

Ms. Meghan Fay Zahniser
Executive Director
Association for the Advancement of Sustainability in Higher Education
2401 Walnut Street, Suite 102
Philadelphia, PA 19103

Dear Ms. Zahniser,

On behalf of Williams College, I am pleased to submit our fourth STARS report and affirm that it is an accurate reflection of the steps the college has taken towards sustainability.

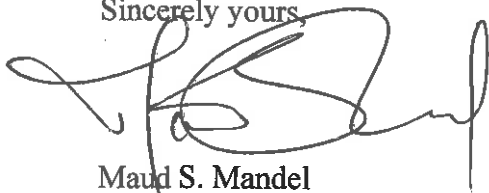
We continue to use the STARS assessment framework to support our campus sustainability work, including identifying areas for new engagement and further improvement, measuring our progress, and creating a data-driven sustainability culture across the institution. Building on our most recent 2019 submission, we conducted a detailed gap analysis, reached out to key committees and staff to build deeper understanding and shared ownership of the STARS process, and initiated additional sustainability actions such as the revision of our sustainability culture and literacy survey.

The present submission also supports Williams College's comprehensive sustainability agenda, which is threaded throughout all areas of our 2021 Strategic Plan and includes the curriculum, the co-curriculum, and diversity, equity, inclusion and affordability. It also coincides with a new and ambitious mission: lowering our scope 1 emissions by at least 80 percent by 2035, while also making sustainability a central part of a liberal arts education at Williams.

We look forward to our continued relationship with AASHE.

Thank you for your contributions to advancing the sustainability conversation in higher education.

Sincerely yours,



Maud S. Mandel