

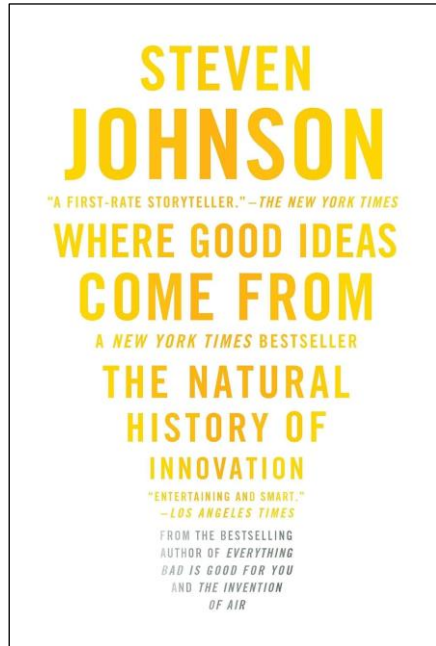
Webinar

Digital strategies drive Lean insights

Rick Kennedy
Alan Boykiw

Thursday, October 5, 2023

Introduction



The Adjacent Possible

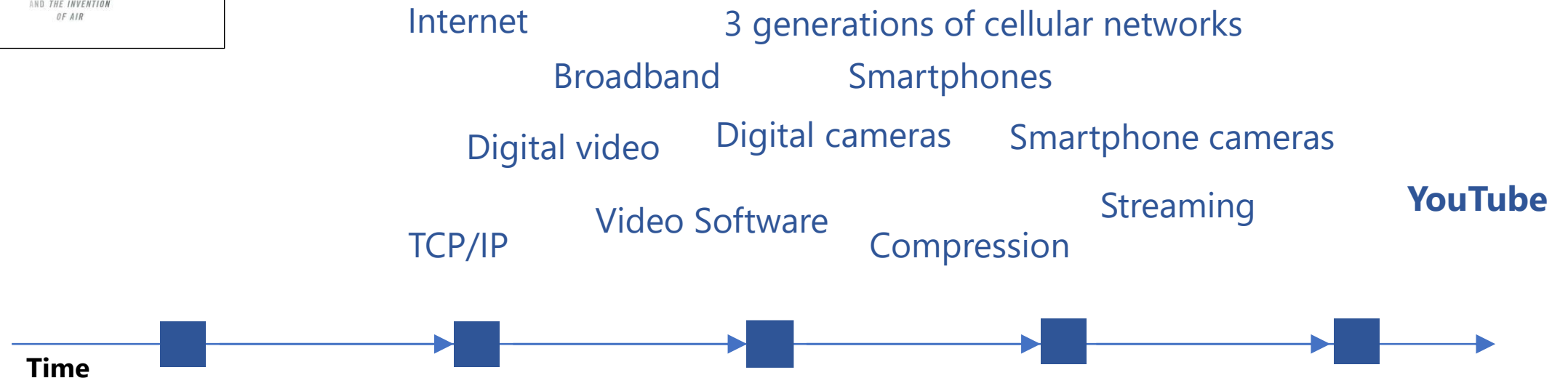
Stuart Kauffman first coined the term in his work *'At Home in the Universe'* and was popularized by **Steven Johnson** in *'Where Good Ideas Come From'*

Loosely defined as:

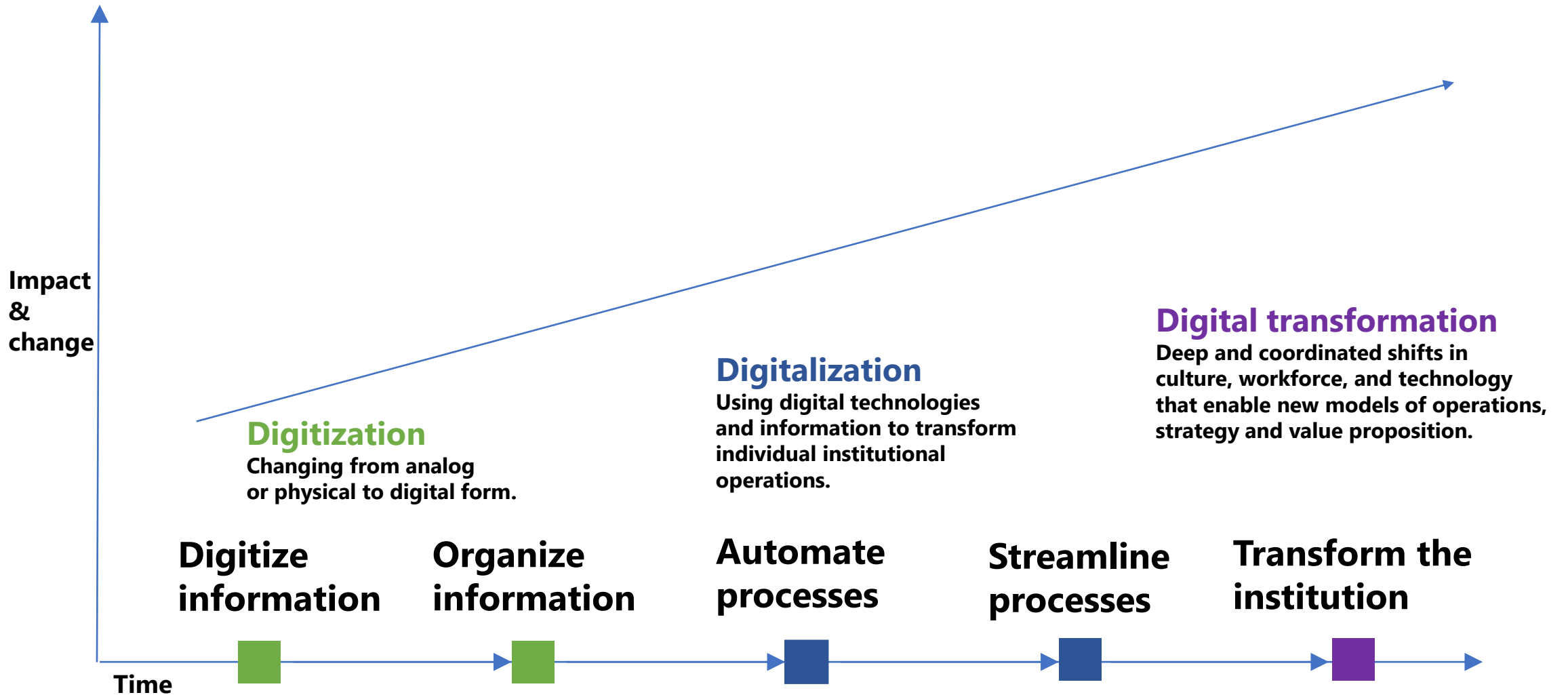
the set of possibilities at a given point in time

Could you have conceived of YouTube in the early '70s?

If you did, you would first have to conceive of the succession of all building blocks, including:



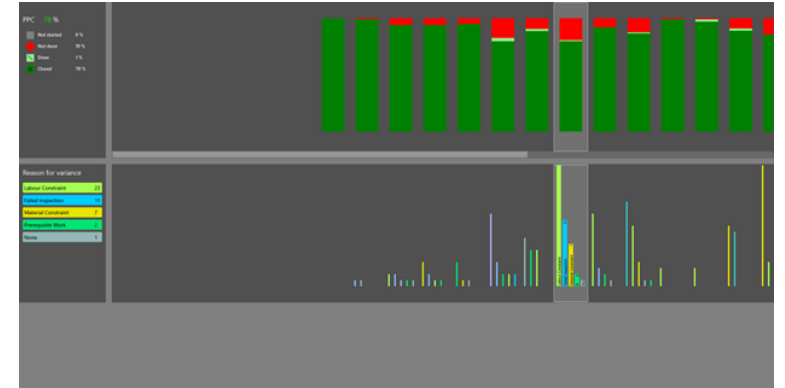
Digital technology adoption



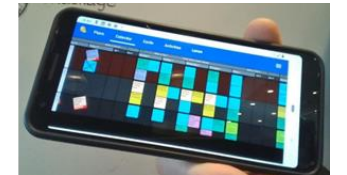
Digitization



- Paper drawings > CAD files
- Sticky notes > digital tags



- PPC
- Internet access to folders and files
- Mobile device access to drawings and apps



Digitization
Information change

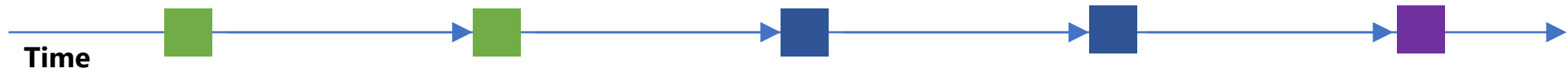
Digitize information

Organize information

Automate processes

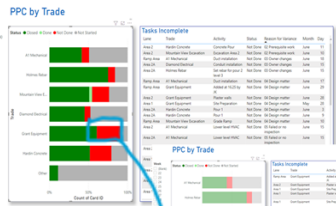
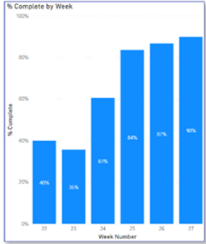
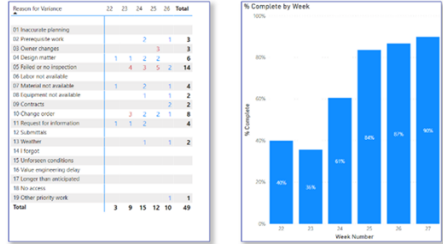
Streamline processes

Transform the institution

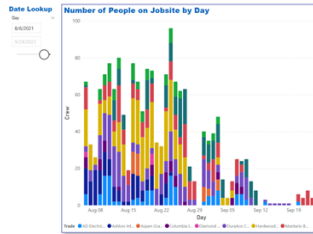


Digitalization

Variance and Percent Plan Complete (PPC) Log



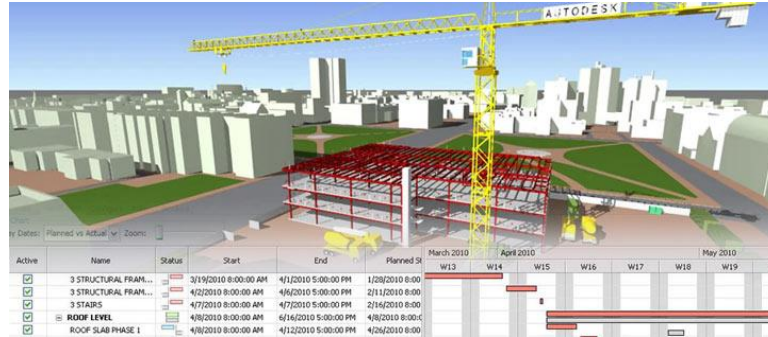
Resource Level and Location



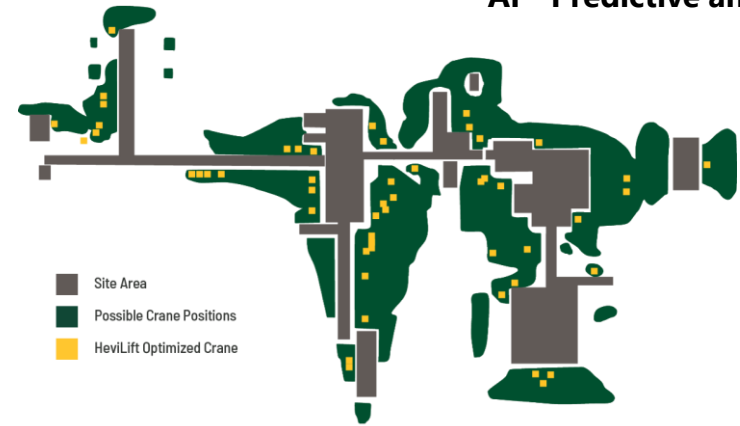
New Demo Plan

| Day | Trade | Work Area | Crew |
|----------------|---------------------------|--------------------|------|
| August 8, 2021 | Mechanical Builders | Commons Mechanical | 2 |
| August 8, 2021 | Construction Planning | Commons Mechanical | 2 |
| August 8, 2021 | Construction | Commons | 1 |
| August 8, 2021 | Address Interiors | L2 - Phase 1 SR | 4 |
| August 8, 2021 | Address Interiors | L2 - Phase 2 SR | 4 |
| August 8, 2021 | Address Interiors | L3 - Phase 1 TRD | 1 |
| August 8, 2021 | Address Interiors | L3 - Phase 2 TRD | 1 |
| August 8, 2021 | Mechanical Security Inc. | L2 - Phase 1 SRD | 8 |
| August 8, 2021 | Address Interiors | L4 - Corridor | 1 |
| August 8, 2021 | Address Interiors | L4 - Corridor | 1 |
| August 8, 2021 | ME Electrical Contracting | L4 - Phase 1 TRD | 2 |
| August 8, 2021 | Columbia Interiors Design | L4 - Phase 1 TRD | 2 |
| August 8, 2021 | Mechanical Builders | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | Columbia Interiors Design | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | ME Electrical Contracting | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | Mechanical Builders | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | ME Electrical Contracting | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | Columbia Interiors Design | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | Mechanical Builders | L4 - Phase 2 TRD | 2 |
| August 8, 2021 | Mechanical Builders | L4 - Phase 2 TRD | 2 |
| August 7, 2021 | Address Interiors | L2 - Phase 1 SR | 4 |
| August 7, 2021 | Address Interiors | L2 - Phase 2 SR | 4 |
| August 7, 2021 | Mechanical Security Inc. | L2 - Phase 1 SRD | 8 |
| August 7, 2021 | Address Interiors | L4 - Corridor | 1 |
| August 7, 2021 | Mechanical Security Inc. | L2 - Phase 1 SRD | 8 |
| August 7, 2021 | Address Interiors | L4 - Corridor | 1 |
| August 7, 2021 | Mechanical Security Inc. | L2 - Phase 1 SRD | 8 |
| August 7, 2021 | Address Interiors | L4 - Corridor | 1 |

- Data analysis – Power BI
- Reference a BIM model
- Supply ordering/delivery automation



- BIM 4D
- Planning efficiency
- AI - Predictive analytics



PCL: "If I go back even three to five years ago, no one would have believed it,"

Digitalization Transform operations

Digitize information

Organize information

Automate processes

Streamline processes

Transform the institution

Time



Digital transformation



Stable Diffusion: “A modern library with sun shining through a skylight”



Phil Bernstein – Lean in Design keynote

- Robotics and drones
- AR and VR digital twins
- 3D printing and manufacturing
- IoT building ops and maintenance

- AI creation tools
- Massive but localized databases

Digital transformation

Culture shift

Digitize
information

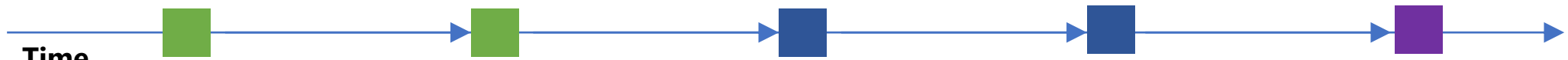
Organize
information

Automate
processes

Streamline
processes

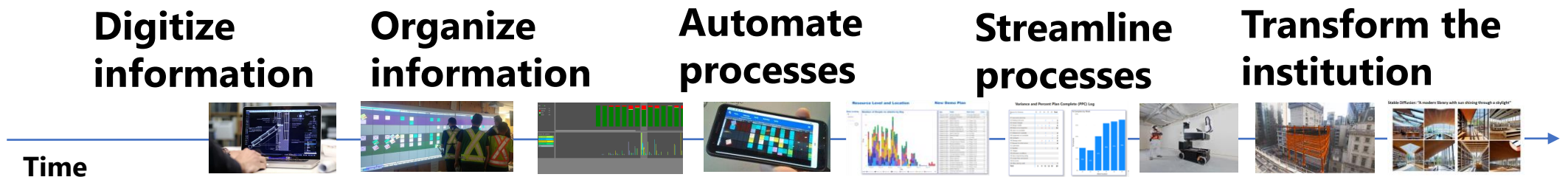
**Transform the
institution**

Time



Our insights

- **Crawl, walk, run: 'the adjacent possible'**
- **The first stage – digitization - is simple, and maturing.**
- **Our customers are having insights through adoption.**
- **We gain insights through our customer lens.**
- **Digital adoption efficacy is dependent on strong practice - LPS®.**
- **The tools are only as good as the people behind them - education.**
- **Conversations!**



Let's talk

See you at Congress!

rickkennedy@nialli.com alanboykiw@nialli.com

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Booth 107



Nialli[™] Visual Planner



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