

21·P/M/C

March 3, 2022

Dayne Walling
Principal and Senior Policy Advisor
21st Century Performance LLC
808 Kensington Ave
Flint, MI 48503

RE: Pre-Submission Review Affirmation

To Whom It May Concern:

I affirm that I have reviewed Michigan State University's submission to the Sustainability Tracking, Assessment, and Rating System (STARS) in full, and to the best of my knowledge all identified inconsistencies have been addressed.

Please contact me at 810-280-7684 or daynewalling@gmail.com if you have any questions or concerns.

Best regards,



Dayne Walling
Principal and Senior Policy Advisor
21st Century Performance LLC

cc: Laura Young
Sustainability Program Coordinator
Office of the Executive Vice President for Administration
Michigan State University
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