

theELBAUMGROUP

Meredith Elbaum  
The Elbaum Group, LLC  
15 Electric Avenue, #2  
Somerville, MA 02144  
January 28, 2015

re: MU STARS Innovation Credit

To Whom it May Concern:

As a Sustainability Consultant I can affirm that the University's leadership of the Mississippi/Missouri River Advance Biomass/Biomass Consortium is indeed innovative and ground breaking according to AASHE STARS requirements. The research and resulting plan to create two-thirds of the 21 billion gallons of biofuels called for by the federal government by 2022 is impressive in itself. What's particularly innovative is reaching beyond the university's own campus boundary and partner not only with 40 academic institutions but also private sector energy and agricultural companies. The opportunity to turn academic research into real-works application is also noteworthy.

Sincerely,

A handwritten signature in black ink, appearing to read 'Meredith Elbaum', with a long horizontal flourish extending to the right.

Meredith Elbaum, AIA, LEED AP BD+C  
President, The Elbaum Group