



July 11, 2011

To Whom It May Concern,

The Sustainability Strategic Planning Process that Macalester College undertook is innovative because it took a participatory approach and engaged the entire campus community. The college used tools from strategic planning and used them to approach the issue of sustainability. I am unaware of other colleges using this type of approach to engage the entire campus community in sustainability planning.

Sincerely,

A handwritten signature in blue ink, which appears to read "Suzanne".

Suzanne Savanick Hansen, Ph.D.