



August 2, 2021

Re: Penn 2021 STARS Report

Dear STARS Review Committee,

On behalf of the University of Pennsylvania, I am pleased to endorse our third submission to Sustainability Tracking, Assessment & Ratings System (STARS).

The data collection process for our submission was a true campus-wide collaboration and created opportunities for future internal partnerships to further enhance Penn's environmental sustainability.

Sincerely,

A handwritten signature in blue ink that reads "Anne Papageorge".

Anne Papageorge
Vice President
Facilities & Real Estate Services
University of Pennsylvania