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February 27, 2014

LETTER OF AFFIRMATION

To Whom It May Concern:

This Letter of Affirmation is to confirm that Northern Arizona University has established the Coordinating Committee for Campus Sustainability (CoCoSus). CoCoSus meets once a month to facilitate inter-departmental sustainability initiatives. The committee brings together decision makers from across campus and furthers the university's progress toward carbon neutrality.

We consider the formation of CoCoSus an innovation because its members consist of vice presidents and high-level staff from across campus departments which have proven uniquely affective in producing significant results in campus-wide sustainable efforts.

Members include:

Liz Grobsmith, Chair, Senior Advisor to the President
David Bousquet, Member, Senior Vice President of Enrollment Management and Student Affairs (EMSA)
Laura Huenneke, Member, Provost and Vice President of Academic Affairs
William Grabe, Member, Vice President of Research
Mason Gerety, Member, Vice President of University Advancement
John P. Morris, Member, Associate Vice President for Facility Services
Eva Putzova, Member, Director of Planning and Institutional Research
Rod Parnell, Member, Coordinator of Academic Sustainability
Sammy Smart, Member, Student Body President
Scott Perelstein, Member, Associate Director of Facilities for Residence Life
Beth Vechinski, Member, Associate Athletic Director
T.C. Eberly, Member, Director, CSA Administration, EMSA
Ellen Vaughan, Member, Manager, Office of Sustainability

Sincerely,

John P. Morris, P.E.
Associate Vice President
Facility Services