Financial Statements December 31, 2021

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

Administration

aller Hull

INDEPENDENT AUDITORS' REPORT

To the Mayor and Councillors
Town of Pilot Butte

Opinion

We have audited the financial statements of the **TOWN OF PILOT BUTTE**, which comprise the statement of financial position as at December 31, 2021 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditors' Report (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Regina, Saskatchewan April 27, 2022

Statement of Financial Position As at December 31, 2021

Statement 1

| | 2021 | 2020 |
|--|------------------|---|
| ASSETS | | |
| Financial Assets | | |
| Cash & Temporary Investments (Note 2) | \$ 4,722,553 | \$ 6,095,506 |
| Taxes Receivable - Municipal (Note 3) | 229,690 | 290,966 |
| Other Accounts Receivable (Note 4) | 1,371,830 | 1,894,229 |
| Land for Resale | - | - |
| Long-Term Investments Other | | |
| Other | | |
| Total Financial Assets | 6,324,073 | 8,280,701 |
| | | |
| IADULITIES | | |
| IABILITIES Bank Indebtedness | - | |
| Accounts Payable (Note 5) | 572,571 | 1,648,100 |
| Accrued Liabilities Payable | - | - |
| Utility Deposits | 1,600 | 1,600 |
| Deferred Revenue (Note 6) | 35,955 | 388,910 |
| Accrued Landfill Costs | - 1 | - |
| Other Liabilities | - | - |
| Long-Term Debt (Note 7) | 5,384,947 | 6,720,752 |
| Lease Obligations | - | - |
| Total Liabilities | 5,995,073 | 8,759,362 |
| | | |
| NET FINANCIAL ASSETS | 329,000 | (478,661) |
| | | |
| Tangible Capital Assets (Schedules 6, 7) | 56,580,006 | 56,508,003 |
| Prepayment and Deferred Charges | 24,335 | 30,725 |
| Stock and Supplies | - | - |
| Other | - | _ |
| Total Non-Financial Assets | 56,604,341 | 56,538,728 |
| our non rindiour roots | | , |
| | £ F0.000.044 £ | E6 060 067 |
| Accumulated Surplus (Deficit) (Schedule 8) | \$ 56,933,341 \$ | 56,060,067 |
| | | |

The accompanying notes form an integral part of these financial statements.

Statement of Operations For the year ended December 31, 2021

Statement 2

| | | | 2021 Budget | | 2021 | | 2020 |
|--|--|------|---|-----|--|----------------|---|
| Revenues | | | | | | | |
| Taxes and Other Unconditional Revenue Fees and Charges Conditional Grants Tangible Capital Assets Sales - Gain (loss) Land Sales - Gain Investment Income and Commissions Other Revenues | (Schedule 1) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) | \$ | 2,693,674 2,249,970 63,030 - - 30,000 196,090 | \$ | 2,332,366 2,442,136 87,243 (80,461) - 27,688 436,975 | \$ | 2,512,050 1,958,335 61,497 (2,900) - 45,579 104,103 |
| Total Revenues | | | 5,232,764 | | 5,245,947 | 614.7 517.7 | 4,678,664 |
| Expenses | | | | | | | |
| General Government Services | (Schedule 3) | | 880,962 285,477 | | 875,120 293,958 | | 845,494 285,853 |
| Protective Services Transportation Services | (Schedule 3) (Schedule 3) | | 1,123,843 | | 1,168,624 | | 1,000,721 |
| Environmental and Public Health Services | (Schedule 3) | | 290,000 | | 286,606 | | 329,939 |
| Planning and Development Services | (Schedule 3) | | 155,000 | | 217,733 | | 133,876 |
| Recreation and Cultural Services | (Schedule 3) | | 650,538 | | 671,526 | | 578,930 |
| Utility Services | (Schedule 3) | | 1,677,545 | | 1,456,955 | | 1,312,923 |
| Total Expenses | | 5 To | 5,063,365 | 122 | 4,970,522 | | 4,487,736 |
| Surplus (Deficit) before Other Capital Contributio | ns | | 169,399 | | 275,425 | | 190,928 |
| Capital Grants and Contributions (Schedule 4, 5) | | | 80,003 | | 597,849 | | 2,548,357 |
| Surplus (Deficit) of Revenues over Expenses | | | 249,402 | | 873,274 | | 2,739,285 |
| Accumulated Surplus (Deficit), Beginning of Year | | | 56,060,067 | | 56,060,067 | | 53,320,782 |
| Accumulated Surplus (Deficit), End of Year | | \$ | 56,309,469 | \$ | 56,933,341 | \$ | 56,060,067 |

The accompanying notes form an integral part of these financial statements.

Statement of Changes in Net Financial Assets For the year ended December 31, 2021

Statement 3

| | 20 | 21 Budget | 1 S | 2021 | | 2020 |
|--|---------------|-------------|-----|-------------|----|-------------|
| Surplus (Deficit) | \$ | 249,402 | \$ | 873,274 | \$ | 2,739,285 |
| (Acquisition) of tangible capital assets | | (1,349,400) | | (1,614,907) | Г | (8,524,605) |
| Amortization of tangible capital assets | | 912,790 | | 1,368,088 | | 1,316,615 |
| Proceeds on disposal of tangible capital assets | | - | | 94,354 | | 79,500 |
| Loss (gain) on disposal of tangible capital assets | | - | | 80,461 | | 2,900 |
| surplus (Deficit) of capital expenses over expenditures | | (436,610) | | (72,004) | | (7,125,590) |
| (Acquisition) of supplies inventories | $\overline{}$ | - | | - | | - |
| (Acquisition) of prepaid expense | | - | | - | | |
| Consumption of supplies inventory | | - | | - | | - |
| Use of prepaid expense | | - | | 6,391 | | 84,406 |
| Surplus (Deficit) of expenses of other non-financial over expenditures | | | | 6,391 | | 84,406 |
| ncrease/Decrease in Net Financial Assets | | (187,208) | | 807,661 | | (4,301,899) |
| et Financial Assets - Beginning of Year | | (478,661) | | (478,661) | | 3,823,238 |
| let Financial Assets - End of Year | \$ | (665,869) | \$ | 329,000 | \$ | (478,661) |

The accompanying notes form an integral part of these financial statements.

Statement of Cash Flows

For the year ended December 31, 2021

Statement 4

| | 2021 | 2020 |
|--|--------------|--------------|
| Cash provided by (used for) the following activities | | |
| Operating: Surplus (deficit) | \$ 873,274 | \$ 2,739,285 |
| Amortization | 1,368,088 | 1,316,615 |
| Loss (gain) on disposal of tangible capital assets | 80,461 | 2,900 |
| Changes in assets / lightilities | 2,321,823 | 4,058,800 |
| Changes in assets / liabilities Taxes Receivable - Municipal | 61,276 | 9,490 |
| Other Receivables | 522,399 | 1,238,451 |
| Land for Resale | - | - |
| Other Financial Assets | - | - |
| Accounts and Accrued Liabilities Payable | (1,075,529) | 975,501 |
| Deposits Deferred Revenues | (352,955) | 238,304 |
| Other Liabilities | (552,555) | 250,504 |
| Stock and Supplies for Use | - | |
| Prepayments and Deferred Charges | 6,391 | 84,405 |
| Other | - | - |
| Net cash from (used for) operations | 1,483,405 | 6,604,951 |
| Not out morn (used for) operations | 1,100,100 | |
| Capital: | | |
| Acquisition of Capital Assets | (1,614,907) | (8,524,605) |
| Proceeds from the Disposal of Capital Assets Other Capital | 94,354 | 79,500 |
| Other Capital | | |
| Net cash from (used for) capital | (1,520,553) | (8,445,105) |
| Investing: | | |
| Long-Term Investments | - | - |
| Other Investments | - | - |
| Net cash from (used for) investing | - | |
| | | |
| Financing: Long-Term Debt Issued | T - | 3,900,000 |
| Long-Term Debt Repaid | (1,335,805) | (791,630) |
| Other Financing | - | - ' ' |
| | | |
| Net cash from (used for) financing | (1,335,805) | 3,108,370 |
| Increase (decrease) in cash resources | (1,372,953) | 1,268,216 |
| Cash and Investments - Beginning of Year | 6,095,506 | 4,827,290 |
| | | |
| Cash and Investments - End of Year | \$ 4,722,553 | \$ 6,095,506 |

The accompanying notes form an integral part of these financial statements.

Notes to the Financial Statements
For the year ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting:

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

(b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board are collected and remitted in accordance with relevant legislation.

(c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received, but not earned, will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(d) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(e) Local Improvement Charges:

Completed local improvement projects financed by frontage taxes recognize the taxes as capital revenue in the period the prepayments are accepted. Any frontage taxes not prepaid are then reported as a long-term asset to be reduced by the principal portion of each annual frontage tax levy.

Notes to the Financial Statements For the year ended December 31, 2021

(f) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amounts of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(g) Non-Financial Assets:

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(h) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(i) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Taxation revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

(j) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(k) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Notes to the Financial Statements

For the year ended December 31, 2021

(I) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market values at the date of contribution; these, tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

Assets Useful Life

General Assets

LandIndefiniteLand Improvements15 yearsBuildings20 to 40 yearsVehicles and Equipment

Vehicles 20 years
Machinery and Equipment 5 to 20 years

Infrastructure Assets

Infrastructure Assets

Water and Sewer 40 years Road Network Assets 20 to 40 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality capitalizes interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(m) Landfill Liability:

The municipality of **TOWN OF PILOT BUTTE** does not maintain a waste disposal site that is an operating landfill.

(n) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

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Notes to the Financial Statements For the year ended December 31, 2021

(o) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(p) Basis of Segmentation / Segment Report:

Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for police and fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

Notes to the Financial Statements For the year ended December 31, 2021

(q) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on April 26, 2021.

(r) New Accounting Standards:

Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer .

The full extent of the impact on adoption of these future standards is not known at this time.

Notes to the Financial Statements
For the year ended December 31, 2021

| 2. Cash and Temporary Investments | 2021 | 2020 |
|--------------------------------------|--------------|--------------|
| Cash on hand | \$ 1,050 | \$ 1,050 |
| Cash on deposit | 4,721,503 | 6,094,456 |
| Total Cash and Temporary Investments | \$ 4,722,553 | \$ 6,095,506 |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of twelve months or less.

| 3. Taxes a | nd Grants in Lieu Receivable | 2021 | 2020 |
|------------|---|---------------|---------------|
| Municipa | al - Current | \$ 106,213 | \$ 121,503 |
| | - Arrears | 123,477 | 169,463 |
| | | 229,690 | 290,966 |
| | - Less Allowance for Uncollectables | - | - |
| Total Mu | ınicipal Taxes Receivable | 229,690 | 290,966 |
| | | | |
| School | - Current | 71,267 | 78,226 |
| | - Arrears | 55,787 | 65,559 |
| Total Sc | hool Taxes Receivable | 127,054 | 143,785 |
| | | | |
| Other | | - , | - |
| Total Ta | xes and Grants in Lieu Receivable | 356,744 | 434,751 |
| Deduct t | axes to be collected on behalf of other organizations | (127,054) | (143,785) |
| Total Ta | xes and Grants in Lieu Receivable | \$ 229,690 | \$ 290,966 |

Notes to the Financial Statements
For the year ended December 31, 2021

| 4. Other Accounts Receivable | | 2021 | | 2020 |
|-------------------------------------|----|-----------|-----|-----------|
| Trade receivables | \$ | 223,696 | \$ | 227,036 |
| Federal government | | 216,666 | | 216,666 |
| Provincial government | | 16,711 | | 121,095 |
| GST receivable | | 12,493 | | 32,126 |
| Local government | | - | | 4,875 |
| Tax enforcement costs receivable | | 4,595 | | 5,557 |
| Service connection fees receivable | | 84,354 | | 142,046 |
| Water project receivable | | 685,382 | | 1,010,094 |
| Utility accounts receivable | | 129,094 | | 132,332 |
| Accrued interest | | _ | ┷ | 2,858 |
| Total Other Accounts Receivable | | 1,372,991 | | 1,894,685 |
| Less Allowance for Uncollectables | | 1,161 | | 456 |
| Net Other Accounts Receivable | \$ | 1,371,830 | \$ | 1,894,229 |
| 5. Accounts Payable | | 2021 | | 2020 |
| Trade payables | \$ | 156,889 | \$ | 267,747 |
| Refundable building permit deposits | | 322,050 | | 239,000 |
| School tax collections | | 88,773 | | 74,519 |
| Construction holdbacks | | - | | 1,056,252 |
| Local government | | 3,179 | | 9,166 |
| Provincial government | | 1,680 | | 1,416 |
| Total Accounts Payable | \$ | 572,571 | \$ | 1,648,100 |
| 6. Deferred Revenue | | 2021 | | 2020 |
| Unearned revenues - fees | \$ | 35,955 | T\$ | 81,601 |
| Deferred MEEP grant funding | * | - | | 307,148 |
| Prepaid taxes | | - | | 161 |
| Total Deferred Revenue | \$ | 35,955 | \$ | 388,910 |

Notes to the Financial Statements

For the year ended December 31, 2021

7. Long-Term Debt

- a) The debt limit of the municipality is \$3,716,750. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (*The Municipalities Act* section 161(1)). In 2011, a loan for \$5,175,051 was approved by the Saskatchewan Municipal Board in order to finance the town's water treatment project.
- b) CMHC loan is repayable at \$452,205 per annum and bears interest at 3.59%. The debt matures in 2025. Balance December 31, 2021 \$1,662,400.
- c) During 2014, the town secured a loan with TD Canada Trust in the amount of \$3,202,441, interest at 3.867%, repayable in 10 annual installments of \$392,222, maturing in 2024. Balance December 31, 2021 \$NIL.
- d) During 2014, the town secured a loan with TD Canada Trust in the amount of \$487,350, interest at 3.867%, repayable in 10 annual installments of \$59,689, maturing in 2024. Balance December 31, 2021 \$45,548.
- e) In 2020, a Royal Bank debt was incurred in the form of a bankers' acceptance loan. This loan is repayable quarterly under a 2.14% interest rate swap over fifteen years (2020-2035) with blended principal and interest payments. This loan is for financing a wastewater treatment system upgrade. Balance December 31, 2021 \$3,677,000.

Future principal and interest payments are as follows:

| Year | Principal | Interest | Current Total | Prior Year Principal |
|------------|--------------|------------|---------------|----------------------|
| 2021 | \$ - | \$ - | \$ - | \$ 1,021,382 |
| 2022 | 665,868 | 139,414 | 805,282 | 978,786 |
| 2023 | 638,404 | 117,746 | 756,150 | 638,404 |
| 2024 | 658,994 | 98,335 | 757,329 | 658,994 |
| 2025 | 685,682 | 77,900 | 763,582 | 687,186 |
| 2026 | 248,000 | 56,418 | 304,418 | 248,000 |
| Thereafter | 2,488,000 | 254,162 | 2,742,162 | 2,488,000 |
| Balance | \$ 5,384,948 | \$ 743,975 | \$ 6,128,923 | \$ 6,720,752 |

Notes to the Financial Statements
For the year ended December 31, 2021

8. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2021 was \$104,375 (2020 - \$94,854). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total (in thousands), plan assets of \$3,221,426, plan liabilities, including pension obligations, of \$2,382,526, and a resulting surplus of \$838,900.

9. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

10. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature. The fair value of the municipality's long term debt approximates the carrying value as the terms and conditions are comparable to current market conditions, or they are due in a relatively short period of time.

11. Interest Rate Risk

The town is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity. The municipality is exposed to interest rate price risk on its long term debt that has a fixed interest rate. The interest rate and maturity date of the debt is disclosed in Note 7.

12. COVID-19 Pandemic

The COVID-19 pandemic is complex and continues to evolve. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2021

| | 20 | 21 Budget | | 2021 | | 2020 |
|--|-------------|-----------|----------|-------------|----|-----------|
| TAXES | | | | | | |
| General municipal tax levy | \$ | 1,713,004 | \$ 2 | 2,043,081 | \$ | 2,080,965 |
| Abatements and adjustments | | (3,800) | | (330,708) | | (314,432 |
| Discount on current year taxes | | (125,000) | | (122,366) | | (124,116 |
| Net Municipal Taxes Potash tax share | | 1,584,204 | | 1,590,007 | | 1,642,417 |
| Trailer license fees | | 46,710 | | - 46,172 | | 46,713 |
| Penalties on tax arrears | | 35,000 | | 40,190 | | 40,025 |
| Tax levy - top ups | | - | | - | | - |
| Other - Capital frontage taxes | | 374,630 | | _ | | - |
| Total Taxes | | 2,040,544 | | 1,676,369 | | 1,729,155 |
| | | | | | | |
| JNCONDITIONAL GRANTS Equalization (Revenue Sharing) | | 485,830 | <u> </u> | 481,462 | | 485,831 |
| Other - Safe ReStart program | | 400,000 | | - | | 127,481 |
| Other - | | - | | _ | | - |
| Fotal Unconditional Grants | | 485,830 | | 481,462 | | 613,312 |
| Total officialitional Grants | SHEET STATE | 400,000 | 10 L 1.7 | 401,402 | | 010,012 |
| GRANTS IN LIEU OF TAXES | | | | | | |
| - ederal | | - | | - | | - |
| Provinc <u>ial</u> | | | | | | |
| S.P.C. Electrical | | - | | - | | - |
| SaskEnergy Gas | | - | | - | | - |
| TransGas | | - | | - | | - |
| Central Services SaskTel | | 2,800 | | 2,707 | | 3,546 |
| Other - | | 2,800 | | 2,707 | | - 3,340 |
| Local/Other | | | | | | |
| Housing Authority | | - | | - | | |
| C.P.R. Mainline | | 6,500 | | 5,915 | | 7,540 |
| Treaty Land Entitlement | | - | | - | | - |
| Other - Other Government Transfers | | - | | | | |
| S.P.C. Surcharges | | 113,000 | | 121,781 | | 113,674 |
| SaskEnergy Surcharge | | 45,000 | | 44,132 | 77 | 44,823 |
| Other - | | - | | - | | - |
| Total Grants in Lieu of Taxes | | 167,300 | | 174,535 | | 169,583 |
| Ottal Citation in Live of Texas | | 107,000 | | 1,000 | | .00,000 |
| OTAL TAXES AND OTHER UNCONDITIONAL REVE | NUE \$ | 2,693,674 | \$ 2 | 2,332,366 | \$ | 2,512,050 |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

| | 202 | 1 Budget | | 2021 | | 2020 |
|---|-----|---|----|---|----|--|
| SENERAL GOVERNMENT SERVICES | | | | | | |
| perating | | | | | | |
| Other Segmented Revenue | | | | | | |
| Fees and Charges | | | | | | |
| - Custom work | \$ | 19,500 | \$ | 31,759 | \$ | 32,403 |
| - Sales of supplies | | - | | - | | - |
| - Rentals | | 8,000 | | 8,000 | | 8,000 |
| - Licences and permits | | 77,300 | | 127,842 | | 66,010 |
| - Other - Donations | | _ | | - | | - |
| Total Fees and Charges | | 104,800 | | 167,601 | | 106,413 |
| - Tangible capital asset sales - gain (loss) | | - | | (1,942) | | (2,516) |
| - Land sales - gain (loss) | | - | | - | | - |
| Investment income and commissions | | 30,000 | | 27,688 | | 45,579 |
| - Other - Miscellaneous | | 1,000 | | 12,756 | | 6,655 |
| Total Other Segmented Revenue | | 135,800 | | 206,103 | | 156,131 |
| Conditional Grants | | | | | | |
| - Transit | | - | | - | | - |
| - Other - | | - | | - | | - |
| Total Conditional Grants | | _ | | _ | | - |
| otal Operating | | 135,800 | | 206,103 | | 156,131 |
| apital | | 100,000 | | | | |
| Conditional Grants | T | | Т | | Т | |
| - Canada Community-Building Fund | | | | _ | | _ |
| - Can/Sask Municipal Rural Infrastructure | | - | | _ | | |
| - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance | 1 | - | | - | | |
| | 1 | | | | | |
| | | - | | - | | |
| - Other - | | - | | - | _ | - |
| - Other - otal Capital | \$ | 135,800 | \$ | 206,103 | \$ | 156,131 |
| - Other - Total Capital Total General Government Services | \$ | 135,800 | \$ | 206,103 | \$ | 156,131 |
| - Other - Total Capital Total General Government Services PROTECTIVE SERVICES | \$ | 135,800 | \$ | 206,103 | \$ | 156,131 |
| - Other - Total Capital Total General Government Services PROTECTIVE SERVICES Operating | \$ | 135,800 | \$ | 206,103 | \$ | - - 156,131 |
| - Other - Total Capital Total General Government Services PROTECTIVE SERVICES Operating Other Segmented Revenue | \$ | 135,800 | \$ | 206,103 | \$ | 156,131 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges | | | | | | |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school | | 64,720 | \$ | 78,041 | \$ | 70,356 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges | | | | 78,041 78,041 | | |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) | | 64,720 64,720 | | 78,041 78,041 7,000 | | 70,356 70,356 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue | | 64,720 64,720 | | 78,041 78,041 7,000 | | 70,356 70,356 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating | | 64,720 64,720 - 131,000 | | 78,041 78,041 7,000 345,215 | | 70,356 70,356 - 6,725 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating capital | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating capital Conditional Grants | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 - - |
| - Other - otal Capital otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating capital Conditional Grants - Canada Community-Building Fund | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 - - |
| - Other - otal Capital otal General Government Services PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating Capital Conditional Grants - Canada Community-Building Fund - Can/Sask Municipal Rural Infrastructure | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 - - |
| - Other - otal Capital otal General Government Services PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating Capital Conditional Grants - Canada Community-Building Fund - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance | | 64,720 64,720 - 131,000 195,720 | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 |
| - Other - otal Capital otal General Government Services PROTECTIVE SERVICES Operating Other Segmented Revenue Fees and Charges - Other - Fire agreements, fees, and fire school Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Rentals and donations Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Donations Total Conditional Grants otal Operating Capital Conditional Grants - Canada Community-Building Fund - Can/Sask Municipal Rural Infrastructure | | 64,720 64,720 - 131,000 195,720 - - | | 78,041 78,041 7,000 345,215 430,256 | | 70,356 70,356 - 6,725 77,081 |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

| | 20 | 21 Budget | | 2021 | | 2020 |
|--|----|--|----|---|----|---|
| RANSPORTATION SERVICES | | | | | | |
| Deperating | | | | | | |
| Other Segmented Revenue | | | | | | |
| Fees and Charges | 1. | | | | | |
| - Custom work | \$ | - | \$ | - | \$ | - |
| - Sales of supplies | | - | | (100) | | - |
| - Road maintenance agreements | | - | | - | | - |
| - Frontage | | - | | - | | - |
| - Other - Miscellaneous | | - | | - | | - |
| Total Fees and Charges | | - | | (100) | 1 | - |
| - Tangible capital asset sales - gain (loss) | | - | | (1,311) | | (384) |
| - Other - | | - | | - | | - |
| Total Other Segmented Revenue | | _ | | (1,411) | | (384) |
| Conditional Grants | | | | | | |
| - Student Employment | | - | | - | | - |
| - Other - Rail subsidy | | - | | - | | - |
| Total Conditional Grants | | - | | - | | - |
| otal Operating | | - | | (1,411) | | (384) |
| Capital | | | | | | |
| Conditional Grants | T | | Г | | T | |
| - Canada Community-Building Fund | | 65,003 | | 260,393 | | 189,125 |
| - Can/Sask Municipal Rural Infrastructure | | - | | - | | - |
| - MEEP | | _ | | _ | | get o j |
| - Designated Municipal Roads and Bridges | | _ | | _ | | <u> </u> |
| - Other - Land donation | | | | _ | 1 | _ |
| | | | 1 | | | |
| | | 65,003 | | 260 393 | | 189 125 |
| otal Capital otal Transportation Services | \$ | 65,003 65,003 | \$ | 260,393 25 8,982 | \$ | 189,125 188,741 |
| otal Capital otal Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating | \$ | | \$ | | \$ | |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue | \$ | | \$ | | \$ | |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges | | 65,003 | | 258,982 | | 188,741 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees | \$ | | \$ | | \$ | |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies | | 65,003 | | 258,982 | | 188,741 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges | | 65,003 | | 258,982 | | 188,741 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations | | 3,250 | | 3,071 | | 3,310 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees | | 3,250 - - 3,000 | | 3,071 - - 5,000 | | 3,310 - - - 4,286 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges | | 3,250 | | 3,071 | | 3,310 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) | | 3,250 - - 3,000 | | 3,071 - - 5,000 | | 3,310 - - - 4,286 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - | | 3,250 - - 3,000 6,250 | | 3,071 - - 5,000 8,071 - | | 3,310 - - - 4,286 7,596 - |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue | | 3,250 - - 3,000 | | 3,071 - - 5,000 | | 3,310 - - - 4,286 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Deparating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants | | 3,250 - - 3,000 6,250 - - 6,250 | | 3,071 - - 5,000 8,071 - 8,071 | | 3,310 4,286 - 7,596 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Deparating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship | | 3,250 - - 3,000 6,250 | | 3,071 - - 5,000 8,071 - | | 3,310 - - - 4,286 7,596 - |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government | | 3,250 - - 3,000 6,250 - - 6,250 | | 3,071 - - 5,000 8,071 - 8,071 | | 3,310 4,286 - 7,596 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA | | 3,250 - - 3,000 6,250 - - 6,250 - - - - - - - - | | 3,071 5,000 8,071 8,071 - 30,867 - | | 3,310 4,286 - 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Deparating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants | | 3,250 - - 3,000 6,250 - - 6,250 - - - - - - - - | | 3,071 5,000 8,071 8,071 - 30,867 - | | 3,310 4,286 - 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Diperating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Diperating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Discreting Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating Capital Conditional Grants | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Deparating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Derating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating Capital Conditional Grants | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Derating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund - Can/Sask Municipal Rural Infrastructure | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |
| Total Capital Total Transportation Services ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Diperating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Sale of supplies - Eco Centre surcharges - Donations - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Multi Material Stewardship - Local Government - Other - SE District SPRA Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund - Can/Sask Municipal Rural Infrastructure - Provincial Disaster Assistance | | 3,250 3,000 6,250 6,250 22,900 | | 3,071 5,000 8,071 8,071 - 30,867 | | 3,310 4,286 7,596 7,596 - 23,766 |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

| | 20 | 21 Budget | 2 | 021 | 2020 |
|--|----|-----------|----|---------|---------------|
| PLANNING AND DEVELOPMENT SERVICES | | | | | |
| Operating | | | , | | |
| Other Segmented Revenue | | | | | |
| Fees and Charges | | | | | |
| - Maintenance and development charges | \$ | 333,120 | \$ | 333,411 | \$ 140 |
| - Other - | | - | | - | - |
| Total Fees and Charges | | 333,120 | | 333,411 | 140 |
| - Tangible capital asset sales - gain (loss) | | - | | - | , - |
| - Other - Developer contributions of capital | | - | | - | |
| Total Other Segmented Revenue | | 333,120 | | 333,411 | 140 |
| Conditional Grants | | | | | |
| - Student Employment | | - | | - | - |
| - Other - | | | | | |
| Total Conditional Grants | | - | | - | - |
| Total Operating | | 333,120 | | 333,411 | 140 |
| Capital | | | | | |
| Conditional Grants and Contributions | | | | | |
| - Canada Community-Building Fund | | - | | - , : | - |
| - Provincial Disaster Assistance | | - | | - | - |
| Other - Developer contributions of capital | | _ | | - | _ |
| Total Capital | | - | | - | - |
| Total Planning and Development Services | \$ | 333,120 | \$ | 333,411 | \$ 140 |
| Operating Other Segmented Revenue | T | | | | |
| Fees and Charges | | | | | |
| - Other - Recreation fees | \$ | 231,480 | \$ | 259,770 | \$ 278,468 |
| Total Fees and Charges | | 231,480 | | 259,770 | 278,468 |
| - Tangible capital asset sales - gain (loss) | | - | | - | _ |
| - Other - Donations and other | | 4,330 | | 10,705 | 4,778 |
| Total Other Segmented Revenue | | 235,810 | | 270,475 | 283,246 |
| Conditional Grants | | - | | - | - |
| - Donations | | 7,500 | | 11,125 | 5,000 |
| - Local Government | | 28,460 | | 28,461 | 28,461 |
| - WEDC and Community Rink | | 1,000 | | 11,980 | 1,100 |
| - Other - HRDC Summer Placement | | 3,170 | | 4,810 | 3,170 |
| Total Conditional Grants | | 40,130 | | 56,376 | 37,731 |
| Total Operating | | 275,940 | | 326,851 | 320,977 |
| Capital | | | | | |
| Conditional Grants | | | | | |
| - MRIF | | , ', - | | - | - |
| - WEDC | | - | | - | - |
| - Local Government | | 15,000 | | 15,000 | 15,000 |
| - Other - MEEP | | _ | | 240,000 | _ |
| Total Capital | | 15,000 | | 255,000 | 15,000 |
| Total Recreation and Cultural Services | \$ | 290,940 | \$ | 581,851 | \$ 335,977 |

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2021

| | 2 | 021 Budget | | 2021 | | 2020 |
|---|-----|------------|----|-----------|----|-----------|
| TILITY SERVICES | | | | | | |
| perating Other Segmented Revenue | T - | | | | | |
| Fees and Charges | | | | | | |
| - Water | \$ | 1,039,600 | \$ | 1,102,748 | \$ | 1,031,769 |
| - Sewer | 1 | 462,200 | , | 472,906 | | 458,183 |
| - Other - Sewer service application and locates | 1 | 5,000 | | 5,800 | | 2,600 |
| - Other - Line boring, permits, and other fees | | 2,800 | | 13,888 | | 2,810 |
| Total Fees and Charges | | 1,509,600 | | 1,595,342 | | 1,495,362 |
| - Tangible capital asset sales - gain (loss) | 1 | - | | (84,208) | | - |
| - Other - Interest and miscellaneous | | 59,760 | | 68,299 | | 85,945 |
| Total Other Segmented Revenue | | 1,569,360 | | 1,579,433 | | 1,581,307 |
| Conditional Grants and Levies | | | | | | |
| - Service connection levy | | - | | - | | - |
| - Other - | | - | | - | - | |
| Total Conditional Grants | | - | | - | | |
| otal Operating | | 1,569,360 | | 1,579,433 | | 1,581,307 |
| apital | | | | | | |
| Conditional Grants and Levies | | | | | | |
| - Canada Community-Building Fund | | - | 2 | - | | - |
| - Local Improvement Levy | | - | | - | | - |
| - Other - Provincial Building Canada Fund | | - " | | - | | 1,179,752 |
| - Other - Federal Building Canada Fund | | | - | - | | 1,164,480 |
| otal Capital | | - | | 4 570 400 | Δ. | 2,344,232 |
| otal Utility Services | \$ | 1,569,360 | \$ | 1,579,433 | \$ | 3,925,539 |
| | | | | | | |
| | | | | | | |
| OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | \$ | 2,619,093 | \$ | 3,511,430 | \$ | 4,714,971 |
| | = | | | | | |
| | | | | | | |
| | | | | | | |
| UMMARY | | | | | | |
| Total Other Segmented Revenue | \$ | 2,476,060 | \$ | 2,826,338 | \$ | 2,105,117 |
| Total Constitue of Consta | | 62 020 | | 97 242 | | 61,49 |
| Total Conditional Grants | | 63,030 | | 87,243 | | 01,497 |
| Total Capital Grants and Contributions | | 80,003 | | 597,849 | | 2,548,357 |
| | | , | | | | |
| | | | | | | |
| OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | \$ | 2,619,093 | \$ | 3,511,430 | \$ | 4,714,97 |

Schedule of Total Expenses by Function For the year ended December 31, 2021

| | 20 | 21 Budget | 2021 | 2020 |
|--|----|------------|------------|----------------|
| NERAL GOVERNMENT SERVICES Council remuneration and travel | 10 | 407.000 | 104.055 | 16 00 500 |
| | \$ | 107,800 | \$ 121,055 | \$ 86,532 |
| Wages and benefits | | 500,320 | 494,099 | 494,742 |
| Professional/Contractual services | | 205,760 | 186,990 | 192,301 |
| Utilities | | 11,360 | 11,450 | 11,649 |
| Maintenance, materials, and supplies | | 39,380 | 43,875 | 41,769 |
| Grants and contributions - operating | | y - | - | 2,500 |
| - capital | | - | - | - |
| Amortization | 1 | 5,242 | 5,817 | 5,242 |
| Interest | | 3,100 | 3,950 | 3,572 |
| Allowance for uncollectable | | - | - | - |
| Other - Advertising, subscriptions, and other | | 8,000 | 7,884 | 7,187 |
| al General Government Services | \$ | 880,962 | \$ 875,120 | \$ 845,494 |
| ar ocherar dovernment der vides | LΨ | 000,002 | Ψ 0/0,120 | φ |
| DTECTIVE SERVICES | | | | |
| Police Protection | T_ | | Ιφ | T ₀ |
| Wages and benefits | \$ | - | \$ - | \$ - |
| Professional/Contractual services | | 103,000 | 105,691 | 102,928 |
| Utilities | | - | - | - |
| Maintenance, materials, and supplies | | - | - | - |
| Grants and contributions - operating | | - | - | - |
| - capital | | - | - | - |
| Other - | | _ | - | - |
| Fire Protection | | | , | |
| Wages and benefits | | 30,000 | 25,074 | 24,600 |
| Professional/Contractual services | | 12,700 | 8,992 | 14,206 |
| Utilities | | 6,300 | 7,107 | 6,469 |
| Maintenance, materials, and supplies | | 54,700 | 66,554 | 59,899 |
| Grants and contributions - operating | | 200 | 200 | _ |
| - capital | | 200 | 200 | _ |
| · | | 77.077 | 70.616 | 77,077 |
| Amortization | | 77,077 | 78,616 | 17,077 |
| Allowance for doubtful | | - | | - |
| Other - First responder supplies, and fire school | | 1,500 | 1,724 | 674 |
| al Protective Services | \$ | 285,477 | \$ 293,958 | \$ 285,853 |
| | | | | |
| ANSPORTATION SERVICES Wages and benefits | \$ | 431,820 | \$ 406,292 | \$ 374,490 |
| Council remuneration and travel | | - | | |
| Professional/Contractual services | | 53,500 | 35,898 | 40,906 |
| Utilities | | 53,050 | 44,958 | 50,709 |
| Maintenance, materials, and supplies | | 135,500 | 118,055 | 84,643 |
| Gravel | | | - | - |
| Grants and contributions - operating | | - | - | - |
| - capital | | 440.070 | EGO 404 | 449,973 |
| () mortization | | 449,973 | 563,421 | 449,97 |
| Amortization | | | I - | - |
| Interest | , | - | 1 | 1 |
| | | _ | - | - |

Schedule of Total Expenses by Function For the year ended December 31, 2021

| | 20 | 21 Budget | | 2021 | | 2020 |
|---|----------|-----------|----|---------|----|---------|
| VIRONMENTAL AND PUBLIC HEALTH SERVICES | | | | | | |
| Wages and benefits | \$ | - | \$ | - | \$ | - |
| Professional/Contractual services | | 284,000 | | 280,627 | | 288,547 |
| Utilities | | - | | - | | - |
| Maintenance, materials, and supplies | | 6,000 | | 5,979 | | 41,392 |
| Grants and contributions - operating | | - | | , - | | - |
| - Waste disposal | | - | | - | | - |
| - Public health | | - | | - | | - |
| - capital | | - | | - | - | - |
| - Waste disposal | | - | | - | | - |
| - Public health | | - | | - | | - 1 |
| Amortization | | - | | - | | - |
| Interest | | - , | | - | | - |
| Other - Housing authority deficit | | _ | | - | | - |
| al Environmental and Public Health Services | \$ | 290,000 | \$ | 286,606 | \$ | 329,939 |
| al Environmental and Public Health Services | Þ | 290,000 | Φ | 200,000 | P | 329,938 |
| NAMES AND DEVELOPMENT SERVICES | | | | | | |
| WANTING AND DEVELOPMENT SERVICES Wages and benefits | S | 60,500 | \$ | 59,903 | \$ | 55,909 |
| Professional/Contractual services | Ι Φ | 90,000 | Φ | 157,690 | ۱۳ | 76,87 |
| Grants and contributions - operating | | 90,000 | | 137,030 | | 70,07 |
| - capital | | _ | | | | _ |
| - capital Amortization | | - | | _ | | _ |
| | | - | | - | | _ |
| Interest | | 4,500 | | 140 | | 1,096 |
| Other - Community events and committee expenses | | 4,500 | | 140 | | 1,090 |
| al Planning and Development Services | \$ | 155,000 | \$ | 217,733 | \$ | 133,876 |
| CREATION AND CULTURAL SERVICES | | | | | | |
| Wages and benefits | \$ | 288,560 | \$ | 295,501 | \$ | 243,71 |
| Professional/Contractual services | | 51,500 | | 58,253 | | 44,93 |
| Utilities | | 76,100 | | 54,329 | | 62,51 |
| Maintenance, materials, and supplies | | 102,850 | | 107,152 | | 96,89 |
| Grants and contributions - operating | | 22,000 | | 21,030 | | 21,743 |
| - capital | | - | | - | | - |
| Amortization | | 108,828 | | 134,169 | | 108,828 |
| Interest | | - | | - | | - |
| Allowance for uncollectables | | _ | | _ | | - |
| Other - Miscellaneous | | 700 | | 1,092 | | 307 |
| Other - Miscellaneous | | 700 | | 1,002 | | 301 |
| al Recreation and Cultural Services | \$ | 650,538 | \$ | 671,526 | \$ | 578,930 |
| | | | | | | |

Schedule of Total Expenses by Function For the year ended December 31, 2021

| | 2 | 021 Budget | | 2021 | 10 AL 10 | 2020 |
|--------------------------------------|----|------------|----|-----------|----------|-----------|
| UTILITY SERVICES | | | | | | |
| Wages and benefits | \$ | 220,520 | \$ | 223,397 | \$ | 171,098 |
| Professional/Contractual services | | 83,750 | | 71,742 | | 55,553 |
| Utilities | | 138,300 | | 182,198 | | 134,476 |
| Maintenance, materials, and supplies | | 341,500 | | 207,696 | | 141,894 |
| Grants and contributions - operating | | - | 1 | - | | - |
| - capital | | - | 1 | - | | - |
| Amortization | | 675,495 | | 586,065 | | 675,495 |
| Interest | | 217,980 | | 172,391 | | 134,407 |
| Allowance for uncollectables | | - | | 13,466 | | - |
| Other - Miscellaneous | | - | | - | | - |
| Total Utility Services | \$ | 1,677,545 | \$ | 1,456,955 | \$ | 1,312,923 |
| | | | | | | |
| | | | | | | |
| TOTAL EXPENSES BY FUNCTION | \$ | 5,063,365 | \$ | 4,970,522 | \$ | 4,487,736 |

DUDLEY & COMPANY LLP

TOWN OF PILOT BUTTE

Schedule of Segment Disclosure by Function For the year ended December 31, 2021

Schedule 4

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Utility Services | Total |
|--------------------------------------|-----------------------|------------------------|-------------------------|-------------------------------|------------------------|----------------------|---------------------|---------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | \$ 167,601 | \$ 78,041 | \$ (100) | \$ 8,071 | \$ 333,411 | \$ 259,770 | \$ 1,595,342 | \$ 2,442,136 |
| Tangible Capital Asset Sales - Gain | (1,942) | 7,000 | (1,311) | - | - | - | (84,208) | (80,461 |
| Investment Income and Commissions | 27,688 | - | - | - | | - | - | 27,688 |
| Other Revenues | 12,756 | 345,215 | - " | - | - | 10,705 | 68,299 | 436,975 |
| Grants - Conditional | - | - | - | 30,867 | - | 56,376 | - | 87,243 |
| - Capital | - | 82,456 | 260,393 | | | 255,000 | - | 597,849 |
| Total Revenues | 206,103 | 512,712 | 258,982 | 38,938 | 333,411 | 581,851 | 1,579,433 | 3,511,430 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages and Benefits | 615,154 | 25,074 | 406,292 | - | 59,903 | 295,501 | 223,397 | 1,625,321 |
| Professional/Contractual Services | 186,990 | 114,683 | 35,898 | 280,627 | 157,690 | 58,253 | 71,742 | 905,883 |
| Utilities | 11,450 | 7,107 | 44,958 | - | - | 54,329 | 182,198 | 300,042 |
| Maintenance, Materials, and Supplies | 43,875 | 66,554 | 118,055 | 5,979 | - | 107,152 | 207,696 | 549,311 |
| Grants and Contributions | - | 200 | - | - | _ | 21,030 | - | 21,230 |
| Amortization | 5,817 | 78,616 | 563,421 | - | - | 134,169 | 586,065 | 1,368,088 |
| Interest | 3,950 | - | _ | - | - | - | 172,391 | 176,341 |
| Allowance for uncollectables | | _ | - | - | - | - | 13,466 | 13,466 |
| Other | 7,884 | 1,724 | - | - | 140 | 1,092 | | 10,840 |
| Total Expenses | 875,120 | 293,958 | 1,168,624 | 286,606 | 217,733 | 671,526 | 1,456,955 | 4,970,522 |
| Surplus (Deficit) by Function | \$ (669,017) | \$ 218,754 | \$ (909,642) | \$ (247,668) | \$ 115,678 | \$ (89,675) | \$ 122,478 | \$ (1,459,092 |

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 2,332,366

Net Surplus (Deficit)

873,274

DUDLEY & COMPANY LLP

TOWN OF PILOT BUTTE

Schedule of Segment Disclosure by Function For the year ended December 31, 2020

Schedule 5

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Utility Services | Total |
|--------------------------------------|-----------------------|------------------------|----------------------------|----------------------------------|------------------------|----------------------|---------------------|--------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | \$ 106,413 | \$ 70,356 | \$ - | \$ 7,596 | \$ 140 | \$ 278,468 | \$ 1,495,362 | \$ 1,958,335 |
| Tangible Capital Asset Sales - Gain | (2,516) | - | (384) | - | - | | - | (2,900 |
| Investment Income and Commissions | 45,579 | - | - | - | - | | - ", | 45,579 |
| Other Revenues | 6,655 | 6,725 | - | - | - | 4,778 | 85,945 | 104,103 |
| Grants - Conditional | 1002 | - | - | 23,766 | - | 37,731 | - | 61,497 |
| - Capital | - | 5 - 1 - 1 - 1 - 1 | 189,125 | - | - | 15,000 | 2,344,232 | 2,548,357 |
| Total Revenues | 156,131 | 77,081 | 188,741 | 31,362 | 140 | 335,977 | 3,925,539 | 4,714,971 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages and Benefits | 581,274 | 24,600 | 374,490 | - | 55,909 | 243,711 | 171,098 | 1,451,082 |
| Professional/Contractual Services | 192,301 | 117,134 | 40,906 | 288,547 | 76,871 | 44,931 | 55,553 | 816,243 |
| Utilities | 11,649 | 6,469 | 50,709 | - | - | 62,515 | 134,476 | 265,818 |
| Maintenance, Materials, and Supplies | 41,769 | 59,899 | 84,643 | 41,392 | _ | 96,895 | 141,894 | 466,492 |
| Grants and Contributions | 2,500 | _ | - | - | - | 21,743 | - | 24,243 |
| Amortization | 5,242 | 77,077 | 449,973 | - | - | 108,828 | 675,495 | 1,316,615 |
| Interest | 3,572 | - | - | _ | | | 134,407 | 137,979 |
| Other | 7,187 | 674 | - | - | 1,096 | 307 | - | 9,264 |
| Total Expenses | 845,494 | 285,853 | 1,000,721 | 329,939 | 133,876 | 578,930 | 1,312,923 | 4,487,736 |
| Surplus (Deficit) by Function | \$ (689,363) | \$ (208,772) | \$ (811,980) | \$ (298,577) | \$ (133,736) | \$ (242,953) | \$ 2,612,616 | \$ 227,235 |

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 2,512,050

Net Surplus (Deficit)

\$ 2,739,285

Schedule of Tangible Capital Assets by Object For the year ended December 31, 2021

| | | FORESTER STEEL | | | 2021 | | | Matter Manager | 2020 |
|--|--------------|----------------------|----------------|--------------|-----------------------|--------------------------|------------------------------|----------------|---------------|
| | | | General Assets | | | Infrastructure Assets | General / Infrastructure | | |
| | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment | Linear Assets | Assets Under Construction | Total | Total |
| Asset Cost | | | | | | | | | |
| Opening Asset Costs | \$ 4,230,034 | \$ 8,874,713 | \$ 8,484,978 | \$ 1,100,472 | \$ 2,510,428 | \$ 32,872,061 | \$ 11,047,363 | \$ 69,120,049 | \$ 60,786,878 |
| Additions during the year | - 1 | 370,395 | 49,733 | 583,229 | 307,604 | 260,973 | 42,973 | 1,614,907 | 8,524,605 |
| Disposals and write downs during the year | - | - | - | (66,787) | (214,122) | | - 1 | (280,909) | (191,434 |
| Transfers (from) assets under construction | - | | 1,000,000 | - | - | 10,009,066 | (11,009,066) | - | - |
| Closing Asset Costs | \$ 4,230,034 | \$ 9,245,108 | \$ 9,534,711 | \$ 1,616,914 | \$ 2,603,910 | \$ 43,142,100 | \$ 81,270 | \$ 70,454,047 | \$ 69,120,049 |
| Accumulated Amortization | | | | | | | | | |
| Opening Accum. Amort. Cost | \$ - | \$ 1,551,633 | \$ 2,734,353 | \$ 876,023 | \$ 1,138,649 | \$ 6,311,388 | \$ - | \$ 12,612,046 | \$ 11,404,464 |
| Add: Amortization taken | - | 263,188 | 186,369 | 55,011 | 171,944 | 691,576 | - | 1,368,088 | 1,316,615 |
| Less: Accum. Amort. on Disposals | - | - | - | (66,787) | (39,306) | - | | (106,093) | (109,033 |
| Closing Accumulated Amort. | \$ - | \$ 1,814,821 | \$ 2,920,722 | \$ 864,247 | \$ 1,271,287 | \$ 7,002,964 | \$ | \$ 13,874,041 | \$ 12,612,046 |
| Net Book Value | \$ 4,230,034 | \$ 7,430,287 | \$ 6,613,989 | \$ 752,667 | \$ 1,332,623 | \$ 36,139,136 | \$ 81,270 | \$ 56,580,006 | \$ 56,508,003 |

| DUDL | 1. Total contributed/donated assets received in 2021: 2. List of assets recognized at nominal value are: | \$ \$ \$ \$ | - |
|---------------|--|-------------|---|
| & COMPANY LLP | | | |

DUDLEY & COMPANY LLP

TOWN OF PILOT BUTTE

Schedule of Tangible Capital Assets by Function For the year ended December 31, 2021

| | | 基件等 | 不断准备。 | | Acceptant | | 2021 | 46 | and the deal | | delete de | 9-1 | ALIEST? | | 2020 |
|---|-----|---------------------|------------------------|-----|--------------------------|----|------------------------------------|----|-----------------------|----------------------------|------------------|-----|------------|----|------------|
| | 1 - | General Vernment | Protective Services | Tra | ansportation Services | Er | nvironmental & Public Health | | Planning & evelopment | ecreation & Culture | Water & Sewer | | Total | | Total |
| Asset Cost | | | | | | | | | | | | | | | |
| Opening Asset Costs | \$ | 73,301 | \$ 1,611,120 | \$ | 20,049,995 | \$ | - | \$ | - | \$ 5,892,528 | \$ 41,493,105 | \$ | 69,120,049 | \$ | 60,786,878 |
| Additions during the year | | 55,414 | 596,963 | | 271,957 | | - | | - | 224,871 | 465,702 | | 1,614,907 | | 8,524,605 |
| Disposals and write-downs during the year | | (3,799) | (66,787) | | (105,062) | | - | | - | | (105,261) | | (280,909) | | (191,434) |
| Closing Asset Costs | \$ | 124,916 | \$ 2,141,296 | \$ | 20,216,890 | \$ | | \$ | | \$ 6,117,399 | \$ 41,853,546 | \$ | 70,454,047 | \$ | 69,120,049 |
| Accumulated Amortization | | | | | | Γ | | | | | | Г | | Г | |
| Opening Accum. Amort. Costs | \$ | 45,438 | \$ 1,064,321 | \$ | 5,136,028 | \$ | - | \$ | - | \$ 2,497,565 | \$ 3,868,694 | \$ | 12,612,046 | \$ | 11,404,464 |
| Add: Amortization taken | | 5,817 | 78,616 | | 563,421 | | - | | - | 134,169 | 586,065 | | 1,368,088 | | 1,316,615 |
| Less: Accum. Amort. on Disposals | | (2,280) | (66,787) | | (15,974) | | | | - | | (21,052) | | (106,093) | | (109,033) |
| Closing Accumulated Amortization | \$ | 48,975 | \$ 1,076,150 | \$ | 5,683,475 | \$ | - | \$ | | \$ 2,631,734 | \$ 4,433,707 | \$ | 13,874,041 | \$ | 12,612,046 |
| Net Book Value | \$ | 75,941 | \$ 1,065,146 | \$ | 14,533,415 | \$ | | \$ | | \$ 3,485,665 | \$ 37,419,839 | \$ | 56,580,006 | \$ | 56,508,003 |

Schedule of Accumulated Surplus For the year ended December 31, 2021

| | 2020 | Changes | 2021 |
|---|------------------|------------|----------|
| APPROPRIATED SURPLUS | \$ 795,581 \$ | 170,028 \$ | 965,60 |
| PROPRIATED RESERVES | | | |
| Maintenance Reserve | 63,000 | 5,623 | 68,62 |
| Water Reserve | 161,992 | - | 161,99 |
| White Butte Fire Reserve | 59,543 | - | 59,54 |
| Beautification Committee Reserve | 4,261 | - | 4,2 |
| MEEP Grant Reserve | 307,148 | (307,148) | - |
| Spray Park and Skate Park Reserve | 100,000 | (50,000) | 50,00 |
| Functional Study Reserve | 30,000 | - ' | 30,0 |
| Balgonie Water Reserve | 100,000 | - | 100,00 |
| Sask Energy Reserve | 102,646 | 45,000 | 147,64 |
| North Ridge Butte Street Pavement Reserve | 252,227 | - | 252,2 |
| Local Improvement Loan Payment Reserve | 392,222 | (297,251) | 94,9 |
| Service Connection Loan Payment Reserve | 59,694 | - | 59,69 |
| Water Meter Reserve | 118,668 | - | 118,60 |
| Membrane Reserve | 135,622 | 100,000 | 235,6 |
| Track Hoe Reserve | 60,000 | - | 60,0 |
| Development Fees Reserve | 742,699 | 333,120 | 1,075,8 |
| Sewer Reserve | 492,342 | (337,761) | 154,5 |
| Town Office Reserve | 100,000 | - | 100,0 |
| Pathways Reserve | 81,323 | - | 81,3 |
| Replacement Fund Reserve | 378,000 | - | 378,00 |
| Sign Reserve | 90,000 | (45,000) | 45,0 |
| Water Meter Install Reserve | 113,420 | - | 113,4 |
| Recreation Reserve | 46,430 | 892,600 | 939,0 |
| Rodeo Reserve | 31,729 | - | 31,7 |
| Soccer Pitch Reserve | 15,059 | - | 15,0 |
| War memorial Reserve | 1,110 | - 7 | 1,1 |
| Fire Reserve | 361,975 | (311,167) | 50,8 |
| Arbor Street Drainage Reserve | 298,000 | - | 298,0 |
| al Appropriated | 4,699,110 | 28,016 | 4,727,1 |
| T INVESTMENT IN TANGIBLE CAPITAL ASSETS | | | |
| Tangible Capital Assets (Schedule 6) | 56,508,003 | 72,003 | 56,580,0 |
| Less: Related debt | (5,942,627) | 603,227 | (5,339,4 |
| t Investment in Tangible Capital Assets | 50,565,376 | 675,230 | 51,240,6 |
| HER | | _ | _ |
| tal Accumulated Surplus | \$ 56,060,067 \$ | 873,274 \$ | 56,933,3 |

DUDLEY & COMPANY LLP

TOWN OF PILOT BUTTE

Schedule of Mill Rates and Assessments For the year ended December 31, 2021

| | | | 斯尔里尔斯 | | PROPERT | TY CLAS | SS | (为) 带头奇力 | | | |
|--------------------------|-----|-----------|----------------|--------------|-----------------------|---|------------------|---------------------------|---------------|-------------------|----------------|
| | Agı | riculture | Residential | COOK SERVICE | sidential dominium | (85000000000000000000000000000000000000 | sonal dential | ommercial & Industrial | | Potash Mine(s) | Total |
| Taxable Assessment | \$ | 199,485 | \$ 286,209,360 | \$ 2 | 4,564,880 | \$ | - | \$ 12,253,090 | \$ | _ ^ _ | \$ 323,226,815 |
| Regional Park Assessment | | | 2000年1月1日 | | 一种生物生 | | | | | | - |
| Total Assessment | | | | | | | | 理學學學數 | | | 323,226,815 |
| Mill Rate Factor(s) | | 2.200 | 1.037 | | 1.037 | | - | 1.437 | | | 大海绵外是 |
| Total Base Tax | | - | 315,321 | | - | | - | 9,129 | | | 324,450 |
| Total Municipal Tax Levy | \$ | 2,216 | \$ 1,814,156 | \$ | 128,643 | \$ | - | \$ 98,066 | d) C) Feet | 人,在全体生 | \$ 2,043,081 |

| MILL RATES: | MILLS 6.321 | | |
|-----------------------------|--------------------|--|--|
| Average Municipal* | | | |
| Average School* | 4.545 | | |
| Potash Mill Rate | | | |
| Uniform Municipal Mill Rate | 5.050 | | |

^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2021

| | | | Reimbursed | |
|------------------|---|--------------|------------|------------|
| Name | | Remuneration | Costs | Total |
| Peggy Chorney | 9 | \$ 20,230 | \$ 568 | \$ 20,798 |
| Jean Lowenberger | | 14,850 | 145 | 14,995 |
| Lydia Riopka | | 18,532 | - | 18,532 |
| Ed Sigmeth | | 15,487 | - | 15,487 |
| Zac Forster | | 15,739 | - | 15,739 |
| Scott Einarson | | 15,948 | - | 15,948 |
| Fred Salerno | | 14,383 | - | 14,383 |
| Total | | 115,169 | \$ 713 | \$ 115,882 |