

Consolidated Balance Sheet March 31, 2025

| ASSETS | Millions of Yen | | Thousands of U.S. Dollars (Note 1) |
|---|-------------------------|-------------------------|---|
| | 2025 | 2024 | 2025 |
| CURRENT ASSETS: | | | |
| Cash and cash equivalents | ¥ 20,202 | ¥ 23,399 | \$ 135,116 |
| Receivables: | | | |
| Trade notes | 16,408 | 16,087 | 109,742 |
| Trade accounts | 58,480 | 53,714 | 391,124 |
| Unconsolidated subsidiaries and associated companies | 1,245 | 2,192 | 8,329 |
| Other | 4,387 | 2,128 | 29,345 |
| Allowance for doubtful receivables | (255) | (297) | (1,708) |
| Inventories | 42,147 | 37,969 | 281,887 |
| Other current assets | <u>12,070</u> | <u>9,051</u> | <u>80,726</u> |
| Total current assets | <u>154,688</u> | <u>144,246</u> | <u>1,034,564</u> |
| PROPERTY, PLANT AND EQUIPMENT (Note 6): | | | |
| Land | 4,753 | 4,971 | 31,793 |
| Buildings and structures | 8,307 | 7,754 | 55,558 |
| Machinery and equipment | 15,880 | 14,641 | 106,206 |
| Furniture and fixtures | 2,026 | 1,853 | 13,551 |
| Lease assets | 625 | 692 | 4,186 |
| Construction in progress | <u>7,609</u> | <u>3,805</u> | <u>50,889</u> |
| Total property, plant and equipment | <u>39,202</u> | <u>33,720</u> | <u>262,185</u> |
| INVESTMENTS AND OTHER ASSETS: | | | |
| Investment securities (Notes 5 and 9) | 133,800 | 134,444 | 894,863 |
| Investments in and advances to unconsolidated subsidiaries and associated companies (Note 9) | 5,876 | 4,488 | 39,301 |
| Goodwill | 415 | 528 | 2,780 |
| Asset for retirement benefits | 1,772 | 1,210 | 11,857 |
| Deferred tax assets | 642 | 689 | 4,298 |
| Other assets | <u>3,499</u> | <u>2,836</u> | <u>23,403</u> |
| Total investments and other assets | <u>146,007</u> | <u>144,197</u> | <u>976,504</u> |
| TOTAL | <u>¥ 339,897</u> | <u>¥ 322,164</u> | <u>\$ 2,273,255</u> |

See notes to consolidated financial statements.

| LIABILITIES AND EQUITY | Millions of Yen | | Thousands of U.S. Dollars (Note 1) |
|--|-------------------------|-------------------------|---|
| | 2025 | 2024 | 2025 |
| CURRENT LIABILITIES: | | | |
| Short-term bank loans | ¥ 28,205 | ¥ 20,098 | \$ 188,638 |
| Current portion of long-term debt (Note 9) | 15,420 | 17,452 | 103,134 |
| Payables (Note 5): | | | |
| Trade notes | 1,868 | 2,312 | 12,493 |
| Trade accounts | 40,411 | 38,505 | 270,472 |
| Unconsolidated subsidiaries and associated companies | 548 | 571 | 3,666 |
| Other | 8,026 | 7,860 | 53,682 |
| Income taxes payable | 1,176 | 3,684 | 7,867 |
| Provision for business restructuring | 548 | 1,892 | 3,668 |
| Provision for bonuses | 1,108 | 1,001 | 7,415 |
| Provision for bonuses for directors | 56 | 50 | 380 |
| Other current liabilities | <u>5,346</u> | <u>4,446</u> | <u>35,758</u> |
| Total current liabilities | <u>102,746</u> | <u>97,873</u> | <u>687,178</u> |
| LONG-TERM LIABILITIES: | | | |
| Long-term debt (Note 9) | 42,788 | 45,907 | 286,174 |
| Liability for retirement benefits | 1,458 | 1,826 | 9,754 |
| Provision for retirement benefits for directors | 393 | 293 | 2,629 |
| Deferred tax liabilities | 29,970 | 27,920 | 200,441 |
| Other | <u>87</u> | <u>89</u> | <u>586</u> |
| Total long-term liabilities | <u>74,698</u> | <u>76,037</u> | <u>499,587</u> |
| COMMITMENTS AND CONTINGENT LIABILITIES (Note 7) | | | |
| EQUITY (Notes 8 and 10): | | | |
| Capital stock—authorized, 68,000,000 shares; issued, 41,000,000 shares in 2025 and 34,000,000 shares in 2024 | 5,800 | 5,100 | 38,790 |
| Additional paid-in capital | 26 | 26 | 175 |
| Retained earnings | 87,942 | 75,193 | 588,162 |
| Accumulated other comprehensive income: | | | |
| Unrealized gain on available-for-sale securities | 56,454 | 60,111 | 377,572 |
| Deferred gains or losses on hedges | 6 | (2) | 42 |
| Foreign currency translation adjustments | 11,512 | 7,782 | 76,997 |
| Defined retirement benefit plans | <u>710</u> | <u>41</u> | <u>4,748</u> |
| Total equity | <u>162,451</u> | <u>148,253</u> | <u>1,086,490</u> |
| TOTAL | <u>¥ 339,897</u> | <u>¥ 322,164</u> | <u>\$ 2,273,255</u> |

Consolidated Statement of Income Year Ended March 31, 2025

| | Millions of Yen | | Thousands of U.S. Dollars (Note 1) |
|--|-----------------|-----------------|--|
| | <u>2025</u> | <u>2024</u> | <u>2025</u> |
| NET SALES | ¥ 249,233 | ¥225,287 | \$ 1,666,892 |
| COST OF SALES | <u>208,140</u> | <u>190,539</u> | <u>1,392,060</u> |
| Gross profit | 41,092 | 34,748 | 274,831 |
| SELLING, GENERAL AND ADMINISTRATIVE EXPENSES | <u>23,376</u> | <u>21,105</u> | <u>156,342</u> |
| Operating income | <u>17,716</u> | <u>13,643</u> | <u>118,489</u> |
| OTHER INCOME (EXPENSES): | | | |
| Interest and dividend income | 1,801 | 1,527 | 12,046 |
| Interest expense | (1,540) | (1,234) | (10,305) |
| Foreign exchange gain | 396 | 1,087 | 2,653 |
| Gain on sales of investment securities | 2,858 | 5,585 | 19,118 |
| Loss on business restructuring | (49) | (2,185) | (330) |
| Loss on valuation of investment securities | (204) | (261) | (1,368) |
| Provision of allowance for doubtful accounts | (17) | 50 | (115) |
| Impairment losses | (390) | | (2,611) |
| 100th Anniversary expenses | (1,330) | | (8,895) |
| Other—net | <u>1,468</u> | <u>202</u> | <u>9,820</u> |
| Other income—net | <u>2,992</u> | <u>4,772</u> | <u>20,014</u> |
| INCOME BEFORE INCOME TAXES | <u>20,709</u> | <u>18,415</u> | <u>138,503</u> |
| INCOME TAXES: | | | |
| Current | 4,407 | 6,226 | 29,477 |
| Deferred | <u>2,533</u> | <u>429</u> | <u>16,942</u> |
| Total income taxes | <u>6,940</u> | <u>6,655</u> | <u>46,419</u> |
| NET INCOME | <u>13,768</u> | <u>11,759</u> | <u>92,083</u> |
| NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT | <u>¥ 13,768</u> | <u>¥ 11,759</u> | <u>\$ 92,083</u> |
| | Yen | | U.S. Dollars |
| PER SHARE: | | | |
| Basic net income | ¥ 389.36 | ¥ 345.87 | \$ 2.60 |
| Cash dividends applicable to the year | 30.00 | 22.00 | 0.20 |

See notes to consolidated financial statements.

Consolidated Statement of Changes in Equity
Year Ended March 31, 2025

| | Thousands | Millions of Yen | | | | | | | |
|--|--|----------------------------------|----------------------------------|---|---|---|---|--|------------------|
| | Number of Shares of Issued Stock | Capital Stock | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Income | | | | Total Equity |
| | | | | | Unrealized Gain on Available-for-Sale Securities | Deferred Gains or Losses on Hedges | Foreign Currency Translation Adjustments | Defined Retirement Benefit Plans | |
| BALANCE, APRIL 1, 2023 | 31,000 | ¥ 5,100 | ¥ 26 | ¥ 64,181 | ¥ 22,565 | ¥ (2) | ¥ 3,210 | ¥ 103 | ¥ 95,185 |
| Net income attributable to owners of the parent | | | | 11,759 | | | | | 11,759 |
| Cash dividends, ¥22.00 per share | | | | (748) | | | | | (748) |
| Net change in the year | | | | | 37,546 | | 4,572 | (62) | 42,056 |
| BALANCE, MARCH 31, 2024 | 31,000 | 5,100 | 26 | 75,193 | 60,111 | (2) | 7,782 | 41 | 148,253 |
| Issuance of new shares | 7,000 | 700 | | | | | | | 700 |
| Net income attributable to owners of the parent | | | | 13,768 | | | | | 13,768 |
| Cash dividends, ¥30.00 per share | | | | (1,020) | | | | | (1,020) |
| Net change in the year | | | | | (3,657) | 8 | 3,730 | 668 | 750 |
| BALANCE, MARCH 31, 2025 | <u>41,000</u> | <u>¥ 5,800</u> | <u>¥ 26</u> | <u>¥ 87,942</u> | <u>¥ 56,451</u> | <u>¥ 6</u> | <u>¥ 11,512</u> | <u>¥ 710</u> | <u>¥ 162,451</u> |
| | Thousands of U.S. Dollars (Note 1) | | | | | | | | |
| | Capital Stock | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Income | | | | Total Equity | |
| | | | | Unrealized Gain on Available-for-Sale Securities | Deferred Gains or Losses on Hedges | Foreign Currency Translation Adjustments | Defined Retirement Benefit Plans | | |
| BALANCE, MARCH 31, 2024 | \$ 31,109 | \$ 175 | \$ 502,900 | \$ 402,032 | \$ (17) | \$ 520,49 | \$ 276 | \$ 991,526 | |
| Issuance of new shares | 4681 | | | | | | | 4681 | |
| Net income attributable to owners of the parent | | | 92,083 | | | | | 92,083 | |
| Cash dividends, \$0.20 per share | | | (6,821) | | | | | (6,821) | |
| Net change in the year | | | | (24,460) | 59 | 24,948 | 4,472 | 5,019 | |
| BALANCE, MARCH 31, 2025 | <u>\$ 38,790</u> | <u>\$ 175</u> | <u>\$ 588,162</u> | <u>\$ 377,572</u> | <u>\$ 43</u> | <u>\$ 76,997</u> | <u>\$ 4,748</u> | <u>\$ 1,086,490</u> | |

See notes to consolidated financial statements.