

**Massachusetts Institute of Technology**

**Anthony P. Sharon**  
Deputy Executive Vice President

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**Office of the Executive Vice  
President and Treasurer**  
Building 4-204

October 23, 2018

Ms. Fay Zahniser  
Association for the Advancement of Sustainability in Higher Education  
c/o STARS Steering Committee  
2401 Walnut Street Suite 102  
Philadelphia, PA 19103



Dear Ms. Zahniser,

I am pleased to endorse the Massachusetts Institute of Technology's submission to the Sustainability Tracking, Assessment, and Ratings System (STARS). MIT completed this assessment through an internal process, managed by the Office of Sustainability, involving diverse stakeholders from across the Institute. Through this effort we hope to establish a meaningful baseline to contextualize future sustainability performance. MIT is committed to building a better world and remains focused on meeting the global challenges of today and tomorrow.

Sincerely,

A handwritten signature in black ink, appearing to read 'Anthony P. Sharon'.

Anthony P. Sharon  
Deputy Executive Vice President