



Office of the President and Vice-Chancellor

January 22, 2016

Association for the Advancement of Sustainability in Higher Education
2401 Walnut Street, Suite 102
Philadelphia, PA 19103
USA

Dear Colleagues,

On behalf of Concordia University, I am pleased to announce that based on our recent completion of the Sustainability Tracking Assessment and Rating System (STARS), our institution is eligible to receive a Silver rating from your Association. I have consulted with my colleagues and am satisfied that information underlying the assessment accurately reflects our sustainability practices and performance.

The data collection process for STARS was a great opportunity for cross-sector collaboration. At Concordia, we are committed to a transparent, multi-stakeholder process and an innovative sustainability program that is in line with our strategic priorities. STARS has been an effective tool for framing this conversation and has helped us identify areas where we could develop further projects.

We appreciate the opportunity to share ideas with the AASHE community and be a part of the STARS initiative.

Yours sincerely,

A handwritten signature in black ink, appearing to read "A Shepard".

Alan Shepard
President