



December 15, 2022

Dear Members of the STARS Steering Committee,

On behalf of Muhlenberg College, I am pleased to submit the results of our fifth campus-wide assessment of sustainability programs and activities for the Association for the Advancement of Sustainability in Higher Education (AASHE) Sustainability Tracking Assessment Rating System (STARS).

Sustainability is a guiding principle of our institution, as reflected in our Strategic Plan, Sustainability Strategic Plan and the collective efforts and commitment to progress by our faculty, staff, students and alumni. We are committed to being good citizens of the Earth and to making institutional decisions that are mindful of our complex relations with its ecosystems. We recognize that it is our ethical responsibility to do everything we can to improve both the environmental and human condition of all people as we carry out the work of the College.

As Muhlenberg continues to implement its Sustainability Strategic Plan, the STARS framework allows us to foster meaningful progress and highlight the continued leadership role we play in an ever changing world. I am grateful for our partnership with AASHE and the broader Muhlenberg community's effort to advance our sustainability goals.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kent Dyer', written over a horizontal line.

Kent Dyer
Chief Business Officer & Treasurer