



John I. Williams, Jr.  
President

June 1, 2018

Meghan Fay Zahniser, Executive Director  
Association for the Advancement of Sustainability in Higher Education  
2401 Walnut Street, Suite 102  
Philadelphia, PA 19103

Dear Ms. Zahniser:

I am pleased to submit Muhlenberg College's fourth STARS report, which gathers data on our sustainability efforts on campus.

Sustainability is a guiding principle of our institution, as reflected in our recently adopted Strategic Plan, Sustainability Strategic Plan, and the collective efforts and commitment to progress over the last decade by our faculty, staff, and students. We are committed to being good citizens of the Earth and to making institutional decisions that are mindful of our complex relations with its ecosystems. We recognize that it is our ethical responsibility to do everything we can to improve both the environmental and human condition of all people as we carry out the work of the College.

The STARS framework serves as a valuable benchmark for our efforts and will provide guidance and recommendations for our newly renamed President's Committee on Sustainability moving forward. To the best of our knowledge and ability, this report is complete and accurate and, as President, I endorse its content.

Sincerely,

A handwritten signature in black ink, appearing to read 'John I. Williams, Jr.', written over a white background.

John I. Williams, Jr.  
President