Maura Healey, Governor
Kimberley Driscoll, Lieutenant Governor
Phillip Eng, Interim MassDOT Secretary
Jonathan L. Gulliver, Undersecretary and Highway Administrator

MassDOT
Massachusetts Department of Transportation
Highway Division

Proposal No. 607349-135382 July 31, 2026

ADDENDUM NO. 1

To Prospective Proposers and Others on:

NORWELL-PEMBROKE-MARSHFIELD
Bridge Replacement, N-24-004=P-05-008
Route 3 (NB & SB) over North River
Design-Build

Technical & Price Proposals Due: **Friday, October 30, 2026 by 2:00 P.M.**

Transmitting revisions to the RFP Documents as follows:

Questions and Responses One page.

Pre-Proposal Meeting Presentation Thirty pages.

RFP Volume II of III – Technical Provisions (July 16, 2026)
Revised pages ix, 23, 94, 108, 116, 117, 120, 121, 122, 123, 124, and 137.

Modified the RFP Appendix folder as follows:

\APPENDIX\C\C.04\
Inserted new file: 607349_EV(Permitting Set)_FINAL.pdf
Inserted new file: 607349_JD Approval Impacts_Cover Letter.pdf
Inserted new file: 607349_Norwell_USACE Comment Responses_AECOM 5-19-2026.pdf
Inserted new file: NAE-2024-01389_20260618_AJD.pdf
Inserted new file: Norwell Pembroke Marshfield Rt.3 Admin and Tech Def.pdf
Inserted new file: Response to DEP 401 Admin and Tech Def 5-19-26.pdf

\APPENDIX\C\C.05\
Inserted new file: Great River Race Potential Dates A-1.pdf

Ten Park Plaza, Suite 4160, Boston, MA 02116
Tel: 857-368-4636, TTY: 857-368-0655
mass.gov/massdot

ADDENDUM NO. 1 (Continued)

\APPENDIX\C\C.11\
Inserted new file: MassDOT Model QC Plan and QSM 2020-03-02 A-1.pdf

A Dropbox folder named "Addendum No. 1" has been created, which includes the complete addendum.

Take note of the above, substitute the revised pages for the originals, insert new files in the proper folder, and acknowledge Addendum No. 1 in your Expedite Proposal file before submitting your bid.

Very truly yours,

Eric M. Cardone Digitally signed by Eric M. Cardone Date: 2026.07.31 14:27:35 -04'00'

Eric M. Cardone, P.E.
Construction Contracts Engineer

EMC\mac
cc: Narayana Kolla, Manager Alternative Procurement and Delivery
cc: Laura Montiel, Design-Build Project Manager



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Highway Division

Pre-Proposal Meeting

Route 3 NB & SB over North River

Norwell – Pembroke - Marshfield

July 28, 2026 | 10:00 AM

Project File No. 607349

Introductions:

MassDOT Key Personnel

- Project Manager: Eamon Kernan
- DB Project Manager: Laura Montiel
- Manager of Alternative Project Delivery: Murthy Kolla
- Deputy Director of Major Projects: Frank Welch

FHWA

- Field Operations Team Leader – Ken Coelho

Preliminary Design Team

- Project Manager – Kristina Hanes
- Highway Designer – Dennis Murtagh/Wilfredo Garcia
- Structures Lead – Alex Li
- Environmental Lead – Melissa Ryan

Agenda

1. RFP & Changes from Draft RFP
2. Major Scope Elements
3. Major Project Risks
4. Procurement Schedule
5. ATC Process
6. Proposal Submission/Evaluation Overview
7. Future Addenda
8. Questions





RFP & Changes from Draft RFP

RFP

- **Final RFP Released on July 16, 2026**
- **Changes from Draft RFP**
  - Track Changes Versions of RFP and BTC will be provided
  - Special Provisions
  - Summary Spreadsheet of RFP Revisions

Questions to be submitted to:

massdotspecifications@dot.state.ma.us



Major Scope Elements

Proposed Work Limits

- To the north:

  Approximately 2800 feet north of the bridge

  Just south of the existing U-turn

- To the south:

  Approximately 2400 feet south of the bridge

  North of Route 139 Interchange



Project Elements - Bridge

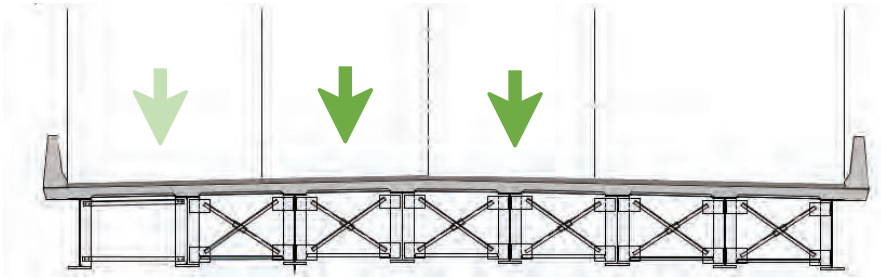
- Single Span with abutments on deep foundations
- BTC eliminates piers in the waterway and provides sufficient navigable opening
- Bridges in same footprint, Southbound relocated to median
- Existing substructure demolition work subject to TOY restrictions for in-water work
- Demolition of existing bridge

Project Elements – Roadway

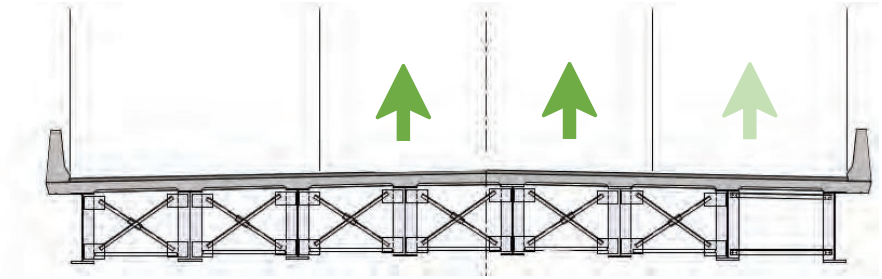
- Geometric modifications to Route 3 including superelevation improvements
- Improved acceleration and deceleration lanes to/from rest areas
- New Roadside and Median barriers, guardrail, end treatments and fences
- Construction of modified rockfill slopes
- Improvements and modifications to drainage systems

Proposed Cross-Section

14’ SHLD | 12’ LANE | 12’ LANE | 18’ SHLD



18’ SHLD | 12’ LANE | 12’ LANE | 14’ SHLD



Project Elements – Environmental

- Design and Construction of improvements and modifications to drainage systems for temporary and permanent conditions including linear infiltration practices and swales
- Installation maintenance and removal of erosion control protections

Project Elements - Landscape Design

- Landscaping and Restoration of disturbed areas
- Design and Construction of wetland mitigation areas

Environmental Permits

- Section 106 Clearance/MOA – No Effect Finding
- NEPA Individual CE – Issued
- Water Quality Certification (Fill & Dredge) (DEP) – Issued
- USACE Section 404 – In Review
- USCG Bridge Permit – Advance Approval
- Section 7 Endangered Species Act (NOAA/NMFS) – Complete

TIME OF YEAR RESTRICTION:

February 15 - July 15	**No in-water work**
September 1 - November 15	**In-water work only within cofferdams**



Major Project Risks

Major Project Risks (RFP Vol. 2, Section 1.4.1)

- Traffic Management
- Contaminated soils and staging areas
- Subsurface obstructions and conditions
- Environmental and Time of Year Restrictions
- Modifications to Environmental Permitting Strategy
- North River

Traffic Management

- Maintain two lanes in each direction during all phases of construction
- Maintain paved shoulder for part time shoulder use

Contaminated Soils and Staging Areas

- Limited available laydown space within existing right of way
- Storage of contaminated materials

Subsurface Construction and Conditions

- Location of Existing Bridge Piles
- Cobbles and Boulders

Environmental and Time of Year Restrictions

- Feb 15-July 15 → No In-Water Work Permitted
- Sept 1 – Nov 15 → Work Permitted only if within Dewatered Cofferdams

Modifications to Environmental Permitting Strategy

- Meet or exceed Stormwater Improvements
- Changes to BTC may trigger additional Permitting/Agency Coordination

North River

- Storms and Flood Prevention Plan
- Protection of Mariners and Great River Race
- River Ice



Procurement Schedule

Procurement Schedule

• RFQ Issued	March 11, 2026
• RFQ Briefing	March 24, 2026
• RFQ Questions Due	March 31, 2026
• SOQ Due	April 14, 2026
• Shortlist Notification	May 18, 2026
• Draft RFP Issued	June 4, 2026
• Final RFP Issued	July 16, 2026
★ • Pre-Proposal Meeting	July 28, 2026
• ATC Period	August 4- September 8, 2026
• Technical Proposals Due	October 30, 2026
• Oral Presentations	November 13, 2026
• Price Opening	December 10, 2026
• Anticipated NTP	February 16, 2027



ATC Process

ATC Meetings

Meeting Dates

- Meeting 1 - August 4, 2026
  - 1 hour 15 minutes (30 minutes proposer presentation, 45 minutes Q&A)

- Meeting 2 - August 25, 2026
  - 1 hour 30 minutes (45 minutes proposer presentation, 45 minutes Q&A)

- Meeting 3 - TBD (if necessary)

ATC Process

- Current design developed through Sketch Plans & 25% Highway Plans
- Refer to ATC Restrictions in RFP Vol. 2, Section 4.3.2
- Up to 3 FINAL ATCs may be submitted with the Technical Proposal
- Proposer may discuss as many ATC's at meetings as time allows
- Last day to submit Final ATCs – September 8, 2026
- ATC meetings are confidential
- No discussions of price
- Proposer shall set meeting and send invitations
- Executive Summaries of ATCs due by 12 PM on July 30th, 2026



Proposal Submission/ Evaluation Overview

Proposal Submission

Technical and Price Proposals due October 30, 2026

See RFP Volume 1, Section 3.3

- Format
- Organization

- Pass/Fail Evaluation Criteria – Section 4.5.1

Proposal Evaluation

Best Value Design-Build

- Lowest cost per quality point

See RFP Volume 1, Section 4.5

- 35% - Project Management and Coordination
  - Personnel Experience
  - Quality Control System
  - Design Management
  - Construction Management
  - Schedule and Cost Control
- 65% - Technical Approach
  - Civil/Traffic
  - Environmental
  - Structures
  - Construction Staging



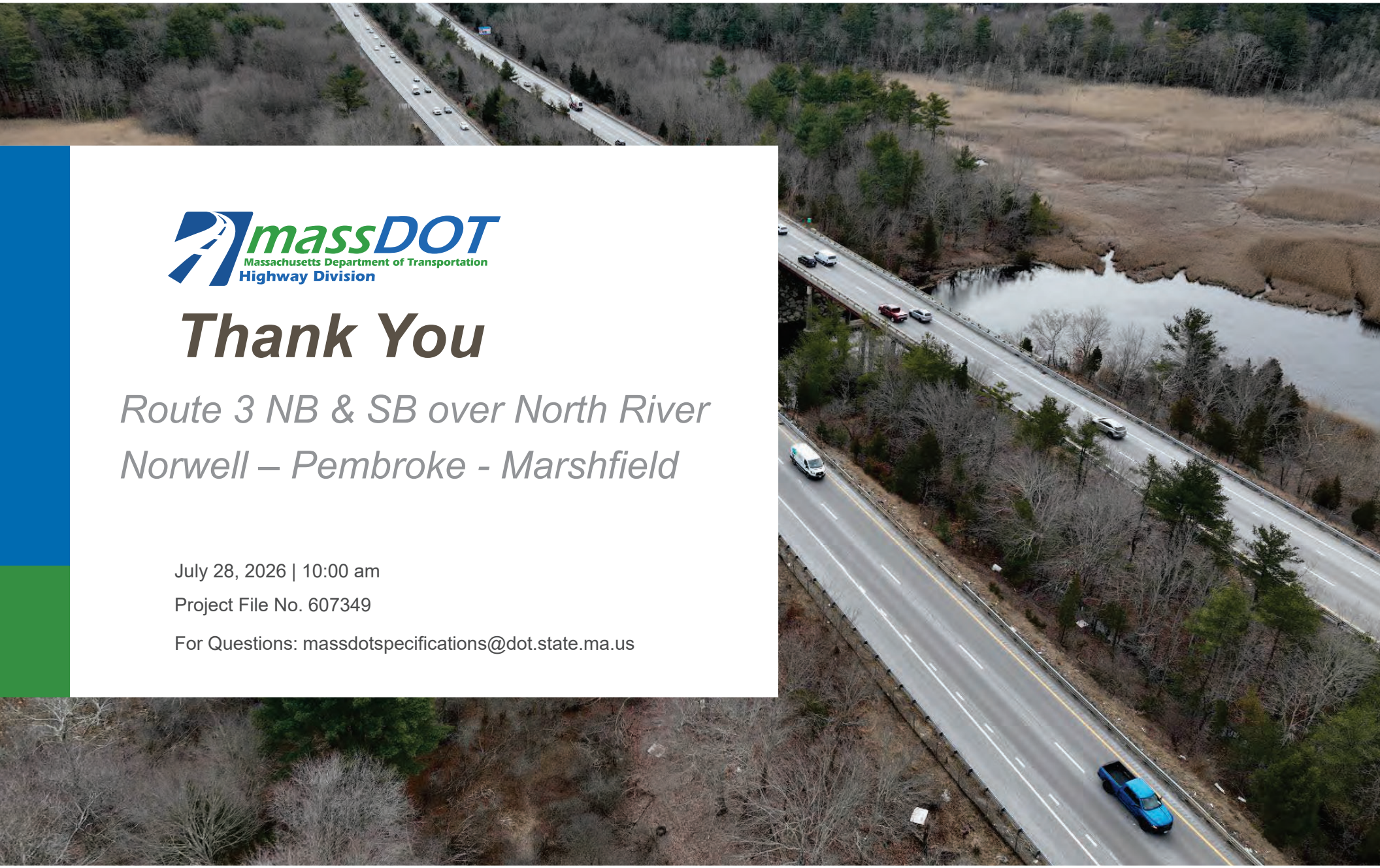
Future Addenda

Future Addenda

- Milestones
- DEP Section 401 Updated Plans
- USACE Section 404 Permit
- Volume II Section 6 - Utilities
- Additional Design Borings
- Infiltration testing results
- Potential Great River Race dates



Questions



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Thank You

Route 3 NB & SB over North River
Norwell – Pembroke - Marshfield

July 28, 2026 | 10:00 am

Project File No. 607349

For Questions: massdotspecifications@dot.state.ma.us