201,280	\$ 490,191
Amortization	335,665	287,547
Loss (gain) on disposal of tangible capital assets	106,510	12,699
Changes in assets / liabilities	643,455	790,437
Taxes Receivable - Municipal	1,788	20,965
Other Receivables	(56,169)	17,733
Land for Resale	-	-
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	35,629	(14,679)
Deposits	-	-
Deferred Revenues	-	-
Other Liabilities	- (445,000)	(04.007)
Stock and Supplies for Use Prepayments and Deferred Charges	(115,099)	(21,807)
Other	-	6,734
Other		
Net cash from (used for) operations	509,604	799,383
Capital:	(000,042)	(474 700)
Acquisition of Capital Assets	(660,243) 100,000	(471,729) 60,750
Proceeds from the Disposal of Capital Assets Other Capital	100,000	00,750
Other Capital		
Net cash from (used for) capital	(560,243)	(410,979)
Investing:		
SARM	(6,611)	(5,275)
Other Investments		-
Net cash from (used for) investing	(6,611)	(5,275)
Financing:		
Long-Term Debt Issued		-
Long-Term Debt Repaid	_	-
Other Financing	-	-
Net cash from (used for) financing		<u> </u>
Increase (Decrease) in cash resources	(57,250)	383,129
Cash and Investments - Beginning of Year	2,533,912	2,150,783
Cash and Investments - End of Year	\$ 2,476,662	\$ 2,533,912

The accompanying notes form an integral part of these financial statements.

Notes to the Financial Statements For the year ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting:

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources

(b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board and municipal hail are collected and remitted in accordance with relevant legislation.

(c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(d) Net-Financial Assets:

Net-Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(e) Non-Financial Assets:

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

Notes to the Financial Statements For the year ended December 31, 2021

(f) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(g) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

(h) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Rural Municipalities - Self Insurance Fund are accounted for on the modified equity basis.

(i) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to the Financial Statements For the year ended December 31, 2021

(j) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	10 to 25 years
Buildings	50 years
Vehicles and Equipment	
Vehicles	10 years
Machinery and Equipment	5 to 15 years
Infrastructure Assets	
Infrastructure Assets	15 to 40 years
Water and Sewer	15 to 40 years
Road Network Assets	15 to 40 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(k) Landfill Liability:

The municipality of **RURAL MUNICIPALITY OF INDIAN HEAD NO. 156** does not maintain a waste disposal site.

Notes to the Financial Statements For the year ended December 31, 2021

(I) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

(m) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of stock and supplies inventories are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(n) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for Police and Fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

Notes to the Financial Statements
For the year ended December 31, 2021

(o) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 26, 2021.

(p) New Accounting Standards:

Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Notes to the Financial Statements
For the year ended December 31, 2021

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligagations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

2. Cash and Temporary Investments	2021	2020
Cash	\$ 2,476,662	\$ 2,533,912
Total Cash and Temporary Investments	\$ 2,476,662	\$ 2,533,912

Cash and temporary investments include balances with banks.

3.	3. Taxes and Grants in Lieu Receivable		2021		2020
	Municipal	- Current	\$ 22,694	\$	23,373
		- Arrears	149		1,258
			22,843		24,631
		- Less Allowance for Uncollectables	-	1	-
	Total Municipal	Taxes Receivable	22,843		24,631

Total Taxes and	Grants in Lieu Receivable	\$ 22,843 \$ 24,631

0004		2020
2021		2020
\$ 18,848	\$	12,723
3,810		-
61,634		48,284
51,493		11,926
135,785		72,933
 12,433		5,750
\$ 123,352	\$	67,183
	3,810 61,634 51,493 135,785	\$ 18,848 \$ 3,810 61,634 51,493 135,785 12,433

Notes to the Financial Statements
For the year ended December 31, 2021

5. SARM	2021	2020
SARM liability insurance	\$ 64,250	\$ 60,430
SARM property insurance	\$ 26,304	\$ 23,513
	\$ 90,554	\$ 83,943

The long term investments in the Saskatchewan Rural - Self Insurance Fund are accounted for on the modified equity basis.

6. Other Assets	2021	2020
SaskPower meter deposit	\$ 45	\$ 45
Town of Indian Head - water meter deposit	30	30
Total Other Assets	\$ 75	\$ 75

	2021		2020
\$	63,546	\$	27,917
\$	63,546	\$	27,917
20001000	\$	\$ 63,546	\$ 63,546 \$

8. Long-Term Debt

a) The debt limit of the municipality is \$1,198,785 (2020 - 2021). The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* Section 161(1)).

9. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The municipality is also contingently liable for the following:

- There is a potential for a contingent liability for the expropriation of a piece of land that the landowner was in disagreement with. At this time the likelihood of an outcome or any amount of the liability is indeterminable.

10. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2021 was \$25,376 (2020 - \$24,170). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify

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Notes to the Financial Statements For the year ended December 31, 2021

their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total, plan assets of \$3,221,426,000, plan liabilities, including pension obligations, of \$2,382,526,000, and a resulting surplus of \$838,900,000.

11. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms

12. Contractual Obligations and Commitments

The municipality has entered into multiple-year contracts for operating lease expenses and provision of funding. These contractual obligations will become liabilities in the future when the term of the contracts are met. Significant contractual obligations and other commitments include:

- Grader lease from Finning Cat, payable at \$4,172 monthly to April 2023.
- Town of Indian Head Transfer station use and maintenance \$6,864 annually to 2040.

Year	Future expense
2022	\$ 56,922
2023	19,379
2024	6,864
2025	6,864
2026	6,864
Thereafter	96,096
Total Contractual Obligations and Commitments	\$ 192,989

13. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature.

14. Interest Rate Risk

The rural municipality is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

15. Credit Risk

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

16. Covid-19 Pandemic

The COVID-19 pandemic is complex and rapidly evolving. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2021

	20	21 Budget		2021		2020
AXES						
General municipal tax levy	\$	1,157,101	\$	1,156,361	\$	1,156,080
Abatements and adjustments		(1,200)		(826)		-
Discount on current year taxes		(50,000)		(49,531)		(51,639
Net Municipal Taxes		1,105,901		1,106,004		1,104,441
Potash tax share		-		_		-
Trailer license fees		-		-		-
Penalties on tax arrears		1,500		984		1,579
Special tax levy		, <u>-</u>		-		-
Other - Levy pick up		-		8,225		-
otal Taxes		1,107,401	i de la compansión de l	1,115,213		1,106,020
NCONDITIONAL GRANTS						
Equalization (Revenue Sharing)	\top	269,957		269,957		270,434
Organized Hamlet		-		-		-
Other - Safe Restart		-		-		20,044
otal Unconditional Grants	1	269,957		269,957	1	290,478
RANTS IN LIEU OF TAXES				0.1.000		00.110
ederal		27,678		24,389		26,440
rovincial						
S.P.C. Electrical		-		-		-
SaskEnergy Gas		-		-		-
TransGas		-		272		-
Central Services		-		-		-
SaskTel		5,579		5,579		6,014
Other - Wildlife		250		238		245
ocal/Other						
Housing Authority		-		_		-
C.P.R. Mainline		165,579		156,678		183,268
Treaty Land Entitlement		49,720		53,656		49,720
Other -		_		-		-
other Government Transfers						
		-		-		-
J S.P.C. Surcharges					1	
S.P.C. Surcharges SaskEnergy Surcharge		-		-		-
SaskEnergy Surcharge Other -		-				
SaskEnergy Surcharge Other -		248.806		240.812		265.687
SaskEnergy Surcharge		248,806		240,812		265,687

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	202	1 Budget	21	021		2020
GENERAL GOVERNMENT SERVICES		Daaget				
Operating						
Other Segmented Revenue						
Fees and Charges						
- Custom work	\$	100	\$	540	\$	89
- Sales of supplies		1,000		1,576		1,010
- Other - Rent		25,200		25,200		25,450
Total Fees and Charges		26,300		27,316		26,549
- Tangible capital asset sales - gain (loss)		-		-		-
- WCB Excess Surplus Distribution		-		-		-
 Investment income and commissions 		19,800		20,319		25,762
- Other - Donations		-		-		500
Total Other Segmented Revenue		46,100		47,635		52,811
Conditional Grants						
- FCM Asset Management		_		-		8,000
- Other -		-		_ "		-
Total Conditional Grants		-		-		8,000
Total Operating		46,100		47,635		60,811
Capital		.0,.00		,		00,011
Conditional Grants	T				Γ	
- Canada Community-Building Fund (CCBF)		_		_		_
- Can/Sask Municipal Rural Infrastructure						_
- Provincial Disaster Assistance						_
- Other -		_				
	+				 	
Total Capital Total General Government Services	\$	46.100	\$	47.635	\$	60.811
Total General Government Services	\$	46,100	\$	47,635	\$	60,811
	\$	46,100	\$	47,635	\$	60,811
	\$	46,100	\$	47,635	\$	60,811
Total General Government Services	\$	46,100	\$	47,635	\$	60,811
PROTECTIVE SERVICES Operating	\$	46,100	\$	47,635	\$	60,811
PROTECTIVE SERVICES Operating Other Segmented Revenue	\$	46,100	\$	47,635	\$	60,811
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges			\$			
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees	\$	18,000		16,793	\$	27,148
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges						27,148 27,148
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss)		18,000		16,793		27,148
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		18,000 18,000 -		16,793 16,793 -		27,148 27,148 4,750
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue		18,000		16,793		27,148 27,148
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants		18,000 18,000 -		16,793 16,793 -		27,148 27,148 4,750
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment		18,000 18,000 - - 18,000		16,793 16,793 - 16,793		27,148 27,148 4,750 - 31,898
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government		18,000 18,000 -		16,793 16,793 -		27,148 27,148 4,750
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other -		18,000 18,000 - - 18,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Conditional Grants Total Operating		18,000 18,000 - - 18,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF)		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance - Other -		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -
PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance		18,000 18,000 - - 18,000 - 1,000		16,793 16,793 - - 16,793 - 500		27,148 27,148 4,750 - 31,898 - 500 -

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	2021	Budget		2021	2020
RANSPORTATION SERVICES		Million distributed ~ Androide			
perating					
Other Segmented Revenue					
Fees and Charges					
- Custom work	\$	26,100	\$	43,008	\$ 30,652
- Sales of supplies		8,400		19,666	9,609
- Road maintenance agreements		115,000	-	146,570	128,290
- Frontage		-		-	-
- Other -		-			
Total Fees and Charges		149,500		209,244	168,551
- Tangible capital asset sales - gain (loss)		-		(106,510)	(17,449)
- Other - Allowance recovery		-			
Total Other Segmented Revenue		149,500		102,734	 151,102
Conditional Grants					
- Clearing the Path		19,188		19,188	19,188
- SGI - Photo Speed Enforcement (PSE)		-		4,213	-
- Other - Lebret Grid Grant		1,885		1,257	 1,885
Total Conditional Grants		21,073		24,658	21,073
otal Operating		170,573		127,392	172,175
apital					
Conditional Grants				-	
- Canada Community-Building Fund (CCBF)		19,824		40,942	29,736
- Rural Integrated Roads for Growth (RIRG)		15,000		-	, -
- Heavy Haul		-		-	-
 Designated Municipal Roads and Bridges 		-		-	-
- Provincial Disaster Assistance		-		-	-
 Other - Municipal Economic Enhancement 		-		-	48,293
Program					
otal Capital		34,824		40,942	78,029
otal Capital otal Transportation Services	\$	34,824 205 ,397	\$	40,942 168,334	\$ 78,029 250,204
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue	\$		\$		\$
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges					
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees	\$	205,397	\$	168,334	\$ 250,204
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed					
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products		- 4,000		- 5,839	3,865
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges		205,397		168,334	250,204
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products		- 4,000		- 5,839	3,865
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		- 4,000 - -		- 5,839 - -	- 3,865 - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss)		- 4,000		- 5,839	250,204 - 3,865 -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -		- 4,000 - -		- 5,839 - -	- 3,865 - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue		- 4,000 - -		- 5,839 - -	- 3,865 - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants		- 4,000 - -		- 5,839 - -	- 3,865 - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment		- 4,000 - -		- 5,839 - -	- 3,865 - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government		- 4,000 - - 4,000 - -		- 5,839 - 5,839 - - - -	- 3,865 - 3,865 - - - -
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	- 3,865 - 3,865 - 3,865 - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating		- 4,000 - - 4,000 - - - 7,600		- 5,839 - 5,839 - 5,839 - 8,109	- 3,865 - 3,865 - - - 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF)		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Transit for Disabled		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Transit for Disabled - Provincial Disaster Assistance		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	250,204 - 3,865 - 3,865 - - 7,648 7,648
otal Capital otal Transportation Services NVIRONMENTAL AND PUBLIC HEALTH SERVICES perating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees/Sale of pest & weed control products Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Pest control and recycling Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - Can/Sask Municipal Rural Infrastructure - Transit for Disabled		- 4,000 - - 4,000 - - - 7,600 7,600		- 5,839 - 5,839 - 5,839 - 8,109 8,109	- 3,865 - 3,865 - - 3,865 - - 7,648 7,648

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	20:	21 Budget	20	21	20	20
PLANNING AND DEVELOPMENT SERVICES						
Operating					T	
Other Segmented Revenue						
Fees and Charges		0.400		0.005		7.5
- Maintenance and development charges	\$	3,120	\$	2,965	\$	75 4 500
- Other - Public Reserve	-	- 0.400	·	- 0.005		1,500
Total Fees and Charges		3,120		2,965		1,575
- Tangible capital asset sales - gain (loss) - Other -		-		-		_
	+	2 120	-	2.065	 	1 575
Total Other Segmented Revenue Conditional Grants		3,120		2,965	<u> </u>	1,575
- Student Employment		-		-		-
Other - Total Conditional Grants	-		-		-	
		- 0.400		- 0.005	 	4 575
Total Operating		3,120		2,965		1,575
Capital			Т		Т	
Conditional Grants						
- Canada Community-Building Fund (CCBF)		-		-		-
- Provincial Disaster Assistance		-		-		-
- Other -				-		
Total Capital Total Planning and Development Services	\$	3,120	\$	2,965	\$	1,575
RECREATION AND CULTURAL SERVICES Operating			,			
Other Segmented Revenue						
Fees and Charges						
- Other - Recreation fees	\$	-	\$	-	\$	
Total Fees and Charges		-		-		-
- Tangible capital asset sales - gain (loss)		-		-		-
- Other -		_		-		
Total Other Segmented Revenue		_		-		
Conditional Grants		-		-		
- Student Employment		-		-		-
- Local Government		-		-		-
- Donations		-		-		-
- Other - Sask Lotteries		2,134		2,134		2,134
Total Conditional Grants		2,134		2,134		2,134
otal Operating		2,134		2,134		2,134
Capital			_			
Conditional Grants						
- Canada Community-Building Fund (CCBF)		-		-		-
- Local Government		-		-		-
- Provincial Disaster Assistance		-		-	-,	-
- Other -				-		
Total Capital		-		-		-
Total Recreation and Cultural Services	\$	2,134	\$	2,134	\$	2,134

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

	20	021 Budget		2021		2020
TILITY SERVICES						
perating						
Other Segmented Revenue						
Fees and Charges						
- Water	\$	-	\$	-	\$	-
- Sewer - Other -		-		-		-
Total Fees and Charges	+-	_	+		+	
- Tangible capital asset sales - gain (loss)		-		-		-
- Other -		_		-		-
Total Other Segmented Revenue	+	-	 	-	\vdash	
Conditional Grants	+-		1		\vdash	
- Student Employment		_		-		-
- Other -		-		_		-
Total Conditional Grants		-		-		-
otal Operating		-		_		-
apital						
Conditional Grants						
- Canada Community-Building Fund (CCBF)		-	1	-		-
- Sask Water Corp.		- "		-		-
- Provincial Disaster Assistance		-		-		-
- Other -		_	-			
otal Capital		-		-		-
otal Utility Services	\$	是有一个。	\$		\$	
TAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	287,351	\$	252,309	\$	358,63
JMMARY						
Total Other Segmented Revenue	 \$	220,720	T\$	175,966	T \$	241,25
retail of the original to to the original to t	*	220,720	*	,	*	2,20
Total Conditional Grants		31,807		35,401		39,35
Total Capital Grants and Contributions		34,824		40,942		78,02
		007.054		050 000	1	050.00
OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	287,351	15	252,309	15	358,63

Total Expenses by Function
For the year ended December 31, 2021

	20	21 Budget	2	021		2020
NERAL GOVERNMENT SERVICES						
Council remuneration and travel	\$	38,200	\$	36,681	\$	37,187
Wages and benefits		82,087		82,576		80,539
Professional/Contractual services		53,229		43,975		46,602
Utilities		8,900		9,283		9,379
Maintenance, materials, and supplies		15,060		19,853		14,055
Grants and contributions - operating		5,000		8,081		840
- capital		-		-		-
Amortization		-		7,411		7,411
Interest		-		-		- ,
Allowance for uncollectible		-		-		-
Other -		-		-		
tal General Government Services	\$	202,476	\$	207,860	\$	196,013
OTECTIVE SERVICES Police Protection						
Wages and benefits	S	_	\$	-	T \$	-
Professional/Contractual services	1	16,183		16,618	1	16,183
Utilities		-		-		-
Maintenance, materials, and supplies		_		_		-
Grants and contributions - operating		_		_		_
- capital		_		_		-
Other -		-		_		-
Fire Protection						
Wages and benefits	T	24,813		18,178		24,201
Professional/Contractual services		22,473		51,167		10,700
Utilities		2,850		2,793		2,856
Maintenance, materials, and supplies		8,545		6,137		5,345
Grants and contributions - operating		- 0,0.0		- 0,.0.		
- capital						_
Amortization		16,253		20,742		16,253
Interest		10,255		20,742		10,233
		-		-		-
Other - Inspection		50	L	50		200
al Protective Services	\$	91,167	\$	115,685	\$	75,738
ANSPORTATION SERVICES					T.	
Wages and benefits	\$	261,200	\$	275,948	\$	259,656
Council remuneration and travel		32,500		30,353		30,175
Professional/Contractual services		214,305		172,527		167,862
Utilities		8,985		6,167		6,160
Maintenance, materials, and supplies		148,452		145,042		127,755
Gravel		340,000		358,356		337,741
Grants and contributions - operating		-		-		-
- capital		-		-		-
Amortization		260,845		304,474		260,845
Interest		-		-		-
			I	_	1	_
Other -		-				
Other -	\$	1,266,287		,292,867	1\$	1,190,194

Total Expenses by Function For the year ended December 31, 2021

	20	21 Budget		2021	2020	
/IRONMENTAL AND PUBLIC HEALTH SERVICES						_
Wages and benefits	\$	-	\$		\$ -	
Professional/Contractual services		39,964		37,489	38,	, 1
Utilities		-		-	-	_
Maintenance, materials, and supplies		9,500		8,349	8,	,8
Grants and contributions - operating	- *	-		-	- ,	_
- Waste disposal		800		800		8
- Public health		1,680		1,680	-	
- capital		-		-	-	
- Waste disposal		-		-	-	
- Public health		-		-	-	_
Amortization		3,038		3,038	3,	,0
Interest		-		-	-	
Other -					-	
al Environmental and Public Health Services	\$	54,982	\$	51,356	\$ 50,	8
a Environmental and I ublic Health Services	Ψ	34,302	Ψ	01,000	Ψ 50,	,0
ANNING AND DEVELOPMENT SERVICES						
Wages and benefits	\$	-	\$	-	\$ -	_
Professional/Contractual services	*	1,320	*	3,040	11,	.5
Grants and contributions - operating		-		-	_	, -
- capital		_		-	_	
Amortization		_		_	_	
Interest		_		_	_	
Other -		_				
Cirici -		_				-
al Planning and Development Services	\$	1,320	\$	3,040	\$ 11,	.5
CREATION AND CULTURAL SERVICES						
Wages and benefits	\$	_	\$	- T	\$ -	_
Professional/Contractual services	ľ	3,847	'	4,069		,19
Utilities		-,		-	-	,
Maintenance, materials, and supplies		_		_	_	
Grants and contributions - operating		2,134		2,134	2	,13
- capital						,
Amortization		_			_	
Interest						
Allowance for uncollectibles		-		-	-	
		-		-	-	
Other -		-	L		_	
al Recreation and Cultural Services	\$	5,981	\$	6,203	8 8	,3:
ai Necreauon and Cultural Services	10	0,901	T D	0,203	v 0.	

Total Expenses by Function For the year ended December 31, 2021

	21	21 Budg	et	2021	2020
ILITY SERVICES					
Wages and benefits	\$	-	\$	-	\$ -
Professional/Contractual services		-		-	- ,
Utilities		-		-	-
Maintenance, materials, and supplies		-		-	-
Grants and contributions - operating		-		-	-
- capital		-		-	-
Amortization		-		-	-
Interest		-		-	-
Allowance for uncollectibles		-		-	-
Other -		-		-	-
tal Utility Services	\$		\$		\$

TOTAL EXPENSES BY FUNCTION	\$ 1,622,213 \$ 1,677,011 \$ 1,530,629

DUDLEY & COMPANY LLP

RURAL MUNICIPALITY OF INDIAN HEAD NO. 156

Schedule of Segment Disclosure by Function For the year ended December 31, 2021

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 27,316	\$ 16,793	\$ 209,244	\$ 5,839	\$ 2,965	\$ -	\$ -	\$ 262,157
Tangible Capital Asset Sales - Gain	-	-	(106,510)	-	-	-	-	(106,510)
Investment Income and Commissions	20,319	-	-	-	-	-	- "	20,319
Grants - Conditional	-	500	24,658	8,109	-	2,134	-	35,401
- Capital		-	40,942	-	- /	-	-	40,942
Total Revenues	47,635	17,293	168,334	13,948	2,965	2,134		252,309
Expenses (Schedule 3)								
Wages and Benefits	119,257	18,178	306,301	-	-	-	-	443,736
Professional / Contractual Services	43,975	67,785	172,527	37,489	3,040	4,069	-	328,885
Utilities	9,283	2,793	6,167	-	-	-	-	18,243
Maintenance, Materials, and Supplies	19,853	6,137	503,398	8,349	-	-	-	537,737
Grants and Contributions	8,081	- 1	-	2,480		2,134	-	12,695
Amortization	7,411	20,742	304,474	3,038	-	-	-	335,665
Other	-	50		-	-	-	-	50
Total Expenses	207,860	115,685	1,292,867	51,356	3,040	6,203		1,677,011
Surplus (Deficit) by Function	\$ (160,225)	\$ (98,392)	\$ (1,124,533)	\$ (37,408)	\$ (75)	\$ (4,069)	\$ -	(1,424,702)

Taxation and Other Unconditional Revenue (Schedule 1)

1,625,982

Net Surplus (Deficit)

201,280

DUDLEY & COMPANY LLP

RURAL MUNICIPALITY OF INDIAN HEAD NO. 156

Schedule of Segment Disclosure by Function For the year ended December 31, 2020

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 26,549	\$ 27,148	\$ 168,551	\$ 3,865	\$ 1,575	\$ -	\$ -	\$ 227,688
Tangible Capital Asset Sales - Gain	-	4,750	(17,449)		-	-	-	(12,699)
Investment Income and Commissions	25,762	-	-	-	-	-	-	25,762
Other Revenues	500	-	-	-	-	-	-	500
Grants - Conditional	8,000	500	21,073	7,648	-	2,134	-	39,355
- Capital	-	-	78,029	-	-	-	-	78,029
Total Revenues	60,811	32,398	250,204	11,513	1,575	2,134		358,635
Expenses (Schedule 3)								
Wages and Benefits	117,726	24,201	289,831	-	-	-	-	431,758
Professional / Contractual Services	46,602	26,883	167,862	38,147	11,507	4,197	-	295,198
Utilities	9,379	2,856	6,160	-	-	-	-	18,395
Maintenance, Materials, and Supplies	14,055	5,345	465,496	8,861	-	-	- ,	493,757
Grants and Contributions	840	-		800	-	2,134	- ,	3,774
Amortization	7,411	16,253	260,845	3,038	-	-	_	287,547
Other	-	200	-	_	-	-		200
Total Expenses	196,013	75,738	1,190,194	50,846	11,507	6,331		1,530,629
Surplus (Deficit) by Function	\$ (135,202)	\$ (43,340)	\$ (939,990)	\$ (39,333)	\$ (9,932)	\$ (4,197)	\$ -	(1,171,994

Taxation and Other Unconditional Revenue (Schedule 1)

1,662,185

Net Surplus (Deficit)

490,191

Schedule of Tangible Capital Assets by Object For the year ended December 31, 2021

Schedule 6

	2021										2020								
						Gen	eral Assets					In	frastructure Assets	General / Infrastructure					
		Land		Land mprovemer	nts	В	uildings		Vehicles		Machinery & Equipment		near Assets		sets Under onstruction	local	Total	- 31	Total
Asset Cost																			
Opening Asset Costs	\$	115,132	\$	8	3,000	\$	519,296	\$	144,329	\$	1,520,289	\$	8,914,669	\$	-	\$	11,221,715	\$	10,896,884
Additions during the year		-		-			-		-		560,301		- ,		99,942		660,243		471,729
Disposals and write downs during the year		-		-			-		-		(349,260)		-		-		(349,260)		(146,898
Transfers (from) assets under construction		-		-			-		-		-		-		-		- "		-
Clasina Assat Casta	\$	115,132	\$		3,000	\$	519,296	\$	144,329	\$	1,731,330	\$	8,914,669	\$	99,942	\$	11,532,698	\$	11,221,715
Closing Asset Costs	ΙΨ	115,132	φ	发生	3,000	Φ	319,290	٩	144,329	9	1,731,330	Φ	8,914,009	9	99,942	•	11,552,696	<u> </u>	11,221,710
Accumulated Amortization																			
Opening Accum. Amort. Cost	\$	-	\$	7	7,999	\$	258,921	\$	47,990	\$	630,079	\$	3,804,086	\$	-	\$	4,749,075	\$	4,534,977
Add: Amortization taken		-		-			10,386		9,287		85,724		230,268		-		335,665		287,547
Less: Accum. Amort. on Disposals		-		-			-		-		(142,750)		-		-		(142,750)		(73,449
Closing Accumulated Amort.	\$		\$	1 1 17	7,999	\$	269,307	\$	57,277	\$	573,053	\$	4,034,354	\$		\$	4,941,990	\$	4,749,075
Net Book Value	\$	115,132	\$		1.1	\$	249,989	\$	87,052	\$	1,158,277	\$	4,880,315	\$	99,942	\$	6,590,708	\$	6,472,640
Total contributed/donated assets receive	d in	2021:		1		\$		-											

2. List of assets recognized at nominal value are:

- Infrastructure assets

- Vehicles - Machinery and Equipment

3. Amount of interest capitalized in 2021:

DUDLEY & COMPANY LLP

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RURAL MUNICIPALITY OF INDIAN HEAD NO. 156

Schedule of Tangible Capital Assets by Function For the year ended December 31, 2021

		2021											2020			
		Seneral vernment		rotective Services		ansportation Services	E	nvironmental & Public Health		Planning & evelopment	 ecreation Culture		Water & Sewer		Total	Total
Asset Cost																
Opening Asset Costs	\$	359,164	\$	536,453	\$	10,204,560	\$	121,538	\$	- "	\$ -	\$	-	\$	11,221,715	\$ 10,896,884
Additions during the year		-		-		660,243		-		-	-		-		660,243	471,729
Disposals and write-downs during the year		-		-		(349,260)		-		-	- 1		-		(349,260)	(146,898)
Closing Asset Costs	\$	359,164	\$	536,453	\$	10,515,543	\$	121,538	\$	National Control	\$ 集制的	\$		\$	11,532,698	\$ 11,221,715
Accumulated Amortization	Γ											Γ		Г		
Opening Accum. Amort. Costs	\$	175,962	\$	301,583	\$	4,265,454	\$	6,076	\$	-	\$ _	\$	-	\$	4,749,075	\$ 4,534,977
Add: Amortization taken		7,411		20,742		304,474		3,038		_	-		-		335,665	287,547
Less: Accum. Amort. on Disposals		-		-		(142,750)		-		-	_		- -		(142,750)	(73,449)
Closing Accumulated Amortization	\$	183,373	\$	322,325	\$	4,427,178	\$	9,114	\$		\$	\$	学学生的	\$	4,941,990	\$ 4,749,075
Net Book Value	\$	175,791	\$	214,128	\$	6,088,365	\$	112,424	\$		\$ K-1. 1	\$		\$	6,590,708	\$ 6,472,640

Schedule of Accumulated Surplus
For the year ended December 31, 2021

		2020	Ch	anges	2021
UNAPPROPRIATED SURPLUS		1,875,501	\$	(49,788) \$	1,825,713
APPROPRIATED RESERVES					
Future Expenditure Reserve		476,411		-	476,411
Grid 619 Future Rebuild Reserve Municipal Reserve		312,000 9,866		115,000 (2,000)	427,000 7,866
Fire Truck Reserve		37,656		15,000	52.656
Recreation		25,000		5,000	30,000
				-	
Total Appropriated	Application of the second	860,933	Share Service	133,000	993,933
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS	3				
Tangible Capital Assets (Schedule 6) Less: Related debt		6,472,640		118,068	6,590,708
Net Investment in Tangible Capital Assets		6,472,640		118,068	6,590,708
OTHER		-		-	_
Total Accumulated Surplus	\$	9,209,074	\$	201,280 \$	9,410,354

Schedule of Mill Rates and Assessments For the year ended December 31, 2021

	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment	\$ 143,864,515	\$ 19,889,440	\$ -	\$ 146,080	\$ 2,088,705	\$ -	\$ 165,988,740
Regional Park Assessment			the state of		The supplied of the supplied o	人名英格兰斯	_
Total Assessment	THE REST OF THE	2世进"新生效	数据的过程的 第3	- Caltagraphy	era de la	- Barthan day 1	165,988,740
Mill Rate Factor(s)	0.857	0.870	-	0.870	1.830	医骨骨 中营 生生	10年中国企业中国
Total Base/Minimum Tax	-	-	-	-	-		-
Total Municipal Tax Levy	\$ 986,335	\$ 138,431	\$ -	\$ 1,017	\$ 30,578		\$ 1,156,361

MILL RATES:	MILLS
Average Municipal*	6.967
Average School*	1.802
Potash Mill Rate	
Uniform Municipal Mill Rate	8.000

^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2021

			Reimbursed	
Name		Remuneration	Costs	Total
James Woidyla	(\$ 15,185	\$ 1,905	\$ 17,090
Darryl Henty		7,085	227	7,312
J.R. Craigie		7,800	446	8,246
Scott Greiner		6,000	142	6,142
Chad Skinner		7,410	414	7,824
Danton Soloducha		8,135	518	8,653
Eric Gray		8,550	289	8,839
Total	5	60,165	\$ 3,941	\$ 64,106