



WorldHorseWelfare

2020-24 Strategy

Towards our centenary of strengthening the horse-human partnership



Our vision

A world where every horse is treated with respect, compassion and understanding

Our mission

To work with horses, horse owners, communities, organisations and governments to improve equine welfare standards and stamp out suffering in the UK and worldwide

Our values In everything we do, we aim to be:

- Realistic in our approach, focusing on the practical to achieve what is possible now while mindful of the future
- Compassionate in our attitudes, behaviour and decision-making
- Forward-thinking in anticipating challenge and change, always seeking new ways of being more effective

Underpinning the way we work are three principles:

- Working collaboratively where it creates greater impact
- Reducing our environmental footprint
- Encouraging human wellbeing



We are a charity whose values are grounded in pragmatism and compassion that promotes and protects welfare across the full spectrum of the equine world including leisure, sport, work and production.

What we do

We strive to support and strengthen the horse-human partnership in all its guises through a combination of hands-on care, research, education and advocacy.



The world's 125 million equids (horses, ponies, donkeys and mules) are humankind's 'other best friends' and our partnership has evolved over millennia. They are the most versatile of animals in the world, performing many roles in societies. Despite this, too often they suffer in this partnership because people do not understand or disregard their needs.



Our strategic framework is structured around four key activities:



Care

Providing relief to equids in immediate need through rescue and rehabilitation in Britain and through local partners in lowand middle-income countries



Research

Supporting and using research from our front-line work, academia and wider experience to understand the causes of equine welfare challenges and use evidence to inform our work



Education

Sharing and promoting knowledge of equine care, seeking to reach even the most hardto-reach audiences, utilising the latest developments in behavioural change science



Influence

Achieving longlasting change through shaping attitudes, policies and legislation to sustainably improve welfare for millions of equids

CEO Message

World Horse Welfare was founded as a campaigning organisation in 1927 by Ada Cole, a small woman with an indomitable spirit. Ada vowed to help Britain's old work horses exported for slaughter, after she saw them collapsed on the Antwerp docks and whipped for miles on their way to the abattoir. She did not oppose their slaughter or the eating of their meat, but believed that as horses were integral to society, we have a duty to treat them with respect until the end of their lives.





principle, and our unique brand of equine welfare has improved the lives of horses globally for nearly 100 years. As the only charity that seeks to improve the lives of all equines – whatever the nature of partnership with humankind – we know we have to work at scale and at depth if we are to stay true to our vision for every horse to be treated with respect, compassion and understanding.

Our updated strategy is the result of many discussions – with the horse world, staff, our supporters and our partners. The world is changing so quickly but equines remain – often invisibly – woven into the fabric of society, essential to individuals, families, communities, industries and economies. But increasingly people have lost their connection with horses, and so lack understanding of the horsehuman partnership or believe that horses are now irrelevant. Then there are those who do have a close connection with horses but either cannot - or choose not to - care for them properly.

World Horse Welfare strives to be a progressive force in challenging ignorance and championing the relevance of the horse to humanity today – and by demonstrating their value, to encourage others to truly value them. The task remains enormous, but we have developed a framework that will help us focus our efforts where they are most needed.

We hope you are as enthusiastic as us about our direction as we build towards our centenary. Together we can change the lives of so many horses, donkeys and mules across the world.



Our strategic goals





Goal 1: Responsible ownership of all horses, donkeys and mules

Encouraging responsibility by helping owners and societies prevent welfare problems through providing education, encouraging systems of owner accountability and intervening when required.

- **a.** The national welfare line, nationwide network of Field Officers and four Rescue and Rehoming centres in Britain will continue to innovate to provide an even more effective service
- Rehoming services will be modernised, ensuring we continue to provide a market-leading experience
- **C.** Informal educational initiatives for owners, riders, keepers and the general public will be rolled out, using the digital medium to maximum effect
- **d.** Lack of appropriate legislation and enforcement of laws relating to equines will be highlighted to authorities in the UK, EU and internationally and proposals to resolve this promoted
- **e.** Root causes of the rising incidence of welfare cases originating with hardto-reach communities in the UK will be identified and a strategy to address them deployed, including working in collaboration with members of the National Equine Welfare Council
- **f.** Legislation will be introduced in the UK and EU to require full traceability of equids
- **g**. Guidelines on responsible ownership will be disseminated across EU Member States and internationally





Goal 2: Improved lives of working equids that support the livelihoods of their owners

Supporting working horses, donkeys and mules by developing core services (of veterinarians, farriers and saddlers), training community equine care experts and raising awareness among policy makers of the value of working equids to livelihoods and economies.

- **a.** The welfare of working equids will be improved through community programmes and partnerships in up to 20 different countries
- **b.** The importance of productive working equids to people's livelihoods will be embedded within in-country development approaches and regional and global institutions
- C. An evidence base identifying the role of working equids in achieving the Sustainable Development Goals will be developed and promoted through the International Coalition for Working Equids (ICWE)
- **d.** Working in conjunction with ICWE partners to lobby for the Policies of th OIE, UN, FAO and other key international development bodies will recognise the value of working equines as a result of lobbying by ICWE
- **e.** Technical assistance to humanitarian development projects, government institutions and initiatives relating to working equid owning communities will be developed
- **f.** Funding will be sought from government and international development partners
- **g.** Ability to manage emergency interventions will be expanded





Goal 3: *Ethical involvement of equines in sport and entertainment*

Supporting the responsible use of horses in sport through working with regulators and other stakeholders to help them truly put the horse first, inside competition and out of it.

- **a.** An ethical framework for the involvement of horses in sport will be established for individual disciplines to develop
- **b.** Gaps in understanding of sport horse management, training, equine behaviour and equine wellbeing will be identified and sector investment in research funding will be promoted
- **C.** Equestrian sports will be supported to maintain their social license to operate, including how they communicate with the general public
- **d.** Responsible breeding, training, management, selling and rehoming of sport horses will be proactively encouraged through education and awareness
- **e.** Horse sport regulators and other organisation will see World Horse Welfare as partners in reviewing their welfare rules and guidance





Continuing to campaign for higher welfare standards during transport and slaughter, with a goal of ending the long-distance transport of horses across Europe for slaughter by 2027.

- **a.** Number of horses transported long-distance for slaughter globally will be reduced
- **b.** Guidelines to protect horse welfare during transport will be disseminated internationally
- **C.** Partnerships with transporters, governments and international organisations will be further developed to improve practices in equine transport
- **d.** Research will be undertaken to develop good practice guidelines for equine slaughter
- **e.** Humane practice standards for slaughter will be rolled-out across Europe
- f. Mandatory CCTV will be introduced in all slaughterhouses in Europe
- **g**. Consumers of equine meat will be steered to more humane choices







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