



December 13th, 2022

STARS PA-4 Reporting Assurance
Pre-Submission Review
Letter of Affirmation

I affirm that I completed a peer review of the Report Preface, Academics, Engagement, Operations, Planning and Administration, and Innovation & Leadership credits for the Muhlenberg College STARS submission in December 2022. Using the STARS 2.2 Review Template, I performed a review of Muhlenberg's submission and can confirm that all identified issues have been resolved. Please feel free to contact me with any questions.

Sincerely,

Ryan Steremberg

Ryan Steremberg
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