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February 14, 2018

To whom it may concern,

The University of Delaware is excited to join a large and growing cohort of Universities engaged in the pursuit of a more sustainable future, as an institution of higher learning and a physical community with local and global connections to people, ideas and resources.

Through our enclosed AASHE STARS report we hope to open our University to new and better ideas, and to share our ways of improving our social, economic and environmental impacts. Through this report we hope to share the many ways in which we have been pursuing sustainability since 2008, including but not limited to:

- Excellence in Student Engagement and Outreach programming.
- Successful programs to improve Building, Operations and Energy efficiency.
- Many Academic Offerings focusing on Sustainability, including research institutes focused on energy and sustainability topics.

We affirm that all of the information in our submission has been reviewed for accuracy. There were many departments and hands working together to compile this report, with teams of interns supporting the effort. We are confident that the resulting STARS report is representative of the University of Delaware's performance within the reported time frame.

Sincerely,

H. Alan Brangman

Executive Vice President & University Treasurer

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