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To whom it may concern,

The University of Delaware is excited to submit our second AASHE STARS report for full ranking, thus joining many of our peer institutions. As an institution of higher learning with far reaching connections to people, ideas and resources, we are invested in a more sustainable future.

Through our enclosed AASHE STARS report we hope to open our University to new and better ideas, and to share our ways of improving our social, economic and environmental impacts. We hope to share the many ways in which we have been pursuing sustainability since 2008, including but not limited to:

- Excellence in Student Engagement and Outreach programming.
- Successful programs to improve Building, Operations and Energy efficiency.
- Many Academic Offerings focusing on Sustainability, including research institutes focused on energy and sustainability topics.

We affirm that all of the information in our submission has been reviewed for accuracy. Many departments worked together to compile this report, with teams of student interns supporting the effort. We are confident that the resulting STARS report is representative of the University of Delaware's performance within the reported time frame.

Sincerely,

John Long  
Exec Vice President & Chief Operating Officer

10/21/19  
Date

**OFFICE OF EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER**