Office of the President

202 Morrill Hall 100 Church Street S.E. Minneapolis, MN 55455-0110 612-626-1616 Fax: 612-625-3875

October 14, 2015

Meghan Fay Zahniser, Executive Director The Association for the Advancement of Sustainability in Higher Education (AASHE) 2401 Walnut Street, Suite 102 Philadelphia, Pennsylvania 19103

Dear Ms. Zahniser:

I am pleased to submit a third Sustainability Tracking, Assessment, and Rating System (STARS) inventory for the University of Minnesota, Twin Cities campus. We appreciate the opportunity to continue our support of and participation in STARS—AASHE's peer-reviewed, transparent framework for measuring and communicating progress toward becoming a more sustainable institution. As one of the largest land-grant institutions in the country, we hope our continued participation helps establish STARS as a recognized leader of sustainability measurement for higher education.

We are incorporating sustainability into teaching, research, outreach, and the operations that support them, as set forth by the University of Minnesota Board of Regents Policy adopted in 2004: Sustainability and Energy Efficiency. Goals and measures were developed to implement our policy using a system-wide approach. This AASHE STARS submission along with separate submissions by our Duluth and Morris campuses help us measure several of our current sustainability initiatives on the Twin Cities campus and across the University system. The Twin Cities Sustainability Committee completed an initial inventory in 2011, utilizing their diverse knowledge to collect and consolidate data for the STARS submission, as well as a second inventory in 2012. This third inventory was collected and compiled by University sustainability staff that utilized and built upon the committee's original work. The inventory is a repository of information reflecting the breadth and depth of the campus's work to advance sustainability and the leadership role the University has played in this arena. Our sustainability related research, Driven to Discover campaign, Grand Challenges curriculum, engagement, and operational activities have been a source of excellence for the institution and we will continue to demonstrate sustainability leadership.

We are honored to be a STARS participant, among other leading institutions conducting the inventory. Thank you to those at AASHE who helped move this effort forward and provide a framework in which to view campus sustainability.

Sincerely,

Eric W. Kaler President

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