

# Stanford University

Letter of Affirmation  
STARS Pre-Submission  
Review March 3, 2022

To Whom It May Concern,

I attest that I have reviewed the following credits for Stanford University's 2022 STARS report in full and was not involved in the data collection process prior to review:

- Executive Letter
- Emissions Inventory and Disclosure
- Reporting Assurance

Staff in the Office of Sustainability have responded to my comments and suggestions, as noted in the review spreadsheet.

Sincerely,

*Tammy Lee Mahan*

Tammy Lee Mahan  
SEM Business Systems Analyst  
Facilities Energy Management  
Stanford University