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LETTER OF AFFIRMATION

To Whom It May Concern:

This Letter of Affirmation is to confirm that throughout the past six (6) months, Northern Arizona University has designed, organized, and implemented a program called "Lights Out," which is aimed to change both energy consumption and community behavior related to energy consumption. The Light Out program employs student workers in coordination with the Department of Capital Assets and Operations to monitor a selected number of buildings for unnecessary energy consumption. The workers identify unnecessary energy consumption such as office lights or computer monitors left on at night and attempt to remedy the situation by directly correcting the problem and leaving an educational note to the occupant to influence future behavioral changes. The Department of Capital Assets and Operations is currently working with collected data to disseminate results of utility savings and behavioral change for those spaces and occupants within the selected buildings.

Sincerely,

A handwritten signature in black ink, appearing to read 'Bryan McLaren', written over a horizontal line.

Bryan McLaren
Sustainability Coordinator for Northern Arizona University