

# Stanford University

Letter of Affirmation  
STARS Pre-Submission Review  
March 1, 2022

To Whom It May Concern,

I attest that I have reviewed Stanford University's 2022 STARS report in full and was not involved in the data collection process prior to review. Staff in the Office of Sustainability have responded to my comments and suggestions, as noted in the review spreadsheet. I believe this report is an accurate reflection of Stanford's leadership in the sustainability field.

Sincerely,



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