

March 11, 2015

The Association for the Advancement of Sustainability in Higher Education 213 ½ North Limestone Lexington, KY 40507

RE: Baylor University STARS Submission 2.0

Dear STARS Steering Committee:

On behalf of Baylor University, I am pleased to submit our Sustainability Tracking Assessment & Rating System (STARS). It is our sincere belief that our participation in this program will affirm and extend our commitment to sustainability. STARS is a valuable tool that will serve us well in assessing Baylor's sustainability efforts while also helping us target future areas of improvement so that we may continue to be good stewards of the earth.

By way of background, in May 2012, Baylor formally adopted *Pro Futuris*, a new strategic vision for the University. Developed in partnership with our faculty, staff, alumni, parents, and friends, five aspirational statements were formulated to serve as guideposts for the University's coming years. Aspirational statement five, *Judicious Stewardship*, targets the prudent management of all University resources and demonstrates Baylor's current and future commitment to sustainability at the highest level.

The information set forth in the report was researched and compiled under the direction of Baylor's Assistant Director of Sustainability and Special Projects, Smith Getterman. The University Sustainability Committee, along with additional individuals and departments from throughout the campus community, assisted in providing the most accurate information possible for our submission.

To the best of my knowledge, the information found within our STARS report is the most accurate representation of the University's varied sustainability initiatives. I am pleased to submit this report to you with a provisional rating of Bronze.

We are thankful for the hard work and leadership provided by AASHE through the development of the STARS program.

Yours sincerely,

KEN STARR PRESIDENT AND CHANCELLOR