March 1, 2017

The Association for the Advancement of Sustainability in Higher Education 213 ½ North Limestone Lexington, KY 40507

RE: Baylor University STARS Submission 2.0

Dear STARS Steering Committee:

On behalf of Baylor University, I am pleased to submit our Sustainability Tracking Assessment & Rating System (STARS). It is our belief that our participation in this program will affirm and extend our commitment to sustainability.

The information provided in the report was researched and compiled under the direction of Baylor's Assistant Director of Sustainability and Special Projects, Smith Getterman. The University Sustainability Committee, along with additional individuals and departments from the campus community, assisted in providing the most accurate information possible for this submission.

To the best of my knowledge, the information found within our STARS report is the most accurate representation of the university's varied sustainability initiatives. I am pleased to submit this report to you with a provisional rating of Silver. STARS is a valuable tool that will serve us well in assessing Baylor's sustainability efforts while also helping us target future areas of improvement so that we may continue to be good stewards of the earth.

In May of 2012, Baylor formally adopted a new strategic vision for the university called *Pro Futuris*. Developed in partnership with our campus community, five aspirational statements, including *Judicious Stewardship*, were formulated to serve as guideposts for the university's coming years. In April of 2015, the university adopted a five-year plan of sustainability-focused goals called the Sustainable 2020. With focus on the reduction of university consumption in the areas of Dining, Waste, Energy, and Water, they demonstrate Baylor's current and future commitment to sustainability at the highest level.

We are thankful for the hard work and leadership provided by AASHE through the development of the STARS program.

Sincerely,

David E. Garland President

Baylor University