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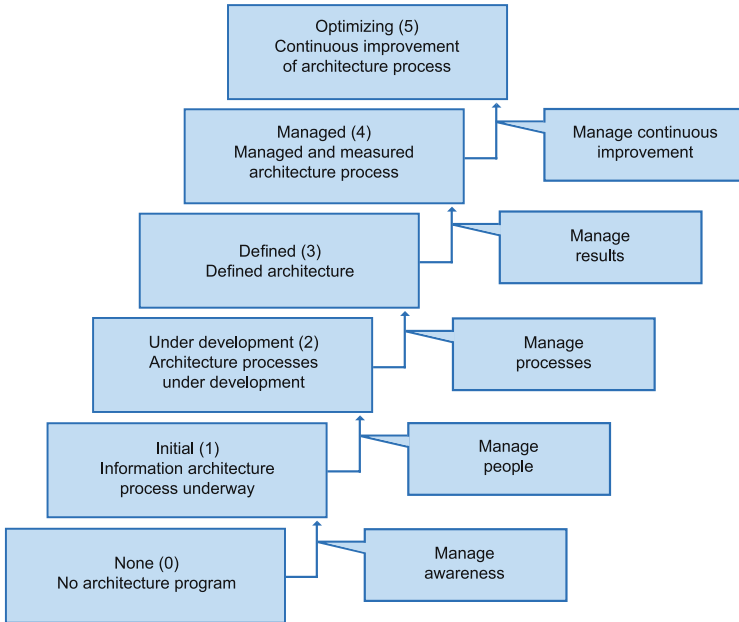
Enterprise Architecture

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### **Erratum**

Due to an error that occurred during the data conversion process, the lettering in the figure on page 101, Fig. 5.7 was not printed properly.

Please find attached the correct figure.



**Fig. 5.7** Architecture maturity model

its specific subjects to manage: on the lower levels the emphasis is on managing architecture awareness within the organization, architecture skills, and architecture processes. On the higher levels, the emphasis is on managing the architecture results, participating in transformation steering, informed decision making, and continuing improvement of the architecture function within the organization. At the lower levels, the focus will be on the *creating* enterprise architecture process, while at the middle levels the *apply* enterprise architecture process will be introduced followed by the *maintain* enterprise architecture process at the higher levels.

### 5.4.2 Assessing an Organization's Architecture Effectiveness

In this subsection, we focus on the effectiveness with which an organization is engaged in enterprise architecting. The discussion below is strongly based on Normalized Architecture Organization Maturity Index (NAOMI) as reported in [112]. The NAOMI assessment approach is designed to determine an organization's architecture effectiveness. It judges an organization on its ability to reach the goals it set with architecture. NAOMI provides three main assessment variables, which provide three different perspectives on architecture effectiveness:

1. architecture awareness;
2. architecture maturity;
3. architecture alignment.

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