



SKY Perfect JSAT Guide

December, 2025



- 1. Company Overview**
2. Management Strategy
3. Space Business
4. Media Business
5. Sustainability

Company Overview



company	SKY Perfect JSAT Holdings Inc.
address	Akasaka Intercity AIR, 1-8-1 Akasaka, Minato-ku, Tokyo 107-0052, Japan
establishment	April 2, 2007
capital	¥10.172 Billion (As of April, 2025)
stock exchange	Tokyo Stock Exchange Prime Market (Code 9412)

Group Companies



Holding Company | SKY Perfect JSAT Holdings Inc. (Code : 9412)

*Effective April 1, 2026, we will merge our wholly owned subsidiary, SKY Perfect JSAT Corporation, and change our trade name to SKY Perfect JSAT Corporation.



Core Company | SKY Perfect JSAT Corporation

(100% Subsidiary Company)

Space Business

Media Business

JSAT MOBILE
Communications Inc.

JSAT
International Inc.

JSAT Beyond
Innovation LLC.

SKY Perfect Pictures Inc.

SKY Perfect
Entertainment Corporation

SKY PerfectTV!

Equity-method
affiliate

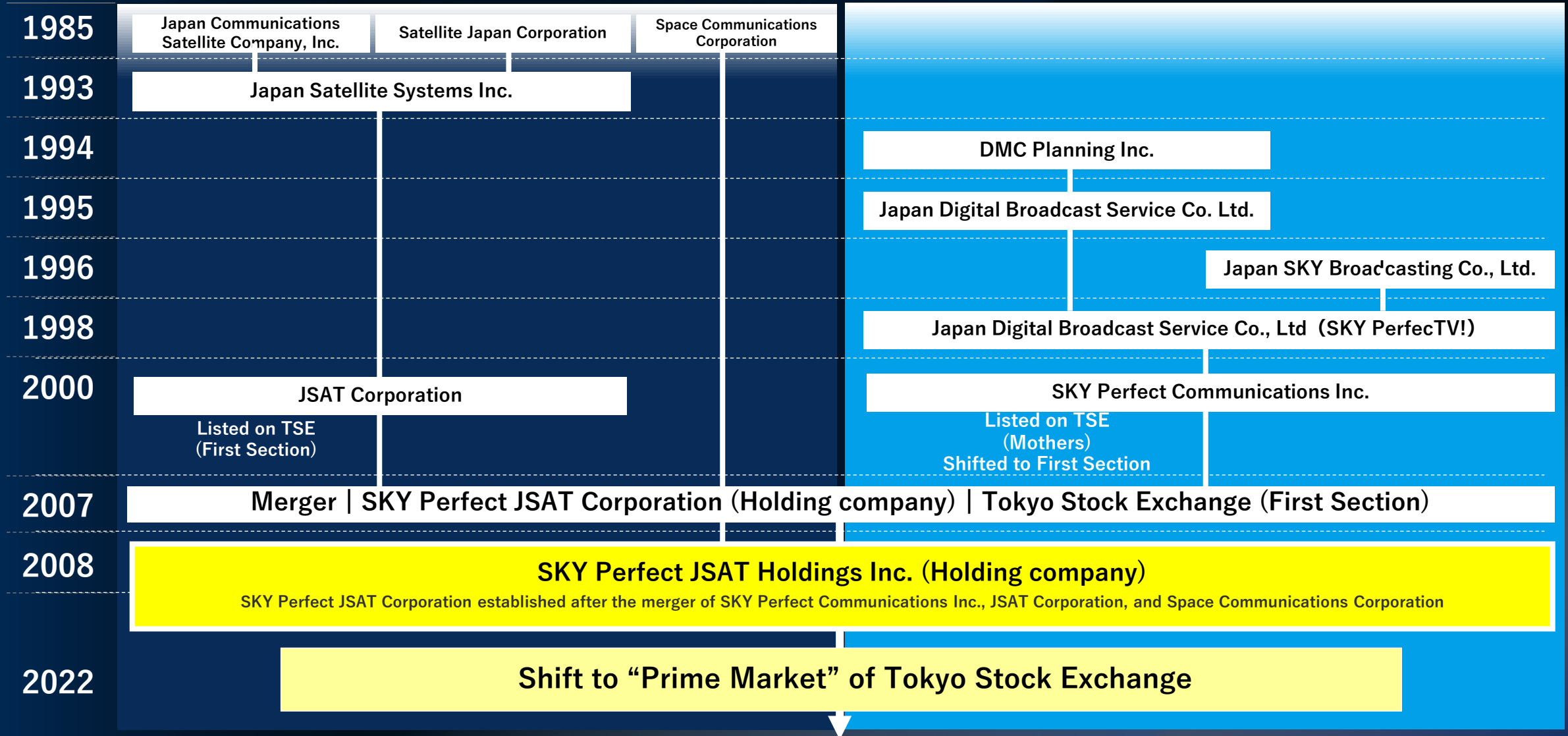
Space Compass Corporation

Corporate History ~35 years of experience in the space business~



Space Business

Media Business



Our Strengths



Space Business

Satellite Communication

- One of the largest satellite operators in Asia
- More than 35 years of satellite operation experience

 **17** satellites
number of satellites owned (As of November, 2025)

Media Business

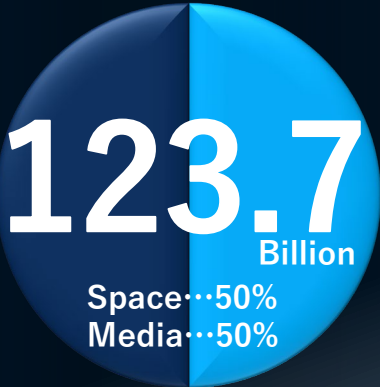
Satellite Broadcasting

One of the largest number of channels in Japan
broadcasting/distribution expertise

 **2.46** millions subscribers
number of subscriptions (As of November, 2025)

2024 Financial Results: Consolidated Revenues

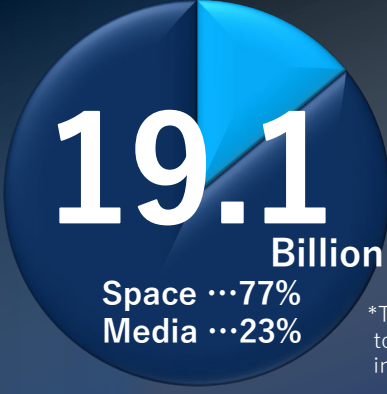
■ ...Space
■ ...Media



Consolidated Operating Profit



Consolidated Profit Attributable to Owners of Parent



*The percentages for ratio of profit attributable to owners of parent are calculated by including intersegment transactions and adjustments



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Business Strategy



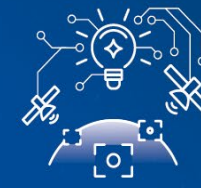
- The Value Creation Story to outline a growth path toward 2030
- Allocate optimal management resources to realize the business vision

Management Resources

Providing stable communications infrastructure through high-quality satellite operation



Offering stable communication services through high-quality satellites and satellite operations



Space Business Vision

Contributing to the realization of a super-smart society by building an innovative communication network for all spaces and a global data collection network

Providing entertainment platform services which connect content and subscribers



Consolidating broadcasting and distribution-related facilities

Delivering innovative content experiences utilizing data

Solving customer challenges by leveraging technological infrastructure



Media Business Vision

Contributing to the realization of a diverse and highly creative society as an entertainment platform that connects people, companies, and society

Improving profitability in existing businesses

Exploring new business domains

Strengthening human capital

Enhancing management base

For 2030
Net Income target

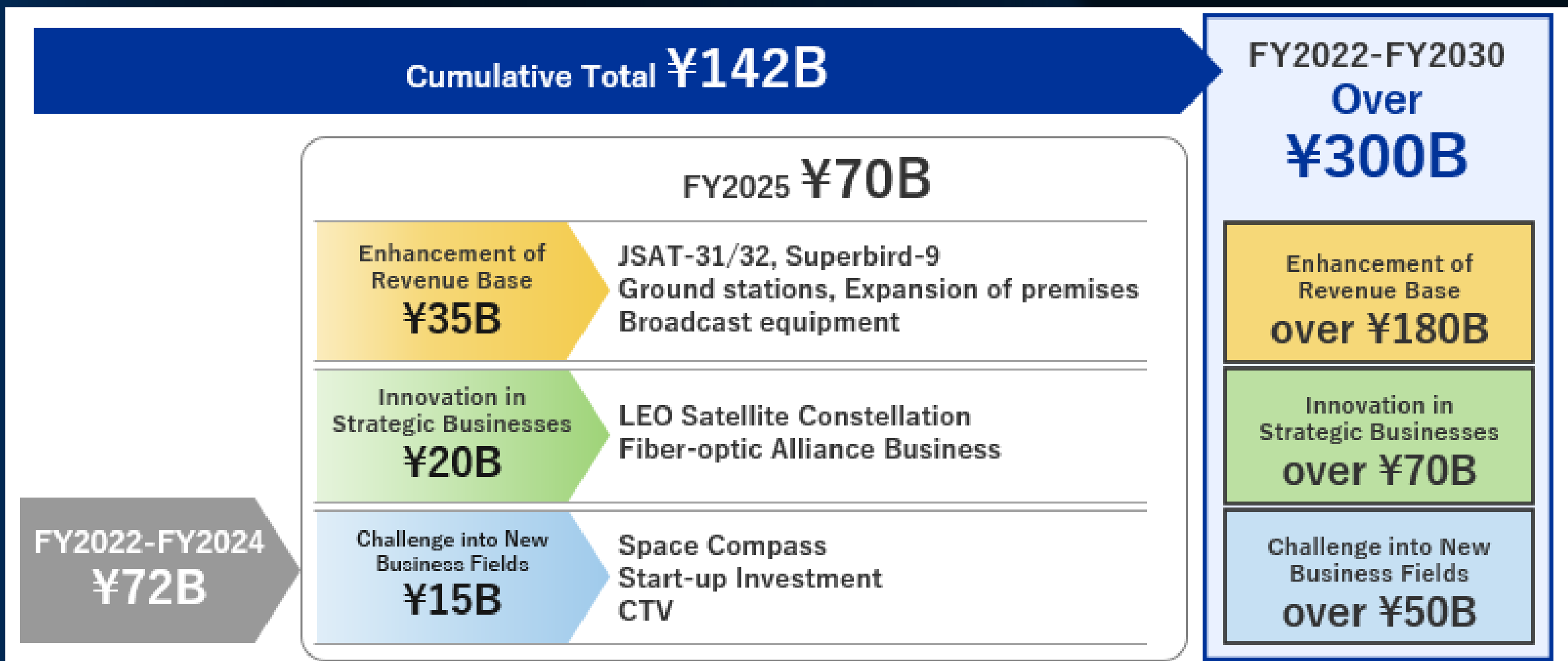
over **¥28 Billion**

Space business ¥22 Billion
Media business ¥7 Billion

Growth Investments (FY2022-FY2030)



- Plans for a leap forward beyond 2030 and investment on the scale of ¥70B
- Cumulative investment of Over ¥300 Billion from FY2022 to FY2030



Shareholder Returns



- While focusing on growth investments, expand shareholder returns, and increased dividend payout ratio and flexible share buybacks

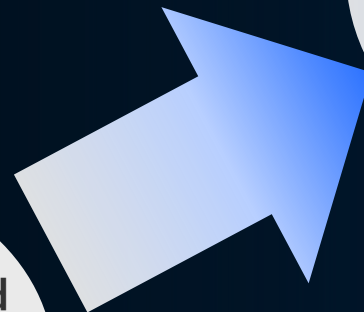
Change in Dividend Policy

- ✓ Increasing the dividend payout ratio
- ✓ Increasing the minimum annual dividend per share

Dividend Policy

Dividend payout
ratio
30% or more

Annual dividend
per share
¥16 or more



Dividend payout
ratio
50% or more

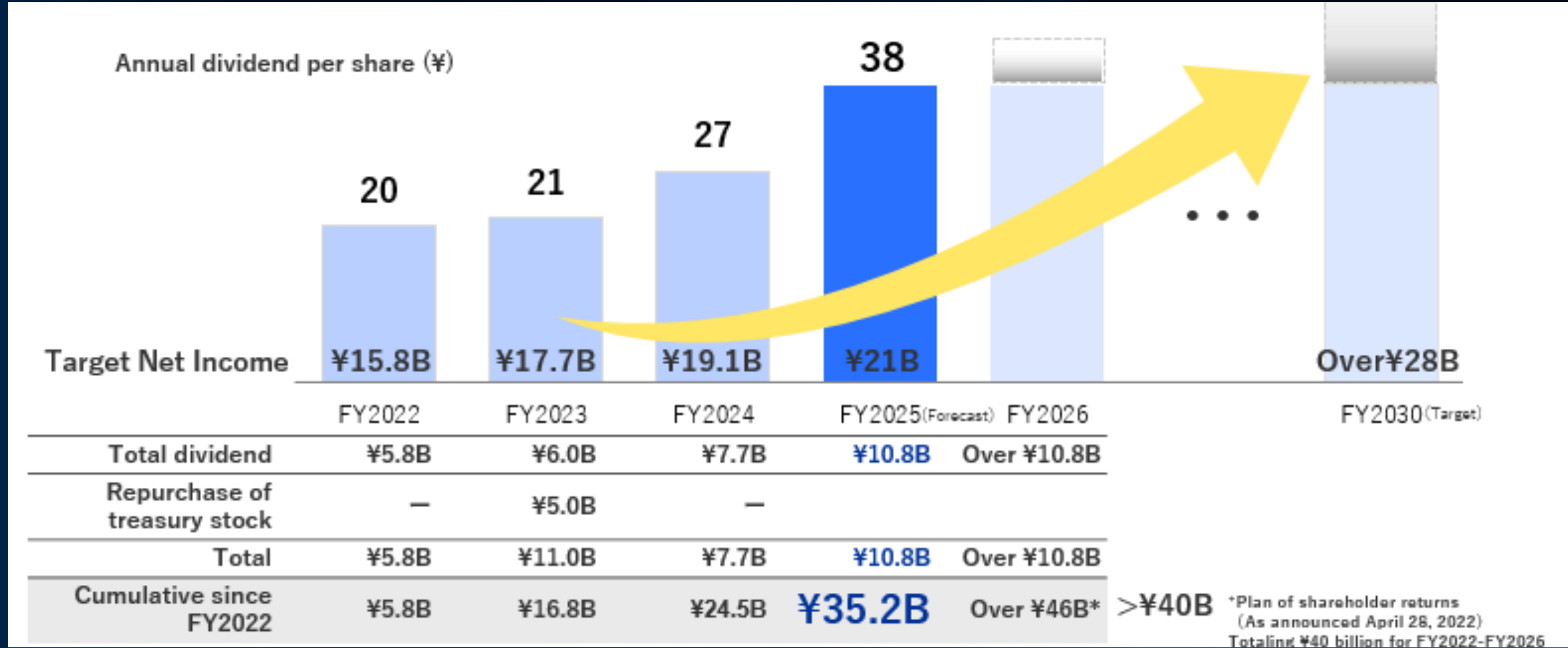
Annual dividend
per share
**Minimum
¥38**

Effective from the FY2025

Shareholder Returns Story



■ Steady expansion of shareholder returns



Shareholder returns totaling ¥40 Billion will be provided through dividends and flexible share buybacks over the five-year period starting from FY2022



1. Overview of SKY Perfect JSAT

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- **Overview**

- **Growth Story** (Connectivity, Earth Observation, National Security, New Business Field)

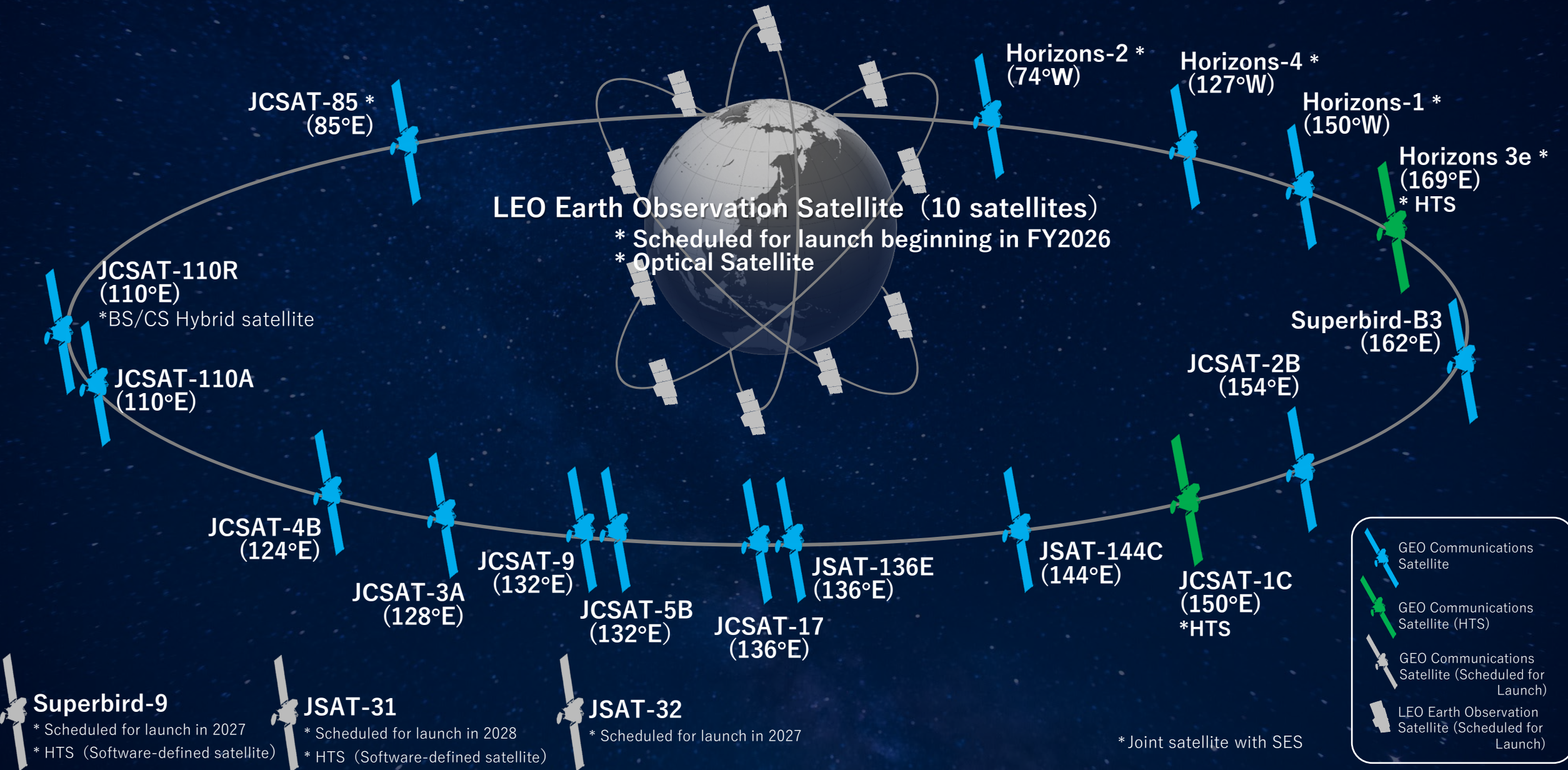
4. Media Business

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Satellite Fleet Update

(As of November 30, 2025)

A total of 17 satellites covering areas from North America to the Indian Ocean



From Satellite Procurement to Operation



1 Preliminary Analysis

Securing orbital slot and demand forecasting

2 Satellite Specifications Study

Decide service area, frequency, number of transponders

3 Order and Manufacture

Choose a manufacturer and conduct process management and performance assessments

4 Insertion into Geostationary Orbit

Implementation of in-orbit performance test

5 Operation

Provide transponders while monitoring and controlling the satellite from the control center

The cost of a Satellite is between about ¥20.0 Billion to ¥50.0 Billion

Manufacturing

Launch

Insurance

2 ~ 3 years

Milestone payments
(installments for each phase)

Construction in Progress

Fixed Assets

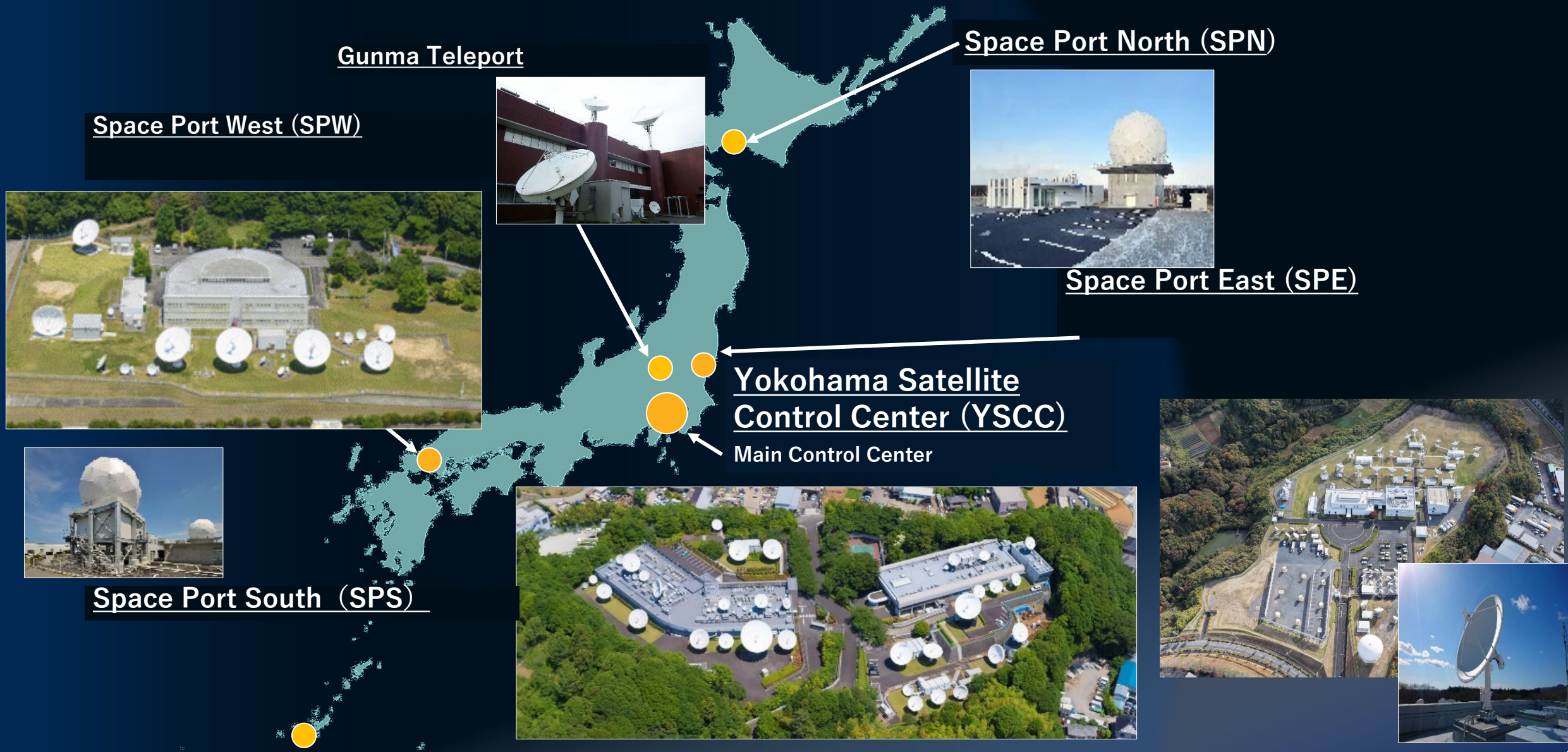


©Space Systems Loral, Maxar

Beginning of depreciation

- Depreciation period is generally 15 years on a straight-line method

Major Ground Facilities



Revenue Composition in Space Business



Connectivity Business

FY2024 Revenues **¥64.7** Billion



Domestic communications Area

- Emergency Use for governments and infrastructure company
- Backhaul connections for Mobile Carriers

Revenue
composition ratio

49%



Global & Mobility Area

- Satellite communication for Asian-Pacific and North America
- In-flight Wi-Fi and Maritime communication

29%

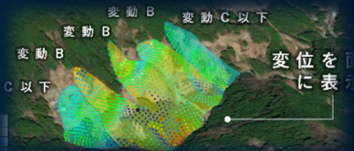


Broadcasting Area

- Provide satellite communication for the channel operators using the SKY PerfecTV! platform service

17%

Space Intelligence Business



- Provide services with image data/data analysis from Earth Observation Satellites

6%

© Original ALOS-2 data provided by JAXA

Domestic communications Area



■ Emergency Use

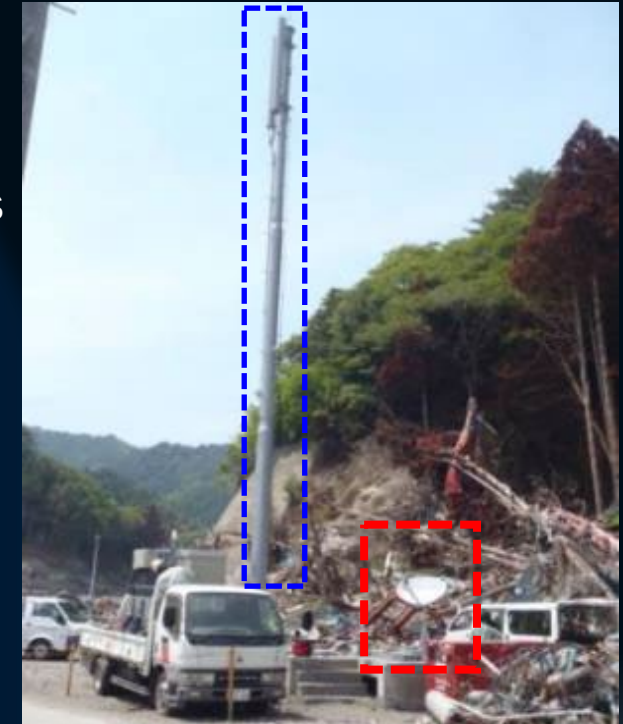
- Satellite communication for government and companies enterprises
- Disaster recovery, communication for key locations, and BCP backup lines

■ Mobile Backhaul Connections for Mobile Carriers

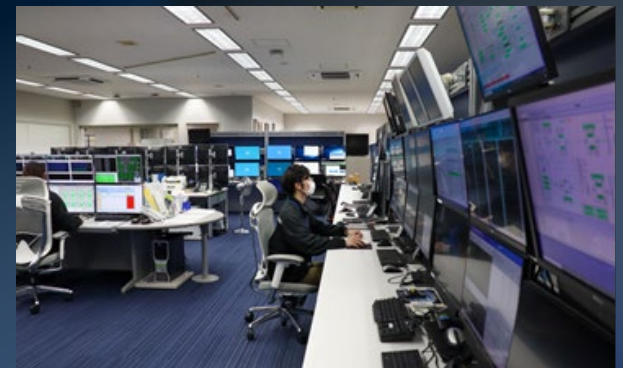
- Satellite connects mobile base stations with core networks
- Backhaul connections for rural area and mountainous area

■ Ground Station Services for others

- Satellite Operation for Ministry of Defense, JAXA and iQPS
- Monitor communication line (as Gateway services)



Mobile Emergency Base Station at a Disaster Site



Control Room inside the Yokohama Satellite Control Center

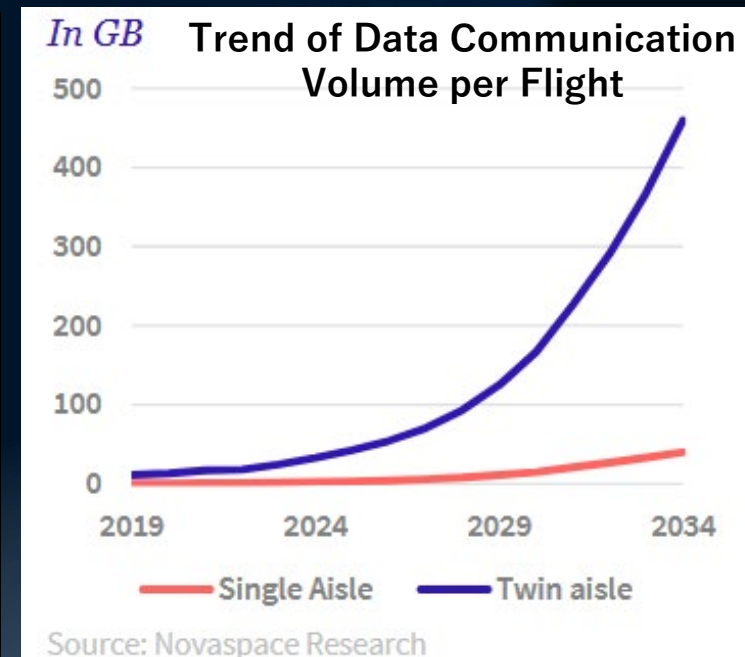


■ Asia-Pacific and North America

- Rapidly increasing demand in Southeast Asia
- Joint operation with SES in North America
- Group company in Washington D.C., branch office in Singapore, and representative office in Jakarta

■ Aircraft and Vessel

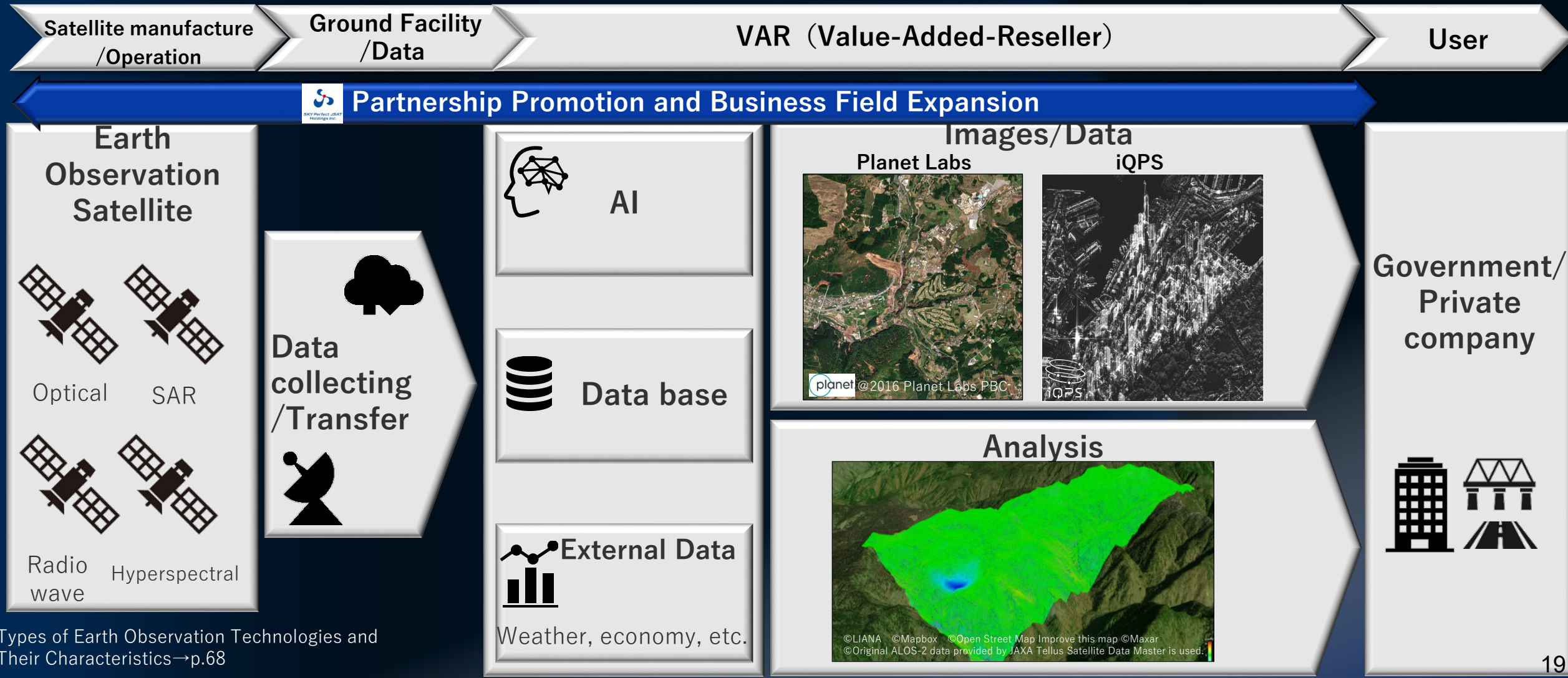
- In-flight Wi-Fi and Maritime communication



Space Intelligence Business



■ Provide service with intelligent data analysis from Earth Observation Satellites





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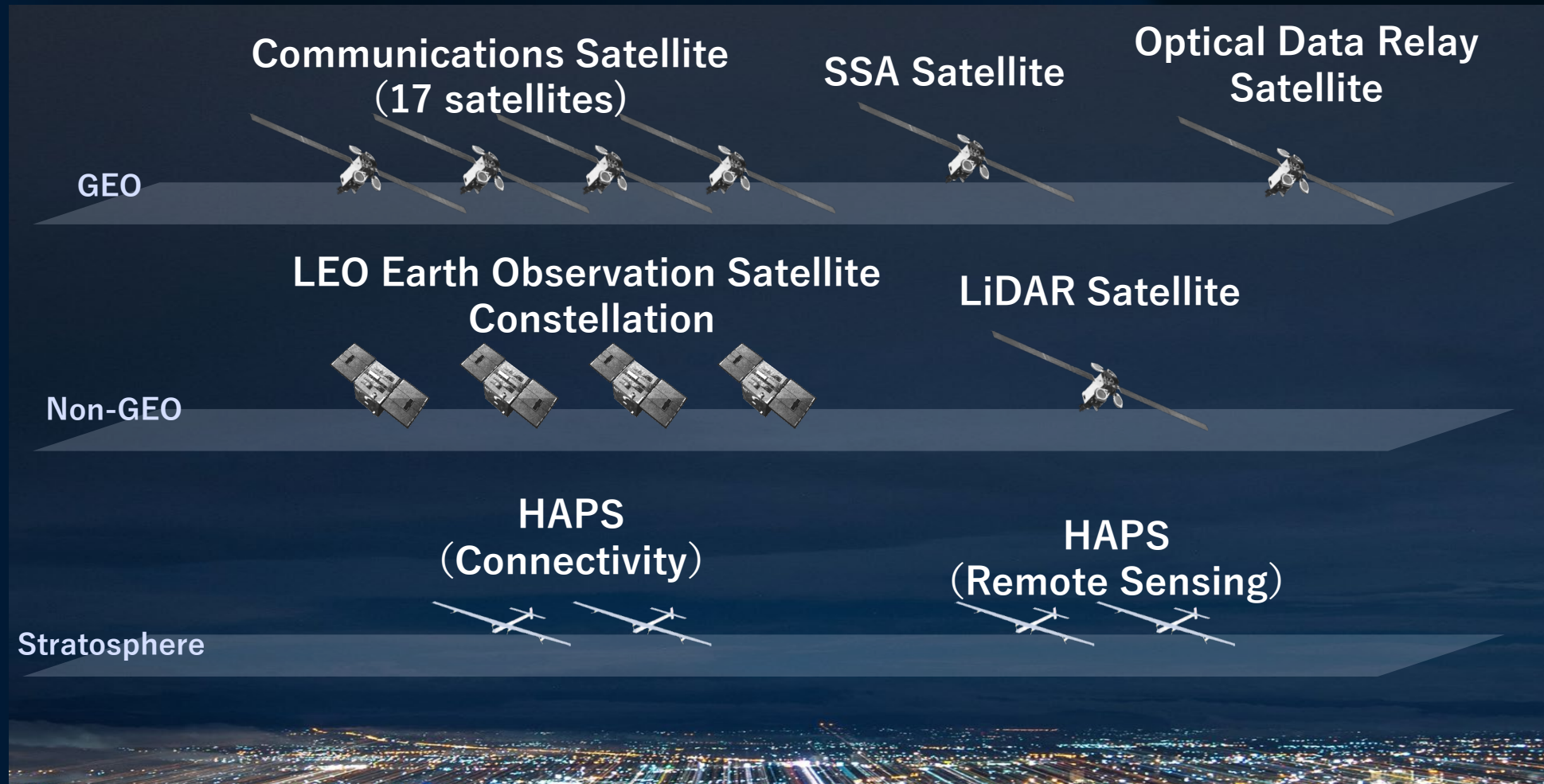
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Multi-Orbit Fleet Strategy for Growth



- Strategic Transition: From GEO-Only to Multi-Orbit
- Transformation from Satellite Operator to Space Solutions Provider



Key Growth Strategies



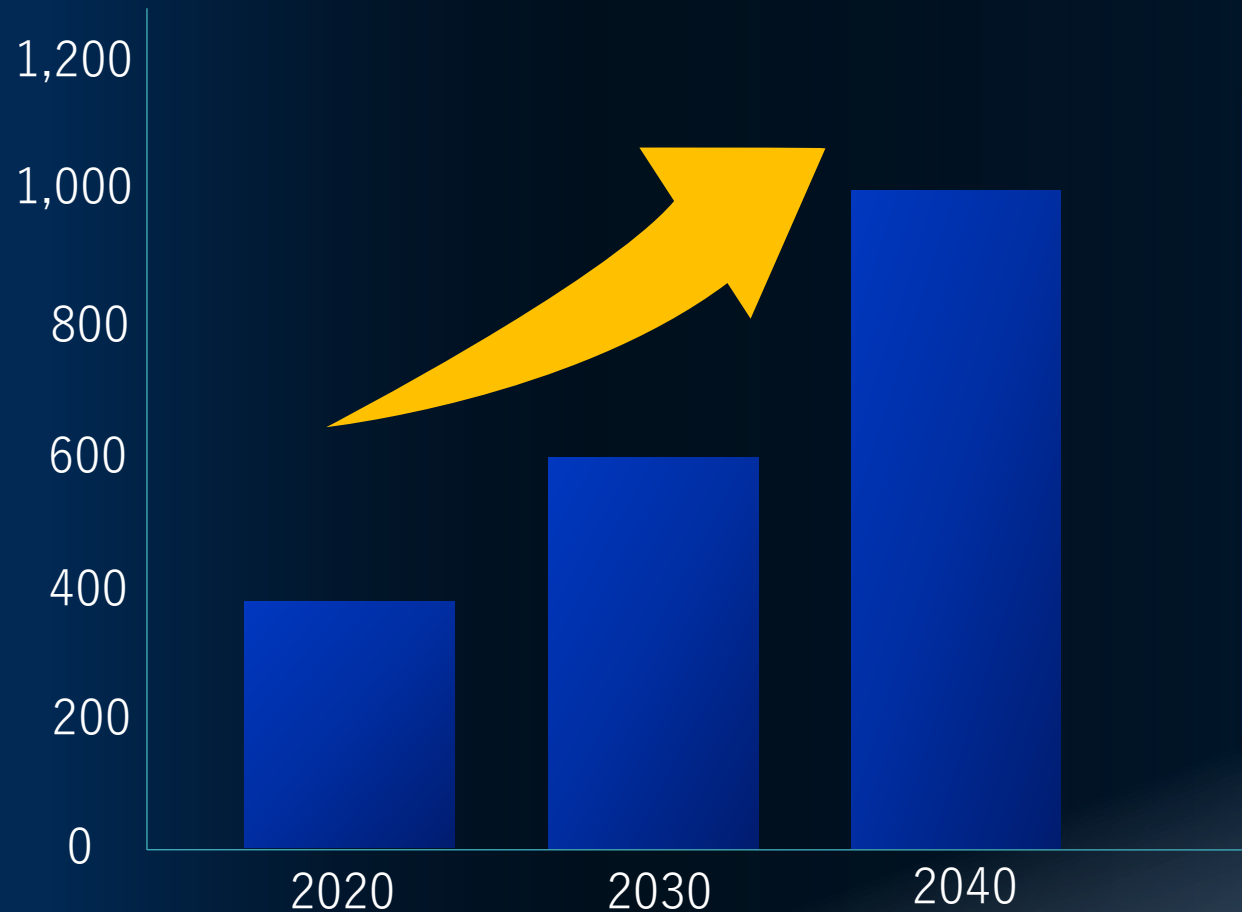
Enhancement of Revenue Base	Innovation in Strategic Businesses	Challenge into New Business Fields
Communication Network Services for National Security	Satellite Data Sales for National Security	Space Situational Awareness (SSA) Quantum Key Distribution (QKD)
Development of Universal NTN	Earth Observation Business • Service Diversification • Market Development	Optical Data Relay
Global & Mobility Field	• Satellite Operation Services • Ground Station Services	HAPS

Market Size Forecast For the Space Industry



■ Global market size to reach \$1 Trillion

(in Billion of US\$)



Major
Space-
Related
Markets

Satellite
Field

Our Business Areas

Connectivity

Earth Observation

On-orbit services

Positioning

Space Science,
Exploration Field

Space Transportation Field

※In the Cabinet Office's space technology strategy, it is broadly classified into three sectors



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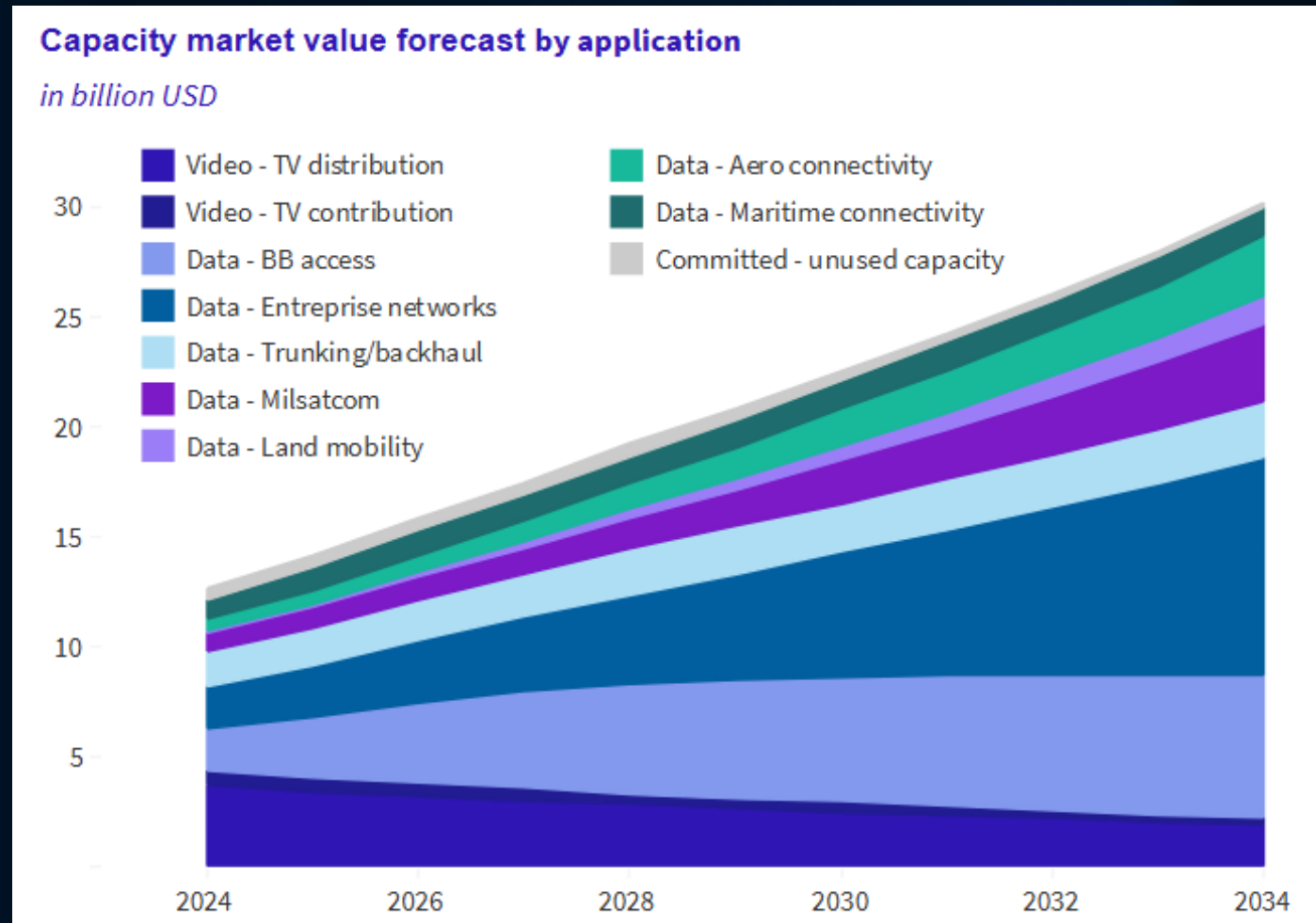
5. Sustainability

Satellite Communication Market Forecast (Global)



- Satellite communication market size is expected to double to **¥4 Trillion by 2033**

* Calculate at USD1 = JPY150



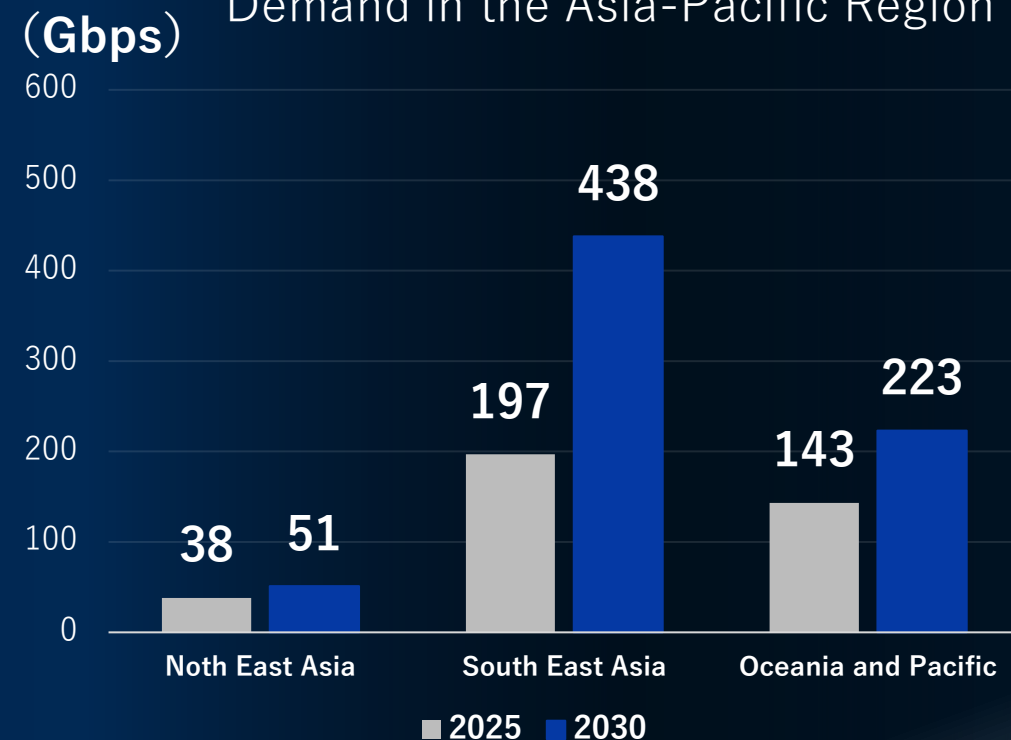
Source : NOVASPACE Satellite connectivity and Video Market 2025/10

Market Forecast : Asia-Pacific Region

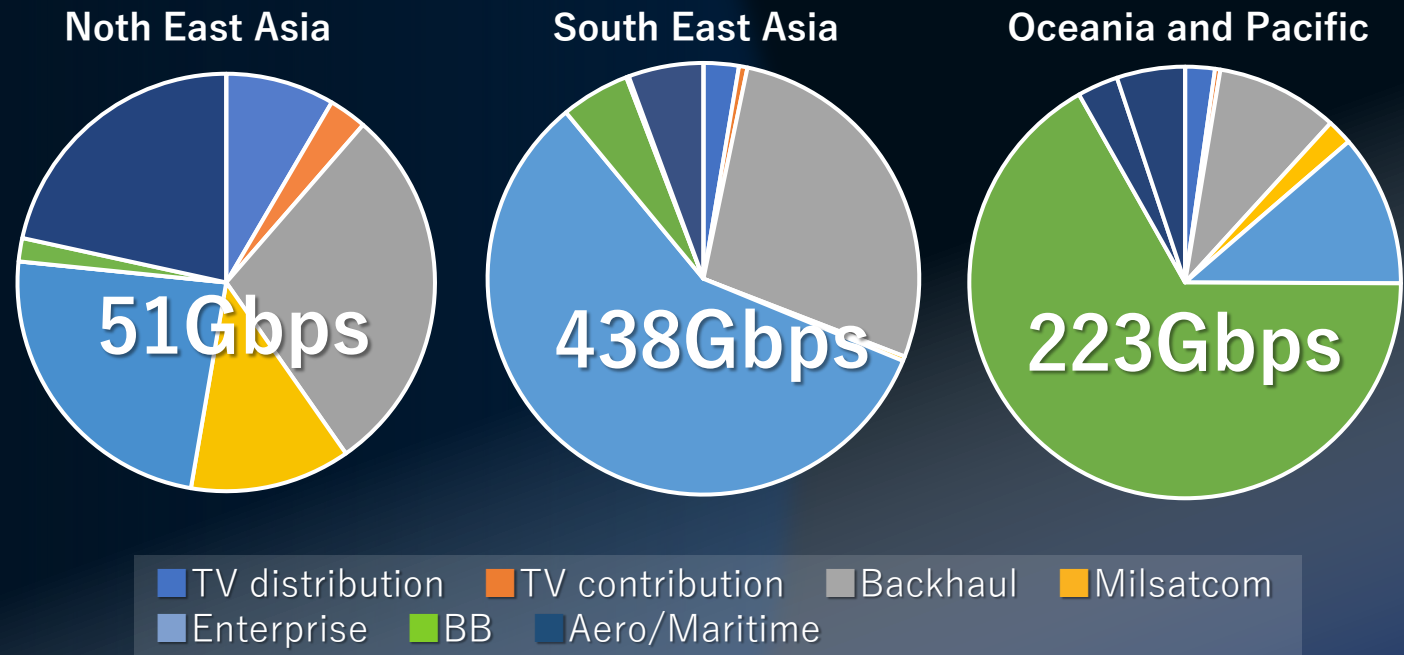


- Demand in Southeast Asia is expected to surge from the current approximately 100 Gbps to 500 Gbps by 2030

Forecast for GEO Communication Demand in the Asia-Pacific Region



Forecast for GEO Communication Demand in the Asia-Pacific Region (FY2030 / By Area and Usage)



Universal NTN



- “High Speed, Large Capacity, and Easy-Access”
- Build a Multi-layered Network Combining GEO, Non-GEO, and HAPS

**SKY Perfect JSAT
Next-Generation Geostationary
Satellite Fleet**→p.28

Partner Geostationary Satellite

GEO

Communication Capacity
Exceeding 100Gbps

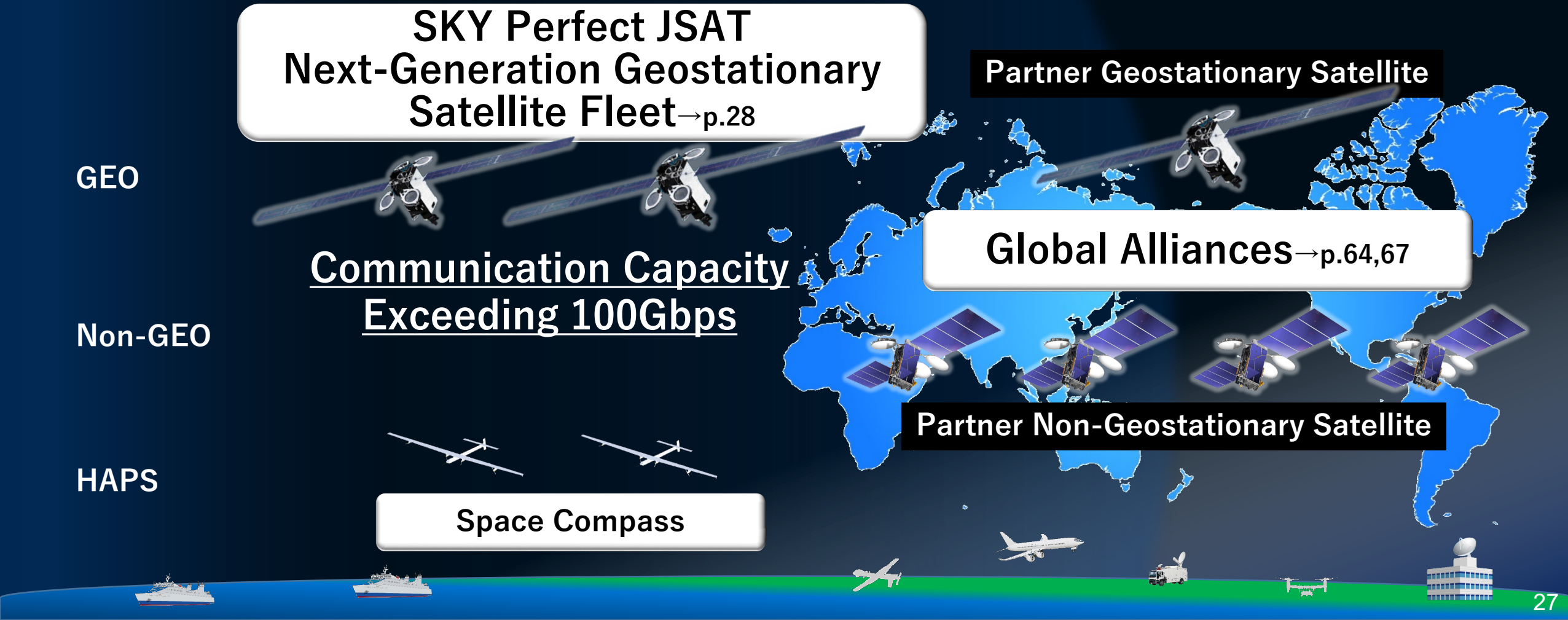
Non-GEO

Global Alliances→p.64,67

Partner Non-Geostationary Satellite

HAPS

Space Compass



Launch two new satellites



- Two new satellites with 20 times high capacity and provide services at a competitive price to expand market share in Asia and Oceania



Mobility

Signed a contract for in-flight connectivity on Superbird-9

Asia-Pacific region

Aiming to capture significant growth of telecommunication demand towards 2030

Expansion of Ground Station Services



■ Providing ground station solutions for satellite control and data reception

• Near-Earth Tracking Network Service for JAXA: Starting September 2025



Expansion of commercial services

- leveraging three domestic sites and two overseas sites in partnership with KSAT
- Tracking, monitoring, and controlling satellites in low Earth orbit, geostationary orbit, and beyond geostationary orbit



*Near Earth Tracking Network for communication between satellites in outer space and the earth ground antennas installed at home and abroad, and any system that manages a plan for using these antennas



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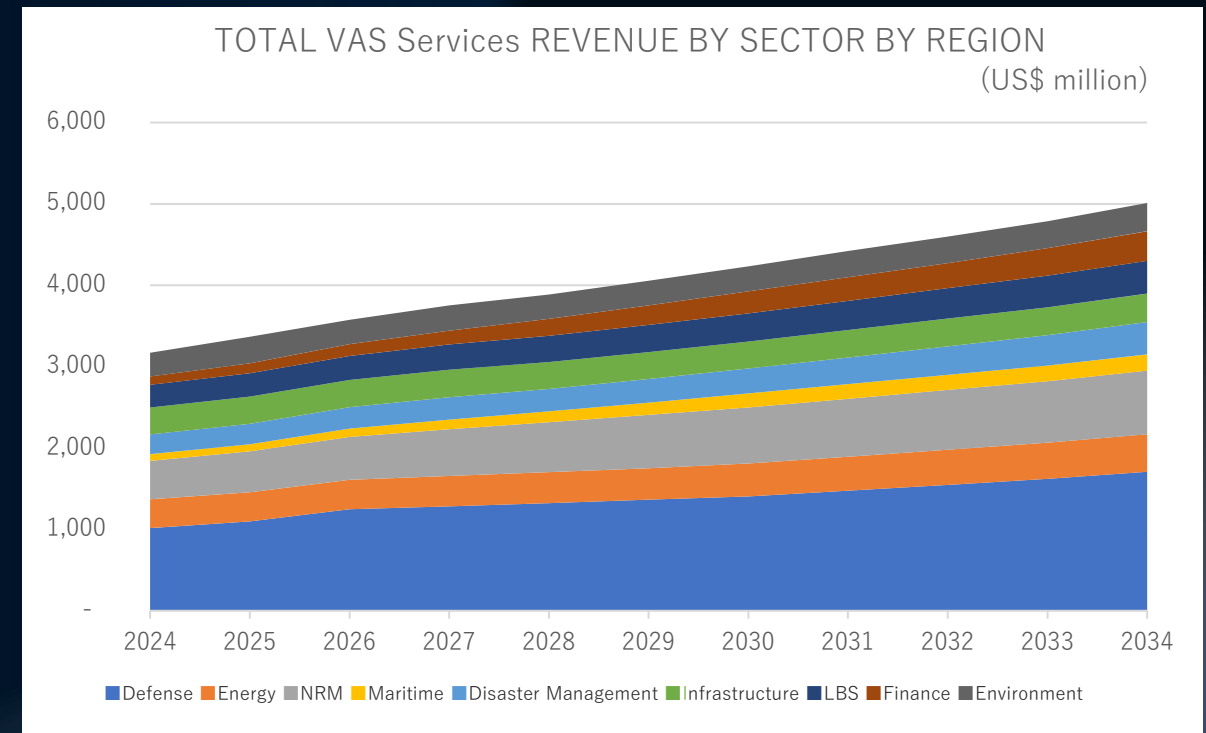
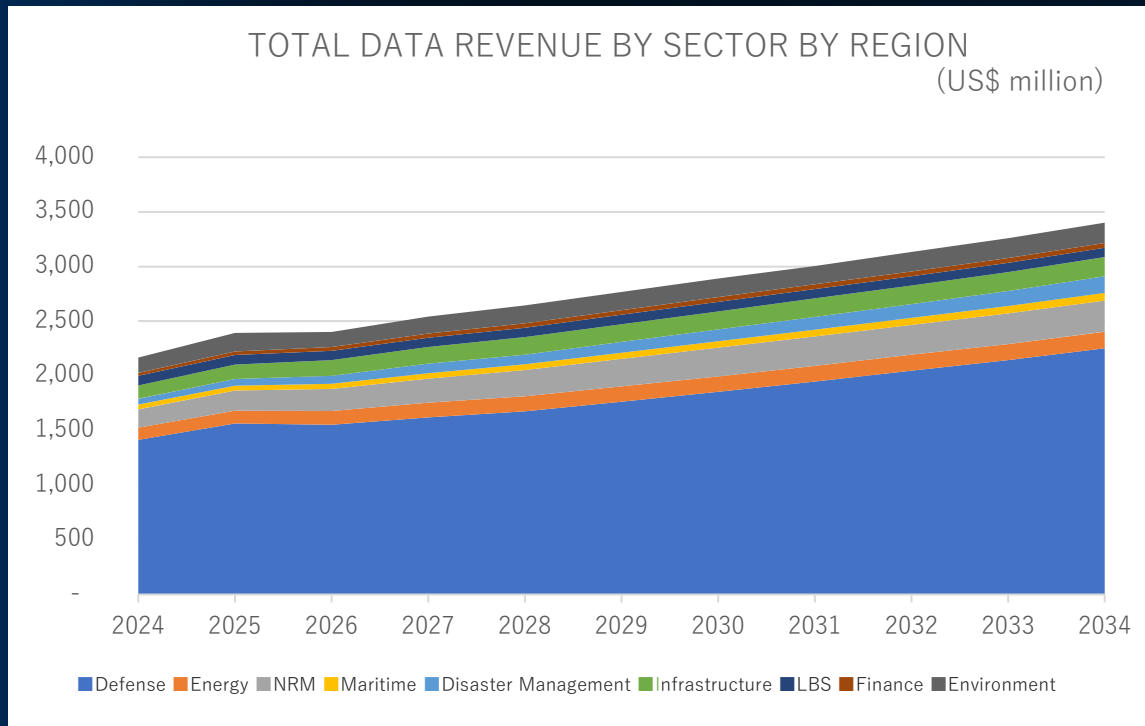
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地球観測市場予測



- Earth Observation Market to Grow 1.5x in 10 Years, Driven by Defense and Environmental Applications
- Rising Demand for Value-Added Services Combining Geospatial Data and AI Analytics, Led by Civilian Sector

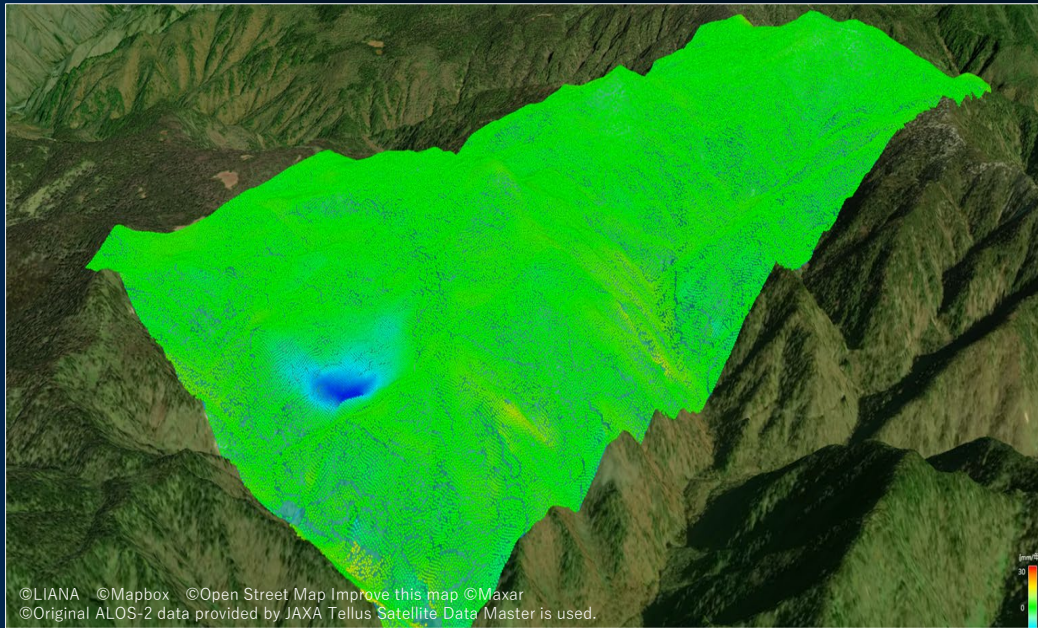


Source : NOVASPACE Earth Observation Data & Services Market 2025/10

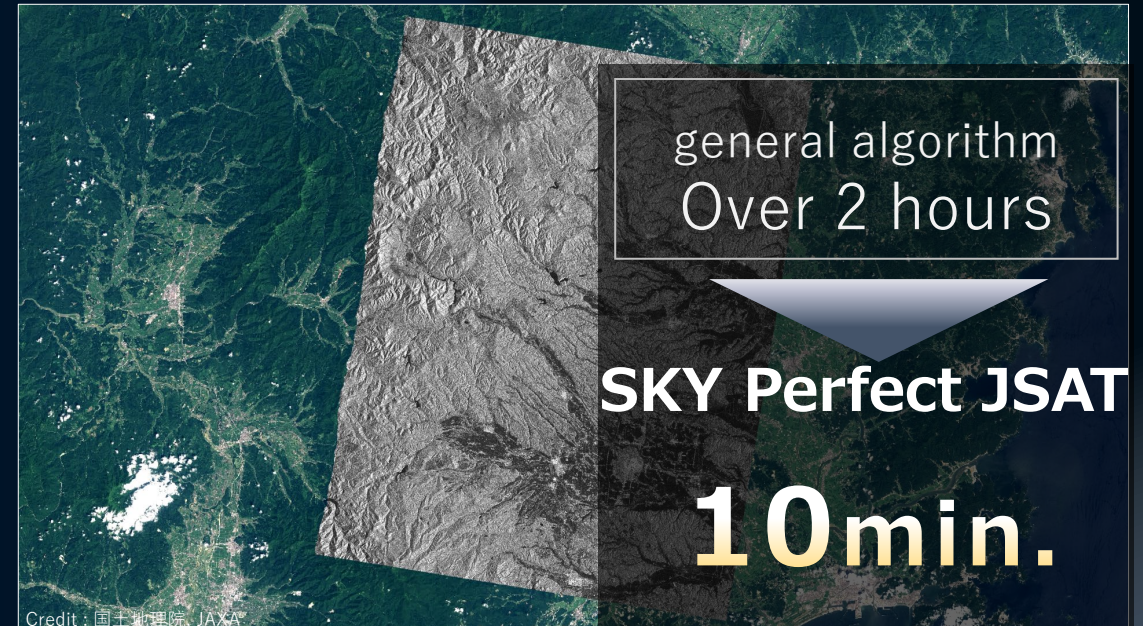
Advantages of Proprietary Algorithms



- Develop User-Friendly UX
- Provide competitive Value-Added Services



Slope/Infrastructure Monitoring



Flood damage information analysis

prompt information provision



Competitiveness



cost reduction

Strengthening Collaboration with iQPS Inc.



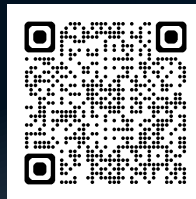
■ Promote the utilization of small SAR satellite constellations



iQPS Inc.

develop high-resolution small radar satellite
QPS-SAR

listed on the Tokyo Stock Exchange Growth Market
HP : <https://i-qps.net/>



Full-scale Entry into LEO Earth Observation Satellite Business



■ Own 10 “Pelican” satellites for imaging

- Expanding business fields into Non-communication
- Procuring ten next-generation optical observation satellites of the highest standard with a 30cm resolution from Planet Labs PBC.

Schedule

Sequential launches starting in 2026
10 satellites planned to enter service by 2027

Investment

USD230M

Design life

5 years

Next-generation electro optical satellite “Pelican”





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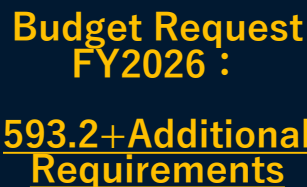
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(in Billion of ¥)



FY2030
Revenue Target
Approx. ¥30B

Source : Space-related Government Budget Request for FY2026 in the Cabinet Office's Budget Request

Japanese Government's Stance on Space Security



- A total defense budget of ¥43 Trillion over five years from fiscal year 2023, with ¥1 Trillion allocated to space-related expenses

<December 2022 Cabinet Decision>

the Three security Documents	National Security Strategy	<Policy on Space Security> ① Strengthening Space Utilization ② Addressing Threats to Stable Use of Space ③ Supporting and Nurturing the Space Industry
	National Defense Strategy	
	Defense Buildup Program	

Source : <https://www.cas.go.jp/jp/siryoku/221216anzenhoshou.html>

<June 2023 Cabinet Decision>

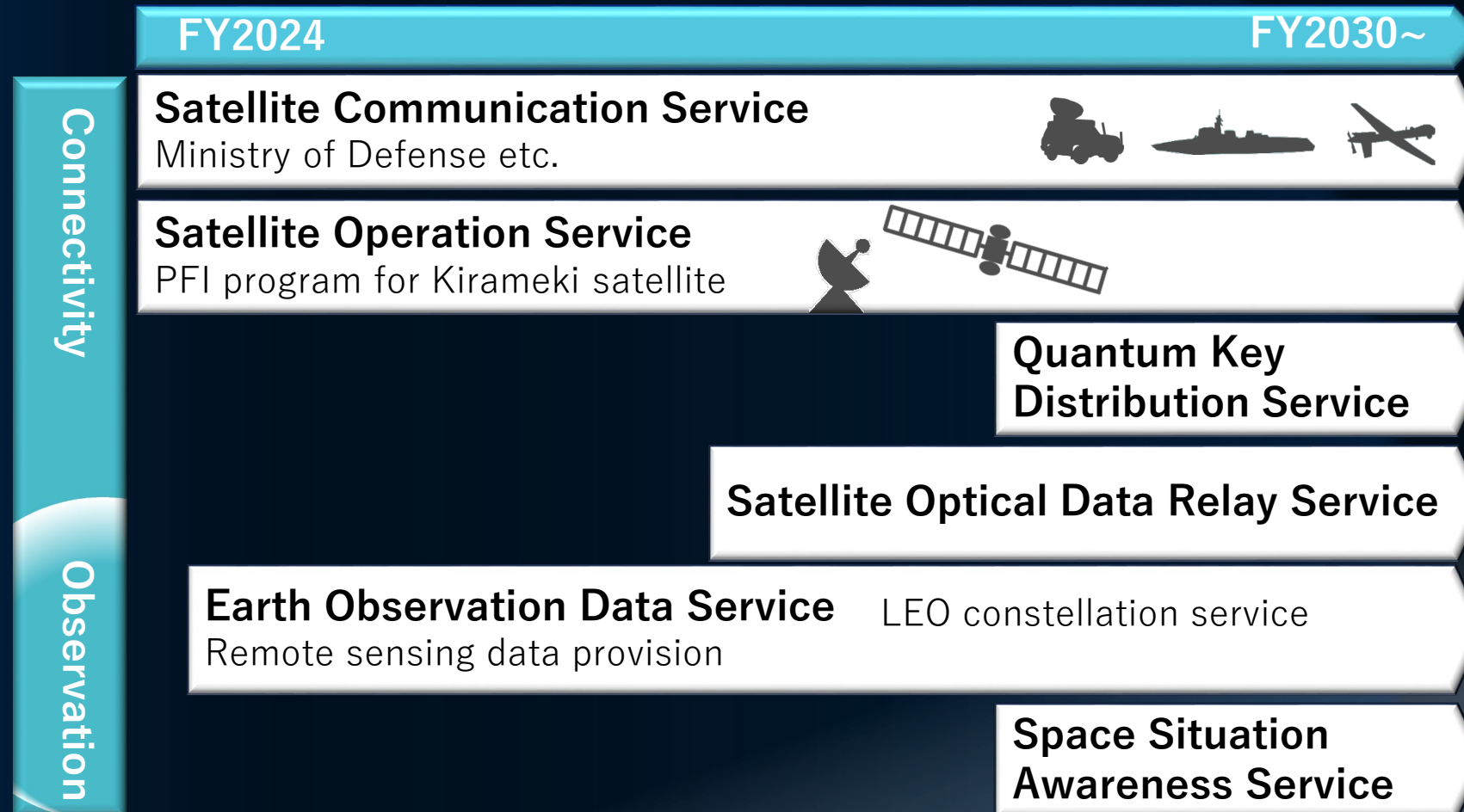
Basic Plan for Space Policy	① Ensuring the Stable Use of Outer Space ② Enhancement of Utilization in the Field of Space Security ③ Strengthening the Japan-U.S. Alliance through Space Cooperation
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Source : <https://www8.cao.go.jp/space/plan/keikaku.html>

Achievements in the Field of Security



■ Capture the national security demand and active investment



Further Contributions in Security field



- Provide satellite communication to Ministry of Defense
- Provide service with intelligent data analysis from Earth Observation Satellites
- Provide Space Situational Awareness services





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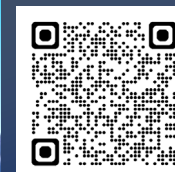
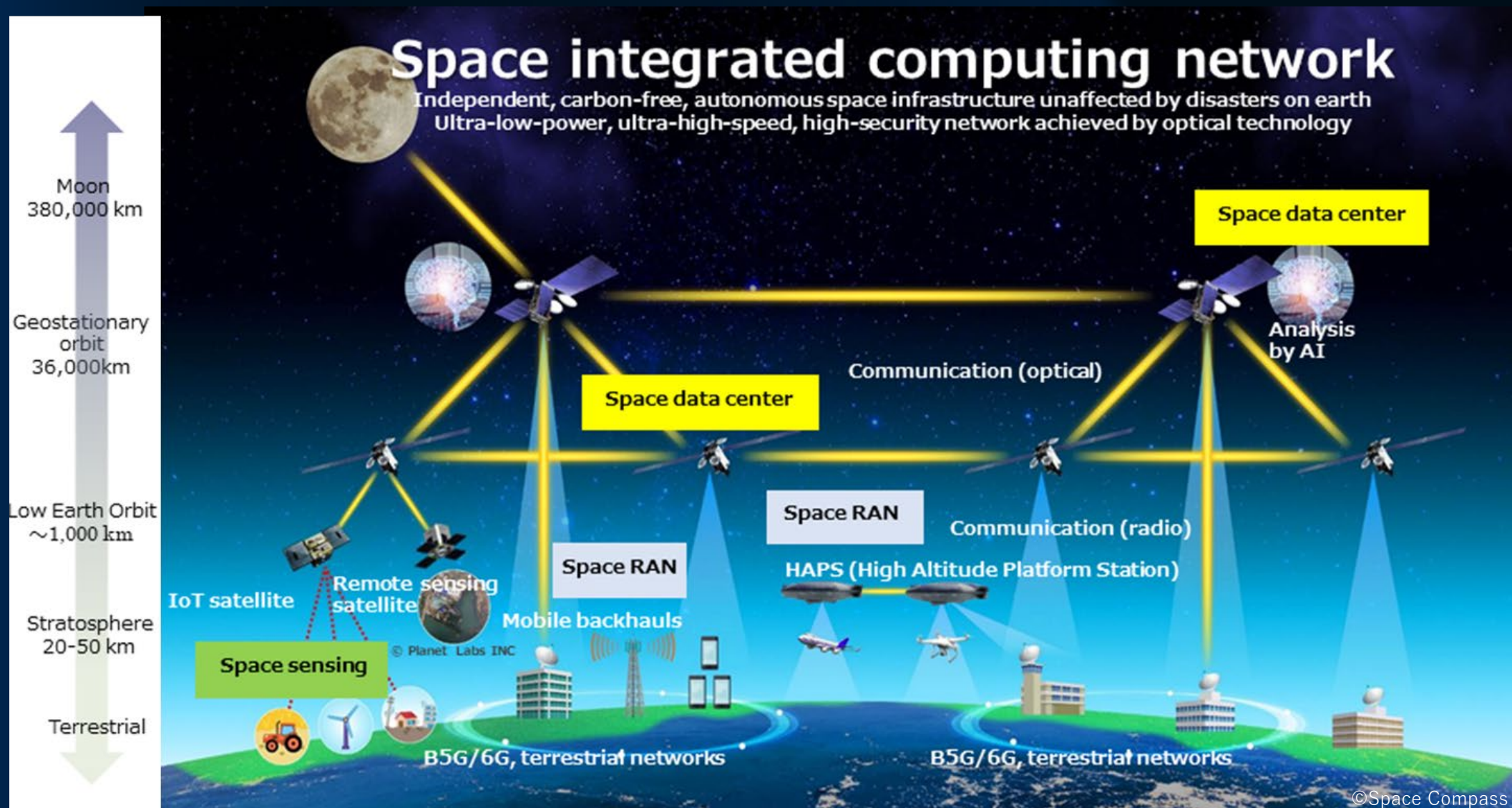
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Business Collaboration with NTT



- Building new space infrastructure through the joint venture Space Compass with NTT



Orbital Lasers Co., Ltd (the startup by SKY Perfect JSAT)



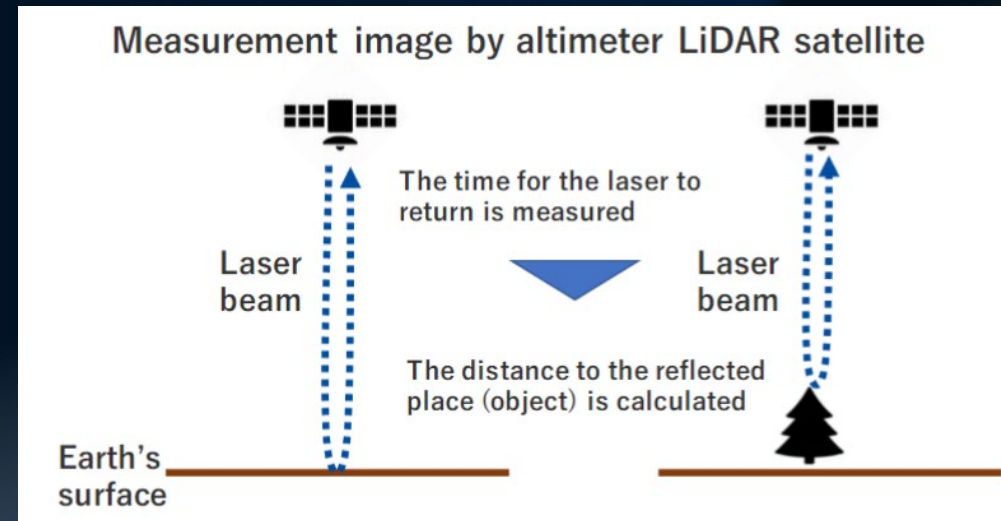
■ Developing businesses utilizing advanced space laser technology

① Space Debris Removal Business

- Remove space debris using advanced space laser technology
- It is possible to move debris remotely

② Satellite LiDAR/Light Detection and Ranging Business

- Plan to develop small lidar satellites using laser technology
- High-precision measurement of altitude around the world
- Contribute to disaster prevention and mitigation



Towards Co-Creation in Space Business



- Establish ¥10 Billion investment framework to accelerate collaboration with space startups



New Space Business





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Revenues Composition of Media Business



FY2024 Revenues **¥66.5** Billion

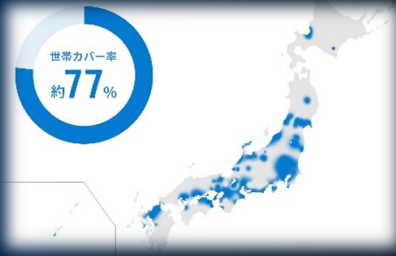


Broadcasting

- Revenues from channel operators as commissions fees, and from subscribers as viewing fees and basic fees

Revenue
composition ratio

58%



FTTH

- Retransmission of terrestrial and BS/CS broadcasting through fiber-optic lines to households throughout Japan

14%



Others

- Provide video-related services to other media companies and various business operators from Tokyo Media Center (Video relay, production, and distribution)

28%

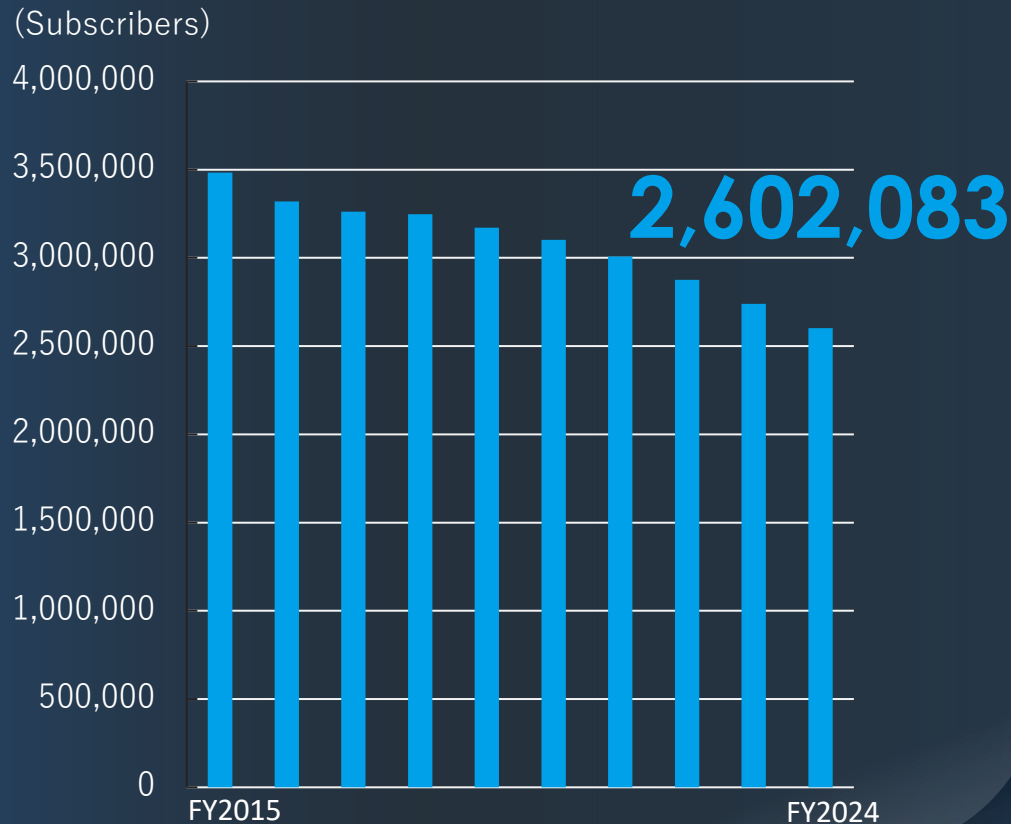
Trends in the subscriber base

46



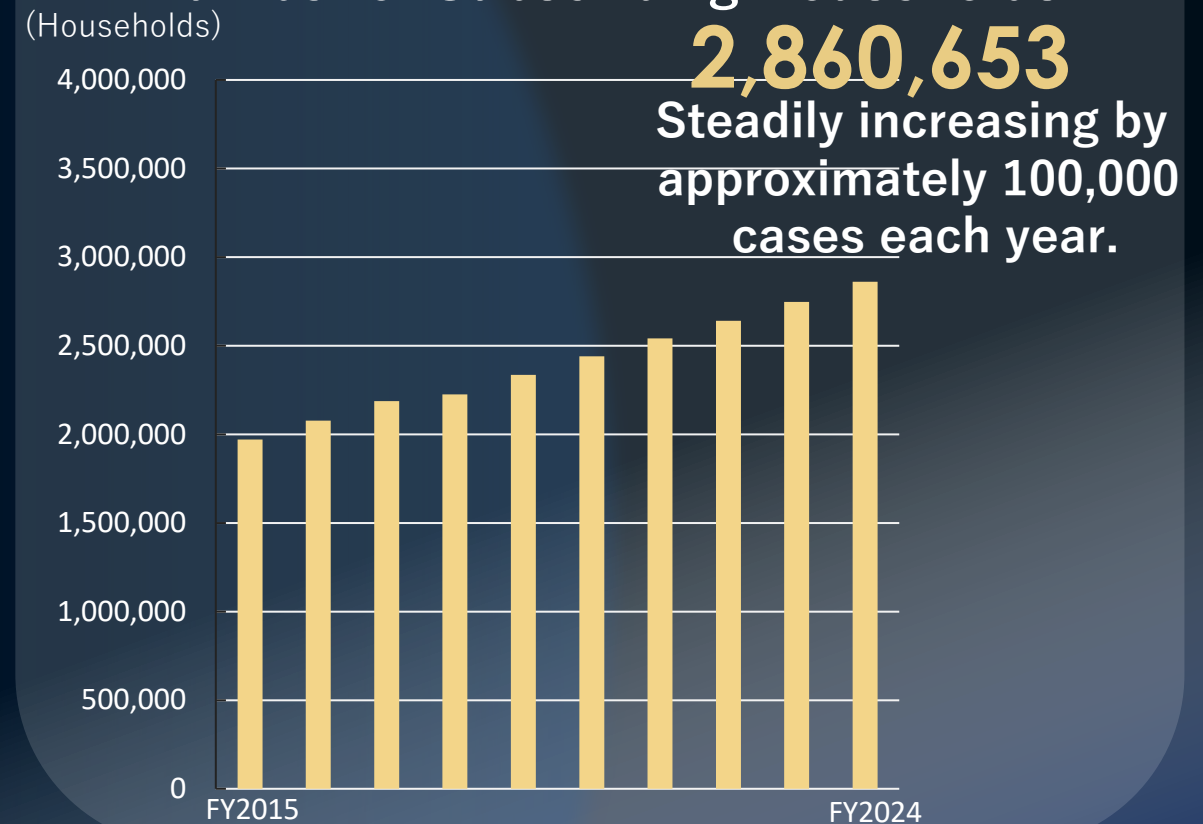
SKY PerfecTV!

Multichannel pay TV cumulative number of subscribers (IC)



FTTH

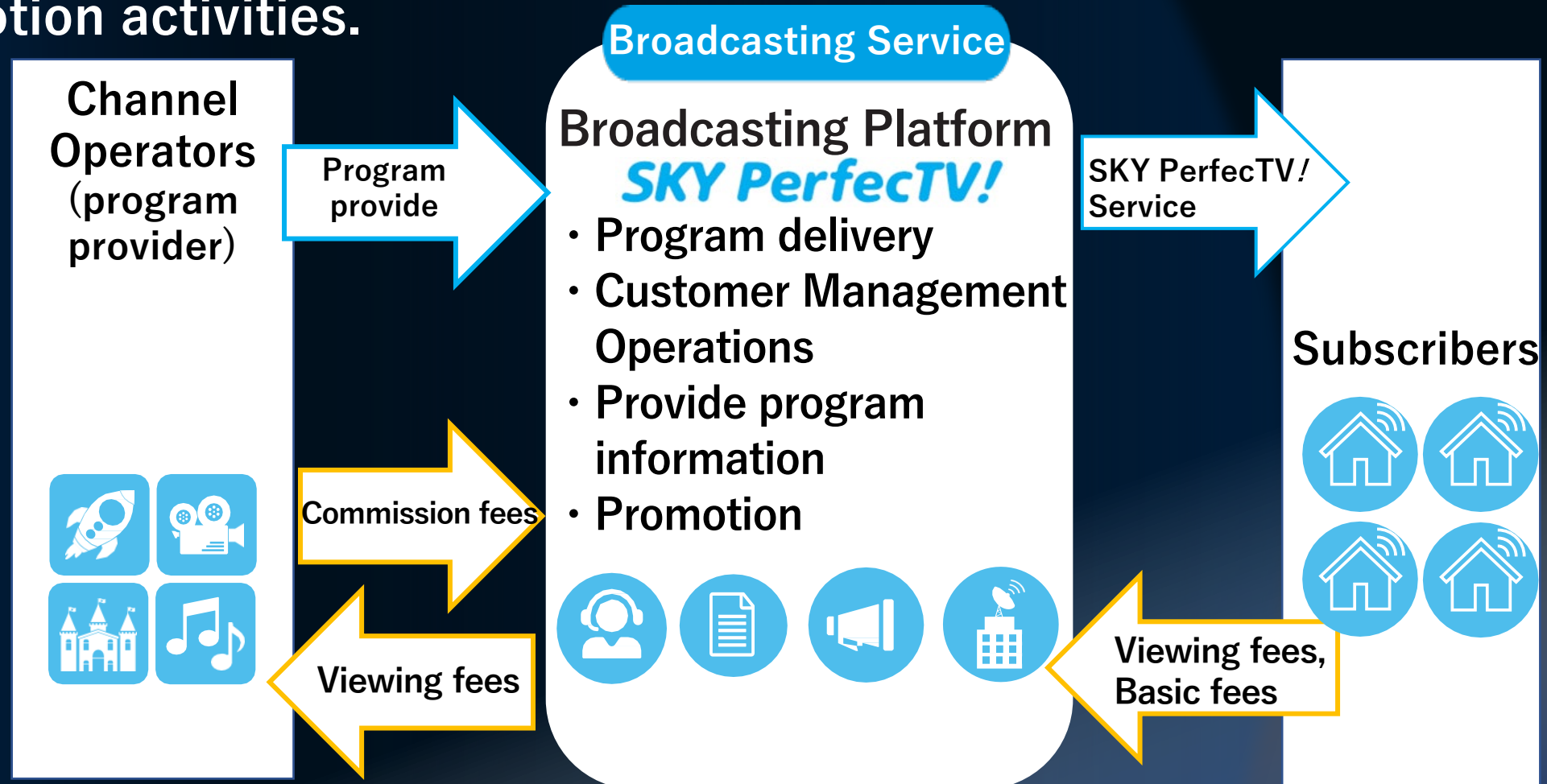
Optical Fiber Based Re-transmission Service Number of Subscribing Households



Business Model of Broadcasting Business



- As the platform for the multi-channel broadcasting service SKY PerfecTV!, we act as an intermediary between broadcasters and subscribers, and carry out tasks such as program broadcasting, customer management, and sales promotion activities.



3 Broadcasting Services and Distributing service



Satellite Broadcasting

Enjoy Shows Instantly

SKY PerfectTV!

about **70** ch



1.85M

Commission Fees from Broadcasters:
25%/30% of Viewing Fees

Channel Variety

SKY PerfectTV!
Premium Service

about **130** ch



Requires a Dedicated Tuner

Combined from April, 2024

0.61M

50% of Viewing Fees

Via optical

No Antenna Needed

SKY PerfectTV!
Premium Service Hikari

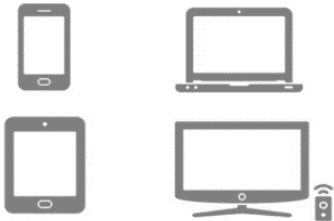
about **130** ch



Requires a Dedicated Tuner

Via Internet

Anytime, Anywhere
on your smartphone,
PC, tablet, or TV



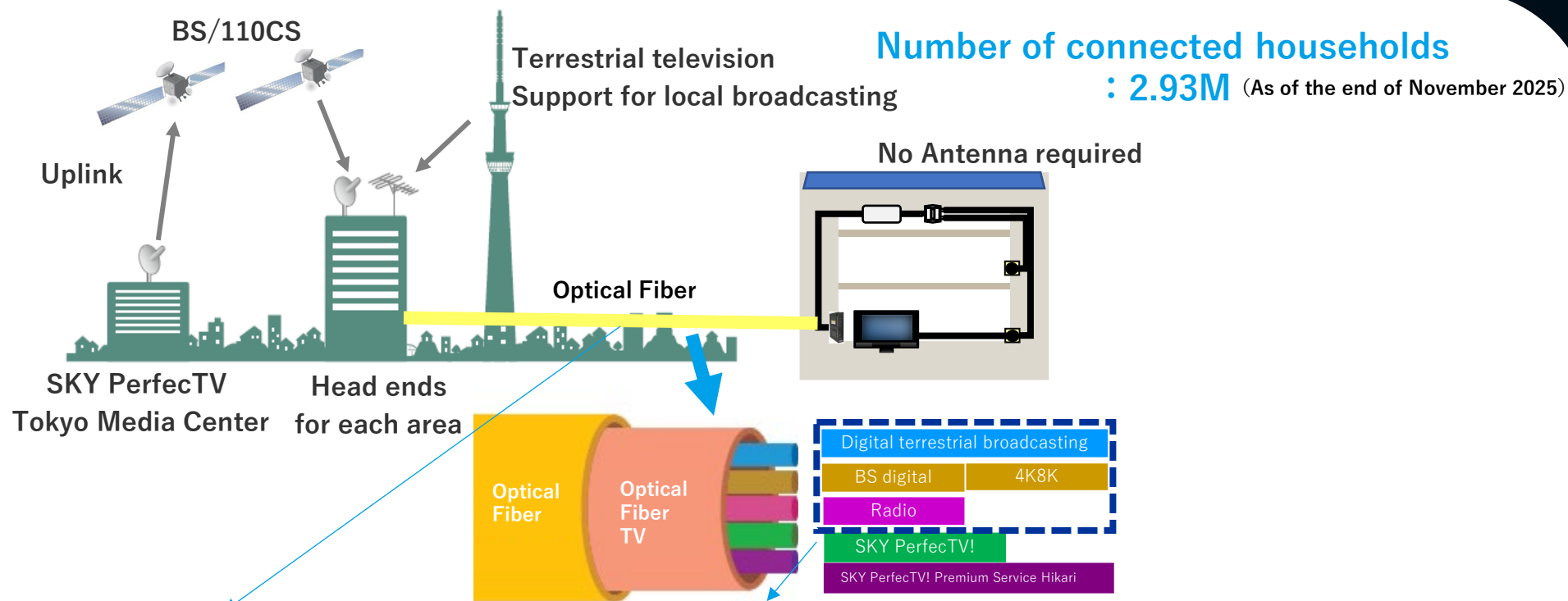
(As of the end of November, 2025)

Revenues
Recognition



Fiber-optic Alliance Business (FTTH)

- Retransmission of terrestrial and BS/CS broadcasting through fiber-optic lines to households throughout Japan
- Contracts for apartment buildings and condominiums adopting this service



Number of connected households
: 2.93M (As of the end of November 2025)

Cost: Access charge
to telecommunications
carriers etc.

Monthly usage fee: ¥990* for house (tax included)
TV viewing service ¥495/month (provided by SKY Perfect JSAT)
+ fiber-optic television transmission services ¥495/month (provided by collaboration providers)

*Rates to be revised from December 2025

Media Solution



- Provide video-related services to others from Tokyo Media Center
(Video relay, production and distribution)



Tokyo media center



Solving corporate issues by our efficiency both operationally and economically, and stability.

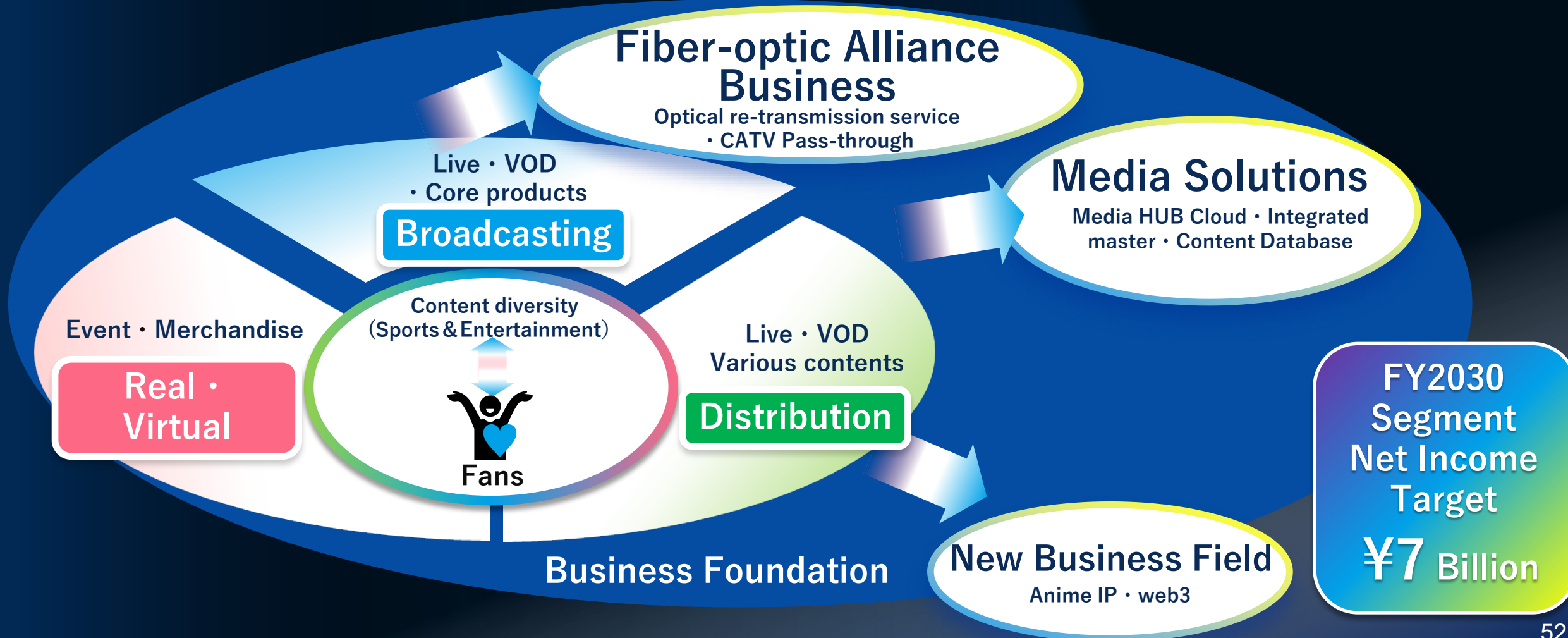


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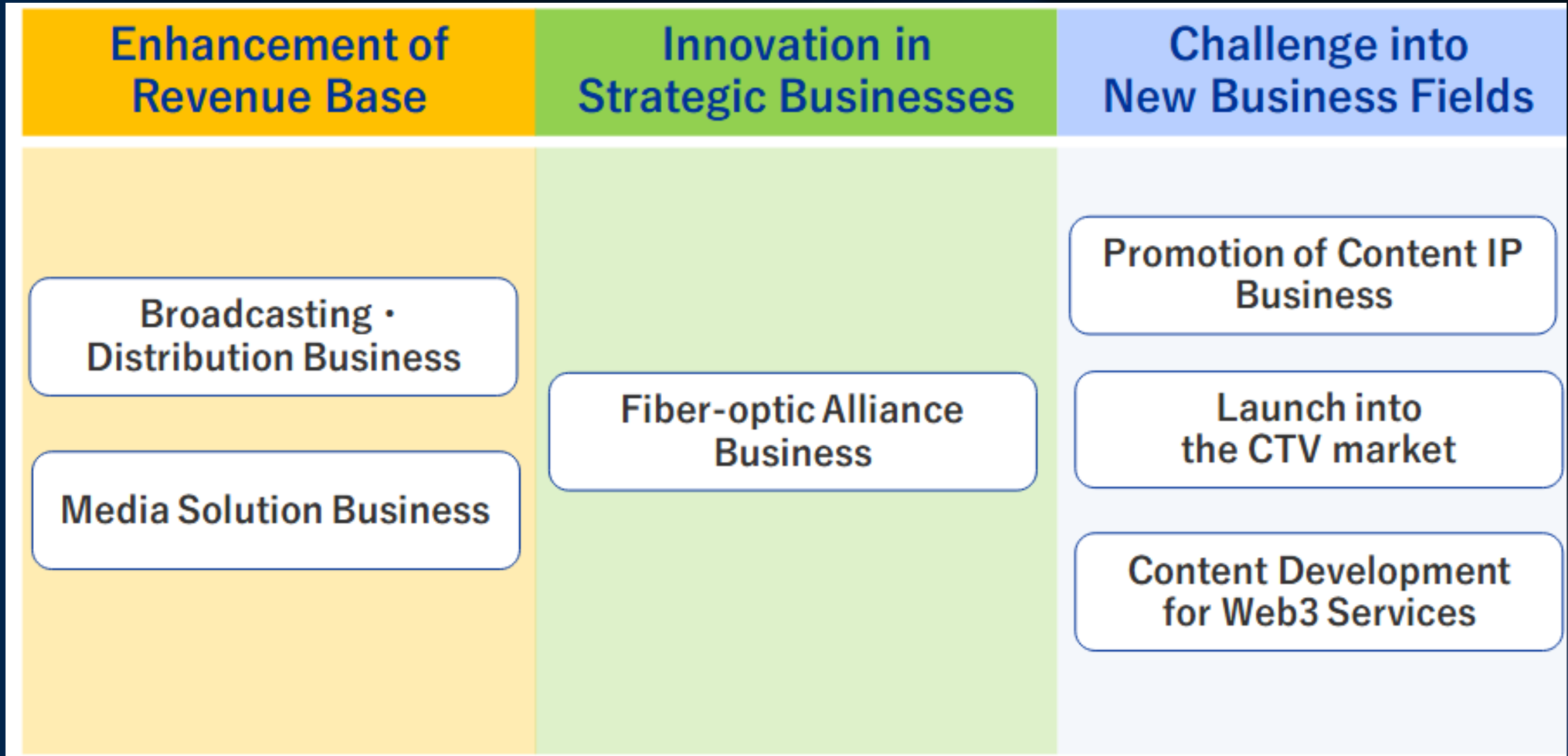
Media Business Vision



As an entertainment platform that connects people, businesses, and society, we expand and enrich fan experiences across broadcasting, streaming, and Real · Virtual spaces —driving the creation of a diverse and vibrant society.



Key Growth Strategies



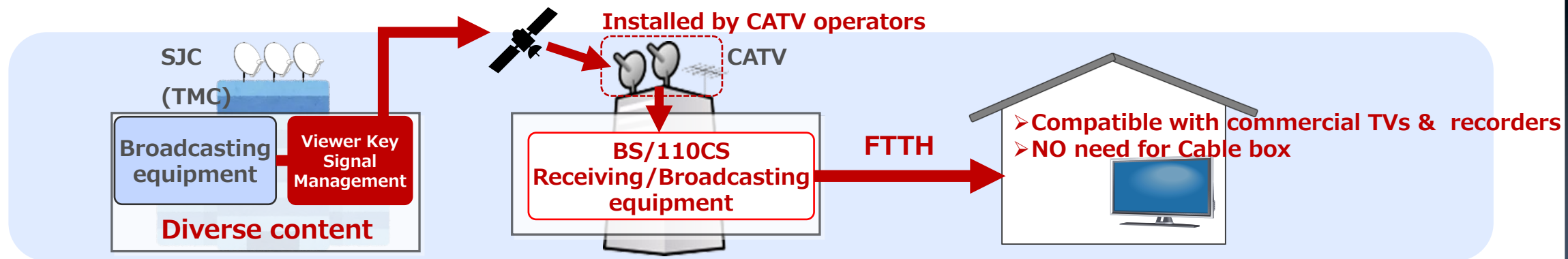
Fiber-optic Alliance Business : Services for cable television operators



- Solve the challenges of cable TV operators using satellite communication and viewing key management technology

Issues of Cable TV Operators

The equipment of Cable TV operator is reaching the end of its lifecycle.
This service helps them reduce capital investment costs.



achievements

As of November, 2025

- Adopted by 55 stations

number of Cable TV

- Total Number of Cable TV Operators : 464 stations

Source (only in Japanese) : [MIC "Current State and Challenges of Cable Television"](#)



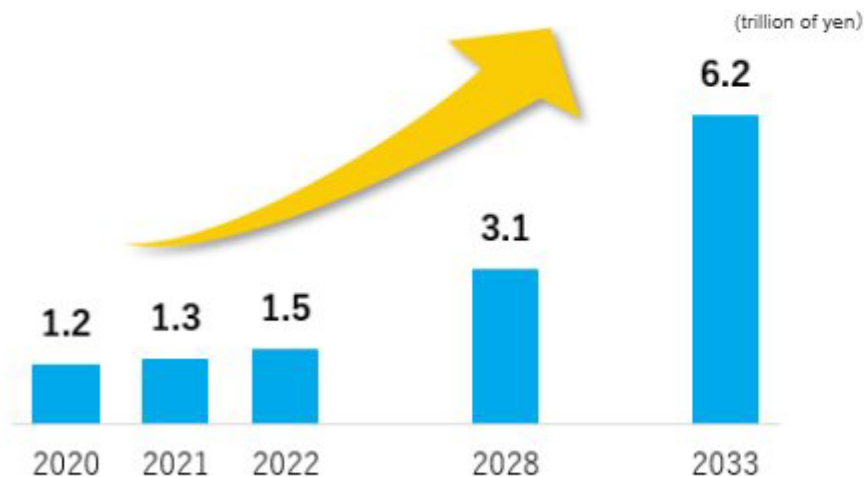
SKY Perfect
Pictures

Global IP Business with Anime Contents

- SKY Perfect Pictures Inc. (a startup by SKY Perfect JSAT)
- Develop distribution and merchandise utilizing Itochu Group resources
- 8 titles produced as lead company, Including those in progress

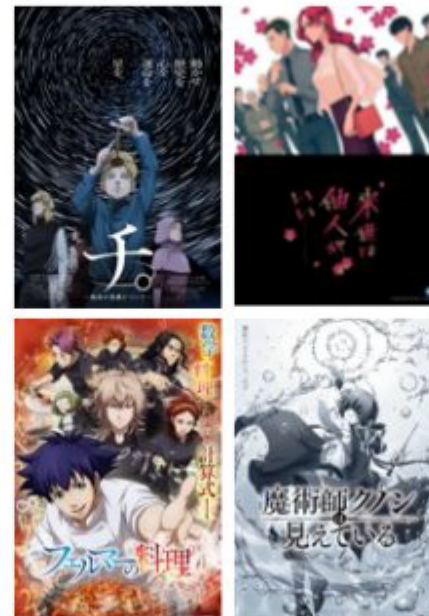
Government Targets for Overseas Sales of Anime Content

The government's target is expected to reach ¥3.1 trillion in 2028 and ¥6.2 trillion in 2033.



Source: Created by SKY Perfect JSAT based on "JRI Review" 2025 Vol. 4, No. 122, "Supply-side Issues in Japan's Anime Industry," published by The Japan Research Institute Limited's. (<https://www.jri.co.jp/report/jrireview/detail/15608/>)

"Kunon the Sorcerer Can See" (to air in January 2026) and three previously aired titles.



Orb: On the Movements of the Earth

©Uoto/Shogakukan/On the
Movements of the Earth Project

Yakuza Fiancé: Raise wa Tanin ga Ii

©Asuka Konishi, Kodansha
/"Raise wa Tanin ga Ii" Production
Committee.

Fermat Kitchen

©Yugo Kobayashi,
KODANSHA/"Fermat Kitchen"
Production Committee.

Kunon the Sorcerer Can See

©Umikaze Minamino,
Laruha/KADOKAWA/Kunon the
Sorcerer Can See Partners

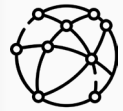


1. Overview of SKY Perfect JSAT
2. Management Strategy
3. Space Business
4. Media Business
- 5. Sustainability**

Initiatives for the Environment, Society, and Economy through Business Activities



9 Materiality Themes



Stay connected, anytime,
anywhere



There's excitement in your
future.



Living together with the Earth



For clean outer space



Innovation that changes the
future



Partnerships



Correct and flexible
management



A company where each person
can shine



For the next generation
and the community

Carbon Neutrality Achievement Goals

FY 2025



FY2021

FY2023

Effective Renewable Energy Usage Rate

30%

97%_{achievement}

Aiming for
100%
by 2025



Yokohama



Ibaraki



Tokyo
(media center, headquarters, etc)

Major domestic sites have already switched to effective renewable energy

Carbon Neutrality Achievement Goals



- Authentic Messages from the President and CFO
- Enhanced Market Environment Insights
- Improvements in Response to Investors' Feedback (e.g., References to Capital Cost and Employee Stock Ownership)

Theme: Growth through Space Business “Multi-Orbit” Strategy and Media Business “Multi-Alliance” Strategy



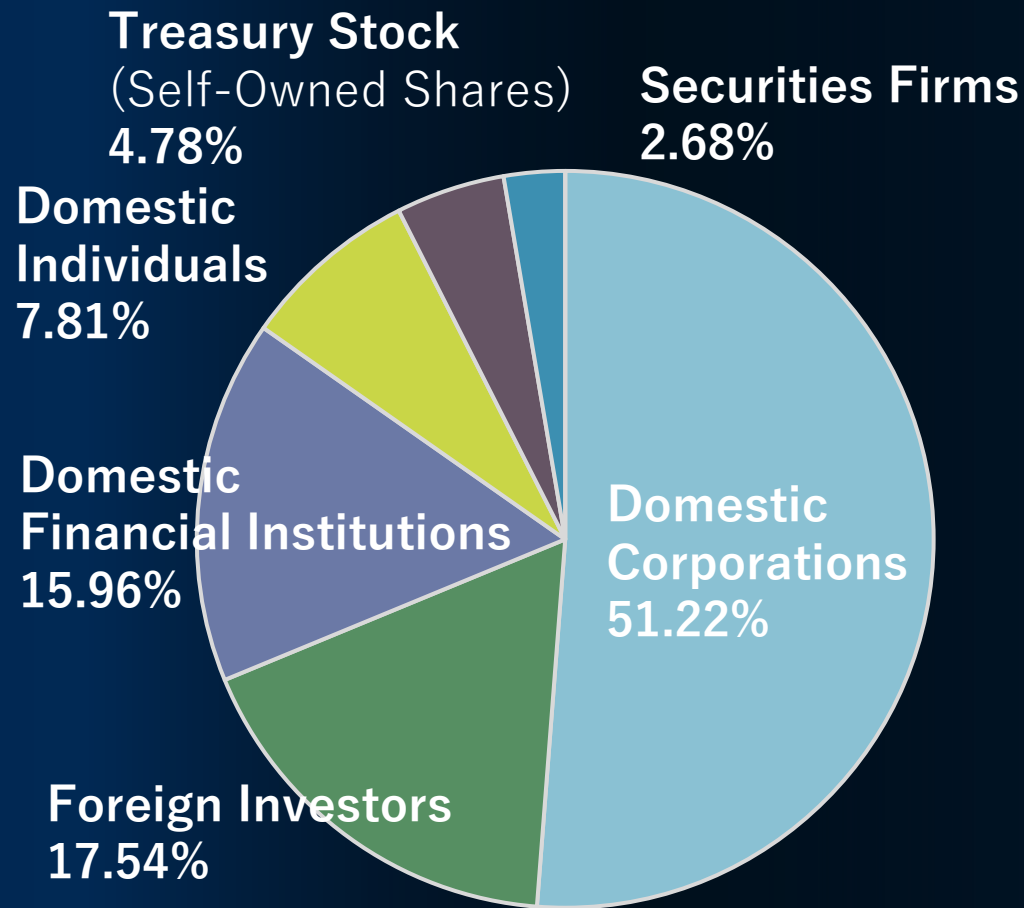
- **Special Feature: Aiming to Become Your Trusted “Space Solutions Provider”**
- **Growth Market**
 - The Earth observation market
 - Space related defense budget
 - Anime Content Industry
- **Roundtable Discussion Between Directors and Corporate Auditor**
 - Construction of our own low Earth orbit satellite constellation
 - Risk management

Available at : https://www.skyperfectjsat.space/ir/library/integrated_reports?lang=en
Home>Investor Relations > IR Library>Integrated Report



References

Distribution of Ownership among Shareholders



List of Major Shareholders



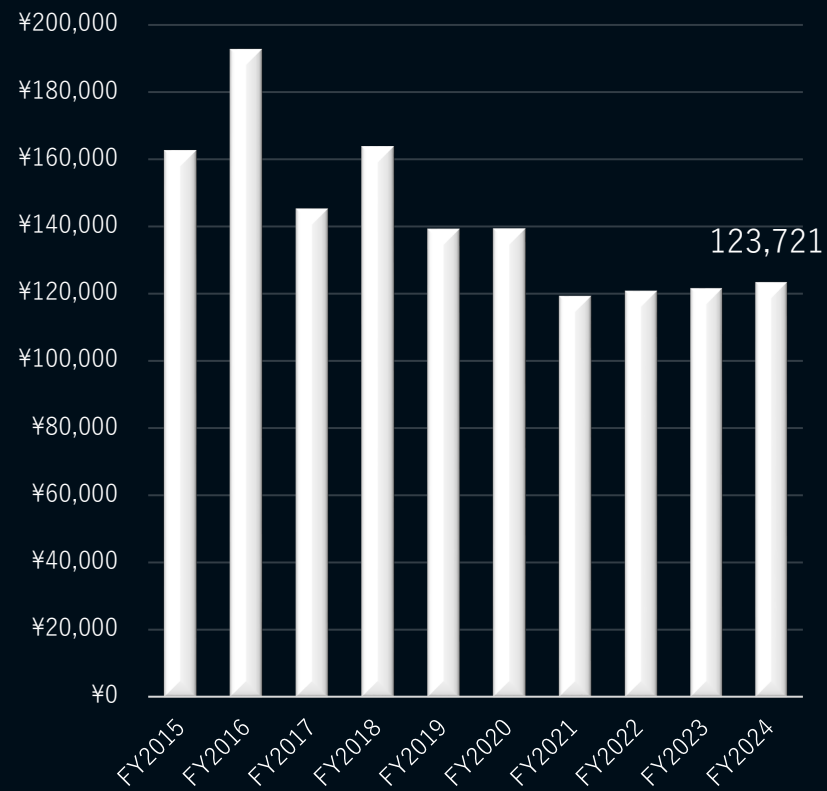
Shareholder Name	Number of Shares held	Shareholding ratio(%)
ITOCHU Fuji Partners, Inc.	76,568,800	27.01
The Master Trust Bank of Japan, Ltd. (Trust Account)	26,524,800	9.36
NTT DOCOMO BUSINESS, Inc.	26,057,000	9.19
Nippon Television Network Corporation	20,891,400	7.37
TBS Holdings, Inc.	18,434,000	6.50
Custody Bank of Japan, Ltd. (Trust Account)	15,239,500	5.38
BNYM AS AGT / CLTS 10 PERCENT	4,390,785	1.55
DFA INTL SMALL CAP VALUE PORTFOLIO	2,834,700	1.00
STATE STREET BANK WEST CLIENT –TREATY 505234	2,500,400	0.88

Consolidated Performance Trends

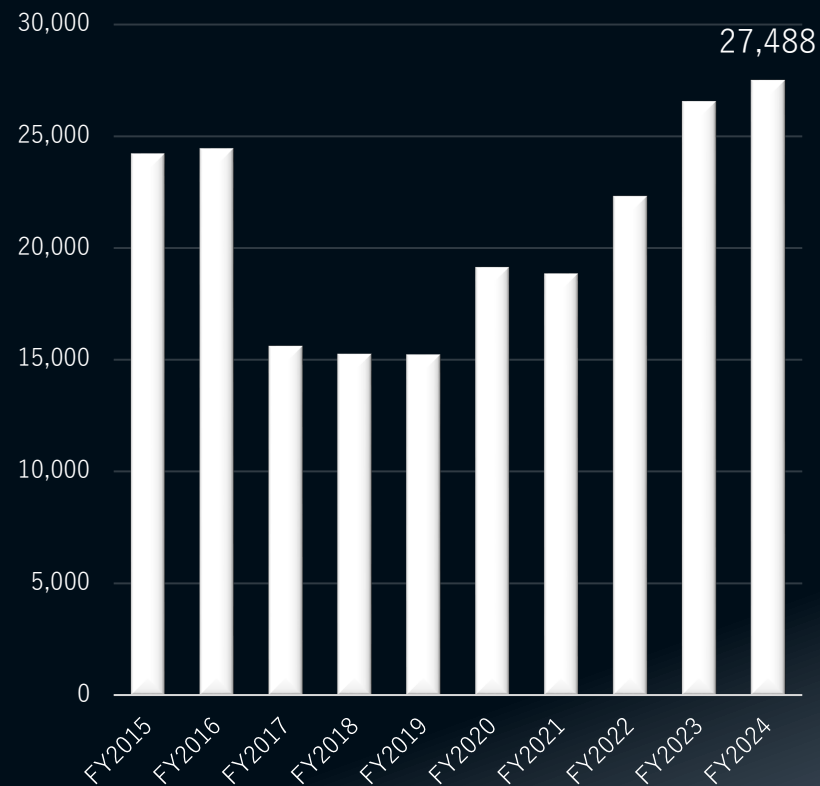


(in Millions of ¥)

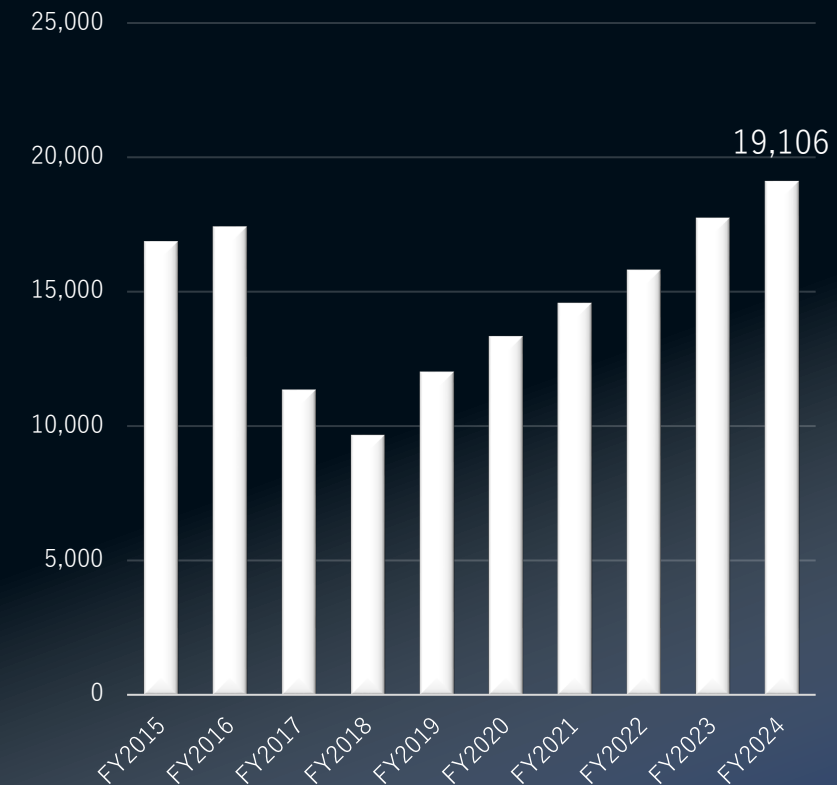
Revenues



Operating Income



Net profit

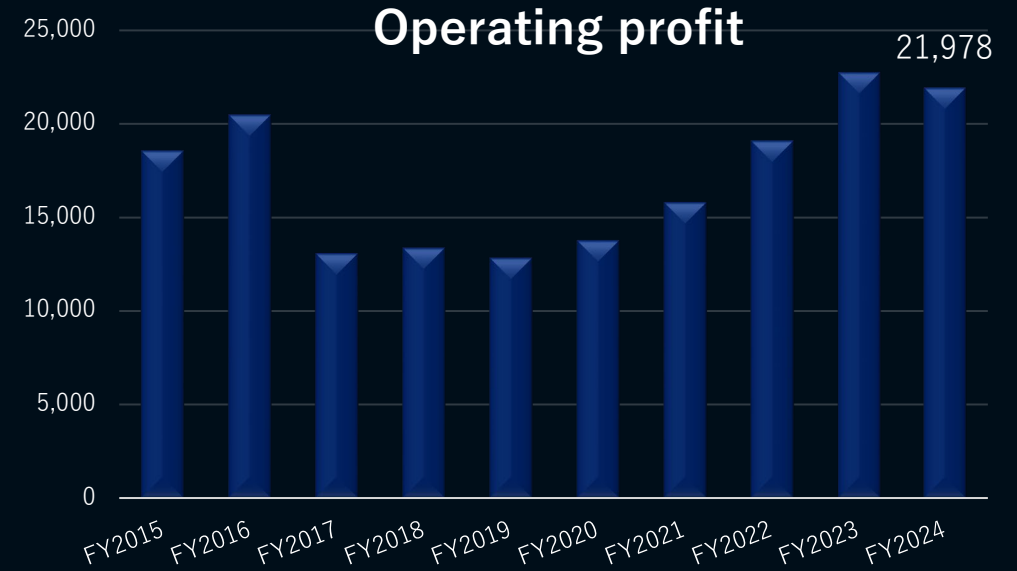


Segment Performance Trends

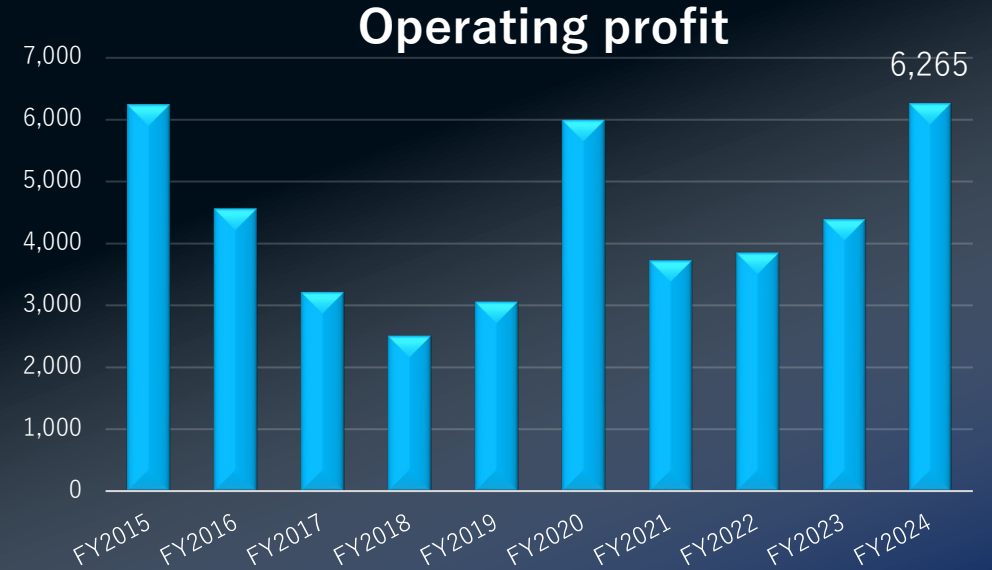
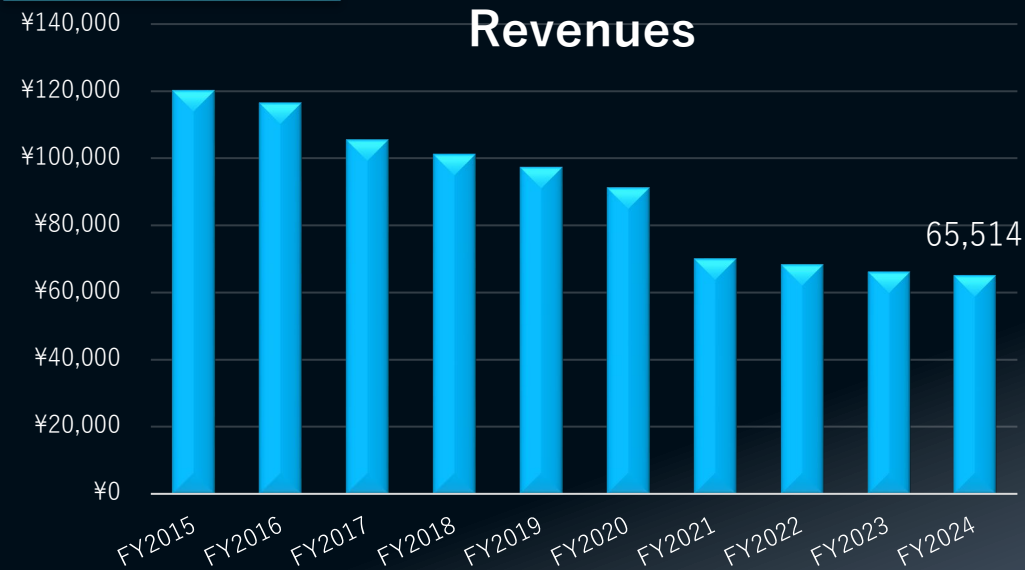


(in Millions of ¥)

Space



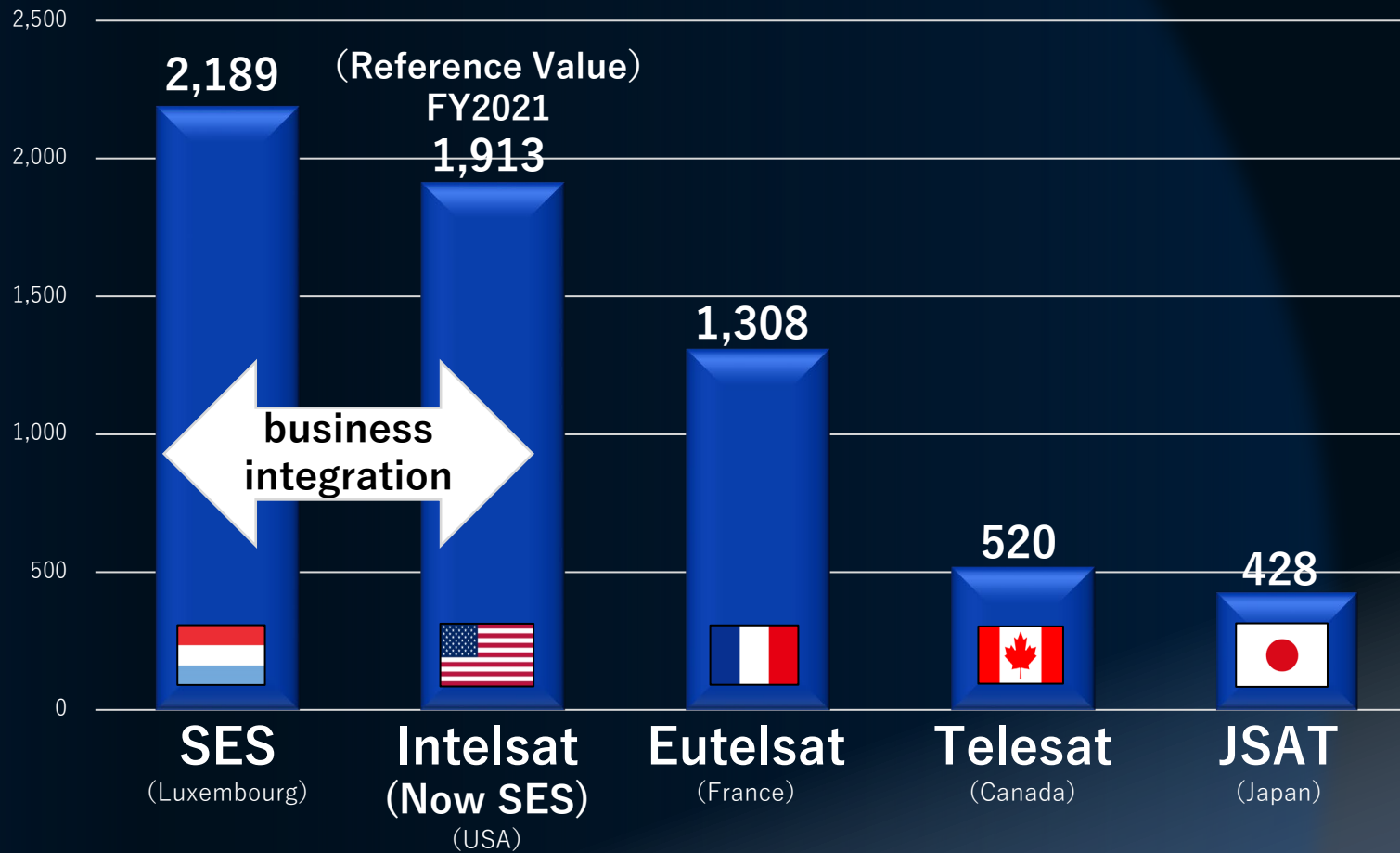
Media



GEO Satellite Operators



(in Millions of US\$)



*1 Our company's revenue refers to the revenue of the space business segment as of the end of March 2024. Revenue for SES and Telesat is as of the end of December 2023. Revenue for Eutelsat is as of the end of June 2023. Revenue for Intelsat is not disclosed due to its delisting. As a reference, revenue for the fiscal year ending March 2021 is provided. *On July 17, 2025, SES announced the completion of its acquisition of Intelsat.

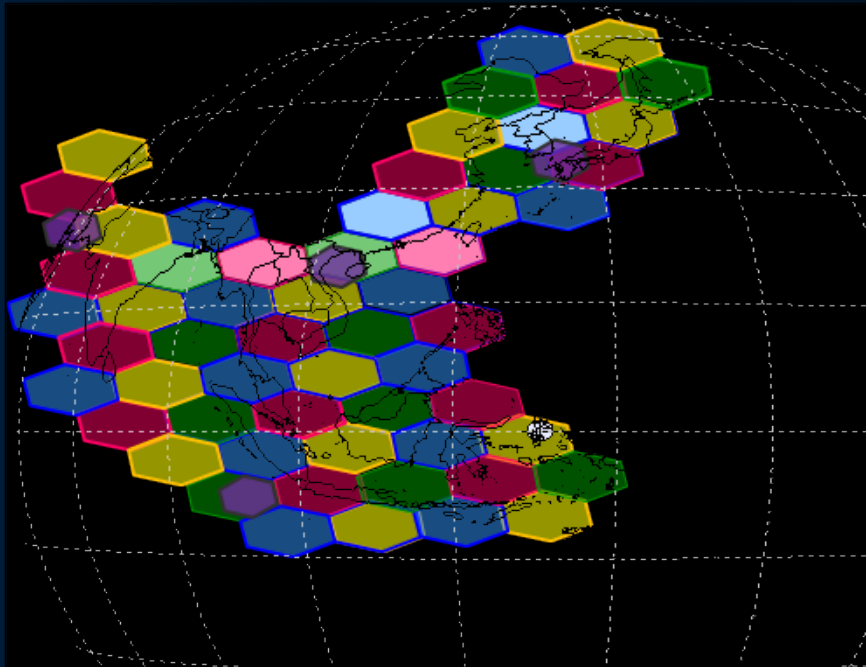
*2 Foreign exchange rates are converted based on the rates as of the end of March 2024: US\$1 = EUR 0.927, CAD 1.354, JPY 151.41 (Source: Mitsubishi UFJ Research and Consulting – Foreign Exchange Rates [murc-kawasesouba.jp])

Trends in the Satellite Communication Market



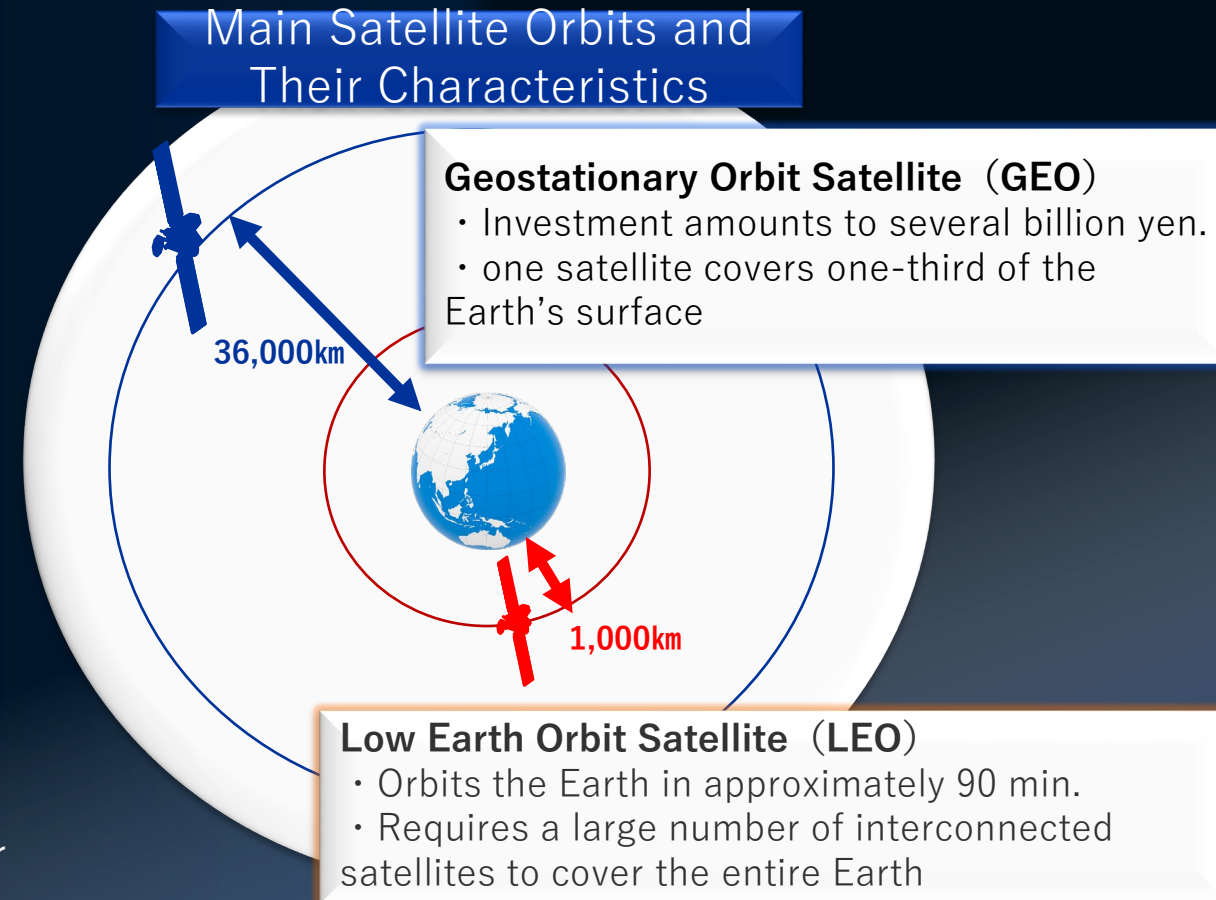
- High Capacity and High-Speed Satellite Communication with New Technologies (HTS*¹, SDS*²)
- Emergence of MEO (Medium Earth Orbit) and LEO (Low Earth Orbit) Constellations

*² SDS→p.66



*¹HTS (High Throughput Satellite)

Communication capacity tens of times greater than traditional satellites



Software-defined satellite (SDS)

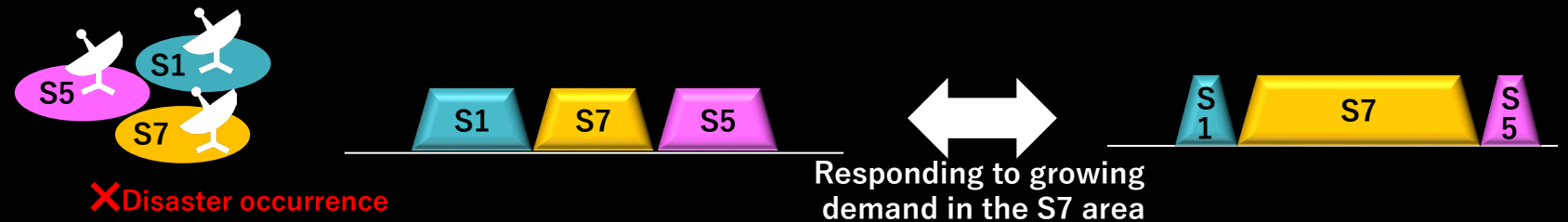


- A next-generation satellite equipped with a digital payload that can modify coverage, frequency allocation, power resource distribution, and beam connections while in orbit after launch

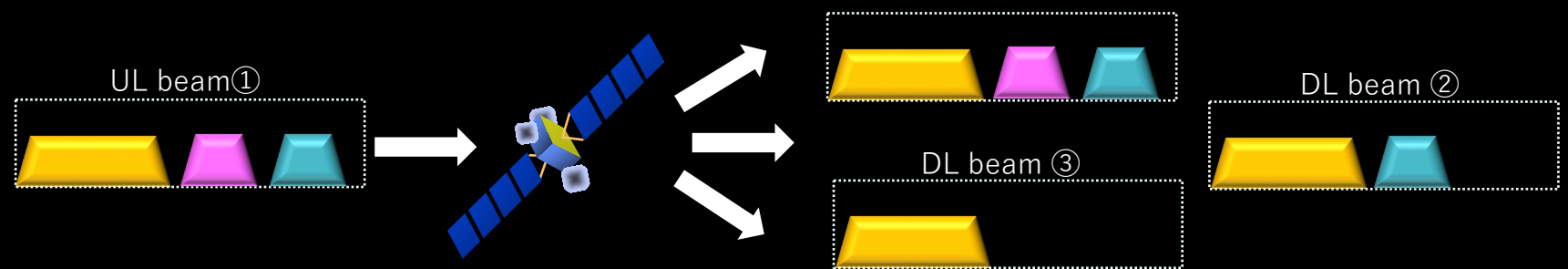
The beam coverage can be adjusted according to demand.



The communication capacity of each beam can be modified in response to changes in demand.



Efficient & optimal frequency utilization is possible based on the satellite's usage status.



Low Earth Orbit Satellite Constellation (LEO)



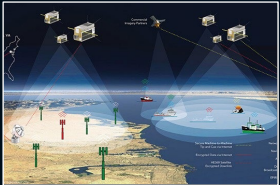
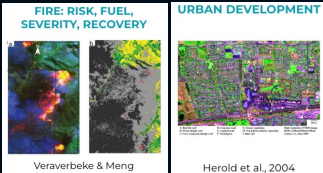
- Launch a large number of low-cost small satellites and operate them as an integrated system

	Amazon LEO	Starlink	OneWeb	LightSpeed
Number of satellites (Planned)	3,236	Gen.1:4,408 Gen.2:7,500 Gen.3:7,500	Gen.1:680 Gen.1 follow-on:~440	198
Service frequency	Ka Band	Ku band	Ku Band	Ka Band
Communication speed	Several hundred Mbps range			
Service availability	Likely >2026	In service	In service	Late 2027
Our initiatives	Agreed on a strategic partnership with NTT Group	Starlink Business In service from Dec 2023	—	—

*The above table has been compiled based on NOVASPACE SATELLITE CONNECTIVITY AND VIDEO MARKET 2023, supplemented with findings from our own research.

Types of Earth Observation Technologies and Their Characteristics



Sensing Technologies	Characteristic	Operator
Optical 	Observation using visible light, similar to general photography.	Planet, BlackSky, AXELSPACE, MAXAR, AIRBUS, Satellogic, ISI etc.
SAR 	Observation is possible regardless of day, night, and weather conditions by the reflection of microwaves.	iQPS, Synspective, ICEYE, Capella Space, UMBRA, Hisdesat, EOS etc.
Radio Frequency Monitoring 	Capturing various RF signals transmitted from the ground and identifying the position of the signal.	HawkEye 360, Spire, Aurora Insight, KLEOS SPACE, e-GEOS etc.
Hyperspectral 	Identify substances in more detail than ever before. Greenhouse gases, minerals and vegetation can be specified in detail, and utilization in various fields such as environment, agriculture, forestry and fisheries, and disaster prevention is expected.	Planet, GHGSat, Satellogic, Wyvern etc.

Japanese Space Industry Players



Ground station and On-orbit services

Infostellar

Astroscale

Space BD

Satellite Business (Earth observation)

PASCO

RESTEC

Synspective

JAPAN SPACE IMAGING

SAKURA internet

Satellite Business (Connectivity)

KDDI

Softbank

Satellite manufacturing

NEC

Mitsubishi Electric

Entertainment

ALE

SONY

Other

GITAI



SKY Perfect JSAT

Rocket manufacturing and launch

Mitsubishi Heavy Industries

IHI

Interstellar Technologies

SPACE ONE

iQPS

AXELSPACE

MEISEI ELECTRIC

CANON ELECTRONICS

Major Investment and Collaboration Achievements



The world's leading rice paddy carbon credit developer

Green Carbon <Investment & Business Alliance>

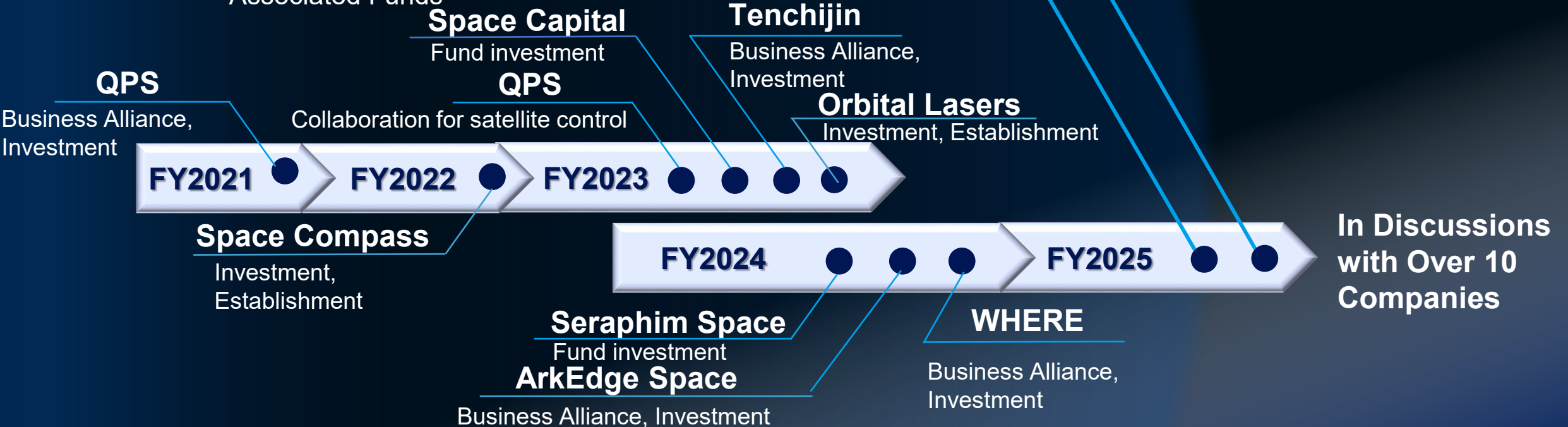
Expanding the Space Intelligence Business into the Environmental Market

Startup Investment Fund with JAXA as Anchor LP

Frontier Innovations 1st Fund

< Investment >

Enhancing Alliances with Domestic Space Startups and Associated Funds





ESG Assessment

■ Now selected 5 ESG indexes adopted by GPIF

- FTSE Blossom Japan Index
- FTSE Blossom Japan Sector Relative Index
- MSCI Nihonkabu ESG Select Leaders Index
- S&P/JPX Carbon Efficient Index
- Morningstar Japan ex-REIT Gender Diversity Tilt Index (excluding REITs)



2024 CONSTITUENT MSCI日本株
ESGセレクト・リーダーズ指数

Morningstar日本株式
ジェンダー・ダイバーシティ・
ティルト指数
(除くREIT)

Other External Evaluations



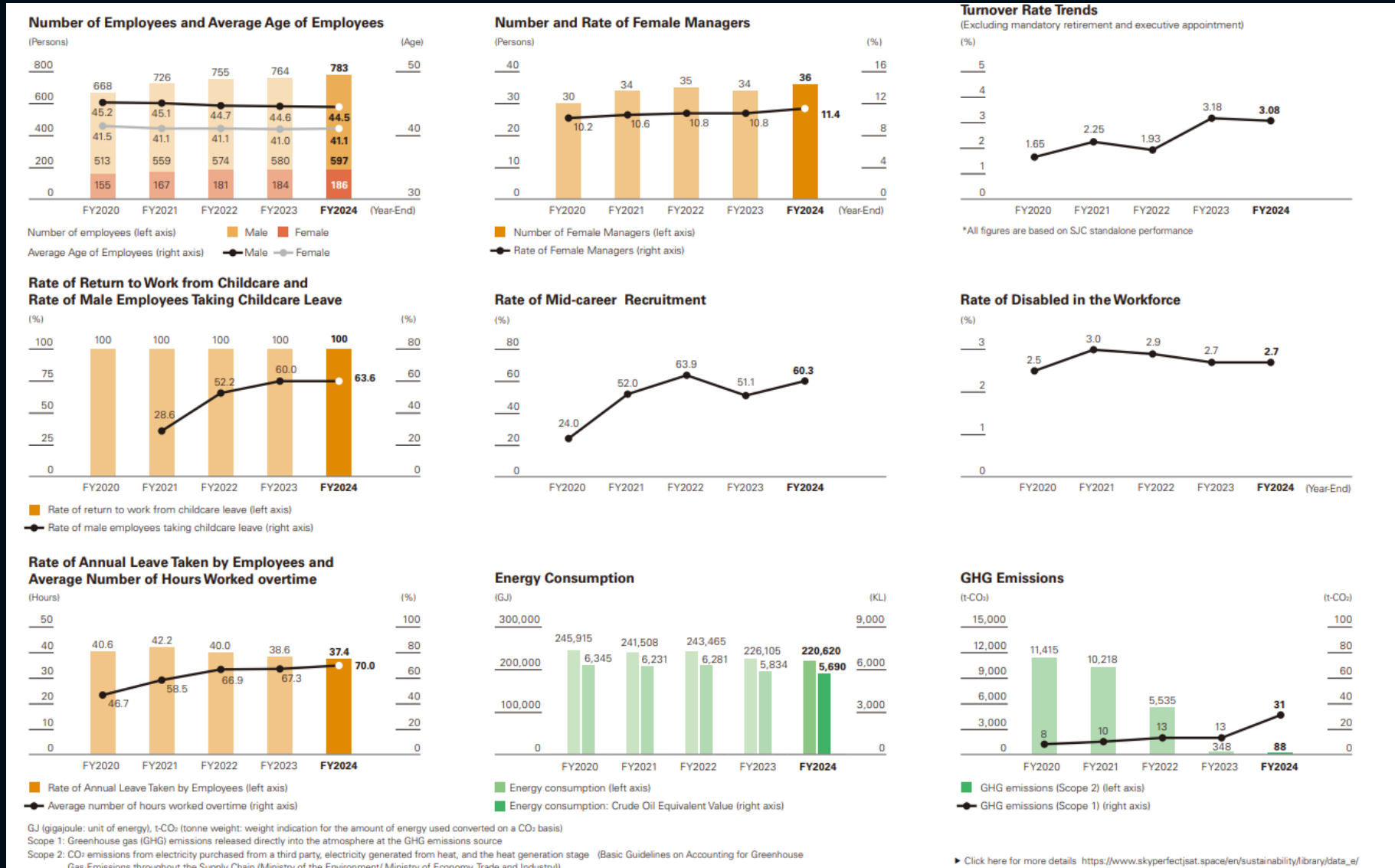
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ESG Data

※Aggregate for SKY Perfect JSAT Corporation only (excluding total waste emissions)



We will disclose the data on
our website <https://www.skyperfectjsat.space/en/sustainability/esg/>

Forward-looking Statements



Statements about the SKY Perfect JSAT Group's forecasts, strategies, management policies, and targets contained in this presentation that are not based on historical facts constitute forward-looking statements. These statements are based on management's assumptions, plans, expectations and judgments from information available at the time. These forward-looking statements are subject to a variety of risks and uncertainties. Therefore, actual results may differ materially from forecasts. The primary risks and uncertainties currently assumed by the SKY Perfect JSAT Group include, but are not limited to, the following:

General Management

- Risks concerning business investment
- Risks concerning legal regulations on business
- Risks concerning leaks and handling of personal information and important information, and cyber security
- Risks concerning business continuity due to large-scale disaster and new infectious diseases, etc.

Space Business

- Risks concerning lower competitiveness in the satellite communications Market
- Risks concerning procurement of communications satellites
- Risks concerning operations of communications satellites

Media Business

- Risks concerning lower business competitiveness of Multi channel pay TV business
- Risks concerning illegal viewing
- Risks concerning customer management system



References

Contact:

SKY Perfect JSAT Holdings Inc.

Corporate Communications & Investor Relations Dept.

E-Mail: ir@skyperfectjsat.co.jp

➤ IR Library

<https://www.skyperfectjsat.space/en/ir/library/>

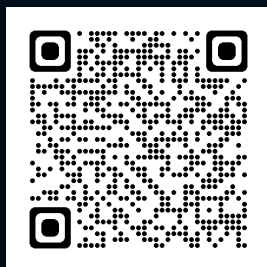
➤ Group Movie

<https://www.youtube.com/watch?v=encU4rn-5HM>

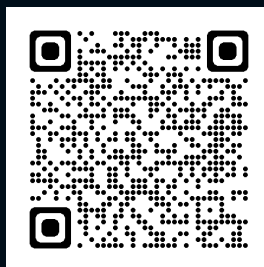
➤ Mail service

<https://www.skyperfectjsat.space/en/ir/mail/>

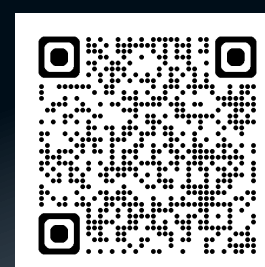
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Youtube



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