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February 27, 2014

LETTER OF AFFIRMATION

To Whom It May Concern:

implementing a diversely supported biomass feasibility study. The Coordinating Committee for Campus Sustainability (CoCoSus) helped to coordinate this \$65,000+ This Letter of Affirmation is to confirm that Northern Arizona University is

We believe this is an innovation because:

- A huge collaborative internal effort acquired funding through multi-departmental of Research, Office of the Provost, Green Fund. Letters of support came from Management and Student Affairs, Laura Huenneke, Vice President for Academic President for Research, David Bousquet, Vice President for Enrollment Burton, Vice President of Finance and Administration, Dr. William Grabe, Vice Project Manager at the Institute for Sustainable Energy Solutions (ISES), Jennus James Allen, Executive Director of the School of Forestry, Karin Wadsack, Enrollment Management and Student Affairs, Finance and Administration, Office collaboration. Funding was provided by: Ecological Restoration Institute, Restoration Institute. Affairs, Diane Vosick, Director of Policy and Partnerships for the Ecological
- \mathcal{P} regional Four Forest Restoration Initiative (4FRI) which is a collaborative effort 2) One of the reasons NAU is interested in utilizing biomass is to assist in the to restore forest ecosystems on portions of four national forests - Coconino, Kaibab, Apache-Sitgreaves, and Tonto - along the Mogollon Rim in northern Arizona. http://www.4fri.org/
- \overline{a} 3) The largest project being assessed is a 10MW biomass plant that would make NAU carbon neutral.

Sincerely,

Ellen Vaughan Manager Office of Sustainability Facility Services