



**UNIVERSITY OF
CALGARY**

Office of the President

A100, 2500 University Drive NW
Calgary, AB T2N 1N4
CANADA
T: 403.220.5617
F: 403.289.6800
ucalgary.ca/president

December 12, 2018

Ms. Meghan Fay Zahniser
Executive Director
The Association for the Advancement of Sustainability in Higher Education (AASHE)
Suite 102, 2401 Walnut Street
Philadelphia, PA 19103
U.S.A.

Dear Ms. Zahniser,

On behalf of the University of Calgary, I am pleased to submit the enclosed documents for the Sustainability, Tracking, Assessment and Rating System (STARS). This represents our university's fourth STARS submission and demonstrates our continued commitment to advancing sustainability on campus and in the broader community.

The University of Calgary has made sustainability a priority throughout our institutional strategies and planning. In 2016, we launched a comprehensive Institutional Sustainability Strategy that joins three frameworks for sustainability in education and research, community engagement, and administrative and operational excellence. Additionally, our university's *Eyes High* Strategy and our recently updated Academic and Research plans reaffirm the university's strong commitment to sustainability.

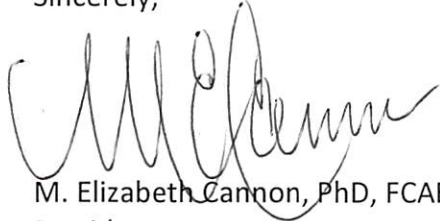
The STARS reporting framework serves as an important and valuable tool to help us measure our progress against strategic institutional goals and to demonstrate leadership in the area of sustainability. We also value the opportunity for transparency and disclosure that STARS offers.

At the University of Calgary, we continually challenge ourselves to do better. Accordingly, we are so proud to share this submission with AASHE, as it demonstrates growth and improvement in the culture of sustainability on our campus since our last gold submission in 2016. It reflects the hard work and dedication of our students, faculty and staff — both on campus and in the wider community. To learn more about our progress in 2017-18, please visit <https://www.ucalgary.ca/sustainability/>.

This submission has been prepared by the University of Calgary's Office of Sustainability together with our academic and operational sustainability committees and working groups,

students' groups and business units. To the best of my knowledge, this submission is an accurate measurement of our progress to date. This marks an important milestone in our commitment to excellence and leadership in advancing sustainability in our teaching and research, community engagement, operations and planning. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Cannon', written over a light blue horizontal line.

M. Elizabeth Cannon, PhD, FCAE, FRSC
President