



**Metcash Limited**

ABN 32 112 073 480  
1 Thomas Holt Drive  
Macquarie Park  
NSW 2113 Australia

1 December 2025

Market Announcements Office  
Australian Securities Exchange Limited  
39 Martin Place  
Sydney NSW 2000

Dear Sir/Madam

**METCASH LIMITED – APPENDIX 4D AND FY26 HALF YEAR FINANCIAL REPORT**

In accordance with ASX Listing Rule 4.2A, please find attached for release to the market the Appendix 4D and Financial Report (including the Directors' Report and Independent Auditor's Review Report) of Metcash Limited for the half year ended 31 October 2025.

These documents are authorised to be given to ASX by the Board of Directors of Metcash Limited.

Yours faithfully,

A handwritten signature in red ink, appearing to read "Johanna O'Shea".

**Johanna O'Shea**  
Company Secretary

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# METCASH GROUP

METCASH LIMITED (ABN 32 112 073 480) AND ITS CONTROLLED ENTITIES

## APPENDIX 4D FOR THE HALF YEAR ENDED 31 OCTOBER 2025

### RESULTS FOR ANNOUNCEMENT TO THE MARKET

	1H26 \$m	1H25 \$m	Variance \$m	Variance %
<b>Sales revenue</b>	<b>8,477.5</b>	<b>8,470.9</b>	<b>6.6</b>	<b>0.1</b>
Underlying earnings before interest, tax, depreciation and amortisation (EBITDA) (i)	367.2	360.0	7.2	2.0
Depreciation and amortisation	(127.0)	(113.9)	(13.1)	(11.5)
<b>Underlying earnings before interest and tax ('EBIT') (i)</b>	<b>240.2</b>	<b>246.1</b>	<b>(5.9)</b>	<b>(2.4)</b>
Net finance costs	(60.1)	(57.7)	(2.4)	(4.2)
Underlying profit before tax	180.1	188.4	(8.3)	(4.4)
Tax expense on underlying profit	(52.2)	(54.3)	2.1	3.9
Non-controlling interests	(1.2)	0.5	(1.7)	(340.0)
<b>Underlying profit after tax ('UPAT') (i)</b>	<b>126.7</b>	<b>134.6</b>	<b>(7.9)</b>	<b>(5.9)</b>
Significant items	13.2	0.5	12.7	2,540.0
Tax benefit attributable to significant items	2.3	6.7	(4.4)	(65.7)
<b>Net profit for the period attributable to members</b>	<b>142.2</b>	<b>141.8</b>	<b>0.4</b>	<b>0.3</b>
Underlying earnings per share (cents) (ii)	11.5	12.3	(0.8)	(6.5)
Reported earnings per share (cents)	12.9	13.0	(0.1)	(0.8)

(i) EBIT, EBITDA and UPAT excludes significant items identified in Note 3.2 (vii) of Metcash's 2026 Half Year Financial Report.

(ii) Underlying earnings per share (UEPS) is calculated by dividing UPAT by the weighted average number of ordinary shares outstanding during the period.

### EXPLANATORY NOTE ON RESULTS

Group reported revenue, which excludes charge-through sales<sup>1</sup>, increased 0.1% to \$8.5bn. Including charge-through sales<sup>1</sup>, Group revenue increased 0.4% (+4.5% ex tobacco) to \$9.6bn with growth in the Food (ex-tobacco), Liquor and Hardware pillars.

Group EBITDA increased 2.0% to \$367.2m (1H25: \$360.0m) driven by strong growth in the Food pillar. Excluding the impact of one-off integration and strategy costs of \$8.3m, EBITDA increased 4.3%. EBIT decreased 2.4% to \$240.2m with growth in the Food pillar being more than offset by decreases in the Liquor and Hardware pillars, and increased depreciation and amortisation associated with acquisitions, the new distribution centre in Truganina, Victoria and digital investments. In Liquor, the decline in EBIT was due to the impact of lower wholesale price inflation on strategic buying and higher costs. In Hardware, an improvement in sales was offset by margin pressure, mainly in owned trade centres, and an increase in depreciation and amortisation.

The Food pillar again performed well, reflecting its resilience following strategic decisions to diversify beyond the IGA core and consistent operational excellence. EBIT increased 3.5% to \$124.1m with growth in both Supermarkets and Foodservice & Convenience. Pleasingly, earnings growth was delivered despite further acceleration in the decline of tobacco sales, reduced strategic buying opportunities and the inclusion of one-off integration and strategy costs.

The Liquor pillar again outperformed the market and gained share, underpinned by shopper preference for the convenience, range, quality and value of the independents' differentiated offer. EBIT was \$5.6m lower at \$43.5m, with the positive trading performance offset by the impact of lower wholesale price inflation on strategic buying, one-off integration and strategy costs of \$1.5m and increased costs not fully offset by volume growth.

In Hardware and Tools, there was a further modest improvement in the subdued Trade market. Both the Hardware and Total Tools businesses traded well delivering sales growth in a challenging market, with sales growth accelerating in the second quarter. EBITDA was broadly flat, and EBIT was \$3.9m lower at \$90.0m reflecting retail margin pressure in Hardware, one-off integration and strategy costs of \$3.7m and an increase in depreciation and amortisation.

Group underlying profit after tax<sup>2</sup> decreased 5.9% to \$126.7m, reflecting lower earnings in the Hardware and Liquor pillars, increased finance costs and increased depreciation and amortisation. Statutory profit after tax increased 0.3% to \$142.2m. This included put option and business acquisition valuation adjustments of \$20.9m and Program Horizon implementation costs of \$5.4m, both post tax.

## APPENDIX 4D (CONTINUED)

FOR THE HALF YEAR ENDED 31 OCTOBER 2025

### DIVIDENDS ON ORDINARY SHARES

On 1 December 2025, the Board determined to pay a fully franked FY26 interim dividend of 8.5 cents per share, sourced from the profit reserve established by Metcash Limited (Parent Company), with a record date of 15 December 2025 and payable in cash on 28 January 2026.

Under the Dividend Reinvestment Plan (DRP), eligible shareholders may elect to reinvest all or part of their dividends in additional Metcash shares.

### OTHER DISCLOSURES

#### Net tangible assets<sup>3</sup> backing

At 31 October 2025, the net tangible assets was 17.2 cents per share (1H25: 16.5 cents per share).

#### Entities where control has been gained or lost

There were no changes in control that were material to the Group. Refer Note 5.2 of Metcash's FY26 Half Year Financial Report for further details on business combinations in the period.

### SUBSEQUENT EVENTS

There were no events that have occurred after the end of the half year that would materially affect the reported results or would require disclosure in Metcash's FY26 Half Year Financial Report.

### STATEMENT OF COMPLIANCE

This report is based on the FY26 consolidated half year financial report of Metcash Limited and its controlled entities which has been audited by Ernst & Young. The financial report was lodged with the ASX on 1 December 2025.

Metcash Limited has a formally constituted Audit Committee.

On behalf of the Board



**Doug Jones**  
Director  
Sydney, 1 December 2025

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<sup>1</sup> Direct sales from suppliers to customers, invoiced through Metcash.

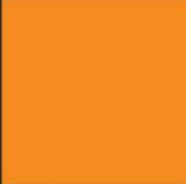
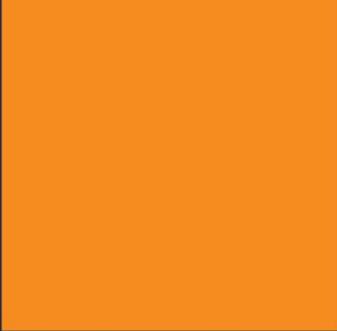
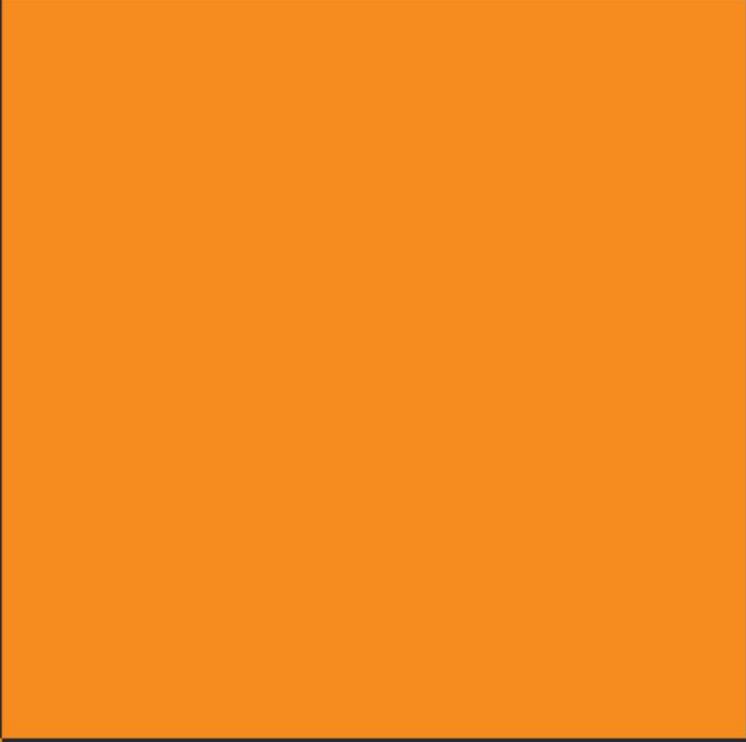
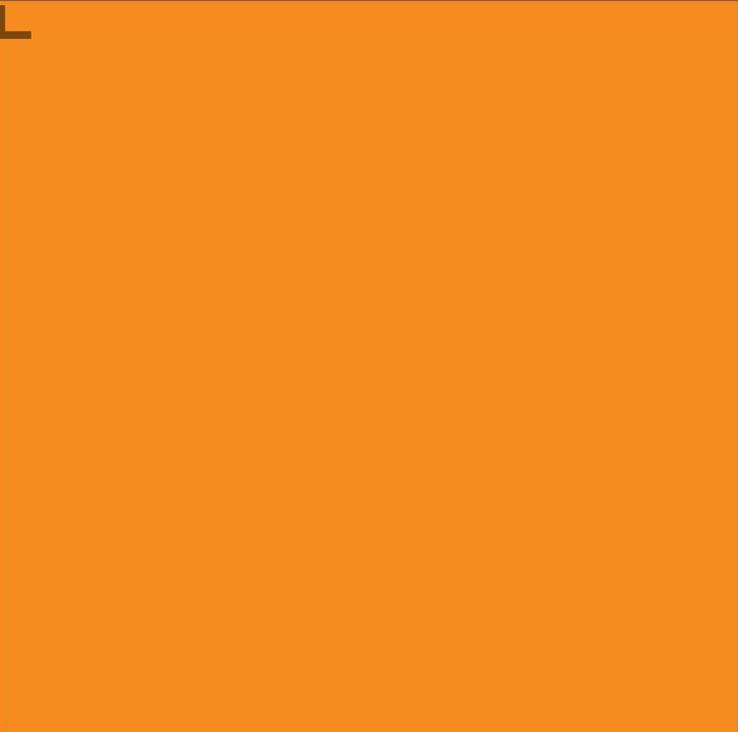
<sup>2</sup> Underlying profit after tax excludes significant items: put option and business acquisition valuation adjustments of \$20.9m (net gain) and Program Horizon implementation costs of \$5.4m (all post-tax).

<sup>3</sup> The calculation of the net tangible assets per share includes the right-of-use assets and lease liabilities.

**Financial Report**

For the Half Year Ended 31 October 2025

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## Directors' report

Your Directors submit their report of Metcash Limited (the 'Company') and its controlled entities (together the 'Group' or 'Metcash') for the half year ended 31 October 2025 ('1H26').

### Board Information

The directors in office during 1H26 and up to the date of this report are as follows:

Doug Jones (Chief Executive Officer)  
Peter Birtles (Chairman)  
Margaret Haseltine  
Mark Johnson  
Murray Jordan (retired 31 October 2025)  
Helen Nash  
David Whittle  
Marina Go

### Review Of Results and Operations

Consolidated net profit for the period after income tax attributable to shareholders of the Company was \$142.2 million (1H25: \$141.8 million).

### Auditor's Independence

The auditor's independence declaration for the half year ended 31 October 2025 has been received and is included on page 16.

### Subsequent Events

There were no events that have occurred after the end of the half year that would materially affect the reported results or would require disclosure in this report.

### Rounding

The amounts contained in this report and in the financial statements have been rounded to the nearest \$100,000 (where rounding is applicable) under the option available to the Company under *ASIC Corporations Instrument 2016/191*. The Company is an entity to which the legislative instrument applies.

Signed in accordance with a resolution of the Directors.



**Doug Jones**

Director

Sydney, 1 December 2025

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## Statement of Comprehensive Income

For the half year ended 31 October 2025

	Notes	1H26 \$m	1H25 \$m
Sales revenue	3.1	8,477.5	8,470.9
Cost of sales		(7,321.6)	(7,375.6)
<b>Gross profit</b>		<b>1,155.9</b>	<b>1,095.3</b>
Other income	3.2	14.1	12.0
Share of profit from equity-accounted investments		8.7	6.0
Employee benefit expenses	3.2	(609.7)	(565.3)
Depreciation and amortisation	3.2	(127.0)	(113.9)
Lease expenses	3.2	(53.6)	(46.7)
Provisions for impairment, net of reversals	3.2	(9.8)	(17.4)
Other expenses		(138.4)	(123.9)
Finance costs, net	3.2	(60.1)	(57.7)
Significant items	3.2	13.2	0.5
<b>Profit before income tax</b>		<b>193.3</b>	<b>188.9</b>
Income tax expense	3.2	(49.9)	(47.6)
<b>Net profit for the period</b>		<b>143.4</b>	<b>141.3</b>
Other comprehensive (expense) / income for the period, net of tax		(2.0)	0.3
<b>Total comprehensive income for the period</b>		<b>141.4</b>	<b>141.6</b>
Net profit for the period is attributable to:			
Equity holders of the parent		142.2	141.8
Non-controlling interests		1.2	(0.5)
		<b>143.4</b>	<b>141.3</b>
Total comprehensive income for the period is attributable to:			
Equity holders of the parent		140.2	142.1
Non-controlling interests		1.2	(0.5)
		<b>141.4</b>	<b>141.6</b>
<b>Earnings per share attributable to the ordinary equity holders of the company:</b>			
Basic earnings per share (cents)		12.9	13.0
Diluted earnings per share (cents)		12.9	12.9

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

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## Statement of Financial Position

As at 31 October 2025

	Notes	1H26 \$m	FY25 \$m
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents		91.0	84.8
Trade and other receivables and customer loans	4.1	2,177.1	2,099.6
Lease receivables		38.7	39.4
Inventories		1,743.4	1,542.8
Assets held for sale		8.6	8.6
Other financial assets		0.3	2.5
<b>Total current assets</b>		<b>4,059.1</b>	<b>3,777.7</b>
<b>Non-current assets</b>			
Customer loans	4.1	4.0	9.1
Lease receivables		164.8	172.9
Equity-accounted investments		153.2	146.1
Net deferred tax assets		126.7	130.4
Property, plant and equipment		412.8	397.4
Right-of-use assets		772.5	801.3
Intangible assets		1,485.8	1,452.4
Other financial assets		4.8	4.8
<b>Total non-current assets</b>		<b>3,124.6</b>	<b>3,114.4</b>
<b>Total assets</b>		<b>7,183.7</b>	<b>6,892.1</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	4.2	3,316.5	3,014.8
Interest-bearing borrowings		70.0	263.3
Lease liabilities		170.6	167.5
Provisions		155.6	163.9
Income tax payable		0.5	8.2
Put options and other financial liabilities	4.3	17.7	16.9
<b>Total current liabilities</b>		<b>3,730.9</b>	<b>3,634.6</b>
<b>Non-current liabilities</b>			
Interest-bearing borrowings		619.6	398.9
Lease liabilities		1,022.9	1,061.1
Provisions		39.8	33.7
Put options and other financial liabilities	4.3	95.6	127.2
<b>Total non-current liabilities</b>		<b>1,777.9</b>	<b>1,620.9</b>
<b>Total liabilities</b>		<b>5,508.8</b>	<b>5,255.5</b>
<b>Net assets</b>		<b>1,674.9</b>	<b>1,636.6</b>
<b>Equity</b>			
Contributed equity	3.4	1,265.0	1,263.4
Retained earnings		401.6	363.8
Other reserves		(2.2)	(1.3)
<b>Equity holders of the parent</b>		<b>1,664.4</b>	<b>1,625.9</b>
Non-controlling interests		10.5	10.7
<b>Total equity</b>		<b>1,674.9</b>	<b>1,636.6</b>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

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## Statement of Changes in Equity

For the half year ended 31 October 2025

	Notes	Contributed equity \$m	Retained earnings \$m	Other reserves \$m	Equity holders of the parent \$m	Non-controlling interests \$m	Total equity \$m
<b>At 1 May 2025</b>		<b>1,263.4</b>	<b>363.8</b>	<b>(1.3)</b>	<b>1,625.9</b>	<b>10.7</b>	<b>1,636.6</b>
Total comprehensive income, net of tax		-	142.2	(2.0)	140.2	1.2	141.4
<b>Transactions with owners</b>							
Share issue, net of transaction costs	3.4	1.6	-	-	1.6	-	1.6
Dividends paid	3.4	-	(104.4)	-	(104.4)	(1.4)	(105.8)
Share-based payments expense		-	-	1.8	1.8	-	1.8
Share-based payments settled in cash		-	-	(0.5)	(0.5)	-	(0.5)
Share-based payments settled in shares		-	-	(0.2)	(0.2)	-	(0.2)
<b>At 31 October 2025</b>		<b>1,265.0</b>	<b>401.6</b>	<b>(2.2)</b>	<b>1,664.4</b>	<b>10.5</b>	<b>1,674.9</b>
<b>At 1 May 2024</b>		<b>1,238.8</b>	<b>270.8</b>	<b>7.0</b>	<b>1,516.6</b>	<b>11.8</b>	<b>1,528.4</b>
Total comprehensive income, net of tax		-	141.8	0.3	142.1	(0.5)	141.6
<b>Transactions with owners</b>							
Share issue, net of transaction costs	3.4	21.9	-	-	21.9	-	21.9
Dividends paid	3.4	-	(92.8)	-	(92.8)	(1.2)	(94.0)
Recognition of put option liabilities		-	(2.2)	-	(2.2)	-	(2.2)
Transactions with non-controlling interests		-	(1.0)	-	(1.0)	-	(1.0)
Transfers		-	(0.6)	0.6	-	-	-
Share-based payments expense		-	-	2.3	2.3	-	2.3
Share-based payments settled in cash		-	-	(1.6)	(1.6)	-	(1.6)
Share-based payments settled in shares		-	-	(7.2)	(7.2)	-	(7.2)
<b>At 31 October 2024</b>		<b>1,260.7</b>	<b>316.0</b>	<b>1.4</b>	<b>1,578.1</b>	<b>10.1</b>	<b>1,588.2</b>

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

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## Statement of Cash Flows

For the half year ended 31 October 2025

	Notes	1H26 \$m	1H25 \$m
<b>Cash flows from operating activities</b>			
Receipts from customers		10,321.7	10,204.9
Payments to suppliers and employees		(9,948.9)	(9,932.3)
Financing component of lease payments, net		(26.6)	(22.7)
Interest and dividends, net		(31.7)	(32.9)
Dividends received		1.6	-
Income tax paid, net of tax refunds	3.2	(53.8)	(53.0)
<b>Net cash generated from operating activities</b>	<b>5.1</b>	<b>262.3</b>	<b>164.0</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of assets		-	4.6
Payments for acquisition of assets		(83.3)	(71.0)
Payments for acquisition of subsidiaries, net of cash acquired	5.2	(21.0)	(400.1)
Receipts from subleases, excluding the financing component		20.0	20.1
Loans repaid by other entities, net		2.7	1.0
<b>Net cash used in investing activities</b>		<b>(81.6)</b>	<b>(445.4)</b>
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		600.0	825.0
Repayments of borrowings		(573.8)	(355.4)
Payments for acquisition of non-controlling interests		(4.7)	(36.1)
Payments for lease liabilities, excluding the financing component		(89.9)	(72.3)
Payments for on-market purchase of shares		(0.2)	(7.2)
Payment of dividends to owners of the parent, net of dividend reinvestment	3.4	(102.8)	(70.9)
Payment of dividends to non-controlling interests		(3.1)	(3.9)
<b>Net cash (used) / generated in financing activities</b>		<b>(174.5)</b>	<b>279.2</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>6.2</b>	<b>(2.2)</b>
Add: opening cash and cash equivalents		84.8	97.3
<b>Cash and cash equivalents at the end of the period</b>		<b>91.0</b>	<b>95.1</b>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

## Notes to the Financial Statements

For the half year ended 31 October 2025

### 1. Corporate Information

The financial statements of Metcash Limited (the 'Company') and its controlled entities (together the 'Group') for the half year ended 31 October 2025 were authorised for issue in accordance with a resolution of the Directors on 1 December 2025.

Metcash Limited is a for-profit company limited by ordinary shares incorporated and domiciled in Australia whose shares are publicly traded on the Australian Securities Exchange. The registered office of the Company is 1 Thomas Holt Drive, Macquarie Park, NSW 2113.

### 2. Basis of Preparation and Accounting Policies

#### 2.1 Basis of preparation

The half year financial report does not include all notes of the type normally included within the annual financial report and therefore cannot be expected to provide as full an understanding of the financial performance, financial position and financing and investment activities of the Group as the annual financial report.

The half year financial report should be read in conjunction with the annual financial report of Metcash Limited for the year ended 30 April 2025 ("FY25"). It is also recommended that the half year financial report be considered together with any public announcements made by Metcash Limited during the half year ended 31 October 2025.

The half year financial report has been prepared in accordance with the requirements of *the Corporations Act 2001*, *AASB 134 Interim Financial Reporting* and other mandatory professional reporting requirements.

The report presents the results of the current period, which comprised the 26-week period that commenced on 28 April 2025 and ended on 26 October 2025. The prior period results comprise the 26-week period that commenced on 29 April 2024 and ended on 27 October 2024.

#### 2.2 Changes in Accounting Policy

The accounting policies adopted in the preparation of the half year financial report are consistent with those applied in the annual financial report.

There are no accounting pronouncements which have become effective from 1 May 2025 that have a significant impact on the Group's half year financial report.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted. The impact of any new or amended Accounting Standards or Interpretations on the Group's financial statements are still being considered.

### 3. Group Performance

#### 3.1 Segment Information

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Chief Executive Officer (the chief operating decision maker) in assessing performance and in determining the allocation of resources. Discrete financial information about these operating segments is reported on at least a monthly basis.

The information reported to the CEO is aggregated based on product types and the overall economic characteristics of industries in which the Group operates. The Group's reportable segments are therefore as follows:

- **Food** activities comprise the distribution of a range of products and services to independent supermarkets, convenience retail outlets and food service customers.
- **Liquor** activities comprise the distribution of liquor products to independent retail outlets and hotels and the operation of corporate retail stores.
- **Hardware & Tools** activities comprise the distribution of hardware products to independent retail outlets and the operation of corporate and joint venture retail stores.

The Group operates predominantly in Australia. The Group has operations in New Zealand that represent less than 5% of revenue, results and assets of the Group. The Group does not have a single customer which represents greater than 10% of the Group's revenue.

## Notes to the Financial Statements

For the half year ended 31 October 2025

Sales between segments are on similar terms and conditions to those with third party customers and are eliminated from the results below.

### Segment results

	Segment revenue		Segment EBITDA (a)		Segment EBIT (b)	
	1H26 \$m	1H25 \$m	1H26 \$m	1H25 \$m	1H26 \$m	1H25 \$m
Food	4,524.2	4,590.5	179.6	163.6	124.1	119.9
Liquor	2,563.1	2,529.3	55.0	57.8	43.5	49.1
Hardware & Tools	1,390.2	1,351.1	145.6	145.6	90.0	93.9
<b>Segment total</b>	<b>8,477.5</b>	<b>8,470.9</b>	<b>380.2</b>	<b>367.0</b>	<b>257.6</b>	<b>262.9</b>
Corporate			(13.0)	(7.0)	(17.4)	(16.8)
<b>Group total</b>			<b>367.2</b>	<b>360.0</b>	<b>240.2</b>	<b>246.1</b>
Finance costs, net (Note 3.2(vi))					(60.1)	(57.7)
Significant items (Note 3.2(vii))					13.2	0.5
<b>Profit before income tax</b>					<b>193.3</b>	<b>188.9</b>

(a) Underlying earnings before interest, tax, depreciation and amortisation ('EBITDA')

(b) Underlying earnings before interest and tax ('EBIT')

### 3.2 Other Income and Expenses

	1H26 \$m	1H25 \$m
<b>(i) Other income</b>		
Lease income – rent	4.6	2.4
Lease income – outgoing recoveries	7.5	7.2
Net gain from disposal of plant and equipment	0.8	-
Other, net	1.2	2.4
	<b>14.1</b>	<b>12.0</b>
<b>(ii) Employee benefit expenses</b>		
Salaries and wages, incentives, and on-costs	558.9	519.6
Superannuation expense	49.0	43.4
Share-based payments expense	1.8	2.3
	<b>609.7</b>	<b>565.3</b>
<b>(iii) Depreciation and amortisation</b>		
Depreciation of right-of-use assets	75.3	70.2
Depreciation of property, plant and equipment	34.8	28.4
Amortisation of software	13.0	11.7
Amortisation of other intangible assets	3.9	3.6
	<b>127.0</b>	<b>113.9</b>
<b>(iv) Lease expenses</b>		
Property rent	1.7	0.9
Property outgoing	45.8	39.2
Equipment and other leases	6.1	6.6
	<b>53.6</b>	<b>46.7</b>
<b>(v) Impairment expenses, net of reversals</b>		
Inventories	9.6	12.0
Trade receivables and loans	(0.1)	2.0
Property provisions	0.3	(1.0)
Other impairments (net)	-	4.4
	<b>9.8</b>	<b>17.4</b>

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## Notes to the Financial Statements

For the half year ended 31 October 2025

	1H26 \$m	1H25 \$m
<b>(vi) Finance costs, net</b>		
Interest expense	26.6	28.4
Financing component of lease payments, net	26.6	22.7
Transaction fees in relation to customer charge cards	5.9	6.4
Deferred borrowing costs	1.3	1.3
Finance costs from discounting of provisions	0.6	1.6
Interest income	(0.9)	(2.7)
	<b>60.1</b>	<b>57.7</b>
<b>(vii) Significant items</b>		
Program Horizon implementation costs (Note 3.3(i))	7.7	12.4
Put option and business acquisition valuation adjustments (Note 3.3(ii))	(20.9)	(7.7)
Mega Distribution Centre transition costs (Note 3.3(iii))	-	9.8
Other gains (Note 3.3(iv))	-	(15.0)
Total significant items gain before tax	(13.2)	(0.5)
Income tax benefit attributable to significant items	(2.3)	(6.7)
<b>Total significant items gain after tax</b>	<b>(15.5)</b>	<b>(7.2)</b>

### (viii) Income taxes

The Group's income tax expense of \$49.9 million (1H25: \$47.6 million) reflects an effective tax rate (ETR) of 25.8% (1H25: 25.2%). The ETR of 25.8% is driven by the Group's share of profit from equity-accounted investments and the put option valuation adjustments (refer Note 3.3(ii)) (all of which are non-assessable).

During the period, the Group paid \$53.8 million of income tax (1H25: \$53.0 million).

### 3.3 Significant events and transactions

The following note provides an explanation of significant events and transactions since the end of the last annual reporting period, as required under AASB 134 *Interim Financial Reporting*.

#### (i) Program Horizon implementation costs

*Program Horizon* is a critical group technical infrastructure consolidation and replacement program aimed at repositioning Metcash to be a modern, technology-led wholesaler. The program provides the platform to drive simplification and efficiency across the Food and Liquor pillars, as well as making it easier for customers and suppliers to do business with Metcash. The program continues to make steady progress, most recently delivering a streamlined all-in-one payables solution and a successful legal entity release. The program is expected to be completed in FY27.

In 1H26, the Group incurred \$7.7 million (1H25: \$12.4 million) of expenses on the program. The program expenses included resource costs, accelerated amortisation and impairment of redundant software assets and incremental software licence and maintenance costs. These costs are separately disclosed within significant items in the Statement of Comprehensive Income to enable a better understanding of the Group's results. The cumulative Program Horizon costs, as at 1H26, are \$265.3 million (comprising \$149.8 million of capital expenditure and \$115.5 million of expenses).

#### (ii) Put option and business acquisition valuation adjustments

The carrying amounts of the Group's put option liabilities at balance date were remeasured to reflect the estimated put option exercise prices, with a credit relating to the reduction in put option value of \$19.7 million (1H25: \$4.3 million) recorded as a significant item within the Statement of Comprehensive Income, together with an expense relating to the net present value interest unwind on the put option liabilities of \$1.8 million (1H25: \$2.2 million).

The Group also recognised a gain on revaluation of deferred purchase consideration in relation to previous business combinations of \$3.0 million.

#### (iii) Mega Distribution Centre (DC) transition costs

During 1H25, the Group incurred \$9.8 million of costs primarily associated with the move to the new DC in Truganina, Victoria which achieved practical completion in June 2024 and became operational during 1H25.

#### (iv) Other gains

During 1H25, Metcash recognised a \$15.0 million gain on reversal in relation to a previously impaired loan to an associate (Dramet Holdings Pty Ltd), which was received in cash in 2H25.

## Notes to the Financial Statements

For the half year ended 31 October 2025

### 3.4 Contributed equity and dividends

#### Contributed equity

	1H26 Number of shares	FY25 Number of shares
Fully paid ordinary shares	1,098,989,156	1,098,581,825
Weighted average shares outstanding	1,098,716,110	1,095,873,218

#### Dividends

	1H26 \$m	1H25 \$m
Dividends paid on ordinary shares during the period		
Final fully franked dividend for FY25: 9.5c (FY24: 8.5c)	104.4	92.8
<b>Dividends declared during the period</b>	<b>104.4</b>	<b>92.8</b>
Shares issued under the DRP for 1H26: 407,331 shares issued (1H25: 6,153,621)	(1.6)	(21.9)
<b>Net cash dividends paid on ordinary shares during the period</b>	<b>102.8</b>	<b>70.9</b>
<b>Dividend determined (not recognised as a liability as at 31 October 2025)</b>		
Interim fully franked dividend for FY26: 8.5c (FY25: 8.5c)	93.4	93.3

On 1 December 2025, the Board determined to pay a fully franked FY26 interim dividend of 8.5 cents per share, sourced from the profit reserve established by Metcash Limited (Parent Company), with a record date of 15 December 2025 and payable in cash on 28 January 2026.

Under the Dividend Reinvestment Plan (DRP), eligible shareholders may elect to reinvest all or part of their dividends in additional Metcash shares.

## 4. Assets and Liabilities

### 4.1 Trade receivables and loans

	1H26 \$m	FY25 \$m
<b>Current</b>		
Trade receivables	1,688.1	1,639.5
Allowance for impairment loss	(43.7)	(45.5)
Trade receivables	1,644.4	1,594.0
Customer charge cards agreement (a)	239.6	261.3
Other receivables and prepayments	287.0	240.7
<b>Trade and other receivables</b>	<b>2,171.0</b>	<b>2,096.0</b>
Customer loans	6.2	3.8
Allowance for impairment loss	(0.1)	(0.2)
<b>Customer loans</b>	<b>6.1</b>	<b>3.6</b>
<b>Total trade and other receivables and customer loans – current</b>	<b>2,177.1</b>	<b>2,099.6</b>
<b>Non-current</b>		
Customer loans	4.0	9.1
Allowance for impairment loss	-	-
<b>Total customer loans – non-current</b>	<b>4.0</b>	<b>9.1</b>

(a) Amounts receivable from customers under a customer charge card agreement. A corresponding liability to the charge card provider is included in trade and other payables.

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## Notes to the Financial Statements

For the half year ended 31 October 2025

### 4.2 Trade and other payables

Trade payables are non-interest bearing and repayment terms vary by pillar.

Other payables are non-interest bearing and include the following:

#### Customer charge cards agreement

The customer charge cards agreement is presented as part of current trade and other receivables and a matching current liability of \$239.6 million (FY25: \$261.3 million) is disclosed in other payables, with no impact to the Group's net asset position.

Under an agreement between Metcash and American Express (Amex), eligible retail customers make trade purchases from Metcash using their Amex customer charge cards. Metcash's trade receivable is settled in full by Amex. Amex subsequently collects the amounts outstanding on the customer charge cards directly from the retailers. Under the agreement, in the event a customer defaults on their payment obligation to Amex, Metcash must reacquire the trade receivable from Amex. The maximum amount payable by Metcash to Amex is limited to the actual face value of the outstanding trade receivable and does not include any interest or any other costs incurred by Amex. Once reacquired, Metcash would seek to collect the trade receivable from the retail customer through its normal credit processes.

#### Supplier Finance

Metcash has a supplier finance arrangement that is offered to some key suppliers. Participation in the arrangement is at the suppliers' own discretion. Suppliers that participate will receive payment on invoices prior to or on the invoice due date from the external finance provider. The Supplier will pay a fee, to which Metcash is not liable for. Payments to suppliers are processed by the finance provider and, in all cases, Metcash settles the original invoice by paying the finance provider in line with agreed payment terms.

The profile of supplier finance payables from the date of the invoice includes:

- \$48.2 million with terms less than 90 days,
- \$223.4 million with terms between 90 - 180 days,
- \$143.2 million with terms between 181 - 270 days.

As at the reporting date, the finance provider has fully settled the outstanding balances with the respective suppliers. All amounts subject to the supplier finance arrangement are recorded within trade and other payables in the consolidated Statement of Financial Position.

### 4.3 Put options and other financial liabilities

	Put option liabilities \$m	Other financial liabilities \$m	Total \$m
<b>31 October 2025</b>			
Current	16.9	0.8	17.7
Non-current	85.2	10.4	95.6
	<b>102.1</b>	<b>11.2</b>	<b>113.3</b>
<b>30 April 2025</b>			
Current	14.3	2.6	16.9
Non-current	112.1	15.1	127.2
	<b>126.4</b>	<b>17.7</b>	<b>144.1</b>

#### Put options liabilities

Put Option Maturity	Financial Year	1H26		FY25	
		Number of stores	Put option value \$m	Number of stores	Put option value \$m
<b>Total Tools JV Stores</b>					
Between May 2025 and July 2025	FY26	-	-	4	3.3
Between May 2026 and July 2026	FY27	2	7.6	2	7.5
Between May 2027 and July 2027	FY28	26	47.9	24	53.5
Between May 2028 and July 2028	FY29	9	3.4	9	5.0
Between May 2029 and July 2029	FY30	3	3.8	5	11.5
Between May 2030 and July 2030	FY31	10	21.7	10	26.1
<b>Total Tools JV Store put options</b>		<b>50</b>	<b>84.4</b>	<b>54</b>	<b>106.9</b>
<b>Other put options</b>			<b>17.7</b>		<b>19.5</b>
<b>Total</b>			<b>102.1</b>		<b>126.4</b>

## Notes to the Financial Statements

For the half year ended 31 October 2025

### Total Tools put options

During the period, Metcash has exercised its put options in relation to 4 JV stores, for upfront purchase consideration of \$3.3 million (allocated against the put option liability).

The Total Tools JV Store put option agreements allow individual minority shareholders to sell their remaining equity interests in the 50 JV Stores to Metcash. Metcash has the right to acquire the remaining equity interests via call options, generally exercisable at any time. The exercise price of the put options are based on a multiple of the respective store's EBITDA over a 12-month period immediately prior to the respective exercise dates, adjusted for a number of items, including net debt and working capital.

The Group has recognised financial liabilities for the Total Tools JV Store put options, has derecognised the non-controlling interests in the Total Tools JV Stores and has ceased accounting for the non-controlling interests. Accordingly, the Statement of Comprehensive Income includes 100% of the net profit of the Total Tools JV Stores.

The above put option liabilities are remeasured at each reporting date at the estimated put option exercise price, with any change in value recorded as a significant item within the Statement of Comprehensive Income, together with the net present value interest unwind on the put option liability.

At balance date, Metcash has ownership of between 51% and 95% in 50 Total Tools JV stores. The carrying amount of the Total Tools JV store put option liabilities was \$84.4 million (FY25: \$106.9 million). Refer Note 3.3(ii) of the financial report for details in relation to the put option valuation adjustments recognised during the period.

### Other put options

The Group has also recognised a liability of \$17.7 million (FY25: \$19.5 million) in respect of an additional three put options written over non-controlling interests in non-wholly owned subsidiaries within the Hardware pillar. These put option arrangements allow minority shareholders to sell their equity interests to Metcash, subject to specific terms and conditions. These put options are measured at the present value of the redemption amount under the option.

### Contingent put option liabilities

#### Ritchies Stores Pty Ltd (Ritchies)

The Group has a put option with Ritchies Stores Pty Ltd (Ritchies). Metcash has a 29.9% (FY25: 29.9%) ownership interest in Ritchies, which is recognised as an equity-accounted investment on the Group's balance sheet. The remaining shareholders in Ritchies have the right to put their 70.1% (FY25: 70.1%) ownership interests to Metcash, via put option, subject to a margin related annual financial hurdle ('hurdle') being achieved.

The put option can be exercised collectively by all shareholders during a prescribed period following the approval of Ritchies' annual audited financial report ('group put option' representing the remaining 29.9% shareholding) or in certain circumstances by individual minority shareholders within a prescribed period ('small shareholder put option').

Should the hurdle be achieved, and the shareholders elect to exercise any put option, the purchase consideration payable by Metcash is based on a multiple of the prior year reported earnings, normalised for certain adjustments. Metcash estimates that the group put option consideration payable to Ritchies shareholders in respect of Ritchies' 2025 financial year would be between \$240 million and \$250 million.

If any put options were to be exercised, the exercise price will be determined with reference to Ritchies' results for that financial year and the consideration payable would reflect those results.

The put option agreement terminates when Metcash ceases to hold shares in Ritchies or if Ritchies lists on the ASX. The Ritchies put option is recognised at a fair value of nil.

## 5. Other Disclosures

### 5.1 Reconciliation of cash flows from operating activities

	1H26 \$m	1H25 \$m
Net profit for the period	143.4	141.3
<b>Adjustments for:</b>		
Depreciation and amortisation	127.0	113.9
Provisions for impairment, net of reversals	9.8	17.4
Share of profit from equity-accounted investments	(8.7)	(6.0)
Movements in put option liabilities and deferred consideration	(20.9)	(8.5)
Share-based payments expense	1.8	2.3
Other adjustments	(0.5)	(9.5)
<b>Changes in assets and liabilities:</b>		
Increase in trade and other receivables	(74.9)	(161.4)
Increase in inventories	(206.0)	(250.6)
Increase in tax balances	(4.8)	(5.5)
Increase in payables and provisions	296.1	330.6
<b>Cash flows from operating activities</b>	<b>262.3</b>	<b>164.0</b>

## Notes to the Financial Statements

For the half year ended 31 October 2025

### 5.2 Business combinations

#### Steve's Liquor Warehouse

During the period, the Group acquired the Steve's Liquor Warehouse group that includes five retail stores in Victoria and three in Tasmania.

Details of the purchase consideration and the provisional fair values of the net assets acquired at the date of acquisition are as follows:

	Steve's Liquor Warehouse \$m
<b>Net assets acquired</b>	
Trade and other receivables	0.4
Inventories	4.1
Trade payables and provisions	(2.6)
Other assets - net	0.3
<b>Net identifiable assets acquired (a)</b>	<b>2.2</b>
Goodwill	19.2
<b>Total purchase consideration (b)</b>	<b>21.4</b>

(a) Net identifiable assets acquired include \$4.9 million of right-of-use asset and lease liabilities.

(b) Purchase consideration includes \$0.4 million held back for any working capital adjustments. There was a net cash outflow of \$21.0 million (investing cashflow) in 1H26.

The purchase price accounting for the above business combinations is provisional as at 31 October 2025.

### 5.3 Contingent liabilities

	1H26 \$m	FY25 \$m
Bank guarantees to third parties in respect of property lease obligations	8.4	8.4
Bank guarantees in respect of Work Cover	2.0	2.0

#### Financial guarantee contracts

The Group has granted a financial guarantee contract relating to the bank loan of a joint venture, Adcome Pty Ltd (Cornetts). Under the contract, the bank has the right to require Metcash to repay the debt under certain prescribed circumstances of default. The estimate of the maximum amount payable in respect of the guarantee, if exercised, is \$25.0 million (FY25: \$25.0 million).

Had the guarantee been exercised at 31 October 2025, the amount payable would have been \$12.2 million (FY25: \$12.2 million). The fair value of the financial guarantee contract at the reporting date was \$0.2 million (FY25: \$1.0 million) and is recognised as a financial liability.

#### Put options

Refer Note 4.3 for details of put options outstanding at balance date.

### 5.4 Subsequent events

There were no events that have occurred after the end of the half year that would materially affect the reported results or would require disclosure in this report.

## Appendix A – Equity-Accounted Investments

The following table presents key information about the nature and extent of the Group's interests in joint ventures and associates.

Investee	Principal activities	Reporting date	1H26 %	FY25 %
<b>Associates</b>				
Ritchies Stores Proprietary Limited	Grocery retailing	30 June	29.9	29.9
Metcash Export Services Pty Ltd	Grocery retailing	30 April	15.0	15.0
<b>Joint ventures</b>				
Adcome Pty Ltd (Cornetts)	Grocery retailing	30 April	45.0	45.0
BMS Retail Group Holdings Pty Ltd	Grocery retailing	30 June	49.0	49.0
Waltock Pty Ltd	Hardware retailing	30 June	49.0	49.0
LA United Pty Limited <sup>1</sup>	Liquor wholesaling	30 June	75.3	75.3
Liquor Alliance Proprietary Limited <sup>1</sup>	Liquor wholesaling	30 June	66.7	66.7

1. The Group has a direct ownership of 26.0% in LA United Pty Ltd and an indirect ownership of 49.3% via its interest in Liquor Alliance Pty Ltd. While the Group has beneficial ownership of more than 50% of the entity, key operating and financial decisions require the unanimous consent of other joint venture partners. Accordingly, LA United Pty Ltd and Liquor Alliance Pty Ltd are accounted for as joint arrangements.

The principal place of business for all of the Group's equity-accounted investments is Australia, with the exception of Metcash Export Services Pty Ltd, which primarily deals with customers in China.

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## Directors' Declaration

In accordance with a resolution of the directors of Metcash Limited, I state that:

In the opinion of the Directors:

- a. The financial statements and notes of the consolidated entity:
  - i. give a true and fair view of its financial position as at 31 October 2025 and of its performance for the half year ended on that date; and
  - ii. comply with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*; and
- b. There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

On behalf of the Board



**Doug Jones**

Director

Sydney, 1 December 2025

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## Auditor's Independence Declaration to the Directors of Metcash Limited

As lead auditor for the review of the half-year financial report of Metcash Limited for the half-year ended 31 October 2025, I declare to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review;
- b) No contraventions of any applicable code of professional conduct in relation to the review; and
- c) No non-audit services provided that contravene any applicable code of professional conduct in relation to the review.

This declaration is in respect of Metcash Limited and the entities it controlled during the financial period.

Ernst & Young

Katrina Zdrilic  
Partner  
1 December 2025

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## Independent Auditor's Review Report to the Members of Metcash Limited

### Conclusion

We have reviewed the accompanying half-year financial report of Metcash Limited (the Company) and its subsidiaries (collectively the Group), which comprises the Statement of Financial Position as at 31 October 2025, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the half year ended on that date, explanatory notes and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Group does not comply with the *Corporations Act 2001*, including:

- a) Giving a true and fair view of the consolidated financial position of the Group as at 31 October 2025 and of its consolidated financial performance for the half-year ended on that date; and
- b) Complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

### Basis for conclusion

We conducted our review in accordance with ASRE 2410 Review of a Financial Report Performed by the Independent Auditor of the Entity (ASRE 2410). Our responsibilities are further described in the Auditor's responsibilities for the review of the half-year financial report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

### Directors' Responsibility for the Half-Year Financial Report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

### Auditor's responsibilities for the review of the half-year financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 October 2025 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.



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A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature in black ink that reads 'Ernst &amp; Young' in a cursive style.

Ernst & Young

A handwritten signature in black ink that reads 'Katrina Zdrilic' in a cursive style.

Katrina Zdrilic  
Partner  
Sydney  
1 December 2025

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