2074 FLEMING ADMINISTRATION BUILDING 503 THOMPSON STREET ANN ARBOR, MI 48109-1340 734 764-6270 FAX: 734 936-3529

June 30, 2015

Dear AASHE STARS Steering Committee:

On behalf of the University of Michigan – Ann Arbor, I am pleased to affirm our second STARS submission, for which we have earned a Gold rating. Our internal STARS effort was led through a partnership of our Graham Sustainability Institute and Office of Campus Sustainability. These units worked closely together to compile data that were informed by staff across the University. To the best of my knowledge, the information in our submission is accurate and up to date.

The geographic scope of our analysis spans the five Ann Arbor campuses (South, Central, Medical, North and East Medical), which is inclusive of an academic enterprise that serves approximately 40,000 students. It also includes our Athletics enterprise and Health System.

Sustainability is an institutional priority at the University of Michigan, and we are committed to playing a leadership role on this topic of critical importance. We have signed on to STARS because we value it as a transparent tool for measuring progress toward environmental, social, and economic sustainability throughout higher education. STARS enables us to benchmark our performance and measure our progress over time, which will assist us greatly in our goal to foster meaningful progress toward sustainability on local-to-global scales.

Sincerely,

Mark S. Schlissel

President