Carleton

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February 27, 2020

RE: Carleton College's AASHE STARS

Submission Dear AASHE STARS Review Team:

I, Frederick A. Rogers, Vice President and Treasurer of Carleton College, approve the STARS report for Fiscal Year 2019. The methodology for obtaining information utilized the employees on campus who are experts in each response category. The Sustainability Program Coordinator, Alex Miller, supervised the process and assigned employees to complete their portion of Carleton's submission. The Sustainability Program Coordinator and the Manager of Campus Energy and Sustainability reviewed the full submission for quality and completeness. Based on the expertise of our contributors and thorough review by the Sustainability Office, I affirm the information in Carleton's AASHE STARS submission is accurate.

Sincerely,

Frederick A. Rogers

Vice President & Treasurer