



On behalf of the University of Pennsylvania, I am pleased to endorse our first submission to Sustainability Tracking, Assessment & Ratings System (STARS).

The data collection process for our submission was a beneficial experience for the University. It was a true campus-wide collaboration and created opportunities for future internal partnerships to further enhance Penn's environmental sustainability.

Sincerely,

Anne Papageorge

Vice President

Facilities & Real Estate Services

University of Pennsylvania