



March 30, 2011

RE: Letter of Affirmation
Department Paperless Initiative

I hereby affirm that the Paperless Initiatives at the UNLV Facilities Management Department and described in documents submitted to the STARS program for points consideration are real and are practices that are currently being utilized. I am confident that auditors and other outside observers would concur with this statement and would be satisfied that the department is making an honest and concerted effort to comply with the intent and spirit of the STARS program. Facilities Management has a reputation for being concerned about sustainability issues and has done a number of innovative and creative things to achieve these goals. Some of them have even been recognized with awards from state government, trade organizations, and industry publications. These initiatives not only help save paper and conserve natural resources, but also help our department sustain operations and achieve excellence despite declining budgets and revenues.

Should more information be required or a site visit ever become necessary, please don't hesitate to contact me.

Sincerely,

Frank Lucas
Assistant Director of Facilities
University of Nevada, Las Vegas