

September 17, 2021

Ms. Meghan Zahniser
Association for the Advancement of Sustainability in Higher Education
c/o STARS Steering Committee
2401 Walnut Street Suite 102
Philadelphia, PA. 19103

Dear Ms. Zahniser,



I am pleased to endorse the Massachusetts Institute of Technology's submission to the Sustainability Tracking, Assessment, and Rating System (STARS). This assessment was completed through an extensive internal process managed by the MIT Office of Sustainability in collaboration with stakeholders throughout the Institute. The final submission has been audited by the MIT Audit Division using an extensive review process.

By comparing our initially submitted Fiscal Year 2017 data to our current submission of Fiscal Year 2020 data we hope to gain insight into the progress we have made and develop an understanding of the opportunities for growth and improvement.

MIT remains deeply committed to building a better world and remains focused on meeting and solving for the global challenges of today and tomorrow.

Sincerely,

A handwritten signature in blue ink, appearing to read "Joe Higgins". The signature is stylized with a large, sweeping "J" and "H".

Joe Higgins
Vice President

Campus Services and Stewardship