



To Whom It May Concern,

RE: Endicott Participation in ISO-NE Forward Capacity Market (FCM)

Endicott College has been innovative with its participation in the regional ISO-New England energy and capacity markets. The College was an early adopter of large-scale solar PV with a nearly one megawatt (MW) solar parking lot canopy installed on campus. Following the installation of the Solar PV canopy, the College partnered with a third party to participate in the ISO-NE Forward Capacity market. The College recently expanded this capacity market effort to include the new hockey rink (159KW) PV array. The regional capacity market ensures there is sufficient electrical generating capacity installed in New England to meet the regional annual peak electricity demands using a variety of energy resources. The ISO-NE Forward Capacity Auctions are held annually and the auctions procure capacity three years in advance of the power planning year. Endicott's participation in this market is cutting edge, especially for behind-the-meter generators in the sub 1 MW segment, and the College continues to demonstrate leadership in distributed generation space among its higher education peers.

In addition, Endicott is investigating other ways to capitalize from the ISO-NE capacity market to provide value to both the College and to environment through a third party partnership using on-site natural gas generation. PowerOptions is interested in this project initiative and watching the progress with interest as it may be a model for our other non-profit institutional members.

Sincerely,

A handwritten signature in black ink that reads "Brian Tracey".

Brian Tracey
Director of Research and Program Development